



# CITY COUNCIL MEETING & PUBLIC HEARING MAY 16, 2022

ALPHARETTA CITY HALL  
COUNCIL CHAMBERS  
2 PARK PLAZA  
6:30 PM

- I. CALL TO ORDER**
- II. ROLL CALL**
- III. PLEDGE TO THE FLAG**
- IV. PRESENTATIONS & PROCLAMATIONS**
  - A. 2022 Public Works Week**
- V. BOARDS & COMMISSIONS APPOINTMENTS**
  - A. Planning Commission Appointment by Council Member Binder**
  - B. Ethics Commission Appointment by Council Member Binder**
- VI. CONSENT AGENDA**
  - A. Council Meeting Minutes (Meeting of 5/2/2022)**
  - B. Alcoholic Beverage License Applications**

**1. PH-22-AB-11 Anjana 2, Inc.**

d/b/a Pista House

5530 Windward Parkway Suite, C310, Alpharetta, GA 30004

Restaurant

Consumption on Premises

Beer, Wine, & Sunday Sales

Owner: Anjana 2, Inc.

Registered Agent: Sarath Ananthu

**2. PH-22-AB-12 Sulit Coffee & Wine Bar, LLC**

4150 Old Milton Parkway, Suite 120, Alpharetta, GA 30005

Restaurant

Consumption on Premises

Beer, Wine, & Sunday Sales

Owner: Sulit Coffee & Wine Bar, LLC

Registered Agent: Danielle Crawford

**3. PH-22-AB-10 Palm 78, Inc.**

5325 Windward Parkway, Suite 102, Alpharetta GA 30004

Restaurant

Consumption on Premises

Liquor, Beer, Wine, & Sunday Sales

Owner: Palm 78, Inc.

Registered Agent: Michael C. Jones

**4. PH-22-AB-13 VinoRita, LLC**

***WITHDRAWN: This application has been withdrawn by the applicant and will not be heard or considered during tonight's meeting.***

3910 1st Street, Space K2, Alpharetta, GA 30009

Wine Bar

Consumption on Premises

Wine

Owner: VinoRita, LLC

Registered Agent: Clarice Nesbitt

**C. Financial Management Report: Month Ending March 31, 2022**

**VII. PUBLIC HEARING**

**A. MP-22-01 / Bridge Road Holdings LLC**

***DEFERRED: This item has been deferred by staff to the June 27, 2022 City Council meeting. This item will not be heard or considered during tonight's meeting.***

Consideration of a master plan amendment to add a 2.45-acre property to the Preston Ridge Master Plan Pod M to allow for a 2-story, 19,000 square foot retail and medical office building and a 1-story, 1,950 square foot medical office building. The property is located at 0 Old Milton Parkway and 11505 Morris Road and is legally described as being located in Land Lots 855 & 856, 1st District, 2nd Section, Fulton County, Georgia.

**VIII. NEW BUSINESS**

**A. On-Call Stormwater Pipe Lining Services - IPR**

**B. City of Alpharetta Conflict Waiver - Development Authority**

**C. Tech Alpharetta Agreement Renewal**

**IX. WORKSHOP**

**A. Presentation and Discussion: Recommended Fiscal Year 2023 Budget (Operations / Capital)**

**X. PUBLIC COMMENT**

**XI. REPORTS**

**XII. ADJOURNMENT TO EXECUTIVE SESSION**



# STAFF REPORT

Submitting Department: City Clerk

Submitted By: Lauren Shapiro

Sponsored By:

Meeting Date: May 16, 2022

---

**I. AGENDA ITEM TITLE: COUNCIL MEETING MINUTES (MEETING OF 5/2/2022)**

**II. RECOMMENDATION:**

Approve the Council meeting minutes from May 2, 2022 as part of the Consent Agenda.

**III. BUDGET IMPLICATIONS:**

BUDGETED ITEM: NO

FISCAL IMPACT: NO

INCLUDED IN CURRENT FY CPTL BUDGET: NO

INCLUDED IN CURRENT FY OPRT. BUDGET: NO

TOTAL PROJECT COST:

APPROPRIATIONS:

| <u>ACCOUNT TITLE/NUMBER</u> | <u>DOLLAR AMOUNT</u> |
|-----------------------------|----------------------|
|-----------------------------|----------------------|

EXTERNAL FUNDING SOURCES:

| <u>ACCOUNT TITLE/NUMBER</u> | <u>DOLLAR AMOUNT</u> |
|-----------------------------|----------------------|
|-----------------------------|----------------------|

**IV. REPORT IN BRIEF:**

City Clerk, Lauren Shapiro, attended, recorded, and prepared a synopsis of the pertinent information that occurred during the City Council meeting on May 2, 2022.

**V. ALTERNATIVES:**

**VI. ATTACHMENTS:**

CC Meeting Minutes 5.2.2022



# City Council Meeting & Public Hearing

## MAY 2, 2022

### Office of the City Clerk

ALPHARETTA CITY HALL  
COUNCIL CHAMBERS | 2 PARK PLAZA | 6:30 PM

*This summary is provided as a convenience and service to the public, media and staff. It is not the intent to record proceedings verbatim. Any reproduction of this summary must include this notice. Public comments are noted as heard by Council, but not quoted or paraphrased. This document includes limited presentation by Council and invited speakers in summary form. This is not an official record of the Alpharetta City Council Meeting proceedings. Official Minutes are recorded and available for review.*

#### I. CALL TO ORDER

- Mayor Gilvin called the meeting to order at 6:30 p.m.

#### II. ROLL CALL

- **Council Members**

- Mayor Jim Gilvin
- Mayor Pro Tem Dan Merkel
- Donald F. Mitchell
- Brian Will
- Douglas J. DeRito
- John Hipes
- Jason Binder

- **Staff**

- Bob Regus, City Administrator
- Molly Esswein, City Attorney
- James Drinkard, Asst. City Administrator
- Lauren Shapiro, City Clerk
- Cris Randall, Director of Human Resources
- John Robison, Director of Public Safety
- Morgan Rodgers, Director of Recreation, Parks & Cultural Services
- Peter Sewczwicz, Director of Public Works
- Tom Harris, Director of Finance
- Adam Montgomery, Information Security Manager
- Kim Zane, Cultural Services Manager
- Kurt Kirby, Projects Manager



- Shawn Mitchell, Budget & Procurement Manager

### III. PLEDGE TO THE FLAG

### IV. CONSENT AGENDA

#### A. Council Meeting Minutes (Meeting of 4/25/2022)

- ❖ Mayor Pro Tem Merkel offered a motion to approve the Consent Agenda.
  - Council Member DeRito seconded the motion.
  - The motion was approved (6-0-1; Council Member Mitchell abstained, as he was not present during the April 25, 2022 City Council meeting).

### V. APPOINTMENT OF CITY ATTORNEYS

#### A. Resolution – Appointment of City Attorneys

*A Resolution of the Mayor and City Council to Appoint Jarrard & Davis, LLP as City Attorneys*

- City Administrator, Bob Regus, came forward to present this item.
- City Administrator Regus read the resolution aloud.

#### Public Comments:

- There were no public comments.
- ❖ Council Member DeRito offered a motion to approve a resolution to appoint Jarrard & Davis, LLP as City Attorneys.
  - Mayor Pro Tem Merkel seconded the motion.
  - The motion was approved unanimously (7-0).

### VI. PRESENTATIONS & PROCLAMATIONS

#### A. National Therapy Animal Day Proclamation

- Mayor Gilvin presented the National Therapy Animal Day Proclamation to Dawn Wise and Reba "The One-eyed Show Cat."

#### B. Public Service Recognition Week Proclamation

- Mayor Gilvin presented the Public Service Recognition Week Proclamation to Director of Human Resources, Cris Randall, on behalf of the employees of the City of Alpharetta.

#### C. National Bike Month Proclamation

- Mayor Gilvin presented the National Bike Month Proclamation to Jackie Tyson on behalf of Bike Alpharetta.

### VII. PARTNERSHIP UPDATES

#### A. Bike Alpharetta – Partnership Update

- Jackie Tyson, with Bike Alpharetta, came forward to present this item.
- This is the 10<sup>th</sup> year that Bike Alpharetta has been operating as a non-profit organization.
- This year, the City of Alpharetta received its 4<sup>th</sup> National Recognition as a bicycle friendly community.

- Bike Alpharetta hosted a bike repair and bike cleaning day at North Fulton Community Charities and donated over 150 bikes.
- Bike Alpharetta has created a map of the greenway and will send them to print in the next few weeks, so they can be distributed throughout the community. Ms. Tyson shared that the greenway maps are one of the most requested items at the Alpharetta Downtown Farmers Market.

## VIII. OLD BUSINESS

### A. The Code of the City of Alpharetta, Georgia Text Amendments - City Parks Rules and Regulations and Designation of the AlphaLoop as a City Park

#### *Second Reading*

*An Ordinance to Amend Article I, Chapter 32 of The Code of Ordinances of the City of Alpharetta, Georgia; To Amend the Rules and Regulations for Parks Owned and Operated by the City; To Designate the AlphaLoop as a City Park; To Repeal Conflicting Ordinances; and for Other Purposes*

**SPONSORS:** Council Member Hipes, Mayor Gilvin

- Assistant City Administrator, James Drinkard, came forward to present this item.
- No changes have been added since the first reading of the ordinance.
- City Attorney, Molly Esswein, read the ordinance aloud.

#### **Public Comments:**

- There were no public comments.
- ❖ Council Member Hipes offered a motion to approve an ordinance to amend Article I, Chapter 32 of The Code of Ordinances of the City of Alpharetta, Georgia; to Amend the Rules and Regulations for Parks Owned and Operated by the City; to designate the AlphaLoop as a City Park; to repeal conflicting ordinances and for other purposes.
  - Council Member Will seconded the motion.
  - The motion was approved unanimously (7-0).

## IX. NEW BUSINESS

### A. Memorandum of Understanding – Davis Drive

- Director of Public Works, Pete Sewczwicz, came forward to present this item.
- Staff is recommending that Mayor and Council approve the memorandum of understanding between Fulton County, North Fulton Community Improvement District, and the City of Alpharetta for the installation of water and sewer utilities in association with the Davis Drive Project and authorize the Mayor to execute all necessary documents.
- Consultants working alongside NFCID will be managing and inspecting the construction of the project. The cost of the water and sewer line installation is \$364,487.50 and was a component of the low bid associated with the Davis Drive Project. When components of the water and sewer lines are installed, approved, and a request for payment is submitted, NFCID will approve the request and submit an invoice to the City. The City will reimburse the NFCID for the utility work and will submit an invoice to Fulton County for reimbursement. When working on past projects with the County, the City

and the County would only enter into a MOU. Given that the NFCID is handling all aspects of the construction of Davis Drive, including hiring and paying the contractor, a third party needed to be added to the MOU.

**Public Comments:**

- There were no public comments.
- ❖ Council Member DeRito offered a motion to approve the memorandum of understanding between Fulton County, North Fulton Community Improvement District, and the City of Alpharetta for the installation of water and sewer utilities in association with the Davis Drive Project and authorize the Mayor to execute all necessary documents.
  - Mayor Pro Tem Merkel seconded the motion.
  - The motion was approved unanimously (7-0).

**B. Award of Contract for Mid-Block Crosswalks (ITB 22-007)**

- Director of Public Works, Pete Sewczwicz, came forward to present this item.
- Staff is recommending that Mayor and Council approve ITB #22-007 to Excellere Construction LLC for the construction of 4 midblock crossings for an amount not to exceed \$602,200.84 and authorize the Mayor to execute all necessary documents.
- The total project cost is \$602,200.84. Available funding through TSPLOST-2 for these crosswalks totals \$526,463.25. The shortfall of -\$75,737.59 is recommended herein to be funded through a reallocation of funds from the Manning Oaks Elementary School Crosswalk account which is not feasible as currently designed and will be revisited in the future upon further study.
- The award of this bid is for the construction of 4 midblock crossings:
  1. Milton Avenue and Teasley St: Construction of a signalized pedestrian crossing from the parking deck on Milton Avenue to the corner at Milton Avenue and Teasley Street.
  2. Mayfield Road at Alpharetta Elementary: Signalization of an existing pedestrian crossing on Mayfield Road at Alpharetta Elementary.
  3. Cogburn Road at Cogburn Park: Construction of a signalized pedestrian crossing on Cogburn Road at the entrance to Cogburn Road Park.
  4. Mid-Broadwell Road at Charlotte Drive: Construction of a signalized pedestrian crossing on Mid Broadwell Road between Charlotte Drive and St. Michelle Drive.
- Staff met with representatives of Excellere Construction LLC to review the scope of work and the City's expectations. Excellere Construction LLC assured staff that they could complete the project for the bid amount and within the allocated timeframe. Thus, staff determined Excellere Construction LLC to be the lowest responsive and responsible bidder.

**Public Comments:**

- There were no public comments.

- ❖ Council Member DeRito offered a motion to approve ITB #22-007 to Excellere Construction LLC for the construction of 4 midblock crossings for an amount not to exceed \$602,200.84 and to authorize the Mayor to execute all necessary documents.
  - Council Member Hipes seconded the motion.
  - The motion was approved unanimously (7-0).

### C. Wire & Wood: Event Logistics, Marketing, and Sponsorship Sales

- Director of Recreation, Parks, and Cultural Services, Morgan Rodgers, came forward to present this item.
- Staff is recommending that Mayor and Council approve the award of RFP # 22-114 to Premier Events for Wire & Wood Event Logistics, Marketing, and Sponsorship Sales in an amount not to exceed \$30,500.00 and authorize the Mayor to execute all necessary documents.
- The Community Services Division of Recreation, Parks, and Cultural Services published RFP # 22-114, in partnership with the Finance Department, seeking vendor applicants for a 5-year comprehensive event logistics, marketing, and sponsorship sales services contract for the City's annual Wire & Wood music event.
- The award of this RFP # 22-114 includes event logistics, marketing, and sponsorship sales for the Wire and Wood Music Festival which takes place on the second weekend in October, beginning on October 7 and 8, 2022, and continuing through a 5-year contract.
- The event logistics portion of the work includes drafting timelines, building maps/site keys, managing vendors (both pre-event and in-event), and hiring/paying staff to work the day of the event. Event logistics also includes overseeing the event setup and breakdown, installation of collateral/signage, and project management of other marketing deliverables and sponsorship fulfillment. The marketing portion of the work includes maintaining and growing the social media followers and engagement, promoting the event details and artists, and producing content and graphics for internal and external communications. The sponsorship portion includes scouting, negotiating, and fulfilling sponsor contracts with businesses and organizations that align with the event and Alpharetta's target markets.
- The highest-scoring firm, Premier Events, has been working with the City of Alpharetta for many years on Wire & Wood and other events and has done so to a high level of satisfaction. Their proposal was thorough and thoughtful, and it demonstrated the creativity, knowledge, experience, and resources necessary to continue to deliver an excellent Wire & Wood event to residents.

#### Public Comments:

- There were no public comments.
- ❖ Council Member Hipes offered a motion to approve the award of RFP # 22-114 to Premier Events for Wire & Wood Event Logistics, Marketing, and Sponsorship Sales in an amount not to exceed \$30,500.00 and to authorize the Mayor to execute all necessary documents.
  - Council Member Mitchell seconded the motion.

- The motion was approved unanimously (7-0).
- City Attorney, Molly Esswein, explained that the next three (3) resolutions on the agenda are being presented to Mayor and Council because the City needs to bring the certification of these properties for the McGinnis Ferry Road widening project to GDOT by Friday, May 6, 2022. After Jarrard & Davis received and reviewed the title work for these parcels, the original title work was completed in 2020, and our firm wanted to see title work completed more recently than 2020 (to meet GDOT standards). Mayor and Council previously approved resolutions to authorize the use of eminent domain on these three properties, but the new resolutions presented tonight are to update property owner names that were found as a result of the new title work. These resolutions will be filed with the courts tomorrow so that they may be certified to GDOT by Friday, May 6, 2022.

**D. Resolution to Authorize the Use of Eminent Domain – 4915 Tidewater Way**

*A Resolution of the Mayor and Council of the City of Alpharetta, Georgia to Authorize the Use of Eminent Domain to Acquire Certain Property Located at 4915 Tidewater Way (Tax Parcel No.: 21 -5680-1034-044-8) for Road Project - McGinnis Ferry Road Widening from Ronald Reagan Boulevard/Union Hill Road to Hospital Parkway*

- City Attorney, Molly Esswein, read the resolution aloud.

**Public Comments:**

- There were no public comments.
- ❖ Council Member DeRito offered a motion to approve a Resolution of the Mayor and Council of the City of Alpharetta, Georgia to Authorize the Use of Eminent Domain to Acquire Certain Property Located at 4915 Tidewater Way (Tax Parcel No.: 21 - 5680-1034-044-8) for Road Project - McGinnis Ferry Road Widening from Ronald Reagan Boulevard/Union Hill Road to Hospital Parkway.
  - Mayor Pro Tem Merkel seconded the motion.
  - The motion was approved unanimously (7-0).

**E. Resolution to Authorize the Use of Eminent Domain – 5065 Tidewater Way**

*A Resolution of the Mayor and Council of the City of Alpharetta, Georgia to Authorize the Use of Eminent Domain to Acquire Certain Property Located at 5065 Tidewater Way (Tax Parcel No.: 21 -5680-1054-068-2) for Road Project - McGinnis Ferry Road Widening from Ronald Reagan Boulevard/Union Hill Road to Hospital Parkway*

- City Attorney, Molly Esswein, read the resolution aloud.

**Public Comments:**

- There were no public comments.
- ❖ Council Member Binder offered a motion to approve a Resolution of the Mayor and Council of the City of Alpharetta, Georgia to Authorize the Use of Eminent Domain to Acquire Certain Property Located at 5065 Tidewater Way (Tax Parcel No.: 21 - 5680-1054-068-2) for Road Project - McGinnis Ferry Road Widening from Ronald Reagan Boulevard/Union Hill Road to Hospital Parkway.
  - Council Member Mitchell seconded the motion.
  - The motion was approved unanimously (7-0).

**F. Resolution to Authorize the Use of Eminent Domain – 5225 McGinnis Ferry Road**

*A Resolution of the Mayor and Council of the City of Alpharetta, Georgia to Authorize the Use of Eminent Domain to Acquire Certain Property Located at 5225 McGinnis Ferry Road (Tax Parcel No.: 21 -5690-1100-012-2) for Road Project - McGinnis Ferry Road Widening from Ronald Reagan Boulevard/Union Hill Road to Hospital Parkway*

- City Attorney, Molly Esswein, read the resolution aloud.

**Public Comments:**

- There were no public comments.
- ❖ Council Member Mitchell offered a motion to approve a Resolution of the Mayor and Council of the City of Alpharetta, Georgia to Authorize the Use of Eminent Domain to Acquire Certain Property Located at 5225 McGinnis Ferry Road (Tax Parcel No.: 21 -5690-1100-012-2) for Road Project - McGinnis Ferry Road Widening from Ronald Reagan Boulevard/Union Hill Road to Hospital Parkway.
  - Council Member Will seconded the motion.
  - The motion was approved unanimously (7-0).

**X. WORKSHOP**

**A. Presentation and Discussion: Recommended Fiscal Year 2023 Budget (Operations / Capital)**

- Director of Finance, Tom Harris, and Budget and Procurement Manager, Shawn Mitchell, came forward to present this item.
- Director Harris shared that we will advertise a tax increase (about \$25 rate increase will be advertised for coverage), although we are not raising the millage rate.
- The Recommended Fiscal Year 2023 Budget (Operations / Capital) presentation is attached hereto as "Exhibit A."

**Council Member Discussion**

- Council Member Hipes asked about commercial tax abatements and how that may affect the budget.
- Council Member Will shared that we have a team evaluating staff compensation and merit pay.
- Council Member DeRito shared that the Fulton County Board of Commissioners will vote on Wednesday, May 4 on whether or not to reopen the Fulton County Jail located in Alpharetta.
- Council Member Mitchell shared that he would like to include the \$200,000 a year on 24/7 IT security monitoring.

**B. 2021 Bond Project – Parks Update**

- Director of Recreation, Parks, and Cultural Services, Morgan Rodgers, came forward to present this item.
- The 2021 Bond Project – Parks Update presentation is attached hereto as "Exhibit B."

**Council Member Discussion**

- Council Member Binder asked about the construction timeline for Mid Broadwell Park.

- Director Rodgers shared that he would like for this park to be under construction by the end of 2022 and finished by the end of the first quarter of 2023.
- Council Member Will asked about the number of horse stalls in the equestrian center.
  - Director Rodgers shared that there are currently 290 stalls, and the new center will have 380 stalls.

### **C. Street Performer Permit Application and Permit**

- Director of Recreation, Parks, and Cultural Services, Morgan Rodgers, came forward to present this item.
- The Cultural Arts Commission created this initiative and voted to bring this application and permit process forward to a City Council workshop.
- The Recreation, Parks, & Cultural Services Department would oversee this program, not the Cultural Arts Commission.
- This permit process would establish public entertainment areas throughout the City and require performers to apply and wear a permit badge during performances. The permit would cost between \$25 and \$50 and would be specific to certain areas for a pre-approved performance time. These performers would work for tips, not salary.
- This application and permit would be a trial to see how it may work in the City.

### **Council Member Discussion**

- Mayor Pro Tem Merkel shared that he did not want to see street performances turn into a circus type of environment, and he is not a fan of this. He does not want performers to panhandle our residents for money. He mentioned that this would be a cool type of event – maybe a Saturday with Street Performers – but he does not want to see this as an ongoing program.
- Council Member Mitchell shared that our City has grown, and these type of performers are often found in tourist destinations. These performers are providing a quality service; it could be someone playing the cello or a jazz musician which could add a lot of life to the area. This is essentially live art.
- Council Member Will shared that in Clearwater, Florida, these performers often detract from the area and block pedestrian travel. He shared that he is not in support of this type of application, but could see this at a Wire & Wood type of event.
- Council Member Hipes shared that he appreciated the Cultural Arts Commission for taking a look at this, and he would like to see how this could work in our City. If we were to have an application for this process, and it works well, then it could be a great success for the downtown and in other designated places in the City.
- Council Member Binder shared that he has been proved wrong by the Parks Department before and would like to see how we can get this going, because it would be a good addition.
- Council Member DeRito shared that he does not have an opinion on this item one way or another. He also mentioned that it could risk tarnishing the brand of an area.

- Mayor Gilvin shared that he, too, does not feel one way or another about this. Further, he shared that as a traveler, he has not experienced the negative aspects of street performers (musicians in the Manhattan subway, Naked Cowboy in Times Square). Mayor Gilvin mentioned that he would like to hear from the legal team on what we would be authorized to do as a City in terms of creating an application and permit process for street performers.

#### XI. PUBLIC COMMENT

- Director Rodgers came forward to give a report on the Taste of Alpharetta.
  - The Taste of Alpharetta currently has about 62 restaurants participating, 3 smaller stages with music. It is estimated that there will be 40-50K people. Highway 9 will be closed in the Downtown. No shuttles will be provided from Wills Park (Wills Park is a Downtown Park), but there will be shuttles off of Haynes Bridge Road (near Cookout and the office buildings in that area).

#### XII. REPORTS

- There were no reports.

#### XIII. ADJOURNMENT TO EXECUTIVE SESSION

- ❖ Council Member Hipes offered a motion to adjourn to executive session.
  - Mayor Pro Tem Merkel seconded the motion.
  - The motion was approved unanimously (7-0).
- With there being no further items to consider or discuss, Mayor Gilvin adjourned the meeting at 9:01 p.m.

Respectfully submitted,



Lauren Shapiro, City Clerk



# EXHIBIT A



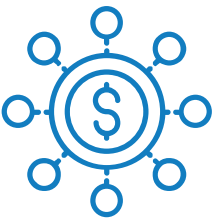


# Fiscal Year 2023 Budget Workshop

May 2, 2022

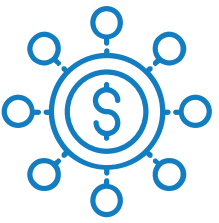
FINANCE DEPARTMENT





# Agenda

- **Budget Process Recap**
- **Strategic Budget Concepts**
- **Budget**
  - Citywide
  - General Fund
  - Operating Initiatives
  - Capital Initiatives
- **Calendar**

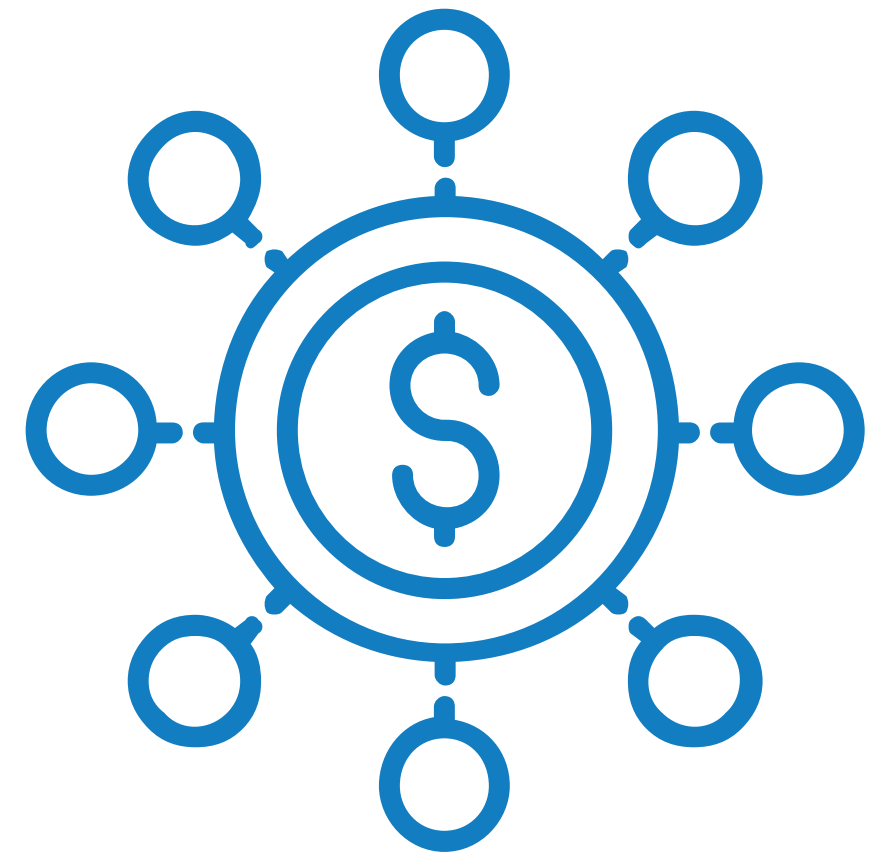


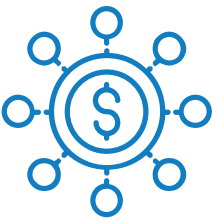
# Budget Process Recap

- **January 2022**
  - City Council Retreat
- **January 2022**
  - Target Budgets provided to Departments
- **February-April 2022**
  - Joint Development by Finance and Departments of a detailed line-item budget by departmental project/program (e.g., uniform patrol, public works, etc.)
  - New Initiatives (operations/capital) are separated from the Base Budget
  - Budget meetings with Mayor and City Administrator
- **April 14, 2022**
  - Mayor's Recommended Budget
    - Posted to City Website and Financial Transparency Site

# Strategic Budget Concepts

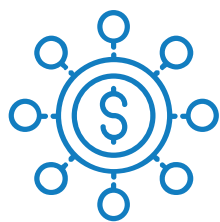
Fiscal Year 2023





# Strategic Budget Concepts

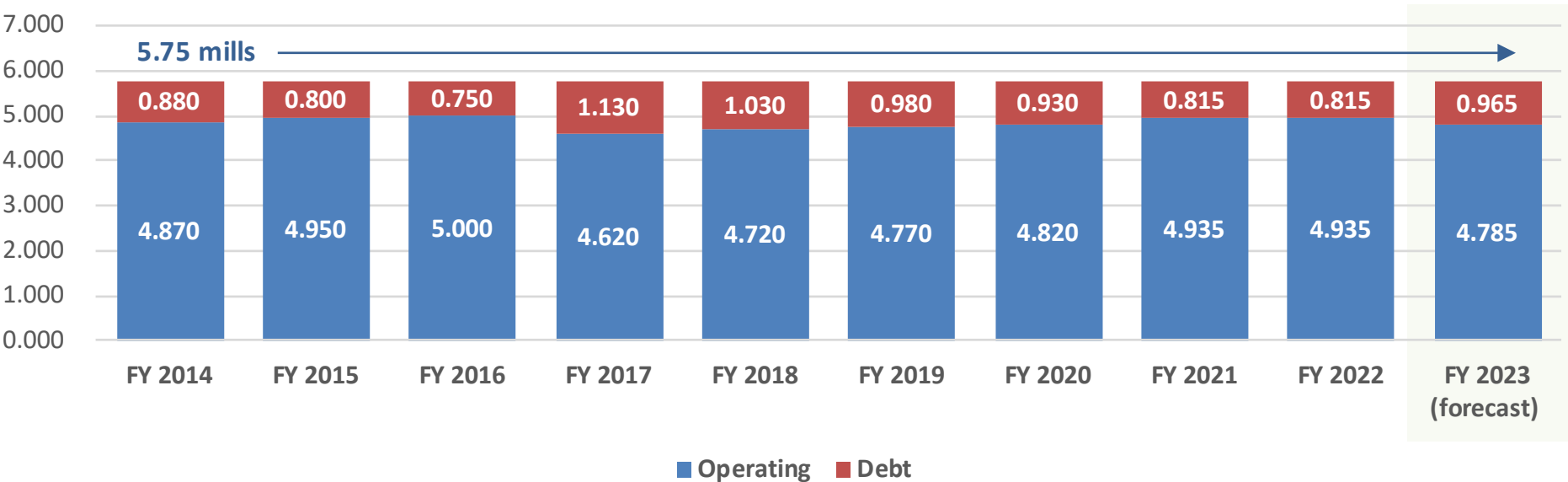
- **Maintain a Competitive Tax Rate**
- **Homeowner Tax Savings**
- **Service Delivery Standards**
  - Staffing and Compensation
  - Operational Budget
- **Capital Infrastructure/Assets**
  - \$10M = Milling & Resurfacing, Stormwater, and PS Fleet Replacement
  - \$5M = Facilities, Non-PS Fleet, Equipment, Transportation Infrastructure, etc.
  - Not counting new/expansionary capital investment
- **Retain Flexibility to respond to Economic Downturns**



# Maintain a Competitive Tax Rate

- Maintenance of 5.75 mills

- *shifting 0.15 mills to Debt levy to cover 2022 Parks Bond*



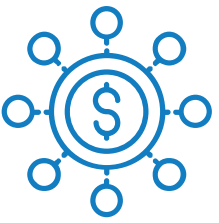
- Millage Comparison

- Recommended FY 2023 rate for Alpharetta;  
FY 2022 rates for other entities

|               | Millage Rates (est.) |              |       | Effective Millage Rate for Average Homeowner |       | Homestead Exemptions |          |
|---------------|----------------------|--------------|-------|----------------------------------------------|-------|----------------------|----------|
|               | Operations           | Debt Service | Total | Operations                                   | Total |                      |          |
| Alpharetta*   | 4.785                | 0.965        | 5.750 | 3.589                                        | 4.554 | 45,000               | floating |
| Johns Creek   | 3.986                | 0.411        | 4.397 | 3.654                                        | 4.065 | 15,000               | floating |
| Sandy Springs | 4.731                | 0.000        | 4.731 | 4.337                                        | 4.337 | 15,000               | floating |
| Milton        | 4.731                | 0.487        | 5.218 | 4.337                                        | 4.824 | 15,000               | floating |
| Roswell       | 4.618                | 0.100        | 4.718 | 4.618                                        | 4.718 | -                    | floating |

Homestead Exemption tax-reduction calculations are based on an average home value of \$475,000.

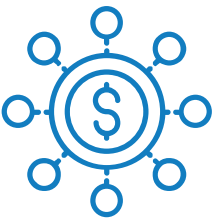
\* Alpharetta’s Homestead Exemptions saves our homeowners over \$5.4 million annually.



# Focus on Homeowner Tax Savings

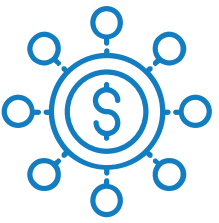
- **Over \$5.4M annually in Property Tax Relief for our Homeowners**
  - Floating Homestead Exemption (HX)
    - Caps value growth at the lesser of 3% or CPI
  - Basic HX of \$45K
    - Increased from \$40K to \$45K in FY 2021
  - Senior HX of \$25K
    - Removed Income Restriction from Additional Senior HX in FY 2021
  - Senior Full-Value HX
    - Available to residents aged 70 and older who meet certain income requirements
  - Among the Largest and most extensive Homestead Exemption offerings in the State





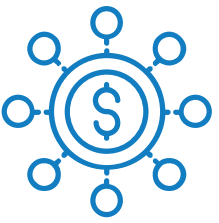
# Service Delivery Standards (Compensation)

- **Maintaining Quality Personnel in an inflationary Labor Market**
  - FY 2020
    - Public Safety Compensation Plan Update
    - Merit Program suspended in April 2020 (COVID-19)
  - FY 2021
    - Evergreen Class & Compensation Study
    - One-Time Compensation Payout (compensate for lost wage growth: 4/1/2020-6/30/2020)
    - Performance-Based Merit Program of 3% (on average) on July 1, 2020
  - FY 2022
    - Performance-Based Merit Program of 3% (on average) on July 1, 2021
    - Market-based Personnel Compensation adjustments in November 2021
      - 13% for Police/E911
      - 3% for all other Employee Classifications
    - 1<sup>st</sup> Responders Supplemental Grant (State allocation of ARPA funds)



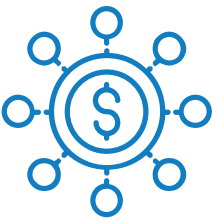
# Service Delivery Standards (Compensation)

- **Maintaining Quality Personnel in an inflationary Labor Market**
  - FY 2023 (Recommended)
    - Performance-Based Merit Program of 4% (on average) on July 1, 2022
    - Salary Compression adjustments citywide (\$825K)
  - Merit Review Structure/Process
    - Currently under review



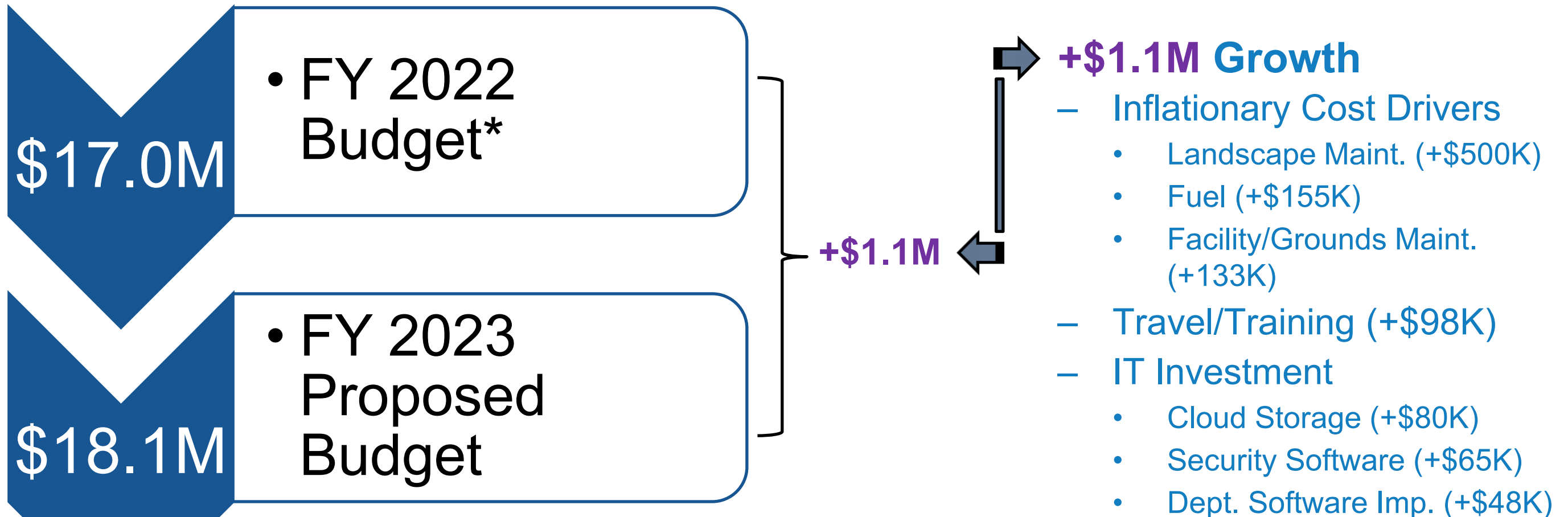
# Service Delivery Standards (Staffing)

- **Adjusting Staffing to meet growing Service Demands**
  - FY 2022
    - Public Safety
      - Quint staffing (6 FTEs)
      - DEA (transfer of 3 FTEs to the General Fund)
    - Public Works (3 FTEs) – vacant position funding removed as part of COVID-19 adj.
    - IT (1 FTE) – vacant position funding removed as part of COVID-19 adj.
    - CD (1 FTE) - Economic Development staffing
  - FY 2023 (Recommended)
    - Public Safety (2 FTEs)
      - Community Paramedic and Crime Scene Detective
    - HR (1 FTE) – HR Specialist
    - Recreation, Parks & Cultural Services (1 FTE)
      - Recreation Coordinator (Preston Ridge Community Center)

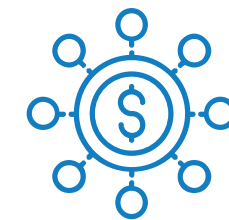


# Service Delivery Standards

## Maintaining Efficient/Effective Operational Costs



\*FY 2022 Actuals are conservatively estimated at \$16M (assumed 94% of budget spent). Prior year M&O trends were 94% (FY 2019), 88% (FY 2020), and 90% (FY 2021). Spikes in service demand coupled with inflationary cost pressures will continue to push M&O utilization trends higher.



# Maintaining Capital Assets/Infrastructure

## Recurring Capital Investment (Minimum Target is \$13M Annually)

**\$14.7M**

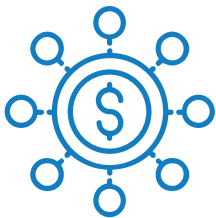
- **FY 2022 Budget**
  - \$1.7M Budgeted Capital Appropriation
  - \$5.8M Fund Balance
  - \$520K other
  - \$6.6M ARPA

**\$14.6M**

- **FY 2023  
Recommended Budget**
  - \$3.0M Budgeted Capital Appropriation
  - \$11.6M Fund Balance (out of the \$12.6M total)

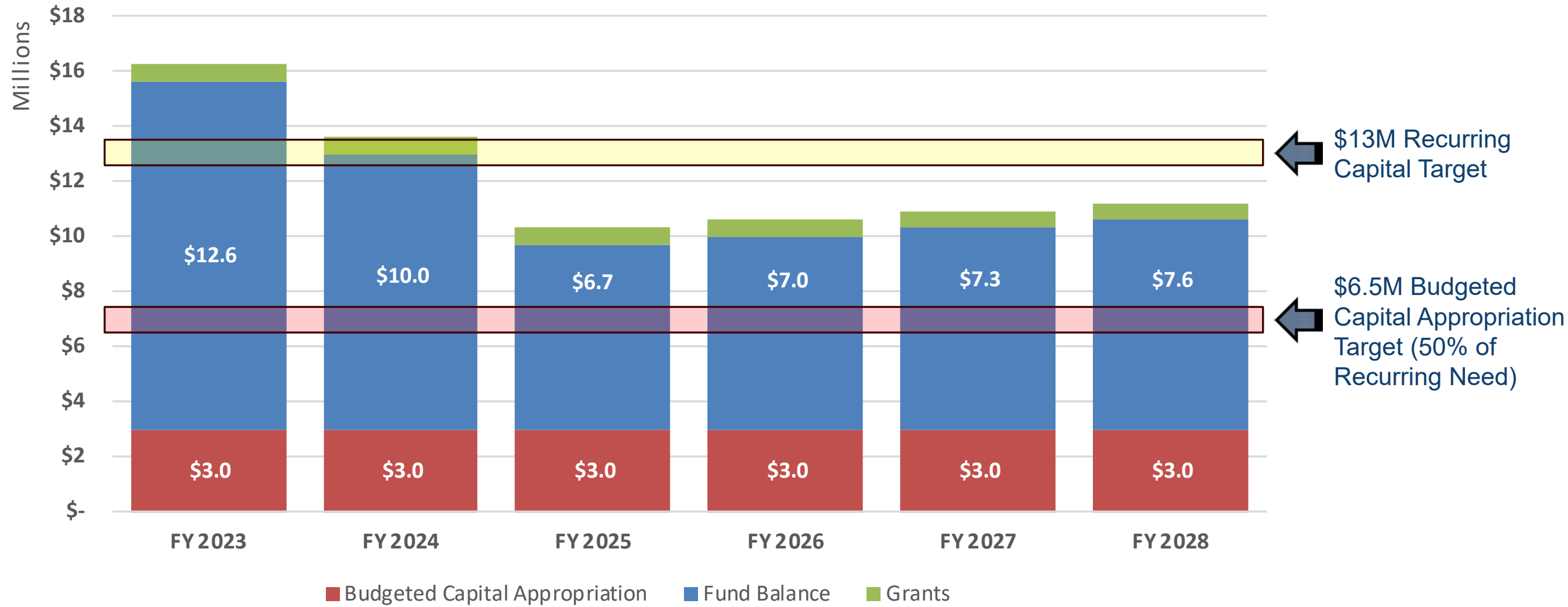
- **Represents funding from multiple sources towards renewal and/or replacement of City Assets and Infrastructure**
  - Sources generally include General Fund (50% Fund Balance and 50% Budgeted Capital Appropriation)
  - \$10M Annually used for:
    - Milling & Resurfacing (\$3.6M = 525 lane miles \* \$100K per lane mile with avg 15-yr life)
    - Stormwater (\$4.2M)
    - Fleet/Equipment (\$2.2M; Incl. PS fleet turnover of 7.5 years)
  - \$3-5M Annually used for Technology, Facilities, Recreation Fields/Courts/Turf and Playgrounds, Sidewalks, Non-PS Fleet/Equipment, Transportation Infrastructure, etc.





# Structural Budget Integrity

- Capital Funding Goals

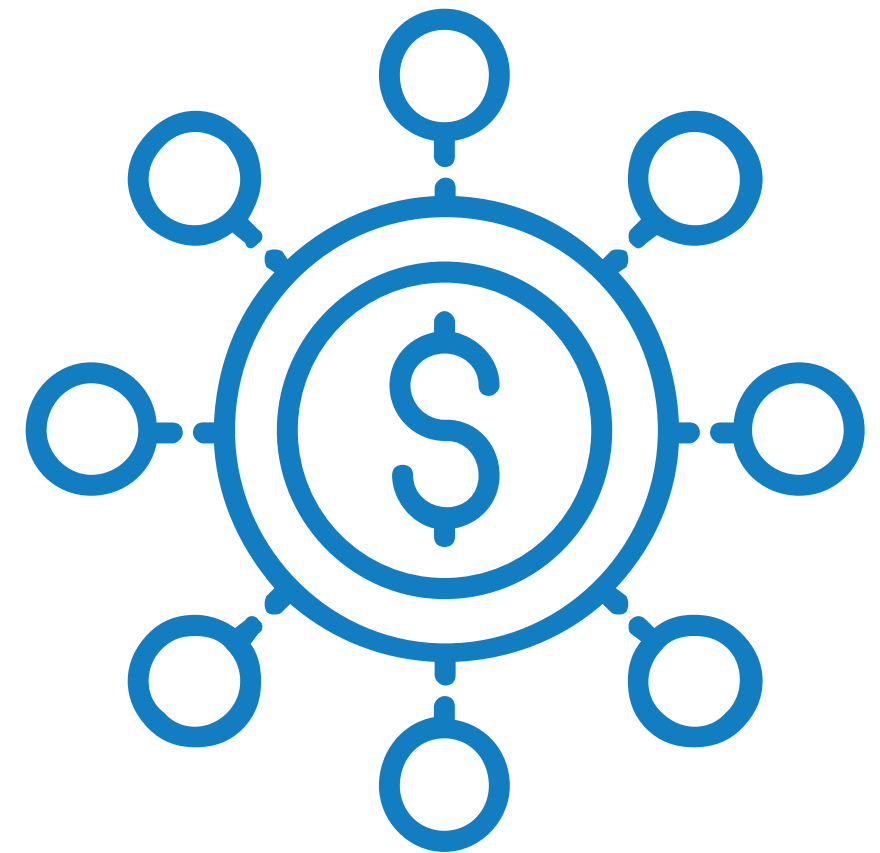


*\*The capital funding identified above will be augmented through other sources over the life of the forecast (e.g., TSPLOST, Impact Fees, etc.)*

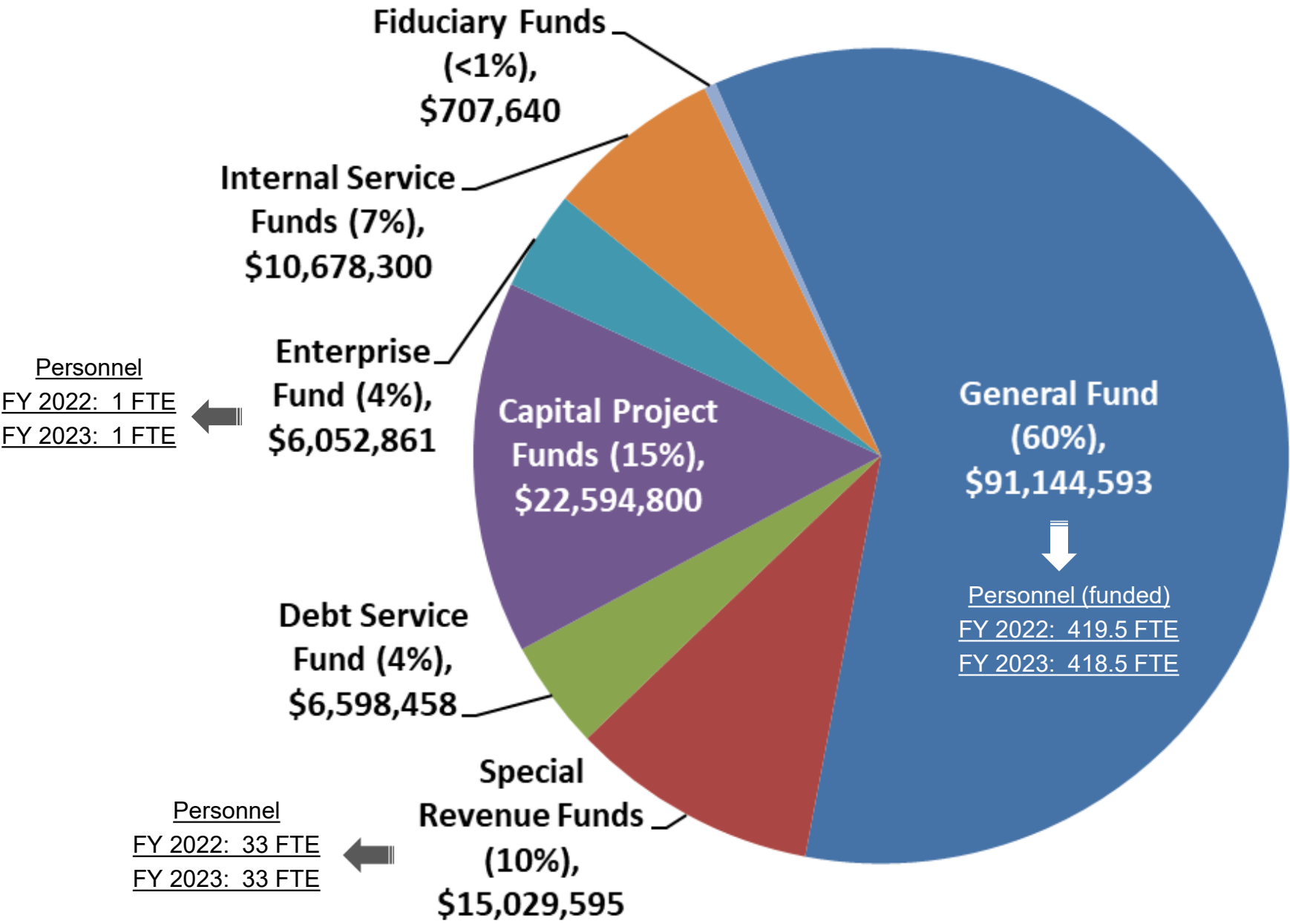
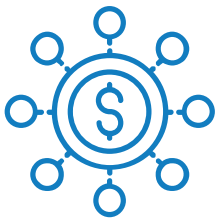
# Budget

---

Fiscal Year 2023



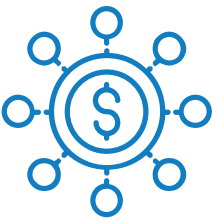
# Citywide Budget



**FY 2023 Citywide Budget: \$153M**

Total Funded FTEs  
FY 2022: 453.5 FTE  
FY 2023: 452.5 FTE

Personnel counts above do not include frozen positions totaling 1.5 FTEs (FT Treasury Services Manager – Finance; PT Parking Enforcement Officer – PS)



# GF Revenue Comparison

|                                       | FY 2022<br>AMENDED<br>BUDGET | FY 2023<br>FORECASTED<br>BUDGET | \$ Variance         | %<br>Variance |
|---------------------------------------|------------------------------|---------------------------------|---------------------|---------------|
| <b>Revenues:</b>                      |                              |                                 |                     |               |
| Property Taxes:                       |                              |                                 |                     |               |
| Current Year                          | \$ 25,649,642                | \$ 26,300,000                   | \$ 650,358          | 2.5%          |
| Motor Vehicle                         | 60,000                       | 55,000                          | (5,000)             | -8.3%         |
| Motor Vehicle Title Tax Fee           | 1,800,000                    | 3,000,000                       | 1,200,000           | 66.7%         |
| Prior Year/Delinquent                 | 237,000                      | 147,000                         | (90,000)            | -38.0%        |
| Local Option Sales Tax                | 16,249,473                   | 18,925,000                      | 2,675,527           | 16.5%         |
| Other Taxes:                          |                              |                                 |                     |               |
| Franchise Fees                        | 6,620,000                    | 7,100,000                       | 480,000             | 7.3%          |
| Insurance Premium Tax                 | 4,759,402                    | 4,825,000                       | 65,598              | 1.4%          |
| Alcohol Beverage Excise Tax           | 2,025,000                    | 2,575,000                       | 550,000             | 27.2%         |
| Other Taxes                           | 2,432,750                    | 2,890,150                       | 457,400             | 18.8%         |
| Licenses & Permits                    | 2,729,100                    | 2,991,000                       | 261,900             | 9.6%          |
| Intergovernmental                     | 396,190                      | 186,000                         | (210,190)           | -53.1%        |
| Charges for Services                  | 3,903,700                    | 3,837,800                       | (65,900)            | -1.7%         |
| Fines & Forfeitures                   | 2,056,000                    | 2,372,000                       | 316,000             | 15.4%         |
| Interest                              | 190,000                      | 200,000                         | 10,000              | 5.3%          |
| Other Revenues                        | 256,487                      | 288,343                         | 31,856              | 12.4%         |
| Other Financing Sources:              |                              |                                 |                     |               |
| Interfund Transfer (Hotel/Motel Fund) | 2,062,500                    | 2,812,500                       | 750,000             | 36.4%         |
| <b>Total Operating Revenues</b>       | <b>\$ 71,427,244</b>         | <b>\$ 78,504,793</b>            | <b>\$ 7,077,549</b> | <b>9.9%</b>   |
| Fund Balance Carryforward             | 5,836,799                    | 12,639,800                      |                     |               |
| <b>Total Revenues</b>                 | <b>\$ 77,264,043</b>         | <b>\$ 91,144,593</b>            |                     |               |

## • Growth Drivers

- Property Taxes (estimates)
  - 7% growth in Residential Valuations
  - 2% growth in Commercial Valuations
  - New Construction (\$100M)
  - 0.15 mill shift to Debt Service
- Local Option Sales Taxes
- Franchise Taxes; Alcohol Beverage Excise Taxes, RE Transfer Taxes, etc.
- Hotel/Motel Taxes
- Fines/Forfeitures

2023 Budget  
@ 96% of  
Forecast

# GF Expenditure Comparison

- **Personnel**
  - 6% Overall Growth
    - 4% Base Growth after adjusting for mid-year personnel/compensation initiatives
- **M&O**
  - 6% Overall Growth
    - Labor/commodity intensive spend is the primary growth driver (landscape maintenance, fuel, facility/ground maintenance, etc.)
- **Capital Funding Transfer**
  - \$3M (Budgeted Capital Appropriation)
  - \$12.6M (Fund Balance)

## Expenditures (by Category):

### Personnel Services:

|                                                      | FY 2022<br>AMENDED<br>BUDGET | FY 2023<br>RECOMMENDED<br>BUDGET | \$ Variance         | % Variance  |
|------------------------------------------------------|------------------------------|----------------------------------|---------------------|-------------|
| Base Personnel Accounts (4% Merit Plan)              | \$ 49,068,441                | \$ 51,177,508                    | \$ 2,109,067        | 4.3%        |
| Mid-Year Personnel Compensation                      | 1,275,132                    | 1,912,700                        | 637,568             | 50.0%       |
| Mid-Year Funding of Frozen Positions (6 FTE)         | 374,510                      | 561,800                          | 187,290             | 50.0%       |
| Mid-Year IT Tech (+1 FTE)                            | 55,000                       | 125,000                          | 70,000              | 127.3%      |
| Mid-Year Court Solicitor (1099 Contractor to +1 FTE) | 40,000                       | 160,000                          | 120,000             | 300.0%      |
| 1st Responders Grant (one-time)                      | 212,000                      | -                                | (212,000)           | -100.0%     |
| Judge (-1 FTE to 1099 Contractor)                    | 41,553                       | -                                | (41,553)            | -100.0%     |
| <i>sub total</i>                                     | <b>\$ 51,066,636</b>         | <b>\$ 53,937,008</b>             | <b>\$ 2,870,372</b> | <b>5.6%</b> |

### Maintenance and Operations:

|                                                      |                      |                      |                     |             |
|------------------------------------------------------|----------------------|----------------------|---------------------|-------------|
| Base M&O Accounts                                    | \$ 11,913,612        | \$ 11,943,877        | \$ 30,265           | 0.3%        |
| Elections (Professional Services/Advertising)        | 155,000              | -                    | (155,000)           | -100.0%     |
| Citywide Landscape Maintenance (ROW)                 | 398,746              | 675,224              | 276,478             | 69.3%       |
| Parks Landscape Maintenance                          | 470,000              | 695,000              | 225,000             | 47.9%       |
| Mid-Year Help Desk Staffing Contract                 | 25,000               | 60,000               | 35,000              | 140.0%      |
| Mid-Year Court Solicitor (1099 Contractor to +1 FTE) | 110,000              | -                    | (110,000)           | -100.0%     |
| Judge (-1 FTE to 1099 Contractor)                    | 41,553               | 102,600              | 61,047              | 146.9%      |
| Grounds Maintenance (Parks, PW, etc.)                | 673,597              | 722,190              | 48,593              | 7.2%        |
| Facility Maintenance (PW, Parks, etc.)               | 390,012              | 474,500              | 84,488              | 21.7%       |
| IT Professional Services                             | 2,124,660            | 2,433,408            | 308,748             | 14.5%       |
| Travel/Training                                      | 315,504              | 413,638              | 98,134              | 31.1%       |
| Fuel                                                 | 407,414              | 562,500              | 155,086             | 38.1%       |
| <i>sub total</i>                                     | <b>\$ 17,025,098</b> | <b>\$ 18,082,937</b> | <b>\$ 1,057,839</b> | <b>6.2%</b> |

### Capital/Lease:

|                                             |                   |                   |                 |              |
|---------------------------------------------|-------------------|-------------------|-----------------|--------------|
| Fire Trucks/Equipment/Cardiac Monitors/AEDs | \$ 676,870        | \$ 659,858        | \$ (17,012)     | -2.5%        |
| Miscellaneous                               | 19,000            | 35,450            | 16,450          | 86.6%        |
| <i>sub total</i>                            | <b>\$ 695,870</b> | <b>\$ 695,308</b> | <b>\$ (562)</b> | <b>-0.1%</b> |

### Other Uses:

|                                       |                   |                     |                  |             |
|---------------------------------------|-------------------|---------------------|------------------|-------------|
| Contingency                           | \$ 700,000        | \$ 775,000          | \$ 75,000        | 10.7%       |
| Gwinnett Tech Contribution (Debt Svc) | 289,640           | 288,640             | (1,000)          | -0.3%       |
| <i>sub total</i>                      | <b>\$ 989,640</b> | <b>\$ 1,063,640</b> | <b>\$ 74,000</b> | <b>7.5%</b> |

### Total Operating Expenditures

|  |                      |                      |                     |             |
|--|----------------------|----------------------|---------------------|-------------|
|  | <b>\$ 69,777,244</b> | <b>\$ 73,778,893</b> | <b>\$ 4,001,649</b> | <b>5.7%</b> |
|--|----------------------|----------------------|---------------------|-------------|

### Non-Allocated/Reserve (Oper. Initiative)

### Interfund Transfer (Capital/Grant Funds):

|                                |           |            |  |  |
|--------------------------------|-----------|------------|--|--|
| Fund Balance                   | 5,836,799 | 12,639,800 |  |  |
| Budgeted Capital Appropriation | 1,650,000 | 3,000,000  |  |  |

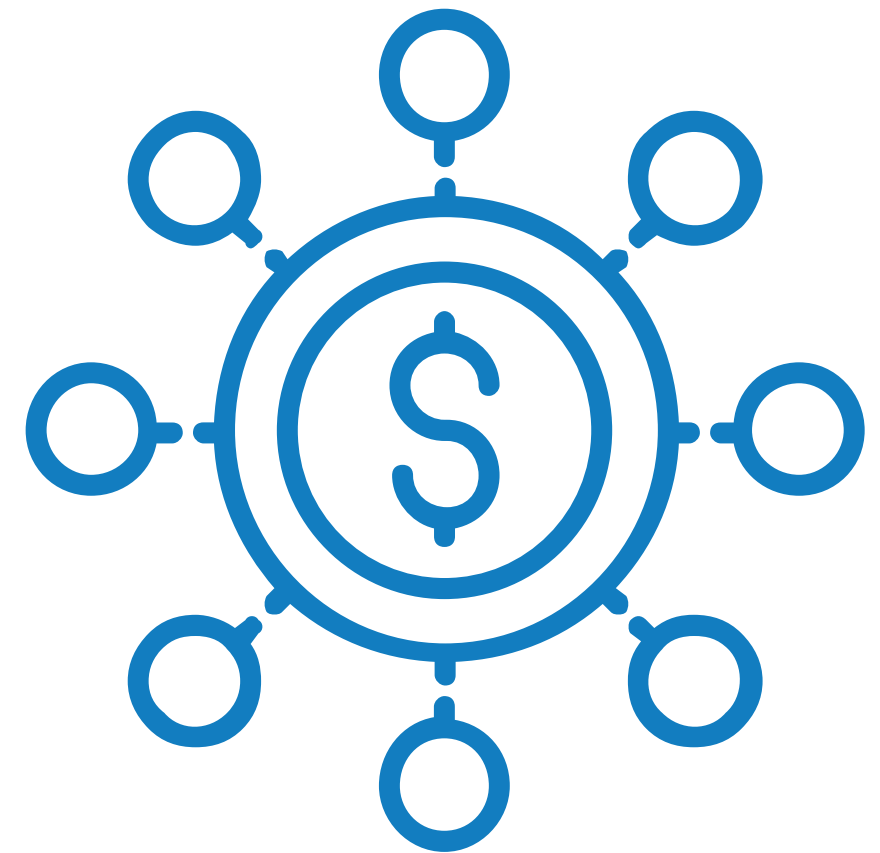
### Total Expenditures

|  |                      |                      |  |  |
|--|----------------------|----------------------|--|--|
|  | <b>\$ 77,264,043</b> | <b>\$ 91,144,593</b> |  |  |
|--|----------------------|----------------------|--|--|

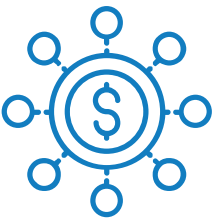
# Operating Initiatives

---

Fiscal Year 2023





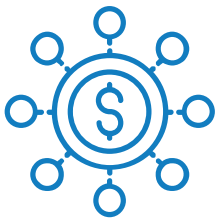


# Recommended Operating Initiatives

|                                                     | Revenue           | Expense             | Net Cost            | Capital Component | Budget Book Page # |
|-----------------------------------------------------|-------------------|---------------------|---------------------|-------------------|--------------------|
| <b>Funding Available for Operating Initiatives:</b> | <b>\$ 270,000</b> | <b>\$ 1,995,900</b> | <b>\$ 1,725,900</b> |                   |                    |
| <b>Recommended Initiatives:</b>                     |                   |                     |                     |                   |                    |
| <u>Citywide</u>                                     |                   |                     |                     |                   |                    |
| Salary Compression Adjustments                      | \$ -              | \$ 825,000          | \$ 825,000          | \$ -              | 20                 |
| <u>Human Resources Department</u>                   |                   |                     |                     |                   |                    |
| HR Specialist Position (+1 FTE)                     | -                 | 107,500             | 107,500             | -                 | 20                 |
| <u>Public Safety Department</u>                     |                   |                     |                     |                   |                    |
| Jail Operations                                     | -                 | 200,000             | 200,000             | TBD               | 21                 |
| NEARMAP GIS                                         | -                 | 4,000               | 4,000               | -                 | 21                 |
| Fleetio Fleet Software                              | -                 | 15,000              | 15,000              | -                 | 21                 |
| Community Paramedic (+1 FTE)                        | -                 | 100,000             | 100,000             | 70,000            | 21                 |
| Crime Scene Detective (+1 FTE)                      | -                 | 105,000             | 105,000             | 82,500            | 22                 |
| <u>Recreation, Parks &amp; Cultural Services</u>    |                   |                     |                     |                   |                    |
| Event Barricades                                    | -                 | 32,400              | 32,400              | -                 | 22                 |
| Preston Ridge Community Ctr (+1 FTE)                | 100,000           | 124,000             | 24,000              | -                 | 22                 |
| MVP Zone Day Camp                                   | 100,000           | 85,000              | (15,000)            | -                 | 23                 |
| Adventure Day Camp                                  | 70,000            | 68,000              | (2,000)             | -                 | 24                 |
|                                                     | <b>\$ 270,000</b> | <b>\$ 1,665,900</b> | <b>\$ 1,395,900</b> | <b>\$ 152,500</b> |                    |

**Remaining Funds Available for Operating Initiatives:**

**\$ 330,000**

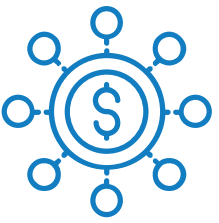


# Unfunded Operating Initiatives

**Unfunded Initiatives:**

Information Technology

|                                | Total             | Capital Component | Budget Book Page # |
|--------------------------------|-------------------|-------------------|--------------------|
| Security Operations Center     | \$ 200,000        | \$ -              | 25                 |
| Enterprise Endpoint Management | 150,000           | -                 | 25                 |
| Network Operations Center      | 120,000           | -                 | 25                 |
| Enterprise Password Management | 50,000            | -                 | 25                 |
| Vendor Access Management       | 20,000            | -                 | 25                 |
| SharePoint Management          | 10,000            | -                 | 25                 |
|                                | <b>\$ 550,000</b> | <b>\$ -</b>       |                    |



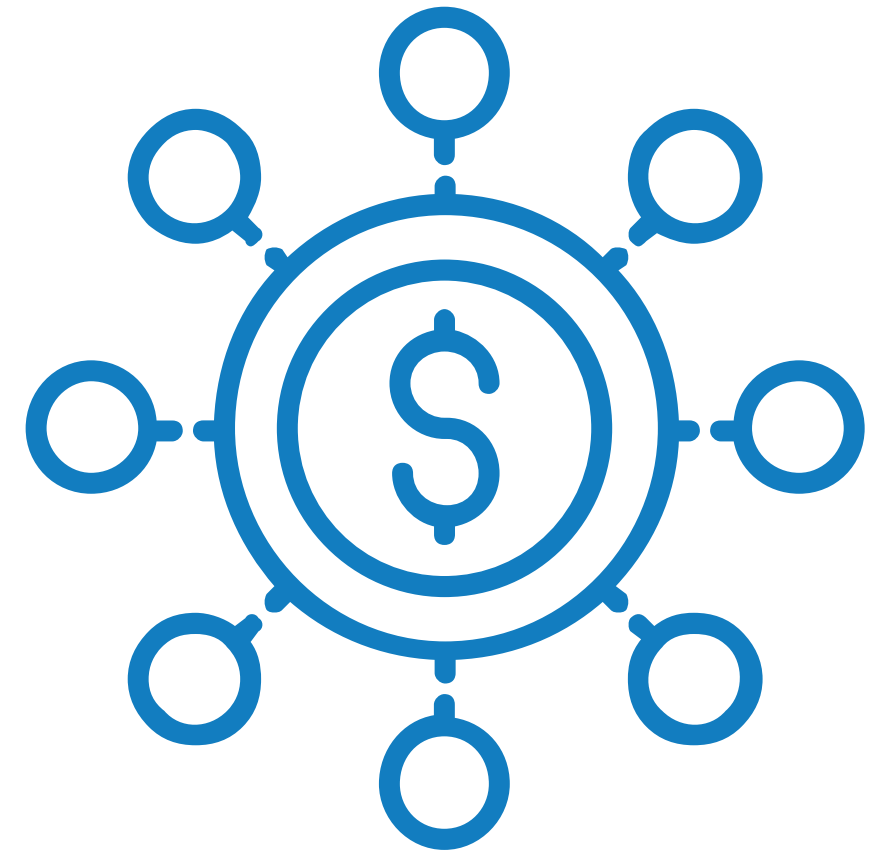
# Unfunded Operating Initiatives

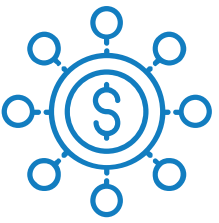
|                                                  | Total               | Capital Component | Budget Book Page # |
|--------------------------------------------------|---------------------|-------------------|--------------------|
| <b>Unfunded Initiatives:</b>                     |                     |                   |                    |
| <u>Public Safety</u>                             |                     |                   |                    |
| Police Officers (8 FTEs)                         | \$ 722,000          | \$ 594,000        | 25                 |
| Fire Training Admin. PT (0.5 FTE)                | 34,000              | -                 | 26                 |
| SWAT Training and Conferences                    | 53,500              | -                 | 27                 |
| Tactical Outside Instructor                      | 10,000              | -                 | 27                 |
| Crisis Negotiator Instructor                     | 10,000              | -                 | 27                 |
|                                                  | <b>\$ 829,500</b>   | <b>\$ 594,000</b> |                    |
| <u>Recreation, Parks &amp; Cultural Services</u> |                     |                   |                    |
| Trash Management                                 | \$ 40,000           | \$ -              | 28                 |
| Wire & Wood Event Talent (add'l \$)              | 25,000              | -                 | 28                 |
| Wire & Wood Marketing                            | 8,000               | -                 | 28                 |
| New Partnered Events                             | 10,000              | -                 | 28                 |
|                                                  | <b>\$ 83,000</b>    | <b>\$ -</b>       |                    |
|                                                  | <b>\$ 1,462,500</b> | <b>\$ 594,000</b> |                    |

# Capital Initiatives

---

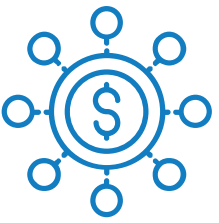
Fiscal Year 2023





# CIP Source and Use

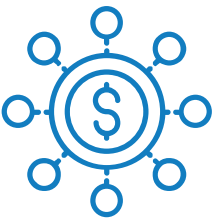
|                                          | Capital<br>Project Fund | Stormwater<br>Capital<br>Fund | T-SPLOST<br>Fund    | Impact Fee<br>Fund  | E911<br>Fund      | Subtotal             | Other<br>Sources  | Total                |
|------------------------------------------|-------------------------|-------------------------------|---------------------|---------------------|-------------------|----------------------|-------------------|----------------------|
| <b>Sources:</b>                          |                         |                               |                     |                     |                   |                      |                   |                      |
| Available Fund Balance                   | \$ 2,500,000            | \$ -                          | \$ 4,300,000        | \$ 1,668,690        | \$ 330,000        | \$ 8,798,690         | \$ -              | \$ 8,798,690         |
| General Fund                             |                         |                               |                     |                     |                   |                      |                   |                      |
| Budgeted Capital Appropriation           | -                       | 3,000,000                     | -                   | -                   | -                 | 3,000,000            | -                 | 3,000,000            |
| Available Fund Balance                   | 11,039,800              | 1,600,000                     | -                   | -                   | -                 | 12,639,800           | -                 | 12,639,800           |
| Other (Taxes, Interest, etc.)            | 155,000                 | -                             | -                   | 350,000             | -                 | 505,000              | -                 | 505,000              |
| Grants (LMIG)                            | -                       | -                             | -                   | -                   | -                 | -                    | 600,000           | 600,000              |
|                                          | <b>\$ 13,694,800</b>    | <b>\$ 4,600,000</b>           | <b>\$ 4,300,000</b> | <b>\$ 2,018,690</b> | <b>\$ 330,000</b> | <b>\$ 24,943,490</b> | <b>\$ 600,000</b> | <b>\$ 25,543,490</b> |
| <b>Uses:</b>                             |                         |                               |                     |                     |                   |                      |                   |                      |
| Capital                                  |                         |                               |                     |                     |                   |                      |                   |                      |
| City Administration                      | \$ 145,000              | \$ -                          | \$ -                | \$ -                |                   | \$ 145,000           | \$ -              | \$ 145,000           |
| Community Development                    | 100,000                 | -                             | -                   | -                   |                   | 100,000              | -                 | 100,000              |
| Human Resources                          | 72,500                  | -                             | -                   | -                   |                   | 72,500               | -                 | 72,500               |
| Information Technology                   | 500,000                 | -                             | -                   | -                   |                   | 500,000              | -                 | 500,000              |
| Public Safety                            | 4,271,810               | -                             | -                   | 18,690              | 330,000           | 4,620,500            | -                 | 4,620,500            |
| Public Works                             | 3,823,000               | 4,600,000                     | 2,000,000           | -                   | -                 | 10,423,000           | 600,000           | 11,023,000           |
| Recreation, Parks & Cultural<br>Services | 1,990,000               | -                             | 2,300,000           | 2,000,000           |                   | 6,290,000            | -                 | 6,290,000            |
|                                          | <b>\$ 10,902,310</b>    | <b>\$ 4,600,000</b>           | <b>\$ 4,300,000</b> | <b>\$ 2,018,690</b> | <b>\$ 330,000</b> | <b>\$ 22,151,000</b> | <b>\$ 600,000</b> | <b>\$ 22,751,000</b> |
| <b>Non-Allocated:</b>                    |                         |                               |                     |                     |                   |                      |                   |                      |
| Future Capital/One-Time Initiatives      | \$ 2,792,490            | \$ -                          | \$ -                | \$ -                | \$ -              | \$ 2,792,490         | \$ -              | \$ 2,792,490         |
|                                          | <b>\$ 2,792,490</b>     | <b>\$ -</b>                   | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>       | <b>\$ 2,792,490</b>  | <b>\$ -</b>       | <b>\$ 2,792,490</b>  |



# Recommended Capital

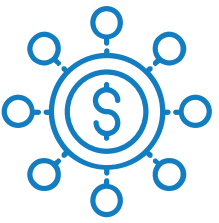
|                                                            | Capital Project Fund | Stormwater Capital Fund | T-SPLOST Fund | E911 Fund         | Impact Fee Fund  | Total               | Other Sources | Total               | Budget Book Page # |
|------------------------------------------------------------|----------------------|-------------------------|---------------|-------------------|------------------|---------------------|---------------|---------------------|--------------------|
| City Administration                                        |                      |                         |               |                   |                  |                     |               |                     |                    |
| Website Upgrade                                            | \$ 145,000           | \$ -                    | \$ -          | \$ -              | \$ -             | \$ 145,000          | \$ -          | \$ 145,000          | 42                 |
| <b>Subtotal</b>                                            | <b>\$ 145,000</b>    | <b>\$ -</b>             | <b>\$ -</b>   | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ 145,000</b>   | <b>\$ -</b>   | <b>\$ 145,000</b>   |                    |
| Community and Economic Development                         |                      |                         |               |                   |                  |                     |               |                     |                    |
| Fleet Replacement (Qty: 2)                                 | \$ 60,000            | \$ -                    | \$ -          | \$ -              | \$ -             | \$ 60,000           | \$ -          | \$ 60,000           | 36                 |
| Design Services                                            | 40,000               | -                       | -             | -                 | -                | 40,000              | -             | 40,000              | 43                 |
| <b>Subtotal</b>                                            | <b>\$ 100,000</b>    | <b>\$ -</b>             | <b>\$ -</b>   | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ 100,000</b>   | <b>\$ -</b>   | <b>\$ 100,000</b>   |                    |
| Human Resources                                            |                      |                         |               |                   |                  |                     |               |                     |                    |
| Personnel Records Digitization Initiative                  | \$ 72,500            | \$ -                    | \$ -          | \$ -              | \$ -             | \$ 72,500           | \$ -          | \$ 72,500           | 43                 |
| <b>Subtotal</b>                                            | <b>\$ 72,500</b>     | <b>\$ -</b>             | <b>\$ -</b>   | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ 72,500</b>    | <b>\$ -</b>   | <b>\$ 72,500</b>    |                    |
| Information Technology                                     |                      |                         |               |                   |                  |                     |               |                     |                    |
| Recurring Technology Replacement (all city departments)    | \$ 250,000           | \$ -                    | \$ -          | \$ -              | \$ -             | \$ 250,000          | \$ -          | \$ 250,000          | 36                 |
| Telephony VOIP Network Switches Replacement                | 200,000              | -                       | -             | -                 | -                | 200,000             | -             | 200,000             | 37                 |
| IT Governance and Business Continuity Program and Analysis | 50,000               | -                       | -             | -                 | -                | 50,000              | -             | 50,000              | 44                 |
| <b>Subtotal</b>                                            | <b>\$ 500,000</b>    | <b>\$ -</b>             | <b>\$ -</b>   | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ 500,000</b>   | <b>\$ -</b>   | <b>\$ 500,000</b>   |                    |
| Public Safety                                              |                      |                         |               |                   |                  |                     |               |                     |                    |
| Recurring Fleet Replacement (Qty: 25)                      | \$ 1,375,000         | \$ -                    | \$ -          | \$ -              | \$ -             | \$ 1,375,000        | \$ -          | \$ 1,375,000        | 37                 |
| Recurring Public Safety Equipment (replacement)            | 263,000              | -                       | -             | -                 | -                | 263,000             | -             | 263,000             | 38                 |
| Security Systems: Cameras and Badge Access Systems         | 220,000              | -                       | -             | -                 | -                | 220,000             | -             | 220,000             | 38                 |
| Records Management System                                  | 2,250,000            | -                       | -             | -                 | -                | 2,250,000           | -             | 2,250,000           | 44                 |
| Fire Station Alerting System                               | -                    | -                       | -             | 330,000           | -                | 330,000             | -             | 330,000             | 44                 |
| All-Terrain Vehicles (Qty: 2)                              | 11,310               | -                       | -             | -                 | 18,690           | 30,000              | -             | 30,000              | 45                 |
| Op. Initiative - Community Paramedic Equipment             | 70,000               | -                       | -             | -                 | -                | 70,000              | -             | 70,000              | 46                 |
| Op. Initiative - Crime Scene Detective Equipment           | 82,500               | -                       | -             | -                 | -                | 82,500              | -             | 82,500              | 46                 |
| <b>Subtotal</b>                                            | <b>\$ 4,271,810</b>  | <b>\$ -</b>             | <b>\$ -</b>   | <b>\$ 330,000</b> | <b>\$ 18,690</b> | <b>\$ 4,620,500</b> | <b>\$ -</b>   | <b>\$ 4,620,500</b> |                    |





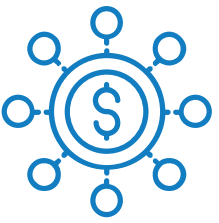
# Recommended Capital

|                                                                 | Capital Project Fund | Stormwater Capital Fund | T-SPLOST Fund | E911 Fund | Impact Fee Fund | Total        | Other Sources | Total        | Budget Book Page # |
|-----------------------------------------------------------------|----------------------|-------------------------|---------------|-----------|-----------------|--------------|---------------|--------------|--------------------|
| Public Works                                                    |                      |                         |               |           |                 |              |               |              |                    |
| Recurring Milling and Resurfacing                               | \$ 1,000,000         | \$ -                    | \$ 2,000,000  | \$ -      | \$ -            | \$ 3,000,000 | \$ 600,000    | \$ 3,600,000 | 30                 |
| Recurring Traffic Striping and Signage                          | 200,000              | -                       | -             | -         | -               | 200,000      | -             | 200,000      | 30                 |
| Recurring Traffic Signal System Maintenance                     | 100,000              | -                       | -             | -         | -               | 100,000      | -             | 100,000      | 30                 |
| Recurring Traffic Control Equipment                             | 100,000              | -                       | -             | -         | -               | 100,000      | -             | 100,000      | 31                 |
| Recurring Traffic Responsive System Maintenance                 | 100,000              | -                       | -             | -         | -               | 100,000      | -             | 100,000      | 31                 |
| Recurring Traffic Calming Improvements                          | 100,000              | -                       | -             | -         | -               | 100,000      | -             | 100,000      | 31                 |
| Recurring Bridge Maintenance                                    | 200,000              | -                       | -             | -         | -               | 200,000      | -             | 200,000      | 31                 |
| Recurring Streetlight Maintenance                               | 80,000               | -                       | -             | -         | -               | 80,000       | -             | 80,000       | 32                 |
| Recurring Traffic Control Center/Server Room Maintenance        | 50,000               | -                       | -             | -         | -               | 50,000       | -             | 50,000       | 32                 |
| Recurring Tree Maintenance and Replacement                      | 100,000              | -                       | -             | -         | -               | 100,000      | -             | 100,000      | 32                 |
| Recurring Parking Garage Maintenance                            | 100,000              | -                       | -             | -         | -               | 100,000      | -             | 100,000      | 32                 |
| Recurring HVAC Replacements                                     | 62,000               | -                       | -             | -         | -               | 62,000       | -             | 62,000       | 33                 |
| Recurring Fire Station Renovations                              | 75,000               | -                       | -             | -         | -               | 75,000       | -             | 75,000       | 33                 |
| Recurring Recreation Facility Bathroom, Painting, Floor Repairs | 30,000               | -                       | -             | -         | -               | 30,000       | -             | 30,000       | 33                 |
| Recurring Recreation facilities Gym Restoration                 | 35,000               | -                       | -             | -         | -               | 35,000       | -             | 35,000       | 33                 |
| Public Works Headquarters Renovation                            | 50,000               | -                       | -             | -         | -               | 50,000       | -             | 50,000       | 34                 |
| Recurring Park Facilities Roof Repairs (Community Center)       | 700,000              | -                       | -             | -         | -               | 700,000      | -             | 700,000      | 34                 |
| Recurring PS Facility Roof Replacement (FS 84)                  | 300,000              | -                       | -             | -         | -               | 300,000      | -             | 300,000      | 34                 |



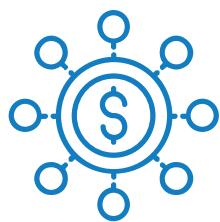
# Recommended Capital

|                                                                 | Capital Project Fund | Stormwater Capital Fund | T-SPLOST Fund       | E911 Fund   | Impact Fee Fund | Total                | Other Sources     | Total                | Budget Book Page # |
|-----------------------------------------------------------------|----------------------|-------------------------|---------------------|-------------|-----------------|----------------------|-------------------|----------------------|--------------------|
| Public Works                                                    |                      |                         |                     |             |                 |                      |                   |                      |                    |
| Recurring Fleet Replacement (F-550 Crew Cab Dump Truck; Qty: 1) | 145,000              | -                       | -                   | -           | -               | 145,000              | -                 | 145,000              | 35                 |
| Recurring Fleet Replacement (pool vehicle)                      | 50,000               | -                       | -                   | -           | -               | 50,000               | -                 | 50,000               | 35                 |
| Recurring City Trash Receptacle Service                         | 50,000               | -                       | -                   | -           | -               | 50,000               | -                 | 50,000               | 35                 |
| Recurring Variable Message Boards Replacement (Qty: 2)          | 36,000               | -                       | -                   | -           | -               | 36,000               | -                 | 36,000               | 36                 |
| Recurring Stormwater Pipes/Structure Repair                     | -                    | 3,930,000               | -                   | -           | -               | 3,930,000            | -                 | 3,930,000            | 40                 |
| Recurring Stormwater Drainage Maintenance                       | -                    | 150,000                 | -                   | -           | -               | 150,000              | -                 | 150,000              | 40                 |
| Recurring Stormwater Inspections                                | -                    | 120,000                 | -                   | -           | -               | 120,000              | -                 | 120,000              | 41                 |
| Stormwater Utility Rate Analysis                                | -                    | 400,000                 | -                   | -           | -               | 400,000              | -                 | 400,000              | 41                 |
| Pedestrian Safety Improvements                                  | 85,000               | -                       | -                   | -           | -               | 85,000               | -                 | 85,000               | 42                 |
| Design Services                                                 | 75,000               | -                       | -                   | -           | -               | 75,000               | -                 | 75,000               | 42                 |
| <b>Subtotal</b>                                                 | <b>\$ 3,823,000</b>  | <b>\$ 4,600,000</b>     | <b>\$ 2,000,000</b> | <b>\$ -</b> | <b>\$ -</b>     | <b>\$ 10,423,000</b> | <b>\$ 600,000</b> | <b>\$ 11,023,000</b> |                    |



# Recommended Capital

|                                                                 | Capital Project Fund | Stormwater Capital Fund | T-SPLOST Fund       | E911 Fund         | Impact Fee Fund     | Total                | Other Sources          | Total                | Budget Book Page # |
|-----------------------------------------------------------------|----------------------|-------------------------|---------------------|-------------------|---------------------|----------------------|------------------------|----------------------|--------------------|
| Recreation, Parks & Cultural Services                           |                      |                         |                     |                   |                     |                      |                        |                      |                    |
| Recurring Synthetic Turf Field Replacements (WP Field 4)        | \$ 550,000           | \$ -                    | \$ -                | \$ -              | \$ -                | \$ 550,000           | \$ -                   | \$ 550,000           | 38                 |
| Recurring Park Enhancements                                     | 125,000              | -                       | -                   | -                 | -                   | 125,000              | -                      | 125,000              | 38                 |
| Recurring Playground Equipment Replacement                      | 150,000              | -                       | -                   | -                 | -                   | 150,000              | -                      | 150,000              | 39                 |
| Recurring Park Repairs/Improvements                             | 125,000              | -                       | -                   | -                 | -                   | 125,000              | -                      | 125,000              | 39                 |
| Recurring Athletic Courts Resurfacing                           | 40,000               | -                       | -                   | -                 | -                   | 40,000               | -                      | 40,000               | 39                 |
| Recurring Greenway Improvements/Repairs                         | 155,000              | -                       | -                   | -                 | -                   | 155,000              | -                      | 155,000              | 39                 |
| Recurring Fleet Replacement (Qty: 3)                            | 120,000              | -                       | -                   | -                 | -                   | 120,000              | -                      | 120,000              | 40                 |
| Recurring Park Equipment Replacement                            | 100,000              | -                       | -                   | -                 | -                   | 100,000              | -                      | 100,000              | 40                 |
| Encore Parkway Greenway Connection/Park                         | -                    | -                       | 2,300,000           | -                 | 2,000,000           | 4,300,000            | -                      | 4,300,000            | 47                 |
| Wood Lightpole/LED Replacement Initiative (1 field)             | 200,000              | -                       | -                   | -                 | -                   | 200,000              | -                      | 200,000              | 47                 |
| Alpharetta Public Arts Initiative                               | 45,000               | -                       | -                   | -                 | -                   | 45,000               | -                      | 45,000               | 47                 |
| Historic Preservation Initiative                                | 35,000               | -                       | -                   | -                 | -                   | 35,000               | -                      | 35,000               | 48                 |
| Alpharetta Community Ctr Gym Floor Replacement/Moisture Barrier | 175,000              | -                       | -                   | -                 | -                   | 175,000              | -                      | 175,000              | 48                 |
| Tree Removal in all Parks                                       | 150,000              | -                       | -                   | -                 | -                   | 150,000              | -                      | 150,000              | 49                 |
| Design Services                                                 | 20,000               | -                       | -                   | -                 | -                   | 20,000               | -                      | 20,000               | 49                 |
| <b>Subtotal</b>                                                 | <b>\$ 1,990,000</b>  | <b>\$ -</b>             | <b>\$ 2,300,000</b> | <b>\$ -</b>       | <b>\$ 2,000,000</b> | <b>\$ 6,290,000</b>  | <b>\$ -</b>            | <b>\$ 6,290,000</b>  |                    |
| <b>TOTAL</b>                                                    | <b>\$ 10,902,310</b> | <b>\$ 4,600,000</b>     | <b>\$ 4,300,000</b> | <b>\$ 330,000</b> | <b>\$ 2,018,690</b> | <b>\$ 22,151,000</b> | <b>\$ 600,000</b>      | <b>\$ 22,751,000</b> |                    |
| <b>NON-ALLOCATED (future capital/one-time</b>                   | <b>\$ 2,792,490</b>  | <b>\$ -</b>             | <b>\$ -</b>         | <b>\$ -</b>       | <b>\$ -</b>         | <b>\$ 2,792,490</b>  |                        | <b>\$ 2,792,490</b>  |                    |
| Budgeted as part of FY 2023 Budget                              |                      |                         |                     |                   |                     |                      | Budgeted once received |                      |                    |



# Unfunded Capital

- **Total Unfunded Capital Requests = \$9.1M**
- **Funding Options**
  - Non-Allocated: \$2.8M Capital Project Fund
  - Reallocation of Recommended Capital Funding

Community Development

North Point Envelope Framework Plan

Citywide Economic Development Analysis and Strategic Plan

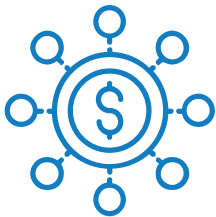
Economic Development Toolbox

Bus Shelter Construction Program (Qty: 2)

**Subtotal**

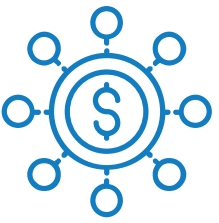
| Total |         | Budget Book Page # |
|-------|---------|--------------------|
| \$    | 120,000 | 53                 |
|       | 75,000  | 54                 |
|       | 87,500  | 54                 |
|       | 95,000  | 54                 |
| \$    | 377,500 |                    |

# Unfunded Capital



|                                                           | Total      | Budget Book Page # |
|-----------------------------------------------------------|------------|--------------------|
| Public Safety                                             |            |                    |
| Operating Initiative - Police Officers (+8 FTE) Equipment | \$ 594,000 | 54                 |
| Generator for City's Designated Emergency Shelter         | 225,000    | 55                 |
| i4POD Camera System                                       | 18,500     | 56                 |
| 3D Laser Scanner                                          | 60,100     | 56                 |
| PS SWAT Equipment (new)                                   | 59,658     | 56                 |
| Subtotal                                                  | \$ 957,258 |                    |

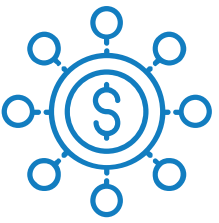
# Unfunded Capital



|                                                               | Total               | Budget Book Page # |
|---------------------------------------------------------------|---------------------|--------------------|
| Public Works                                                  |                     |                    |
| Recurring Pavement Resurfacing/Preservation for Parks         | \$ 250,000          | 50                 |
| Recurring Traffic Signal Pole Painting and Maintenance        | 75,000              | 50                 |
| Recurring Guardrail Maintenance                               | 70,000              | 50                 |
| Recurring Sidewalk Maintenance and Repair                     | 600,000             | 50                 |
| Recurring City Hall Maintenance                               | 75,000              | 51                 |
| Pedestrian Safety Barrier at City Center                      | 250,000             | 51                 |
| Streetlight Expansion                                         | 150,000             | 51                 |
| Roundabout Studies                                            | 100,000             | 52                 |
| Tree Planting and Landscape Improvements (Haynes Bridge Road) | 450,000             | 52                 |
| Marjean Way Extension (design)                                | 300,000             | 52                 |
| Henderson Parkway Traffic Calming                             | 60,000              | 52                 |
| Providence Road Sidewalk Improvements                         | 50,000              | 53                 |
| Recurring Stormwater Design/Studies                           | 100,000             | 53                 |
| <b>Subtotal</b>                                               | <b>\$ 2,530,000</b> |                    |



# Unfunded Capital

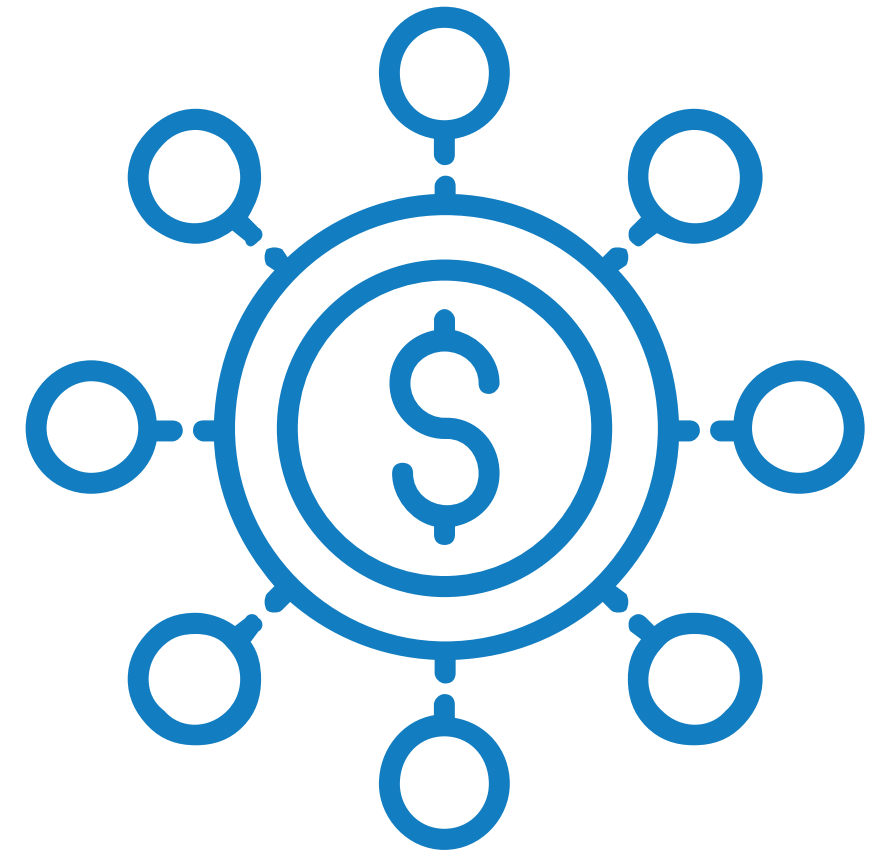


|                                                   | Total               | Budget Book Page # |
|---------------------------------------------------|---------------------|--------------------|
| Recreation, Parks & Cultural Services             |                     |                    |
| Park Shade Structures Replacement                 | 50,000              | 57                 |
| Wills Park Recreation Center Interior Renovations | 450,000             | 57                 |
| Alpha Loop (park land)                            | 3,000,000           | 57                 |
| Pocket Park Development (design)                  | 125,000             | 58                 |
| Park System Wayfinding Signage                    | 100,000             | 58                 |
| North Park Master Plan/Development                | 100,000             | 58                 |
| Restroom Replacement (North Park: Fields 1-4)     | 700,000             | 58                 |
| Wills Park Pool Heater                            | 100,800             | 59                 |
| Cultural Services Plan                            | 40,000              | 59                 |
| Haynes Bridge Road Park Restroom                  | 300,000             | 59                 |
| Marconi Drive Park Restroom                       | 100,000             | 60                 |
| Big Creek Greenway Culvert Replacement            | 150,000             | 60                 |
| <b>Subtotal</b>                                   | <b>\$ 5,215,800</b> |                    |
| <b>TOTAL</b>                                      | <b>\$ 9,080,558</b> |                    |

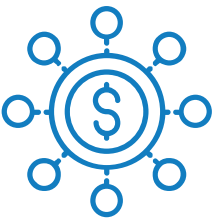
# Calendar

---

Fiscal Year 2023



# Calendar



- **Council Meetings – FY 2023 Budget (tentative)**
  - May 2, 2022 Council Budget Workshop
  - May 16, 2022 Council Budget Workshop
  - May 23, 2022 1<sup>st</sup> Public Hearing and Budget Meeting
    - 1<sup>st</sup> Reading of Budget Ordinance
    - 1<sup>st</sup> Reading of Millage Rate Ordinance
  - June 6, 2022 2<sup>nd</sup> Public Hearing (11:30am)
  - June 6, 2022 3<sup>rd</sup> Public Hearing and Budget Meeting
    - 2<sup>nd</sup> Reading of Budget Ordinance
    - 2<sup>nd</sup> Reading of Millage Rate Ordinance

**Budget/Millage Rate proposal will require the following Ads (1<sup>st</sup> publication date is May 12<sup>th</sup>)**

- Budget Hearing Ad(s)
- Notice of Tax Increase Ad(s)
- Press Release
- 5-Year Tax Levy Ad

# EXHIBIT B

# 2021 Park Bond Update

Council Workshop

May 2, 2022

# 2021 Approved Bond Referendum Projects

**1. Mid-Broadwell Park**

Bond Investment: \$500,000

**2. Webb Bridge Park Soccer Field**

Bond Investment: \$1 Million

**3. Waters Road Park**

Bond Investment: \$1.25 Million

**4. Farmhouse Park**

Investment: \$2 Million

**5. Old Rucker Park**

Bond Investment: \$3 Million

**6. Union Hill Park**

Bond Investment: \$3.25 Million

**7. Wills Park Equestrian Center**

Bond Investment: \$5 Million plus \$5 Million Equestrian Foundation match

**8. Wills Park Improvements**

Bond Investment: \$6 Million

**9. Alphaloop**

Bond Investment: \$7.5 Million

# MID-BROADWELL PARK

## PROJECT SCOPE

The project involves constructing the final elements of Mid Broadwell Park including development of a playground area, trails throughout the property, a limited parking area, and other amenities. The park's development is based on a plan that was developed through a community-driven process in 2019. Bond funds will be used to construct restrooms, trails/sidewalks, and parking and outfit the park with basic amenities such as trashcans and benches.



# MID-BROADWELL PARK

| Project Specifics:         |                                                                                                                                     |
|----------------------------|-------------------------------------------------------------------------------------------------------------------------------------|
| Project Phase              | Design                                                                                                                              |
| Status                     | On schedule.                                                                                                                        |
| Target Completion of Phase | 6/24/22                                                                                                                             |
| Current Activity           | Pond & Company is working on preparing the 90% submittal plans. Plans are anticipated to be delivered to the City on April 8, 2022. |
| Recent Milestone           | Submittal of 90% plans on April 8, 2022.                                                                                            |
| Next Milestone             | Submittal of 100% plans on May 13, 2022                                                                                             |
| Outstanding Item(s)        | None                                                                                                                                |
| Designer                   | Pond & Company                                                                                                                      |

# MID BROADWELL PARK

CITY OF ALPHARETTA

- 1 PARKING LOT - PERMEABLE PAVERS
- 2 ADA CONCRETE SIDEWALK
- 3 EVERGREEN SCREEN
- 4 EXISTING RESTROOM
- 5 NATURE-THEMED PLAYGROUND
- 6 WATER PLAY ELEMENT
- 7 PICNIC TABLE UNDER SHADE STRUCTURE
- 8 SWING BENCH
- 9 BENCH
- 10 SLATESCAPE TRAIL
- 11 SLATESCAPE NATURE PLAY TRAIL - ADA ROUTE
- 12 OPEN PLAY LAWN



# WEBB BRIDGE PARK SOCCER FIELD

## PROJECT SCOPE

This project will resurface the upper soccer field at Webb Bridge Park, replacing the existing natural grass with artificial turf. During the last soccer season 60% of the practices and games that were scheduled on this field were cancelled due to wet conditions while only 10% of scheduled events on the lower soccer field, which has artificial turf, had to be cancelled. Converting the upper field to artificial turf would greatly improve the playability, usage, and athletic experience for the Alpharetta soccer program.

# WEBB BRIDGE PARK SOCCER FIELD

| Project Specifics:         |                                                                                                                       |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------|
| Project Phase              | Design                                                                                                                |
| Status                     | On schedule.                                                                                                          |
| Target Completion of Phase | To be determined.                                                                                                     |
| Current Activity           | City staff is preparing an RFP for design services.                                                                   |
| Recent Milestone           | The City's on-call survey firm delivered a survey of the property to be used by the design team on February 18, 2022. |
| Next Milestone             | An RFP for design services is anticipated to be released after final Geotech Study review.                            |
| Outstanding Item(s)        | Final Geotechnical Study Results                                                                                      |
| Designer                   | To be determined.                                                                                                     |

# WATERS ROAD PARK

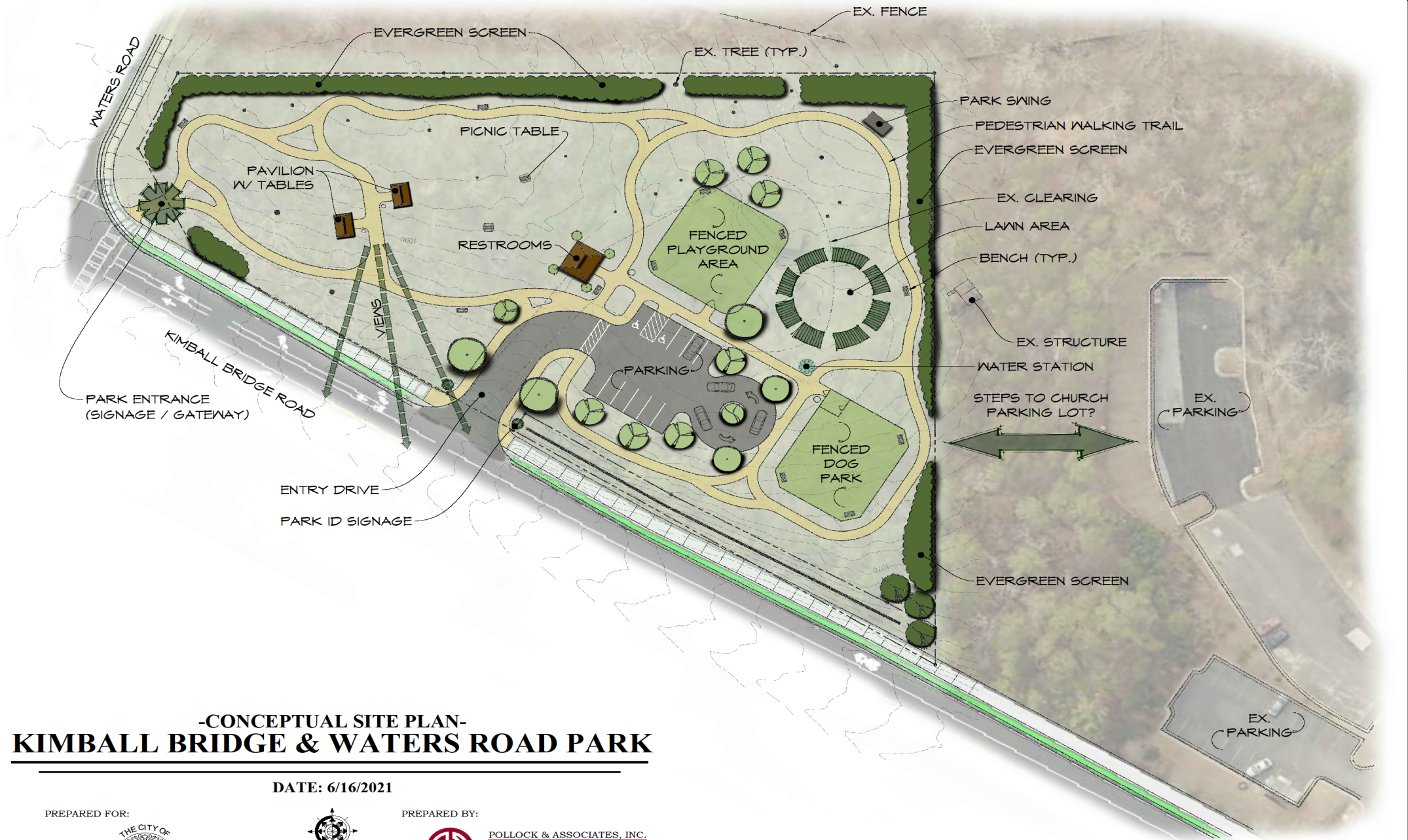
## PROJECT SCOPE

Waters Road Park will be located on a 1.6-acre parcel of land located near the intersection of Waters Road and Kimball Bridge Road. The project as proposed includes the creation, with public input, of a design plan and development of the land for use as a passive park space. Such passive park areas are commonly developed to include parking, designed play areas, restrooms, trails, pavilions, and park amenities such as benches and trash receptacles as appropriate to the size of the property and character of the area in which the site is located.

# WATERS ROAD PARK

| Project Specifics:         |                                                                                                                       |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------|
| Project Phase              | Design                                                                                                                |
| Status                     | On schedule.                                                                                                          |
| Target Completion of Phase | To be determined.                                                                                                     |
| Current Activity           | Staff is investigating the possibility of utilizing Sourcewell for the design & construction of this project.         |
| Recent Milestone           | The City's on-call survey firm delivered a survey of the property to be used by the design team on February 18, 2022. |
| Next Milestone             | Provide project narrative provide through Sourcewell                                                                  |
| Outstanding Item(s)        | None                                                                                                                  |
| Designer                   | To be determined.                                                                                                     |







# WATERS ROAD PARK PUBLIC INPUT

What activities do you see you and your family doing in this future park space? (up to 3 )



# FARMHOUSE PARK

## PROJECT SCOPE

The 5.36-acre Farmhouse Property is the site of the original settlement that became present day Alpharetta and has been acquired by the City and slated for a “heritage park.” Currently, the property has not been master planned to determine the best way to make the historic site available for public use. The completion of necessary surveys and engineering assessments will determine what features can be developed.

# FARMHOUSE PARK

| Project Specifics:         |                                                                                                              |
|----------------------------|--------------------------------------------------------------------------------------------------------------|
| Project Phase              | Survey                                                                                                       |
| Status                     | On Schedule                                                                                                  |
| Target Completion of Phase | To be determined                                                                                             |
| Current Activity           | Surveyor was released on March 30, 2022 to begin work. Survey is anticipated to be complete by May 13, 2022. |
| Recent Milestone           | None                                                                                                         |
| Next Milestone             | Completion of survey May 13                                                                                  |
| Outstanding Item(s)        | None                                                                                                         |
| Designer                   | To be determined                                                                                             |

# OLD RUCKER ROAD PARK

## PROJECT SCOPE

The proposed project involves the design of the remaining 7.5 acres and the construction and installation of the trails, restrooms, and amenities necessary for the property to be a functional passive park space.

# OLD RUCKER ROAD PARK

| Project Specifics:         |                                                                                                                       |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------|
| Project Phase              | Design Procurement                                                                                                    |
| Status                     | On schedule.                                                                                                          |
| Target Completion of Phase | To be determined.                                                                                                     |
| Current Activity           | City staff is preparing an RFP for design services.                                                                   |
| Recent Milestone           | The City's on-call survey firm delivered a survey of the property to be used by the design team on February 18, 2022. |
| Next Milestone             | An RFP for design services was released on April 14, 2022.                                                            |
| Outstanding Item(s)        | None                                                                                                                  |
| Designer                   | To be determined.                                                                                                     |



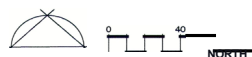


# Old Rucker Park

700 Old Rucker Road, Alpharetta, GA

Draft Master Plan

March 2021



SCALE: 1" = 40'

# UNION HILL PARK

## PROJECT SCOPE

This project will recreate Union Hill Park as a recreational and gathering space that better meets the needs of current and future Alpharetta residents. The process began with an intensive public engagement and visioning program to determine what elements the new Union Hill Park should include and how to tie those elements together into a cohesive park space. From that concept, engineering and construction plans would be created and the site redeveloped.



# UNION HILL PARK

| Project Specifics:         |                                                                                                                       |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------|
| Project Phase              | Design Procurement                                                                                                    |
| Status                     | On schedule.                                                                                                          |
| Target Completion of Phase | To be determined.                                                                                                     |
| Current Activity           | City staff is preparing an RFP for design services.                                                                   |
| Recent Milestone           | The City's on-call survey firm delivered a survey of the property to be used by the design team on February 18, 2022. |
| Next Milestone             | An RFP for design services released on April 14, 2022.                                                                |
| Outstanding Item(s)        | None                                                                                                                  |
| Designer                   | To be determined.                                                                                                     |

**KEY:**

- A: GREENWAY TRAIL CONNECTION OPTIONS
- B: RENOVATED EVENT SPACE
- C: CISTERN / STORMWATER MANAGEMENT
- D: ROUND-ABOUT PARKING
- E: ACTIVITY AREA
- F: NATURE TRAIL
- G: TRAIL HEAD
- H: RAIN GARDEN / STORMWATER MANAGEMENT



# UNION HILL PARK

## Public Input

What activities do you see you and your family doing at this park once it is complete?

Mentimeter





# WILLS PARK EQUESTRAIN CENTER

## PROJECT SCOPE

This project will begin implementation of the Equestrian Center Master Plan by replacing all the existing barns on site with new horse barns for a total of 380; renovating the three existing arenas to include improved drainage and erosion control, new footings, new fencing and new lighting; improving drainage and stormwater management; and improving access to the barns and to the arenas.

# WILLS PARK EQUESTRAIN CENTER

| Project Specifics:         |                                                        |
|----------------------------|--------------------------------------------------------|
| Project Phase              | Design Procurement                                     |
| Status                     | On schedule                                            |
| Target Completion of Phase | To be determined.                                      |
| Current Activity           | RFP for design services.                               |
| Recent Milestone           | A design scoping meeting was held on March 21, 2022.   |
| Next Milestone             | A RFP for design services advertised on April 7, 2022. |
| Outstanding Item(s)        | None                                                   |
| Designer                   | To be determined.                                      |

The site plan illustrates the layout of Wills Park Equestrian Foundation. It features a central area with a large covered arena (4) and several outdoor arenas (3, 5, 6, 8). To the left, there are guest pavilions (7) and a new parking area (9). The right side includes a new event pavillion and show office (1), new barns and washracks (2), trailer parking (11), and a new maintenance building (12). The plan also shows a new round pen location (10) and new outdoor stadium seating (8). The entire facility is surrounded by trees and a winding path.

WILLS RD

- 1 NEW EVENT PAVILLION AND SHOW OFFICE
- 2 NEW BARNs AND WASHRACKS
- 3 NEW OUTDOOR ARENA AND SCHOOLING AREA
- 4 RENOVATED EXISTING COVERED ARENA
- 5 RENOVATED EXISTING SCHOOLING ARENA
- 6 RENOVATED EXISTING ARENA
- 7 NEW GUEST PAVILLIONS
- 8 NEW OUTDOOR STADIUM SEATING
- 9 NEW PARKING AREA
- 10 NEW ROUND PEN LOCATION
- 11 TRAILER PARKING
- 12 NEW MAINTENANCE BUILDING

**Wills Park**  
EQUESTRIAN FOUNDATION

THE CITY OF  
**ALPHARETTA**

- 
- The site plan illustrates the layout of Wills Park Equestrian Foundation, featuring a central paved area with several buildings and arenas. The plan is divided into numbered sections (1-12) corresponding to the legend. The layout includes a large central arena (4), several smaller arenas (3, 5, 6), and a large outdoor stadium seating area (8). There are also several barns and washracks (2), guest pavilions (7), and a new event pavillion and show office (1). The plan also shows a new parking area (9), a new round pen location (10), trailer parking (11), and a new maintenance building (12). The site is surrounded by trees and a stream.
- WILLS RD
- ① NEW EVENT PAVILLION AND SHOW OFFICE
  - ② NEW BARNs AND WASHRACKS
  - ③ NEW OUTDOOR ARENA AND SCHOOLING AREA
  - ④ RENOVATED EXISTING COVERED ARENA
  - ⑤ RENOVATED EXISTING SCHOOLING ARENA
  - ⑥ RENOVATED EXISTING ARENA
  - ⑦ NEW GUEST PAVILLIONS
  - ⑧ NEW OUTDOOR STADIUM SEATING
  - ⑨ NEW PARKING AREA
  - ⑩ NEW ROUND PEN LOCATION
  - ⑪ TRAILER PARKING
  - ⑫ NEW MAINTENANCE BUILDING
- Wills Park**  
EQUESTRIAN FOUNDATION
- THE CITY OF  
**ALPHARETTA**



# WILLS PARKS IMPROVEMENTS

## PROJECT SCOPE

In 2019 the City adopted the Wills Park Master Plan, an effort to bring all the park elements together and make it a more cohesive place that feels special and unique. The goals of the plan are to unite the various park facilities, identify key facility improvements, and strengthen connections to nearby neighborhoods.

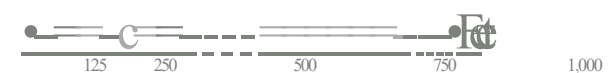
### Bond Project List:

1. The Gateways at Roswell Street, Wills Road, Equestrian
2. The Pedestrian Spine
3. Wacky World Playground Replacement
4. Wacky World Restroom Construction
5. Waggy World Renovations



# WILLS PARKS IMPROVEMENTS

| Project Specifics:         |                                                                                                                                                                                                                                                                                                   |
|----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Project Phase              | Design Procurement                                                                                                                                                                                                                                                                                |
| Status                     | On Schedule                                                                                                                                                                                                                                                                                       |
| Target Completion of Phase | To be determined.                                                                                                                                                                                                                                                                                 |
| Current Activity           | Due to a lack of response, the first RFP for design services was canceled. Staff developed a revised qualifications-based RFQ procurement. TSW is working on the architectural design of the Wacky World restroom. TerraMark is working on a boundary and partial topographic survey of the park. |
| Recent Milestone           | City Council approved TerraMark's proposal for a boundary and partial topographic survey of Wills Park on March 21, 2022.                                                                                                                                                                         |
| Next Milestone             | An RFQ for design services advertised on April 7, 2022. Completion of architectural plans for Wacky World restroom on April 29, 2022. Completion of Survey by June 17, 2022.                                                                                                                      |
| Outstanding Item(s)        | None                                                                                                                                                                                                                                                                                              |
| Designer                   | TSW (Architectural, Wacky World Restroom)                                                                                                                                                                                                                                                         |



# Wacky World Restrooms



Wills Park Restroom

Copyright, © All rights reserved. Reproduction in whole or in part is prohibited. This drawing as an instrument of service is the property of TSW Inc. and may not be used in any way without the written permission of TSW Inc.

for: City of Alpharetta  
by: TSW





# STAFF REPORT

Submitting Department: City Clerk

Submitted By: Lauren Shapiro

Sponsored By:

Meeting Date: May 16, 2022

## I. AGENDA ITEM TITLE: ALCOHOLIC BEVERAGE LICENSE APPLICATIONS

### 1. PH-22-AB-11 Anjana 2, Inc.

d/b/a Pista House

5530 Windward Parkway Suite, C310, Alpharetta, GA 30004

Restaurant

Consumption on Premises

Beer, Wine, & Sunday Sales

Owner: Anjana 2, Inc.

Registered Agent: Sarath Ananthu

### 2. PH-22-AB-12 Sulit Coffee & Wine Bar, LLC

4150 Old Milton Parkway, Suite 120, Alpharetta, GA 30005

Restaurant

Consumption on Premises

Beer, Wine, & Sunday Sales

Owner: Sulit Coffee & Wine Bar, LLC

Registered Agent: Danielle Crawford

### 3. PH-22-AB-10 Palm 78, Inc.

5325 Windward Parkway, Suite 102, Alpharetta GA 30004

Restaurant

Consumption on Premises

Liquor, Beer, Wine, & Sunday Sales

Owner: Palm 78, Inc.

Registered Agent: Michael C. Jones

### 4. PH-22-AB-13 VinoRita, LLC

***WITHDRAWN: This application has been withdrawn by the applicant and will not be heard or considered during tonight's meeting.***

3910 1st Street, Space K2, Alpharetta, GA 30009

Wine Bar

Consumption on Premises

Wine

Owner: VinoRita, LLC

Registered Agent: Clarice Nesbitt

## II. RECOMMENDATION:

Approve the above referenced alcoholic beverage licenses as part of the consent agenda.

## III. BUDGET IMPLICATIONS:

BUDGETED ITEM: NO

FISCAL IMPACT: NO

INCLUDED IN CURRENT FY CPTL BUDGET: NO

INCLUDED IN CURRENT FY OPRT. BUDGET: NO

TOTAL PROJECT COST:

APPROPRIATIONS:

| <u>ACCOUNT TITLE/NUMBER</u> | <u>DOLLAR AMOUNT</u> |
|-----------------------------|----------------------|
|-----------------------------|----------------------|

EXTERNAL FUNDING SOURCES:

| <u>ACCOUNT TITLE/NUMBER</u> | <u>DOLLAR AMOUNT</u> |
|-----------------------------|----------------------|
|-----------------------------|----------------------|

**IV. REPORT IN BRIEF:**

The above referenced Alcoholic Beverage Licenses Applications were heard and considered during a virtual Alcohol License Public Hearing on Thursday, May 5, 2022 and Thursday, May 12, 2022. There were no public comments during the hearings. At the conclusion of both hearings, the City Clerk recommended approval and forwarded the above referenced applications to City Council for final approval.

**V. ALTERNATIVES:**

**VI. ATTACHMENTS:**

ALPH Minutes 5-5-2022, ALPH Minutes 5-12-2022



# ALCOHOL LICENSE PUBLIC HEARING

## MAY 5, 2022

ALPHARETTA CITY CLERK'S OFFICE  
VIRTUAL MEETING VIA ZOOM

CITY CLERK: [LSHAPIRO@ALPHARETTA.GA.US](mailto:LSHAPIRO@ALPHARETTA.GA.US)  
ASSISTANT CITY CLERK: [KVANHORN@ALPHARETTA.GA.US](mailto:KVANHORN@ALPHARETTA.GA.US)

2:00 PM

### I. VIRTUAL MEETING ZOOM LINK

The City of Alpharetta's Alcohol License Public Hearings are a virtual meeting via Zoom. The meeting begins at 2:00 p.m. on the day of the scheduled hearing. To join the meeting, please click on this link: <https://zoom.us>

Zoom Meeting ID: 898 560 3178

### II. CALL TO ORDER

- City Clerk Lauren Shapiro called the meeting to order at 2:02 p.m.

### III. ROLL CALL

- Lauren Shapiro, City Clerk
- Kiersten VanHorn, Assistant City Clerk
- Karen Pachuta, Assistant City Attorney
- Venu Danda, owner of Pista House
- Danielle Crawford, co-owner Sulit Coffee & Wine Bar
- Zewda Lem Leyew, co-owner Sulit Coffee & Wine Bar
- Michael C. Jones, owner Palm 78
- Lewis Williams, General Manager Palm 78
- Ken Reese, Beverage Director Palm 78

### IV. PUBLIC HEARING

A. PH-22-AB-11 Anjana 2, Inc.  
d/b/a Pista House  
5530 Windward Parkway Suite C310  
Alpharetta, GA 30004

Restaurant  
Consumption on Premises  
Beer, Wine & Sunday Sales

Owner: Anjana 2, Inc.  
Registered Agent: Sarath Ananthu

- Mr Venu Danda, is owner of Pista House and was on the call.



- Mr. Dandu stated he has been in the restaurant business for the last 15 years. This location has opened after moving from a previous location in Alpharetta.
- Mr. Dandu also owns a restaurant in Sandy Springs that does serve alcohol. He is going to be onsite at Pista House to make sure it is set up properly.
- This Alpharetta location had a soft opening on April 1, 2022 and opened officially on April 15, 2022.
- Mr. Dandu stated he is familiar with the City of Alpharetta's alcohol ordinances. Once he hires an on-site manager, he will review the codes with this person to make sure they are complying.
- Mr. Dandu confirmed he is aware the employees will need pouring permits.
- Mr. Dandu confirmed he is aware he will need to obtain an alcohol license with the State of Georgia.
- Ms. Shapiro recommended the application be approved. She advised the applicant that a representative will need to appear at the City Council meeting on Monday May 16, 2022 at 6:30 pm.

**B. PH-22-AB-12 Sulit Coffee & Wine Bar, LLC**  
**4150 Old Milton Parkway Suite 120**  
**Alpharetta, GA 30005**

**Restaurant**  
**Consumption on Premises**  
**Beer, Wine & Sunday Sales**

**Owner: Sulit Coffee & Wine Bar, LLC**  
**Registered Agent: Danielle Crawford**

- Ms. Danielle Crawford and Zewdalem Leyew are co- owners of Sulit Coffee & Wine Bar and were present on the call.
- Ms. Crawford described the business as a specialty coffee bar serving breakfast, lunch and small plates. The hours are from 8am – 12am and they would like to offer wine and beer in the evening.
- This is their first location and hope to have a "soft opening" by the end of May.
- Ms. Crawford asked about the City of Alpharetta's alcohol ordinances at which time Ms. Shapiro guided her to the City of Alpharetta's website where the ordinances are listed.
- Ms. Crawford stated she will be responsible for training their servers and is aware the employees will need pouring permits.
- Ms. Shapiro reminded Ms. Crawford she will need to obtain an alcohol license for the business through the State of Georgia once she obtains the local license from Alpharetta.
- Ms. Shapiro recommended the application be approved. She advised the applicant that a representative will need to appear at the City Council meeting on Monday May 16, 2022 at 6:30 pm.

C. PH-22-AB-10 Palm 78, Inc.  
5325 Windward Parkway Suite 102  
Alpharetta, GA 30004

Restaurant  
Consumption on Premises  
Liquor, Beer, Wine & Sunday Sales

Owner: Palm 78, Inc.  
Registered Agent: Michael C. Jones

- Mr. Michael Jones and Mr. Lewis Williams and were present on the call.
- Mr. Jones described the business as an upscale steak and seafood restaurant with a tropical flare.
- Mr. Jones stated he and Mr. Lewis are familiar with the City of Alpharetta's alcohol ordinances and have applied for their state of Georgia alcohol license.
- Mr. Williams stated between himself and Mr. Reese, they have 30 years experience opening restaurants. He also stated training is done through ServSafe.
- Mr. Williams stated training is done through ServSafe and he is aware that staff are to obtain pouring permits.
- Mr. Williams stated they hope to open sometime in June.
- Ms. Shapiro recommended the application be approved. She advised the applicant that a representative will need to appear at the City Council meeting on Monday May 16, 2022 at 6:30 pm.

V. PUBLIC COMMENT

- There were no public comments

VI. ADJOURNMENT

- City Clerk Lauren Shapiro adjourned the hearing at 2:18 p.m.

Respectfully submitted,

*Kiersten VanHorn*

Kiersten VanHorn, Assistant City Clerk



# ALCOHOL LICENSE PUBLIC HEARING MAY 12, 2022

ALPHARETTA CITY CLERK'S OFFICE  
VIRTUAL MEETING VIA ZOOM

CITY CLERK: [LSHAPIRO@ALPHARETTA.GA.US](mailto:LSHAPIRO@ALPHARETTA.GA.US)  
ASSISTANT CITY CLERK: [KVANHORN@ALPHARETTA.GA.US](mailto:KVANHORN@ALPHARETTA.GA.US)

2:00 PM

## I. VIRTUAL MEETING ZOOM LINK

The City of Alpharetta's Alcohol License Public Hearings are a virtual meeting via Zoom. The meeting begins at 2:00 p.m. on the day of the scheduled hearing. To join the meeting, please click on this link: <https://zoom.us>

Zoom Meeting ID: 869 3196 8394

## II. CALL TO ORDER

- City Clerk Lauren Shapiro called the meeting to order at 2:02 p.m.

## III. ROLL CALL

- Lauren Shapiro, City Clerk
- Kiersten VanHorn, Assistant City Clerk
- Frank Jackson, Code Enforcement Officer
- Clarice Nesbitt, co-owner of VinoRita, LLC
- Rick Nesbitt, co-owner of VinoRita, LLC

## IV. PUBLIC HEARING

A. PH-22-AB-13 VinoRita, LLC  
3910 1<sup>st</sup> Street, Space K2  
Alpharetta, GA 30009

Wine Bar  
Consumption on Premises  
Wine & Sunday Sales

Owner: VinoRita, LLC  
Registered Agent: Clarice Nesbitt

- Clarice Nesbitt and Rick Nesbitt of VinoRita, LLC residing at 2780 Manor Bridge Drive, Alpharetta, GA 30004 were both present on the call.
- Ms. Nesbitt explained they will serve wine slushies. They will work with local wineries, offer non-alcoholic kid slushies and partner with local food businesses to provide dessert foods.
- Ms. Nesbitt confirmed this is their first location. The lease with Avalon has not yet been finalized. Ms. Shapiro explained that if the location space on the application is changed

within Avalon, they will need to file an amendment. If they move outside of Avalon, they will need to file a new application.

- Mr. Nesbitt stated they are hoping to open June 1.
- Mr. Nesbitt confirmed they have read through the alcohol ordinances for Alpharetta.
- Mr. Nesbitt stated he is aware employees taking orders and serving alcohol will need pouring permits. They will also familiarize themselves and the employees with the ordinances of serving alcohol.
- Ms. Shapiro reminded the applicants they will need to acquire a State of Georgia alcohol license once the local Alpharetta license is issued.
- Ms. Nesbitt asked Ms. Shapiro to confirm the hours of Sunday Sales.
- Ms. Shapiro recommended the application be approved. She advised the applicant that a representative will need to appear at the City Council meeting on Monday May 16, 2022 at 6:30 pm.

## V. PUBLIC COMMENT

- There were no public comments

## VI. ADJOURNMENT

- City Clerk Lauren Shapiro adjourned the hearing at 2:09 p.m.

Respectfully submitted,

*Kiersten VanHorn*

Kiersten VanHorn, Assistant City Clerk



# STAFF REPORT

Submitting Department: Finance

Submitted By: Shawn Mitchell

Sponsored By:

Meeting Date: May 16, 2022

## I. AGENDA ITEM TITLE: FINANCIAL MANAGEMENT REPORT: MONTH ENDING MARCH 31, 2022

## II. RECOMMENDATION:

Approve the Financial Management Reports for the month ending March 31, 2022 (period 9 of Fiscal Year 2022).

## III. BUDGET IMPLICATIONS:

BUDGETED ITEM: NO

FISCAL IMPACT: NO

INCLUDED IN CURRENT FY CPTL BUDGET: NO

INCLUDED IN CURRENT FY OPRT. BUDGET: NO

TOTAL PROJECT COST:

APPROPRIATIONS:

| ACCOUNT TITLE/NUMBER | DOLLAR AMOUNT |
|----------------------|---------------|
|----------------------|---------------|

EXTERNAL FUNDING SOURCES:

| ACCOUNT TITLE/NUMBER | DOLLAR AMOUNT |
|----------------------|---------------|
|----------------------|---------------|

## IV. REPORT IN BRIEF:

On a monthly basis, the Finance Department prepares detailed revenue and expenditure statements for all city operating funds (including prior-year comparisons for the General Fund).

In addition, this report includes:

1. Detailed capital project report including life-to-date activity;
2. Payments \$5,000 and greater; and
3. Purchase orders with an estimated cost between \$5,000 and \$50,000.

Starting this month and moving forward, staff is including an Accountability and Performance Dashboard for Republic Services (residential sanitation services).

## V. ALTERNATIVES:

## VI. ATTACHMENTS:

FY 2022 FMR (9-March)

# Financial Management Reports



**for the month ending**  
**March 31, 2022**  
**(period 9 of 12 – unaudited)**

Please visit the Financial Transparency Portal for additional information including audited financial statements, adopted budgets, and automated tools aimed at simplifying access to the City's financial data.

<https://www.alpharetta.ga.us/government/departments/finance/transparency-portal>



# Financial Management Reports

## Fiscal Year 2022

### Table of Contents

|                                                                 |    |
|-----------------------------------------------------------------|----|
| Performance Dashboard .....                                     | 1  |
| Transmittal Letter .....                                        | 2  |
| General Fund .....                                              | 6  |
| Revenue Summary and Collection Comparison .....                 | 7  |
| Expenditure Summary by Department .....                         | 9  |
| Expenditure Summary by Category .....                           | 10 |
| Grant and Capital Funds .....                                   | 11 |
| Grant Funds .....                                               | 12 |
| Capital Funds .....                                             | 16 |
| Special Revenue Funds (w/capital projects) .....                | 28 |
| Other Reports .....                                             | 31 |
| Payments \$5,000 and Greater .....                              | 32 |
| PO's between \$5,000 and \$50,000 .....                         | 35 |
| GAAP Financial Statements (Governmental/Enterprise Funds) ..... | 36 |
| Alpharetta Development Authority .....                          | 42 |
| Revenue & Expenditure Report .....                              | 43 |
| GAAP Financial Statements .....                                 | 45 |
| Republic Services .....                                         | 47 |
| Accountability and Performance Dashboards .....                 | 48 |



# CITY OF ALPHARETTA

## Financial Management Reports

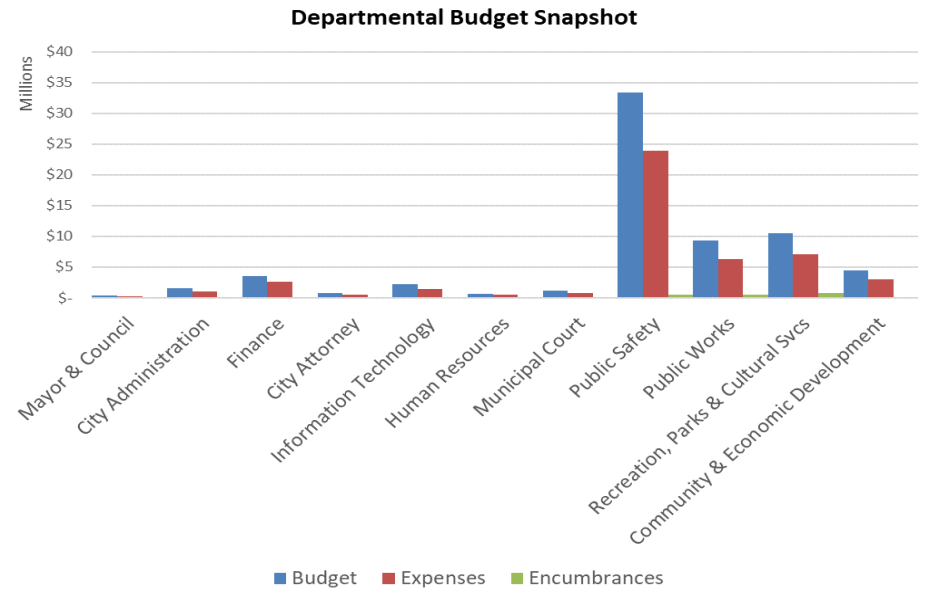
### Performance Dashboard

For the month ended March 31, 2022

| LEGEND |          |
|--------|----------|
| ↑      | Positive |
| ↔      | Neutral  |
| ↓      | Negative |

#### GENERAL FUND DETAIL

| Revenues                                                      | Performance Status | Forecasted Gain/Loss |
|---------------------------------------------------------------|--------------------|----------------------|
| Top-10                                                        |                    |                      |
| Property Taxes (incl. Motor Vehicle taxes)                    | ↑                  | \$1,932,103          |
| Local Option Sales Tax                                        | ↑                  | \$2,250,527          |
| Franchise Tax                                                 | ↑                  | \$140,905            |
| Insurance Premium Tax                                         | ↔                  | \$0                  |
| Alcohol Beverage Excise Tax                                   | ↑                  | \$275,000            |
| Building Permit Fees                                          | ↑                  | \$100,000            |
| Business and Occupational Tax                                 | ↑                  | \$100,000            |
| Court/Traffic Fines                                           | ↑                  | \$646,500            |
| Recreation/Special Event Fees                                 | ↑                  | \$62,718             |
| Hotel/Motel Tax (City portion)                                | ↑                  | \$562,500            |
| Other Revenues                                                | ↑                  | \$152,126            |
| <b>Forecasted Gain</b>                                        |                    | <b>\$6,222,380</b>   |
| <b>% of Budget</b>                                            | ↑                  | <b>9%</b>            |
| <b>Gain of 5% needed to fund ½ goal of recurring capital.</b> |                    |                      |



#### FUND SYNOPSIS

|                                 | Revenue | Expenses | Non-Allocated |
|---------------------------------|---------|----------|---------------|
| General Fund (1)                | ↑       | ↑        | \$643,358     |
| Special Revenue Funds           |         |          |               |
| Confiscated Assets Fund (DEA)   | ↔       | ↔        | \$66,323      |
| Confiscated Assets Fund (State) | ↔       | ↔        | \$0           |
| Emergency 911 Fund (1)          | ↔       | ↔        | \$1,022,564   |
| Impact Fee Fund                 | ↑       | ↑        | \$972,576     |
| Hotel/Motel Fund (1)            | ↑       | ↑        | \$127,578     |
| Debt Service Fund               | ↑       | ↑        | \$657,628     |
| Proprietary Funds               |         |          |               |
| Solid Waste Fund (2)            | ↔       | ↔        | \$0           |
| Risk Management Fund            | ↔       | ↔        | \$1,171,906   |
| Medical Insurance Fund          | ↔       | ↔        | (\$39,374)    |

|                                       | Non-Allocated |
|---------------------------------------|---------------|
| Grant Funds                           |               |
| Operating Grant Fund (3)              | \$44,855      |
| Capital Grant Fund (3)                | \$2,253       |
| Capital Project Funds                 |               |
| Capital Project Fund (3)              | \$2,797,481   |
| Stormwater Capital Fund               | \$73,974      |
| Series 2016 Bond Fund (PW/Parks)      | \$415,511     |
| Series 2022 Bond Fund (Parks)         | \$0           |
| TSPLOST Capital Fund                  | \$2,333,462   |
| TSPLOST 2 Capital Fund                | \$0           |
| American Rescue Plan Act Capital Fund | \$0           |
| Development Authority Fund            | \$124,833     |

#### BOND RATING

**AAA**

strongest rating available

#### EMERGENCY RESERVE

##### General Fund

\$17.2M (25%)

##### Emergency 911 Fund

\$1.2M (25%)

##### Sanitation Fund

\$52K (1%) est.

will improve upon rate adj.

Please Note: Current year revenue in excess of budgeted amounts may be available to augment Non-Allocated balances upon City Council approval (e.g. Impact Fee Fund collections).

(1) General Fund value represents Contingency balance. Hotel/Motel Fund value represents Debt Service Reserve (target is \$1.5 million). Other Funds represents amounts in excess of the 25% fund balance target.

(2) Solid Waste Fund operational trends will remain neutral until rates are adjusted. Upon adjustment, it will take multiple years to replenish the fund balance target.

(3) Does not include amounts currently set aside for matches on active grant applications.



2 PARK PLAZA  
ALPHARETTA, GA 30009  
PHONE: 678.297.6000  
WWW.ALPHARETTA.GA.US

TO: HONORABLE MAYOR AND CITY COUNCIL MEMBERS

FROM: THOMAS G. HARRIS, FINANCE DIRECTOR *TH*

DATE: MAY 16, 2022

RE: FINANCIAL MANAGEMENT REPORTS AS OF MARCH 31, 2022

The documents contained herein represent the financial management reports for the City of Alpharetta ("city") as of the period ending March 31, 2022.

### General Fund

**Revenue:** The following section pertains to information detailed in the attached Revenue Summary and Collection Comparison report. FY 2022 revenues are budgeted at \$71.4 million (net of Carryforward Fund Balance totaling \$6 million). As of March 31, 2022, actual revenue collections total 92% or \$66 million. Collection trends indicate a net gain over budget of \$6.2 million with the material detail as follows:

|                                          |                |
|------------------------------------------|----------------|
| • Property Taxes (incl. Motor Vehicles): | \$ 1,932,103   |
| • LOST:                                  | 2,250,527      |
| • Franchise Tax:                         | 140,905        |
| • Alcohol Beverage Excise Tax:           | 275,000        |
| • Building Permit Fees:                  | 100,000        |
| • Court/Traffic Fines:                   | 646,500        |
| • Hotel Taxes:                           | 562,500        |
| • Other:                                 | <u>314,845</u> |
| Estimated Gain:                          | \$ 6,222,380   |

Motor Vehicle Title Tax collections (included within the Property taxes line item above) is trending 19% higher than FY 2021 (\$2.7 million). Collection estimates for FY 2022 conservatively total \$2.8 million which is \$1 million greater than budget.

Local Option Sales Tax collections is trending 22% higher than FY 2021 (\$17 million). Collection estimates for FY 2022 total \$18.5 million which is \$2.3 million greater than budget.

Franchise Tax collections is trending 4% higher than FY 2021 (\$6.9 million). Collection estimates for FY 2022 conservatively total \$6.8 million which is \$140,905 greater than budget.

MAYOR  
JIM GILVIN

MAYOR PRO TEM  
DAN MERKEL

COUNCIL MEMBERS  
JASON BINDER  
DOUGLAS J. DERITO  
JOHN HIPES  
DONALD F. MITCHELL  
BRIAN WILL

CITY  
ADMINISTRATOR  
ROBERT J. REGUS

Alcohol Beverage Excise Tax collections is trending 21% higher than FY 2021 (\$2.3 million). Collection estimates for FY 2022 conservatively total \$2.3 million which is \$275,000 greater than budget.

Building Permit Fee collections is trending -2% lower than FY 2021 (\$2 million). Collection estimates for FY 2022 total \$1.8 million which is \$100,000 greater than budget.

Collections for Municipal Court Fines is trending 19% higher than FY 2021. Current estimates for FY 2022 total \$1.6 million which is -\$200,000 less than budget. These losses are forecast to be partially offset through other fine category collections (e.g., school zone safety camera fines which is estimated at \$1.2 million in collections this year against budget of \$300,000). Recent gains in court fine collection trends may likely result in an increase in the collection estimate in future months.

Hotel/Motel tax collections is discussed within the Special Revenue Funds section of this letter.

**Expenditures:** The following section pertains to information detailed in the attached Expenditure Summary by Department (expenditure rollup by department) and Expenditure Summary by Category (expenditure rollup by account) reports. As of March 31, 2022, city departments (not including General Government<sup>1</sup>) have encumbered and expensed 73%, or \$49.5 million, of their FY 2022 budget appropriations.

**Contingency:** The General Fund contingency balance totals \$643,358.

## **Other Funds**

*The following section references information included within the attached Performance Dashboard, Grant and Capital Funds Detail Reports, GAAP Financial Statements, etc.*

**Operating Grant Fund (Fund 220):** Unspent project appropriations total \$72,240. Remaining appropriations are set aside for grant matches (\$40,405) and a non-allocated reserve (\$44,855).

**Capital Grants Fund (Fund 340):** Unspent project appropriations total \$1.7 million. Remaining appropriations are set aside for a non-allocated reserve (\$2,253).

**General Capital Project Fund (Fund 301):** Unspent project appropriations total \$5.1 million. Remaining appropriations are set aside for grant matches (\$386,000) and a non-allocated reserve (\$2.8 million).

**Stormwater Capital Fund (Fund 302):** Unspent project appropriations total \$1.4 million. Remaining appropriations are set aside for a non-allocated reserve (\$73,974).

**American Rescue Act Capital Fund (Fund 303):** Unspent project appropriations total \$3.5 million.

**Series 2016 Parks and Transportation Bond Fund (Fund 317):** Unspent project appropriations total \$1 million. Remaining appropriations are set aside for a non-allocated reserve (\$415,511).

**Series 2022 Parks Bond Fund (Fund 318):** Unspent project appropriations total \$29.2 million.

**TSPLOST 1 Capital Project Fund (Fund 335):** This fund accounts for collections under the Transportation Special Local Option Sales Tax (TSPLOST) that went into effect on April 1, 2017

---

<sup>1</sup> General Government is utilized to account for non-operating transactions such as transfers-out to other city funds, contingency, etc.

and expired on March 31, 2022. Unspent project appropriations total \$30.3 million. Remaining appropriations are set aside for a non-allocated reserve (\$2.3 million).

**TSPLOST 2 Capital Project Fund (Fund 336):** This fund accounts for collections under the Transportation Special Local Option Sales Tax (TSPLOST) that went into effect on April 1, 2022. Appropriated funding totals \$52 million and represents Tier-1 project funding. Tier-1 projects are funded at 85% of forecasted revenue collections over the life of the 5-year tax. For comparison purposes, TSPLOST 1 collections have trended at over 90% of forecasted revenue collections.

**Hotel/Motel Fund:** FY 2022 revenues are budgeted at \$5.5 million (net of carryforward fund balance totaling \$1.3 million) with budgeted disbursements as follows: Alpharetta Convention & Visitor's Bureau (43.75% or \$2.4 million); Facilities (18.75% and a portion of the carryforward fund balance detailed above; \$1.3 million for debt service on the Series 2016 Convention Center Bonds, and \$879,022 for eligible initiatives such as Equestrian Center and Wills Park Master Plan Improvements); and the city (37.5% or \$2.1 million).

Debt Service Reserve funding (Convention Center Bonds) from the Facilities portion of the tax totals \$127,518 (funded in prior years and represents the remaining portion of the carryforward fund balance figure referenced above). This reserve figure dipped below the \$1.5 million target level in 2019 due to the impact of the COVID-19 pandemic on the hospitality industry and will be replenished once revenues within the Fund strengthen. Hotel tax collections is trending 131% higher than FY 2021. Collection estimates for FY 2022 conservatively total \$7 million which is \$1.5 million greater than budget. The distribution of this additional revenue is as follows: General Fund (\$562,500); ACVB (\$656,250); and Facilities (\$281,250).

**Solid Waste Fund:** FY 2022 revenues are currently budgeted at \$4.8 million (net of carryforward fund balance totaling \$750,000 used to balance operations pending inclusion of the new rate structure). As of March 31, 2022, the city has collected \$5.1 million representing the 1<sup>st</sup> -4<sup>th</sup> quarter billings. Rates will be adjusted to cover ongoing operations.

## Other Items

Council Member Stipend Activity Listing: The FY 2022 budget includes appropriations of \$7,200 for the Mayor and \$4,000 for each City Council Post. However, Mr. Gilvin (Mayor) and Mr. Merkel (Post #6) contributed portions of their stipend allocation to Mr. Will (Post #2) to cover activity for the remainder of the fiscal year as there were no residual funds within the Post #2 stipend account to draw upon. The available balances are as follows:

|                          | Budget   | Expenditures | Available Balance |
|--------------------------|----------|--------------|-------------------|
| Mayor: Jim Gilvin        | \$ 4,900 | \$ 2,471     | \$ 2,429          |
| Post #1: Donald Mitchell | \$ 4,000 | \$ 382       | \$ 3,618          |
| Post #2: Brian Will      | \$ 3,300 | \$ 4,140     | \$ (840)          |
| Post #3: Doug DeRito     | \$ 3,230 | \$ 1,878     | \$ 1,352          |
| Post #4: John Hipes      | \$ 4,000 | \$ 794       | \$ 3,206          |
| Post #5: Jason Binder    | \$ 4,000 | \$ 578       | \$ 3,422          |
| Post #6: Dan Merkel      | \$ 3,000 | \$ 1,169     | \$ 1,831          |

*\*Expenditure activity for previous City Council Members include Ben Burnett (\$4,112; Post #2) and Karen Richard (\$769; Post #3).*

## Development Authority<sup>2</sup> (Component Reporting Unit)

As of March 31, 2022, the Development Authority has \$124,018 in available resources to support its main functions of promoting the public good and general welfare, trade, commerce, industry, general tax base and the employment opportunities available in the city.

---

<sup>2</sup> The Development Authority is a public corporation created and existing under the Constitution and laws of the State of Georgia and is governed by seven directors duly appointed by the Alpharetta City Council.





# **GENERAL FUND**

## **Revenue Report**



**CITY OF ALPHARETTA**  
 Financial Management Reports  
 General Fund (Unaudited)  
Revenue Summary and Collection Comparison  
 As of March 31, 2022

|                                | Current Fiscal Year  |                      |                |                      |                     | Prior Fiscal Year    |                      |                |
|--------------------------------|----------------------|----------------------|----------------|----------------------|---------------------|----------------------|----------------------|----------------|
|                                | 2022<br>Budget       | 2022<br>YTD          | %<br>Collected | 2022<br>Estimated    | Variance            | 2021<br>Actual       | 2021<br>YTD          | %<br>Collected |
| <b>Top 10 Revenues:</b>        |                      |                      |                |                      |                     |                      |                      |                |
| Property Taxes                 |                      |                      |                |                      |                     |                      |                      |                |
| Current Year                   | \$ 25,649,642        | \$ 26,274,972        | 102.4%         | \$ 26,700,000        | \$ 1,050,358        | \$ 26,299,010        | \$ 25,617,281        | 97.4%          |
| Delinquent                     | 237,000              | 70,958               | 29.9%          | 103,745              | (133,255)           | 180,267              | 179,999              | 99.9%          |
| Motor Vehicle Tax              | 60,000               | 56,342               | 93.9%          | 75,000               | 15,000              | 86,911               | 61,973               | 71.3%          |
| Motor Vehicle Title Fee        | 1,800,000            | 2,002,931            | 111.3%         | 2,800,000            | 1,000,000           | 2,748,243            | 1,687,788            | 61.4%          |
| Local Option Sales Tax         | 16,249,473           | 13,304,266           | 81.9%          | 18,500,000           | 2,250,527           | 16,984,903           | 10,895,108           | 64.1%          |
| Franchise Tax                  | 6,620,000            | 5,817,507            | 87.9%          | 6,760,905            | 140,905             | 6,858,414            | 5,562,465            | 81.1%          |
| Insurance Premium Tax          | 4,759,402            | 4,759,402            | 100.0%         | 4,759,402            | 0                   | 4,608,513            | 4,608,513            | 100.0%         |
| Alcohol Beverage Excise Tax    | 2,025,000            | 1,756,965            | 86.8%          | 2,300,000            | 275,000             | 2,339,660            | 1,451,635            | 62.0%          |
| Building Permit Fees           | 1,700,000            | 1,382,019            | 81.3%          | 1,800,000            | 100,000             | 1,971,207            | 1,410,823            | 71.6%          |
| Business and Occupational Tax  | 950,000              | 969,799              | 102.1%         | 1,050,000            | 100,000             | 1,138,811            | 1,001,176            | 87.9%          |
| Court/Traffic Fines            | 2,054,000            | 2,206,009            | 107.4%         | 2,700,500            | 646,500             | 2,506,856            | 1,611,573            | 64.3%          |
| Recreation/Special Event Fees  | 2,442,750            | 1,861,139            | 76.2%          | 2,505,468            | 62,718              | 2,035,279            | 1,172,484            | 57.6%          |
| Hotel/Motel Tax (City portion) | 2,062,500            | 1,770,388            | 85.8%          | 2,625,000            | 562,500             | 1,458,781            | 761,458              | 52.2%          |
| subtotal                       | \$ 66,609,767        | \$ 62,232,695        | 93.4%          | \$ 72,680,021        | \$ 6,070,254        | \$ 69,216,855        | \$ 56,022,275        | 80.9%          |
| <b>Other Revenues</b>          | 4,825,548            | 3,689,089            | 76.4%          | 4,977,674            | 152,126             | 5,267,254            | 3,869,106            | 73.5%          |
| <b>Total Revenues</b>          | <b>\$ 71,435,315</b> | <b>\$ 65,921,785</b> | <b>92.3%</b>   | <b>\$ 77,657,695</b> | <b>\$ 6,222,380</b> | <b>\$ 74,484,109</b> | <b>\$ 59,891,381</b> | <b>80.4%</b>   |
| Carryforward Fund Balance      | 5,836,799            |                      |                |                      |                     |                      |                      |                |



# **GENERAL FUND**

## **Expenditure Reports**



**CITY OF ALPHARETTA**  
 Financial Management Reports  
 General Fund (unaudited)  
Expenditure Summary by Department  
 As of March 31, 2022

|                                    | Current Fiscal Year  |                      |                      |                      |                |              | Prior Fiscal Year    |                      |              |
|------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------|--------------|----------------------|----------------------|--------------|
|                                    | 2022<br>Budget       | 2022<br>Encumbrances | 2022<br>Exp. (YTD)   | Funds<br>Available   | %<br>Enc./Exp. | %<br>Exp.    | 2021<br>Exp. (Total) | 2021<br>Exp. (YTD)   | %<br>Exp.    |
| <b>Expenditures by Department:</b> |                      |                      |                      |                      |                |              |                      |                      |              |
| Mayor & Council                    | \$ 386,092           | \$ 458               | \$ 269,325           | \$ 116,310           | 69.9%          | 69.8%        | \$ 368,717           | \$ 269,914           | 73.2%        |
| City Administration                | 1,556,360            | 18,549               | 1,109,005            | 428,806              | 72.4%          | 71.3%        | 1,267,117            | 906,782              | 71.6%        |
| Finance                            | 3,518,190            | 16,389               | 2,688,487            | 813,314              | 76.9%          | 76.4%        | 3,363,629            | 2,630,114            | 78.2%        |
| City Attorney                      | 750,000              | -                    | 535,605              | 214,395              | 71.4%          | 71.4%        | 762,682              | 241,908              | 31.7%        |
| Information Technology             | 2,210,299            | 9,752                | 1,410,583            | 789,965              | 64.3%          | 63.8%        | 2,029,606            | 1,509,749            | 74.4%        |
| Human Resources                    | 696,560              | 5,043                | 460,183              | 231,334              | 66.8%          | 66.1%        | 521,820              | 391,457              | 75.0%        |
| Municipal Court                    | 1,125,287            | 97,205               | 794,855              | 233,227              | 79.3%          | 70.6%        | 905,796              | 669,112              | 73.9%        |
| Public Safety                      | 33,394,350           | 473,759              | 23,855,730           | 9,064,861            | 72.9%          | 71.4%        | 29,352,576           | 22,344,921           | 76.1%        |
| Public Works                       | 9,377,556            | 554,564              | 6,287,540            | 2,535,452            | 73.0%          | 67.0%        | 8,536,228            | 6,081,363            | 71.2%        |
| Recreation, Parks & Cultural Svcs  | 10,562,114           | 780,466              | 7,059,204            | 2,722,445            | 74.2%          | 66.8%        | 8,866,601            | 6,127,794            | 69.1%        |
| Community & Economic Development   | 4,439,117            | 39,501               | 3,048,722            | 1,350,894            | 69.6%          | 68.7%        | 3,868,757            | 2,935,809            | 75.9%        |
| subtotal                           | \$ 68,015,925        | \$ 1,995,687         | \$ 47,519,237        | \$ 18,501,001        | 72.8%          | 69.9%        | \$ 59,843,529        | \$ 44,108,923        | 73.7%        |
| <b>General Government:</b>         |                      |                      |                      |                      |                |              |                      |                      |              |
| Insurance Premiums (Risk)          | \$ 779,750           | \$ -                 | \$ 584,813           | \$ 194,937           | 75.0%          | 75.0%        | \$ 720,250           | \$ 540,187           | 75.0%        |
| Gwinnett Tech Bond P&I             | 289,640              | -                    | 44,820               | 244,820              | 15.5%          | 15.5%        | 290,490              | 47,745               | 16.4%        |
| Transfer(s) to other Funds         | 7,486,799            | -                    | 5,615,099            | 1,871,700            | 75.0%          | 75.0%        | 4,541,862            | 3,406,397            | 75.0%        |
| Contingency                        | 700,000              | -                    | 56,642               | 643,358              | 8.1%           | 8.1%         | 37,426               | 29,535               | 78.9%        |
| subtotal                           | \$ 9,256,189         | \$ -                 | \$ 6,301,373         | \$ 2,954,816         | 68.1%          | 68.1%        | \$ 5,590,028         | \$ 4,023,864         | 72.0%        |
| <b>Total Expenditures</b>          | <b>\$ 77,272,114</b> | <b>\$ 1,995,687</b>  | <b>\$ 53,820,611</b> | <b>\$ 21,455,817</b> | <b>72.2%</b>   | <b>69.7%</b> | <b>\$ 65,433,557</b> | <b>\$ 48,132,787</b> | <b>73.6%</b> |



**CITY OF ALPHARETTA**  
Financial Management Reports  
General Fund (unaudited)  
Expenditure Summary by Category  
As of March 31, 2022

| Current Fiscal Year              |                |                      |                    |                    |                |           |  |  | Prior Fiscal Year    |                    |           |
|----------------------------------|----------------|----------------------|--------------------|--------------------|----------------|-----------|--|--|----------------------|--------------------|-----------|
|                                  | 2022<br>Budget | 2022<br>Encumbrances | 2022<br>Exp. (YTD) | Funds<br>Available | %<br>Enc./Exp. | %<br>Exp. |  |  | 2021<br>Exp. (Total) | 2021<br>Exp. (YTD) | %<br>Exp. |
| <b>Expenditures by Category:</b> |                |                      |                    |                    |                |           |  |  |                      |                    |           |
| Salaries & Benefits:             |                |                      |                    |                    |                |           |  |  |                      |                    |           |
| (1) Regular Salaries             | \$ 30,300,525  | \$ -                 | \$ 20,290,890      | \$ 10,009,635      | 67.0%          | 67.0%     |  |  | \$ 26,813,288        | \$ 19,588,357      | 73.1%     |
| Overtime                         | 2,003,627      | -                    | 1,701,024          | 302,603            | 84.9%          | 84.9%     |  |  | 1,837,149            | 1,324,380          | 72.1%     |
| Group Insurance                  | 9,563,947      | -                    | 6,212,730          | 3,351,217          | 65.0%          | 65.0%     |  |  | 8,378,486            | 6,325,621          | 75.5%     |
| FICA and Social Security         | 2,387,451      | -                    | 1,593,004          | 794,447            | 66.7%          | 66.7%     |  |  | 2,076,951            | 1,510,090          | 72.7%     |
| Defined Benefit Pension          | 2,818,660      | -                    | 2,818,660          | -                  | 100.0%         | 100.0%    |  |  | 2,672,290            | 2,675,532          | 100.1%    |
| 401(A) Retirement/Match          | 2,552,305      | -                    | 1,824,630          | 727,675            | 71.5%          | 71.5%     |  |  | 2,022,431            | 1,669,317          | 82.5%     |
| (2) Other                        | 1,429,871      | -                    | 1,193,956          | 235,915            | 83.5%          | 83.5%     |  |  | 1,410,855            | 1,193,935          | 84.6%     |
| subtotal                         | \$ 51,056,386  | \$ -                 | \$ 35,634,893      | \$ 15,421,493      | 69.8%          | 69.8%     |  |  | \$ 45,211,452        | \$ 34,287,231      | 75.8%     |
| Maintenance & Operations:        |                |                      |                    |                    |                |           |  |  |                      |                    |           |
| Professional Services            | \$ 2,975,249   | \$ 480,768           | \$ 2,063,240       | \$ 431,241         | 85.5%          | 69.3%     |  |  | \$ 2,048,767         | \$ 1,319,130       | 64.4%     |
| Legal Services                   | 750,000        | -                    | 535,605            | 214,395            | 71.4%          | 71.4%     |  |  | 762,682              | 241,908            | 31.7%     |
| Vehicle Fuel/Maintenance         | 861,471        | 12,000               | 867,668            | (18,197)           | 102.1%         | 100.7%    |  |  | 855,463              | 555,770            | 65.0%     |
| Maintenance Contracts            | 3,146,691      | 1,025,147            | 1,899,821          | 221,723            | 93.0%          | 60.4%     |  |  | 2,606,672            | 1,727,851          | 66.3%     |
| IT Professional Services         | 2,131,760      | 287,435              | 1,672,237          | 172,088            | 91.9%          | 78.4%     |  |  | 1,868,562            | 1,582,751          | 84.7%     |
| General Supplies                 | 902,144        | 58,527               | 643,336            | 200,281            | 77.8%          | 71.3%     |  |  | 794,271              | 520,086            | 65.5%     |
| Utilities                        | 2,936,722      | -                    | 1,826,625          | 1,110,097          | 62.2%          | 62.2%     |  |  | 2,829,894            | 1,876,560          | 66.3%     |
| Insurance Premiums (Risk)        | 779,750        | -                    | 584,813            | 194,937            | 75.0%          | 75.0%     |  |  | 720,250              | 540,187            | 75.0%     |
| Other                            | 2,559,632      | 131,809              | 1,817,024          | 610,800            | 76.1%          | 71.0%     |  |  | 2,258,396            | 1,399,685          | 62.0%     |
| subtotal                         | \$ 17,043,419  | \$ 1,995,687         | \$ 11,910,368      | \$ 3,137,364       | 81.6%          | 69.9%     |  |  | \$ 14,744,956        | \$ 9,763,927       | 66.2%     |
| Capital:                         |                |                      |                    |                    |                |           |  |  |                      |                    |           |
| OSSI/Fire Truck Leases           | \$ 676,870     | \$ -                 | \$ 558,618         | \$ 118,252         | 82.5%          | 82.5%     |  |  | \$ 582,963           | \$ 582,963         | 100.0%    |
| Other                            | 19,000         | -                    | 171                | 18,829             | 0.9%           | 0.9%      |  |  | 24,407               | 14,988             | 61.4%     |
| subtotal                         | \$ 695,870     | \$ -                 | \$ 558,789         | \$ 137,081         | 80.3%          | 80.3%     |  |  | \$ 607,370           | \$ 597,952         | 98.4%     |
| General Government:              |                |                      |                    |                    |                |           |  |  |                      |                    |           |
| Gwinnett Tech Bond P&I           | \$ 289,640     | \$ -                 | \$ 44,820          | \$ 244,820         | 15.5%          | 15.5%     |  |  | \$ 290,490           | \$ 47,745          | 16.4%     |
| Transfer(s) to other Funds       | 7,486,799      | -                    | 5,615,099          | 1,871,700          | 75.0%          | 75.0%     |  |  | 4,541,862            | 3,406,397          | 75.0%     |
| Contingency                      | 700,000        | -                    | 56,642             | 643,358            | 8.1%           | 8.1%      |  |  | 37,426               | 29,535             | 78.9%     |
| subtotal                         | \$ 8,476,439   | \$ -                 | \$ 5,716,561       | \$ 2,759,878       | 67.4%          | 67.4%     |  |  | \$ 4,869,778         | \$ 3,483,677       | 71.5%     |
| Total Expenditures               | \$ 77,272,114  | \$ 1,995,687         | \$ 53,820,611      | \$ 21,455,817      | 72.2%          | 69.7%     |  |  | \$ 65,433,557        | \$ 48,132,787      | 73.6%     |

**Notes:**

- (1) Includes the following components: regular salaries, holiday leave, temporary and seasonal salaries, and separation payout.
- (2) Includes the following components: workers compensation, educational programs, automobile allowance, tuition reimbursement, and employee service awards.



# **GRANT AND CAPITAL FUNDS**

## **Revenue & Expenditure Reports**



# CITY OF ALPHARETTA

## Financial Management Reports

### Grant Funds

#### Operating Grant Fund Detail (Fund 220; life-to-date for active projects)

As of March 31, 2022

|                                                  |                                          | Project Snapshot: FY2013 - FY2021 |                    | FY 2022                |                         |                |                            |              |                  |
|--------------------------------------------------|------------------------------------------|-----------------------------------|--------------------|------------------------|-------------------------|----------------|----------------------------|--------------|------------------|
| Account #                                        | Project                                  | Total Project Authorization       | Prior Year Actuals | Original Appropriation | Transfers / Adjustments | Revised Budget | Collections / Expenditures | Encumbrances | Available Budget |
| <b>Revenues</b>                                  |                                          |                                   |                    |                        |                         |                |                            |              |                  |
| <b>City Administration</b>                       |                                          |                                   |                    |                        |                         |                |                            |              |                  |
| 22013230-371000                                  | C2100 MURAL ART PROJECT                  | 12,370                            | 12,370             | \$ -                   | \$ -                    | \$ -           |                            |              | \$ -             |
|                                                  | <b>subtotal</b>                          |                                   |                    | \$ -                   | \$ -                    | \$ -           | \$ -                       |              | \$ -             |
| <b>Public Safety</b>                             |                                          |                                   |                    |                        |                         |                |                            |              |                  |
| 22031150-331110                                  | C1730 2017 BULLETPROOF VEST (DOJ)        | 13,179                            | 12,462             | \$ -                   | \$ 717                  | \$ 717         | \$ -                       |              | \$ 717           |
| 22031150-331110                                  | C1831 2018 BULLETPROOF VEST (DOJ)        | 15,375                            | 7,314              | -                      | 8,061                   | 8,061          | -                          |              | 8,061            |
| 22031150-331110                                  | C2018 2019 BULLETPROOF VEST (DOJ)        | 19,187                            | 1,514              | -                      | 17,673                  | 17,673         | 1,839                      |              | 15,835           |
| 22031150-371000                                  | C2045 2019 HOMELAND SECURITY GRANT       | 22,656                            | -                  | -                      | 22,656                  | 22,656         | 22,042                     |              | 614              |
| 22031150-371000                                  | C2047 FIRE SPRINKLER COALITION           | 500                               | 500                | -                      | -                       | -              |                            |              | -                |
|                                                  | <b>subtotal</b>                          |                                   |                    | \$ -                   | \$ 49,107               | \$ 49,107      | \$ 23,881                  |              | \$ 25,226        |
| <b>Recreation, Parks &amp; Cultural Services</b> |                                          |                                   |                    |                        |                         |                |                            |              |                  |
| 22061150-371000                                  | C1930 GRPA CONTRIBUTION                  | 1,000                             | 1,000              | \$ -                   | \$ -                    | \$ -           | \$ -                       |              | \$ -             |
| 22061150-336000                                  | C2013 2019 CAMP HAPPY HEARTS             | 11,250                            | 11,250             | -                      | -                       | -              | -                          |              | -                |
| 22061150-347509                                  | C2039 WIRE & WOOD (ACVB SPONSOR)         | 102,000                           | 52,000             | -                      | 50,000.00               | 50,000.00      | 50,000.00                  |              | -                |
| 22061150-371000                                  | C2212 PARKING PERMIT - FILM              | 4,000                             | -                  | -                      | 4,000                   | 4,000          | 4,000                      |              | -                |
| 22061150-336000                                  | C2213 2021 CAMP HAPPY HEARTS             | 5,000                             | -                  | -                      | 5,000                   | 5,000          | 5,000                      |              | -                |
| 22061150-336000                                  | C2215 FC ARTS & CULTURE                  | 7,800                             | -                  | -                      | 7,800                   | 7,800          | 7,800                      |              | -                |
| 22061150-336001                                  | C2234 ARTS CENTER (CERAMICS)             | 2,248                             | -                  | -                      | 2,248                   | 2,248          | 2,248                      |              | 0                |
|                                                  | <b>subtotal</b>                          |                                   |                    | -                      | 69,048                  | 69,048         | 69,048                     |              | 0                |
| <b>Community Development</b>                     |                                          |                                   |                    |                        |                         |                |                            |              |                  |
| 22074150-371000                                  | C2016 ARBOR DAY GRANT (PRIVATE DONATION) | 2,775                             | 2,095              | \$ -                   | \$ 680                  | \$ 680         | \$ -                       |              | \$ 680           |
|                                                  | <b>subtotal</b>                          |                                   |                    | \$ -                   | \$ 680                  | \$ 680         | \$ -                       |              | \$ 680           |
| <b>General Government</b>                        |                                          |                                   |                    |                        |                         |                |                            |              |                  |
| 22090200-361000                                  | INTEREST EARNINGS                        |                                   |                    | \$ -                   | \$ -                    | \$ -           | \$ 372                     |              | \$ (372)         |
| 220902200-362000                                 | REALIZED GAIN/LOSS ON INVS               |                                   |                    | -                      | -                       | -              | 18.52                      |              | (19)             |
| 22090200-363000                                  | UNREALIZED GAIN/LOSS                     |                                   |                    | -                      | -                       | -              | (2,007)                    |              | 2,007            |
| 22090200-395000                                  | CARRYFORWARD FUND BALANCE                |                                   |                    | -                      | 101,107                 | 101,107        | -                          |              | 101,107          |
|                                                  | <b>subtotal</b>                          |                                   |                    | \$ -                   | \$ 101,107              | \$ 101,107     | \$ (1,617)                 |              | \$ 102,724       |
|                                                  | <b>Total</b>                             |                                   |                    | \$ -                   | \$ 219,942              | \$ 219,942     | \$ 91,312                  |              | \$ 128,630       |





# CITY OF ALPHARETTA

## Financial Management Reports

### Grant Funds

#### Operating Grant Fund Detail (Fund 220; life-to-date for active projects)

As of March 31, 2022

|                                                  |                                          | Project Snapshot: FY2013 - FY2021 |                    | FY 2022                |                         |                |                            |              |                  |
|--------------------------------------------------|------------------------------------------|-----------------------------------|--------------------|------------------------|-------------------------|----------------|----------------------------|--------------|------------------|
| Account #                                        | Project                                  | Total Project Authorization       | Prior Year Actuals | Original Appropriation | Transfers / Adjustments | Revised Budget | Collections / Expenditures | Encumbrances | Available Budget |
| <b>Expenditures</b>                              |                                          |                                   |                    |                        |                         |                |                            |              |                  |
| <b>City Administration</b>                       |                                          |                                   |                    |                        |                         |                |                            |              |                  |
| 22013230-521200                                  | C2100 MURAL ART PROJECT                  | 12,370                            | 1,300              | \$ -                   | \$ 11,070               | \$ 11,070      | \$ 1,500                   | \$ -         | \$ 9,570         |
|                                                  | <b>subtotal</b>                          |                                   |                    | \$ -                   | \$ 11,070               | \$ 11,070      | \$ 1,500                   | \$ -         | \$ 9,570         |
| <b>Public Safety</b>                             |                                          |                                   |                    |                        |                         |                |                            |              |                  |
| 22031150-542100                                  | C1730 2017 BULLETPROOF VEST (DOJ)        | 26,357                            | 24,925             | \$ -                   | \$ 1,432                | \$ 1,432       | \$ -                       | \$ -         | \$ 1,432         |
| 22031150-542100                                  | C1831 2018 BULLETPROOF VEST (DOJ)        | 30,751                            | 16,675             | -                      | 14,076                  | 14,076         | -                          | -            | 14,076           |
| 22031150-542100                                  | C2018 2019 BULLETPROOF VEST (DOJ)        | 38,374                            | 9,468              | -                      | 28,906                  | 28,906         | 5,161                      | -            | 23,745           |
| 22031150-531600                                  | C2045 2019 HOMELAND SECURITY GRANT       | 22,656                            | 22,107             | -                      | 549                     | 549            | -                          | -            | 549              |
| 22031150-531100                                  | C2047 FIRE SPRINKLER COALITION           | 501                               | 494                | -                      | 7                       | 7              | -                          | -            | 7                |
|                                                  | <b>subtotal</b>                          |                                   |                    | \$ -                   | \$ 44,970               | \$ 44,970      | \$ 5,161                   | \$ -         | \$ 39,809        |
| <b>Recreation, Parks &amp; Cultural Services</b> |                                          |                                   |                    |                        |                         |                |                            |              |                  |
| 22061150-521200                                  | C1930 PROFESSIONAL SERVICES (GRPA)       | 950.76                            | 802.76             | \$ -                   | \$ 148                  | \$ 148         | \$ -                       | \$ -         | \$ 148           |
| 22061150-523400                                  | C1930 PRINTING & BINDING (GRPA)          | 50                                | -                  | -                      | 50                      | 50             | -                          | -            | 50               |
| 22061150-531000                                  | C2013 2019 CAMP HAPPY HEARTS             | 11,250                            | 7,120              | -                      | 4,130                   | 4,130          | -                          | -            | 4,130            |
| 22061159-521200                                  | C2039 WIRE & WOOD (ACVB SPONSOR)         | 50,000                            | -                  | -                      | 50,000                  | 50,000         | 50,000                     | -            | -                |
| 22061150-531100                                  | C2101 SPECIAL NEEDS EXPO / EVENT         | 1,018                             | -                  | -                      | 1,018                   | 1,018          | -                          | -            | 1,018            |
| 22061150-531100                                  | C2102 FULTON GOLDEN GAMES                | 3,630                             | -                  | -                      | 3,630                   | 3,630          | -                          | -            | 3,630            |
| 22061150-531100                                  | C2212 PARKING PERMIT - FILM              | 4,000                             | -                  | -                      | 4,000                   | 4,000          | 3,750                      | -            | 250              |
| 22061150-531100                                  | C2213 2020 CAMP HAPPY HEARTS             | 5,000                             | -                  | -                      | 5,000                   | 5,000          | -                          | -            | 5,000            |
| 22061150-531100                                  | C2215 FC ARTS & CULTURE                  | 7,800                             | -                  | -                      | 7,800                   | 7,800          | 850                        | -            | 6,950            |
| 22061150-531100                                  | C2234 ARTS CENTER (CERAMICS)             | 2,248                             | -                  | -                      | 2,248                   | 2,248          | 1,181                      | -            | 1,067            |
|                                                  | <b>subtotal</b>                          |                                   |                    | \$ -                   | \$ 78,024               | \$ 78,024      | \$ 55,781                  | \$ -         | \$ 22,243        |
| <b>Community Development</b>                     |                                          |                                   |                    |                        |                         |                |                            |              |                  |
| 22074150-531100                                  | C2016 ARBOR DAY GRANT (PRIVATE DONATION) | 618                               | -                  | \$ -                   | \$ 618                  | \$ 618         | \$ -                       | \$ -         | \$ 618           |
|                                                  | <b>subtotal</b>                          |                                   |                    | \$ -                   | \$ 618                  | \$ 618         | \$ -                       | \$ -         | \$ 618           |
| <b>Non-Allocated</b>                             |                                          |                                   |                    |                        |                         |                |                            |              |                  |
| 22090200-579000                                  | CONTINGENCY                              |                                   |                    | \$ -                   | \$ 44,855               | \$ 44,855      | \$ -                       | \$ -         | \$ 44,855        |
| 22090200-579011                                  | MATCH (GRANTS UNDER REVIEW)              |                                   |                    | -                      | 40,405                  | 40,405         | -                          | -            | 40,405           |
|                                                  | <b>subtotal</b>                          |                                   |                    | \$ -                   | \$ 85,260               | \$ 85,260      | \$ -                       | \$ -         | \$ 85,260        |
|                                                  | <b>Total</b>                             |                                   |                    | \$ -                   | \$ 219,942              | \$ 219,942     | \$ 62,442                  | \$ -         | \$ 157,500       |

**Notes:**

(1) Represents funding available for City matches to City Council approved Grants.



# CITY OF ALPHARETTA

## Financial Management Reports

### Grant Funds

#### Capital Grant Fund Detail (Fund 340; life-to-date for active projects)

As of March 31, 2022

| Account #Project      |       |                                    |  | Project Snapshot: FY2013 - FY2021 |                    | FY 2022                |                         |                |                            |              | Available Budget |
|-----------------------|-------|------------------------------------|--|-----------------------------------|--------------------|------------------------|-------------------------|----------------|----------------------------|--------------|------------------|
|                       |       |                                    |  | Total Project Authorization       | Prior Year Actuals | Original Appropriation | Transfers / Adjustments | Revised Budget | Collections / Expenditures | Encumbrances |                  |
| Revenue               |       |                                    |  |                                   |                    |                        |                         |                |                            |              |                  |
| Public Safety         |       |                                    |  |                                   |                    |                        |                         |                |                            |              |                  |
| 34031150-331350       | C2235 | CRABAPPLE TRAINING FACILITY        |  | 46,130                            | -                  | -                      | \$ 46,130               | \$ 46,130      | \$ -                       |              | \$ 46,130        |
| subtotal              |       |                                    |  |                                   |                    | \$ -                   | \$ 46,130               | \$ 46,130      | \$ -                       |              | \$ 46,130        |
| Public Works          |       |                                    |  |                                   |                    |                        |                         |                |                            |              |                  |
| 34041100-334310       | C1219 | MILLING AND RESURFACING (LMIG)     |  | \$ 5,234,146                      | \$ 4,601,780       | \$ -                   | \$ 632,366              | \$ 632,366     | \$ 632,365                 |              | \$ 1             |
| 34041100-331350       | C1712 | ALPHALOOP (LANDWATER)              |  | 500,000                           | -                  | -                      | 500,000                 | 500,000        | -                          | -            | 500,000          |
| 34041100-331350       | C1927 | WINDWARD TRIPLE LEFTS (GDOT-FED)   |  | 2,069,960                         | 1,723,786          | -                      | 346,174                 | 346,174        | 346,172                    |              | 2                |
| 34041100-334350       | C1927 | WINDWARD TRIPLE LEFTS (GTIB-NFCID) |  | 1,696,366                         | 1,621,824          | -                      | 74,542                  | 74,542         | 74,540                     |              | 2                |
| subtotal              |       |                                    |  |                                   |                    | \$ -                   | \$ 1,553,082            | \$ 1,553,082   | \$ 1,053,077               |              | \$ 500,005       |
| Community Development |       |                                    |  |                                   |                    |                        |                         |                |                            |              |                  |
| 34074150-331350       | C2107 | NORTH POINT PKWY IMP               |  | 1,667,000                         | 67,000             | \$ -                   | \$ 1,600,000            | \$ 1,600,000   | \$ 166,854                 |              | \$ 1,433,146     |
| 34074150-331150       | C2114 | S MAIN ST ARC STUDY                |  | 160,000                           | -                  |                        | 160,000                 | 160,000        | -                          |              | 160,000          |
| subtotal              |       |                                    |  |                                   |                    | \$ -                   | \$ 1,760,000            | \$ 1,760,000   | \$ 166,854                 |              | \$ 1,593,146     |
| General Government    |       |                                    |  |                                   |                    |                        |                         |                |                            |              |                  |
| 34090200-361000       |       | INTEREST EARNINGS                  |  |                                   |                    | \$ -                   | \$ -                    | \$ -           | \$ 2,420                   |              | \$ (2,420)       |
| 34090200-362000       |       | REALIZED GAIN/LOSS ON INVS         |  |                                   |                    | -                      | -                       | -              | 122                        |              | (122)            |
| 34090200-363000       |       | UNREALIZED GAIN/LOSS               |  |                                   |                    | -                      | -                       | -              | (14,088)                   |              | 14,088           |
| 34090200-395000       |       | CARRYFORWARD FUND BALANCE          |  |                                   |                    | -                      | 168,362                 | 168,362        |                            |              | 168,362          |
| subtotal              |       |                                    |  |                                   |                    | \$ -                   | \$ 168,362              | \$ 168,362     | \$ (11,547)                |              | \$ 179,909       |
| Total                 |       |                                    |  |                                   |                    | \$ -                   | \$ 3,527,574            | \$ 3,527,574   | \$ 1,208,384               |              | \$ 2,319,190     |
| Expenditures          |       |                                    |  |                                   |                    |                        |                         |                |                            |              |                  |
| Public Safety         |       |                                    |  |                                   |                    |                        |                         |                |                            |              |                  |
| 34031150-521200       | C2043 | ASSIST FIREFIGHTERS GRANT          |  | 3,000                             | 1,500              | \$ -                   | \$ 1,500                | \$ 1,500       | \$ -                       | \$ -         | \$ 1,500         |
| 34031150-542100       | C2235 | CRABAPPLE TRAINING FACILITY        |  | 46,130                            | -                  | -                      | 46,130                  | 46,130         | 46,130                     | -            | -                |
| Total                 |       |                                    |  |                                   |                    | \$ -                   | \$ 47,630               | \$ 47,630      | \$ 46,130                  | \$ -         | \$ 1,500         |



# CITY OF ALPHARETTA

## Financial Management Reports

### Grant Funds

#### Capital Grant Fund Detail (Fund 340; life-to-date for active projects)

As of March 31, 2022

|                       |         |                                | Project Snapshot: FY2013 - FY2021 |                    | FY 2022                |                         |                |                            |              |                  |
|-----------------------|---------|--------------------------------|-----------------------------------|--------------------|------------------------|-------------------------|----------------|----------------------------|--------------|------------------|
|                       |         |                                | Total Project Authorization       | Prior Year Actuals | Original Appropriation | Transfers / Adjustments | Revised Budget | Collections / Expenditures | Encumbrances | Available Budget |
| Account #             | Project |                                |                                   |                    |                        |                         |                |                            |              |                  |
| Public Works          |         |                                |                                   |                    |                        |                         |                |                            |              |                  |
| 30141100-541410       | C1215   | STRIPING & SIGNAGE             | 185,325                           | -                  | \$ -                   | \$ 185,325              | \$ 185,325     | \$ 31,500                  | \$ 153,825   | \$ -             |
| 34041100-541410       | C1219   | MILLING AND RESURFACING (LMIG) | 5,234,147                         | 4,601,781          | -                      | 632,366                 | 632,366        | 156,725                    | 475,640      | 1                |
| 34041100-541420       | C1712   | ALPHALOOP (LANDWATER)          | 500,000                           | -                  | -                      | 500,000                 | 500,000        | -                          | -            | 500,000          |
| 34041100-541410       | C1927   | WINDWARD TRIPLE LEFTS          | 3,766,321                         | 3,766,321          | -                      | -                       | -              | -                          | -            | -                |
|                       |         | subtotal                       |                                   |                    | \$ -                   | \$ 1,317,691            | \$ 1,317,691   | \$ 188,225                 | \$ 629,465   | \$ 500,001       |
| Community Development |         |                                |                                   |                    |                        |                         |                |                            |              |                  |
| 34074150-541410       | C2107   | NORTH POINT PKWY IMP           | 2,083,749                         | 83,749             | \$ -                   | \$ 2,000,000            | \$ 2,000,000   | \$ 362,845                 | \$ 589,055   | \$ 1,048,100     |
| 34074150-521200       | C2114   | S MAIN ST ARC STUDY            | 160,000                           | -                  | -                      | 160,000                 | 160,000        | -                          | -            | 160,000          |
|                       |         | subtotal                       |                                   |                    | \$ -                   | \$ 2,160,000            | \$ 2,160,000   | \$ 362,845                 | \$ 589,055   | \$ 1,208,100     |
| Non-Allocated         |         |                                |                                   |                    |                        |                         |                |                            |              |                  |
| 34090200-579000       |         | CONTINGENCY                    |                                   |                    | \$ -                   | \$ 2,253                | \$ 2,253       | \$ -                       | \$ -         | \$ 2,253         |
|                       |         | subtotal                       |                                   |                    | \$ -                   | \$ 2,253                | \$ 2,253       | \$ -                       | \$ -         | \$ 2,253         |
|                       |         |                                |                                   |                    |                        |                         |                |                            |              |                  |
|                       |         | Total                          |                                   |                    | \$ -                   | \$ 3,527,574            | \$ 3,527,574   | \$ 597,200                 | \$ 1,218,520 | \$ 1,711,854     |



**CITY OF ALPHARETTA**  
 Financial Management Reports  
 Capital Project Funds  
General Capital Project Fund Detail (Fund 301; life-to-date for active projects)  
 As of March 31, 2022

| Account #Project |       |                                           | Project Snapshot: FY2013 - FY2021 |                    | FY 2022                |                         |                |                            |              | Available Budget |
|------------------|-------|-------------------------------------------|-----------------------------------|--------------------|------------------------|-------------------------|----------------|----------------------------|--------------|------------------|
|                  |       |                                           | Total Project Authorization       | Prior Year Actuals | Original Appropriation | Transfers / Adjustments | Revised Budget | Collections / Expenditures | Encumbrances |                  |
| Revenue          |       |                                           |                                   |                    |                        |                         |                |                            |              |                  |
| 30113230-371000  | C1618 | CONVENTION CENTER (DESIGN)                | \$ 1,372                          | \$ -               | \$ -                   | \$ 1,372.00             | \$ 1,372.00    | \$ 1,644.00                |              | \$ (272.00)      |
| 30113230-392200  | C2109 | LAND SALE                                 | -                                 | -                  | -                      | -                       | -              | 16,245                     |              | (16,245)         |
| 30131150-393500  | C1315 | CARDIAC MONITOR LEASE                     | 572,485                           | -                  | -                      | 572,485                 | 572,485        | 572,485                    |              | -                |
| 30131150-393500  | C2231 | EXTRACTION EQUIPMENT                      | 154,160                           | -                  | -                      | 154,160                 | 154,160        | 154,160                    |              | 0                |
| 30141100-336000  | C1410 | RUCKER RD WATERLINE                       | 1,562,604                         | 1,459,845          | -                      | 102,759                 | 102,759        | -                          |              | 102,759          |
| 30141100-336000  | C1702 | KIMBALL BR RD IMPROVEMENTS                | 6,146,784                         | 5,488,690          | -                      | 658,094                 | 658,094        | 19,844                     |              | 638,250          |
| 30141100-336000  | C1927 | WINDWARD TRIPLE LEFTS (FC WATER)          | 474,432                           | 436,565            | -                      | 37,867                  | 37,867         | -                          |              | 37,867           |
| 30141100-371001  | C1927 | WINDWARD TRIPLE LEFTS (NFCID)             | 160,137                           | -                  | -                      | 160,137                 | 160,137        | -                          |              | 160,137          |
| 30141100-371002  | C1927 | WINDWARD TRIPLE LEFTS (NFCID-FC)          | 500,002                           | 300,977            | -                      | 199,025                 | 199,025        | 12,278                     |              | 186,747          |
| 30141100-336000  | C1928 | RUCKER ROAD - ROSWELL CONTRIBUTION        | 2,405,038                         | 2,252,815          | -                      | 152,223                 | 152,223        | 152,222                    |              | 1                |
| 30141100-371000  | C2113 | ENCORE GREENWAY GATEWAY                   | 430,000                           | -                  | -                      | 430,000                 | 430,000        | -                          |              | 430,000          |
| 30161150-371000  | C1911 | EQUESTRIAN CENTER (FOUNDATION)            | 464,608                           | -                  | -                      | 464,608                 | 464,608        | 464,607                    |              | 1                |
| 30161150-371000  | C1926 | NORTHSIDE MOU (PARKS)                     | 135,000                           | 120,000            | -                      | 15,000                  | 15,000         | 15,000                     |              | -                |
| 30161150-392100  | C1926 | SALE OF CAPITAL ASSET                     | 11,302                            | -                  | -                      | 11,302                  | 11,302         | 11,302                     |              | 1                |
| 30161150-371000  | C1929 | COMM AG PROGRAM                           | 34,709                            | 24,021             | -                      | 10,688                  | 10,688         | 13,255                     |              | (2,567)          |
| 30161150-371000  | C2010 | MEMORIAL-PARK ENHANCEMENTS                | 3,600                             | -                  | -                      | 3,600                   | 3,600          | 3,600                      |              | -                |
| 30174150-371000  | C0019 | DOWNTOWN PARKING FUND                     | 138,500                           | 138,500            | -                      | -                       | -              | -                          |              | -                |
| 30174150-337000  | C0910 | TREE REPLACEMENT FUND (CONTRIBUTION)      | 467,450                           | 199,850            | -                      | 267,600                 | 267,600        | 267,600                    |              | -                |
| 30113230-336000  | C0924 | ECONOMIC DEVELOPMENT PLAN                 | 37,500                            | -                  | -                      | 37,500                  | 37,500         | -                          |              | 37,500           |
| 30176100-371000  | C1712 | ALPHALOOP (ABC)                           | 689,187                           | 439,981            | -                      | 249,206                 | 249,206        | -                          |              | 249,206          |
|                  |       | subtotal                                  |                                   |                    | \$ -                   | \$ 3,527,626            | \$ 3,527,626   | \$ 1,704,240               |              | \$ 1,823,386     |
| Non-Departmental |       |                                           |                                   |                    |                        |                         |                |                            |              |                  |
| 30190200-395000  |       | CARRYFORWARD FUND BALANCE                 |                                   |                    | \$ 2,000,000           | \$ 7,534,427            | \$ 9,534,427   |                            |              | \$ 9,534,427     |
| 30190200-362000  |       | REALIZED GAIN/LOSS ON INVS                |                                   |                    | -                      | -                       | -              | 1,321                      |              | (1,321)          |
| 30190200-391100  |       | TRANSFER-IN FROM THE GENERAL FUND (MATCH) |                                   |                    | 5,966,799              | -                       | 5,966,799      | 4,475,099                  |              | 1,491,700        |
| 30190200-363000  |       | UNREALIZED GAIN/LOSS INV                  |                                   |                    | -                      | -                       | -              | (133,009)                  |              | 133,009          |
| 30190200-361000  |       | INTEREST EARNINGS                         |                                   |                    | 100,000                | -                       | 100,000        | 26,169                     |              | 73,831           |
|                  |       | subtotal                                  |                                   |                    | \$ 8,066,799           | \$ 7,534,427            | \$ 15,601,226  | \$ 4,369,581               |              | \$ 11,231,645    |
|                  |       |                                           |                                   |                    |                        |                         |                |                            |              |                  |
|                  |       | Total                                     |                                   |                    | \$ 8,066,799           | \$ 11,062,053           | \$ 19,128,852  | \$ 6,073,821               |              | \$ 13,055,031    |



**CITY OF ALPHARETTA**  
 Financial Management Reports  
 Capital Project Funds  
General Capital Project Fund Detail (Fund 301; life-to-date for active projects)  
 As of March 31, 2022

| Account #Project       |       |                                   | Project Snapshot: FY2013 - FY2021 |                    | FY 2022                |                         |                |                            |              | Available Budget |
|------------------------|-------|-----------------------------------|-----------------------------------|--------------------|------------------------|-------------------------|----------------|----------------------------|--------------|------------------|
|                        |       |                                   | Total Project Authorization       | Prior Year Actuals | Original Appropriation | Transfers / Adjustments | Revised Budget | Collections / Expenditures | Encumbrances |                  |
| Expenditures           |       |                                   |                                   |                    |                        |                         |                |                            |              |                  |
| Administration         |       |                                   |                                   |                    |                        |                         |                |                            |              |                  |
| 30113230-521200        | C1618 | CONFERENCE CENTER HOTEL RECAPTURE | 118,956                           | -                  | \$ -                   | \$ 118,956              | \$ 118,956     | \$ 118,956                 |              | \$ 0             |
| 30113230-544100        | C2105 | BUSINESS RECOVERY PROGRAM         | 150,000                           | 50,000             | -                      | 100,000                 | 100,000        |                            | -            | 100,000          |
| subtotal               |       |                                   |                                   |                    | \$ -                   | \$ 218,956              | \$ 218,956     | \$ 118,956                 | \$ -         | \$ 100,000       |
| Finance                |       |                                   |                                   |                    |                        |                         |                |                            |              |                  |
| 30115150-542400        | C1141 | TYLER ERP SYSTEM                  | 363,043                           | 339,242            | \$ -                   | \$ 23,801               | \$ 23,801      | \$ 7,660                   | \$ 12,762    | \$ 3,379         |
| subtotal               |       |                                   |                                   |                    | \$ -                   | \$ 23,801               | \$ 23,801      | \$ 7,660                   | \$ 12,762    | \$ 3,379         |
| Information Technology |       |                                   |                                   |                    |                        |                         |                |                            |              |                  |
| 30117400-542400        | C0900 | CISCO DATA NETWORK                | \$ 300,001                        | \$ 169,666         | \$ -                   | \$ 130,335              | \$ 130,335     | \$ 19,472                  | \$ 1,600     | \$ 109,264       |
| 30117400-542400        | C1000 | GIS AERIAL MAPPING                | 50,001                            | 36,562             | -                      | 13,439                  | 13,439         | 7,953                      | 4,648        | 839              |
| 30117400-542400        | C1103 | NETWORK AND VOIP                  | 517,678                           | 132,053            | 350,000                | 35,625                  | 385,625        | 22,157                     | -            | 363,468          |
| 30117400-542400        | C1312 | BACKUP DATA STORAGE MGMT.         | 510,002                           | 483,768            | -                      | 26,234                  | 26,234         | 5,178                      | -            | 21,056           |
| 30117400-542400        | C1313 | TECHNOLOGY REPLACEMENT            | 2,862,369                         | 2,191,370          | 300,000                | 370,999                 | 670,999        | 238,857                    | 156,906      | 275,237          |
| 30117400-542400        | C1400 | PW DATA CTR SERVER REPLACEMENT    | 417,504                           | 406,908            | -                      | 10,596                  | 10,596         | 10,596                     | -            | -                |
| 30117400-542400        | C1615 | APP/DESKTOP VIRTUALIZATION        | 400,145                           | 103,749            | -                      | 296,396                 | 296,396        | -                          | -            | 296,396          |
| 30117400-544200        | C2112 | IT ASSESSMENT                     | 50,000                            | -                  | -                      | 50,000                  | 50,000         | 48,995                     | -            | 1,005            |
| 30117400-542400        | C2201 | CITY COUNCIL A/V REPLACEMENT      | 300,000                           | -                  | 300,000                | -                       | 300,000        | 30,185                     | 161,792      | 108,024          |
| subtotal               |       |                                   |                                   |                    | \$ 950,000             | \$ 933,624              | \$ 1,883,624   | \$ 383,391                 | \$ 324,945   | \$ 1,175,288     |
| Municipal Court        |       |                                   |                                   |                    |                        |                         |                |                            |              |                  |
| 30126550-542400        | C1222 | RECORDS MANAGEMENT                | \$ 39,600                         | \$ 15,960          | \$ -                   | \$ 23,640               | \$ 23,640      | \$ 16,940                  | \$ 6,700     | \$ -             |
| subtotal               |       |                                   |                                   |                    | \$ -                   | \$ 23,640               | \$ 23,640      | \$ 16,940                  | \$ 6,700     | \$ -             |



**CITY OF ALPHARETTA**  
 Financial Management Reports  
 Capital Project Funds  
General Capital Project Fund Detail (Fund 301; life-to-date for active projects)  
 As of March 31, 2022

| Account #Project |       |                                        | Project Snapshot: FY2013 - FY2021 |                    | FY 2022                |                         |                |                            |              | Available Budget |
|------------------|-------|----------------------------------------|-----------------------------------|--------------------|------------------------|-------------------------|----------------|----------------------------|--------------|------------------|
|                  |       |                                        | Total Project Authorization       | Prior Year Actuals | Original Appropriation | Transfers / Adjustments | Revised Budget | Collections / Expenditures | Encumbrances |                  |
| Public Safety    |       |                                        |                                   |                    |                        |                         |                |                            |              |                  |
| 30131150-542200  | C1202 | FLEET REPLACEMENT                      | \$ 6,541,893                      | \$ 5,846,109       | \$ 305,000             | \$ 390,784              | \$ 695,784     | \$ 257,062                 | \$ 65,787    | \$ 372,934       |
| 30131150-541300  | C1229 | PS ROOF REPAIR                         | 956,583                           | 425,936            | -                      | 530,647                 | 530,647        | 478,754                    | 18,592       | 33,301           |
| 30131150-542100  | C1315 | CARDIAC MONITOR REPLACEMENT            | 572,485                           | -                  | -                      | 572,485                 | 572,485        | 548,363                    | 24,121       | 0                |
| 30131150-542100  | C1401 | PS EQUIPMENT REPLACEMENT               | 1,250,924                         | 1,051,202          | 211,000                | (11,278)                | 199,722        | 63,287                     | 49,223       | 87,212           |
| 30131150-541300  | C1706 | RAPSTC IMPROVEMENTS                    | 492,531                           | 173,695            | -                      | 318,836                 | 318,836        | -                          | 102,143      | 216,693          |
| 30131150-542400  | C2052 | SECURITY SYSTEM REFRESH                | 132,510                           | 109,718            | -                      | 22,792                  | 22,792         | 19,542                     | -            | 3,250            |
| 30131150-542100  | C2055 | LICENSE PLATE READER PROGRAM           | 20,000                            | -                  | -                      | 20,000                  | 20,000         | -                          | -            | 20,000           |
| 30131150-542200  | C2206 | RAPID RESCUE TRUCK                     | 75,400                            | -                  | 75,400                 | -                       | 75,400         | 75,400                     | -            | -                |
| 30131150-542100  | C2207 | LUCAS DEVICES                          | 176,000                           | -                  | 176,000                | -                       | 176,000        | 162,310                    | -            | 13,690           |
| 30131150-542100  | C2231 | EXTRACTION EQUIPMENT                   | 154,160                           | -                  | -                      | 154,160                 | 154,160        | -                          | 154,160      | 0                |
| 30131150-581200  | C2231 | EXTRACTION EQUIPMENT (LEASE PRINCIPAL) | 31,034                            | -                  | -                      | 31,034                  | 31,034         | -                          | -            | 31,034           |
| 30131150-582200  | C2231 | EXTRACTION EQUIPMENT (LEASE INTEREST)  | 764                               | -                  | -                      | 764                     | 764            | -                          | -            | 764              |
| 30131150-542100  | C2235 | CRABAPPLE TRAINING FACILITY            |                                   |                    | -                      | 43,870                  | 43,870         | 4,737                      | 26,844       | 12,289           |
|                  |       | subtotal                               |                                   |                    | \$ 767,400             | \$ 2,074,094            | \$ 2,841,494   | \$ 1,609,457               | \$ 440,870   | \$ 791,167       |
| Public Works     |       |                                        |                                   |                    |                        |                         |                |                            |              |                  |
| 30141100-541410  | C0041 | TRAFFIC SIGNAL INTERCONNECT            | \$ 279,780                        | \$ 264,467         | \$ -                   | \$ 15,313               | \$ 15,313      | \$ 10,577                  | \$ -         | \$ 4,736         |
| 30141100-541200  | C0910 | TREE REPLACEMENT FUND                  | 1,626,301                         | 946,999            | -                      | 679,302                 | 679,302        | 415,063                    | 269,642      | (5,403)          |
| 30141100-541200  | C1008 | CEMETERY AUTHORITY-MAINTENANCE         | 474,399                           | 184,957            | -                      | 289,442                 | 289,442        | 15,377                     | 18,843       | 255,222          |
| 30141100-541410  | C1207 | BRIDGE MAINTENANCE                     | 465,212                           | 45,604             | 150,000                | 269,608                 | 419,608        | 310,390                    | 21,336       | 87,882           |
| 30141100-541410  | C1215 | STRIPING & SIGNAGE                     | 1,798,588                         | 1,522,854          | 200,000                | 75,734                  | 275,734        | 153,959                    | 78,009       | 43,766           |
| 30141100-541410  | C1217 | TRAFFIC CALMING & INTERSECTION IMP     | 453,584                           | 328,482            | 75,000                 | 50,102                  | 125,102        | 79,811                     | 42,788       | 2,502            |
| 30141100-541410  | C1218 | TRAFFIC SIGNAL SYSTEM MAINTENANCE      | 704,267                           | 557,528            | 100,000                | 46,739                  | 146,739        | 45,333                     | 73,676       | 27,731           |
| 30141100-541410  | C1219 | MILLING AND RESURFACING                | 22,174,573                        | 20,403,711         | 1,224,000              | 546,862                 | 1,770,862      | 73,015                     | 1,200,538    | 497,309          |
| 30141100-541410  | C1220 | TRAFFIC CONTROL EQUIPMENT              | 887,491                           | 767,537            | 100,000                | 19,954                  | 119,954        | 90,440                     | 16,763       | 12,750           |
| 30141100-541410  | C1221 | DESIGN SERVICES                        | 868,299                           | 745,935            | 75,000                 | 47,364                  | 122,364        | 34,241                     | 13,575       | 74,548           |
| 30141100-542200  | C1223 | FLEET REPLACEMENT                      | 1,274,452                         | 1,069,452          | 205,000                | -                       | 205,000        | 21,056                     | 182,789      | 1,155            |
| 30141100-541300  | C1229 | FACILITY ROOF REPLACEMENT              |                                   |                    | 250,000                | (250,000)               | -              | -                          | -            | -                |
| 30141100-541200  | C1302 | TREE PLANTING & LANDSCAPING IMP        | 1,122,770                         | 796,961            | 265,000                | 60,809                  | 325,809        | 14,738                     | 254,425      | 56,646           |



**CITY OF ALPHARETTA**  
 Financial Management Reports  
 Capital Project Funds  
General Capital Project Fund Detail (Fund 301; life-to-date for active projects)  
 As of March 31, 2022

| Account #       |       | Project                          |  | Project Snapshot: FY2013 - FY2021 |                    | FY 2022                |                         |                     |                            |                     | Available Budget    |
|-----------------|-------|----------------------------------|--|-----------------------------------|--------------------|------------------------|-------------------------|---------------------|----------------------------|---------------------|---------------------|
|                 |       |                                  |  | Total Project Authorization       | Prior Year Actuals | Original Appropriation | Transfers / Adjustments | Revised Budget      | Collections / Expenditures | Encumbrances        |                     |
| 30141100-541410 | C1410 | RUCKER RD CORRIDOR IMPROVEMENTS  |  | 2,361,134                         | 2,359,256          | -                      | 1,878                   | 1,878               | -                          | -                   | 1,878               |
| 30141100-541420 | C1512 | SIDEWALK IMPROVEMENTS            |  | 741,587                           | 716,116            | -                      | 25,471                  | 25,471              | -                          | 25,471              | 0                   |
| 30141100-541410 | C1702 | KIMBALL BR RD IMPROVEMENTS       |  | 6,146,784                         | 6,110,799          | -                      | 35,985                  | 35,985              | 35,984                     | -                   | 1                   |
| 30141100-541420 | C1712 | ALPHALOOP                        |  | 1,345,313                         | 981,032            | -                      | 364,281                 | 364,281             | 61,853                     | 235,050             | 67,377              |
| 30141100-541420 | C1801 | SIDEWALK MAINTENANCE/REPAIR      |  | 600,001                           | 565,946            | -                      | 34,055                  | 34,055              | 34,055                     | -                   | -                   |
| 30141100-542100 | C1802 | PW EQUIPMENT REPLACEMENT         |  | 181,373                           | 63,907             | 85,000                 | 32,466                  | 117,466             | 109,539                    | -                   | 7,927               |
| 30141100-541410 | C1901 | TRAFFIC RESPONSIVE SYSTEM MAINT  |  | 350,000                           | 57,538             | 150,000                | 142,462                 | 292,462             | 91,162                     | 125,442             | 75,859              |
| 30141100-541300 | C1902 | FIRE STATION RENOVATIONS         |  | 435,002                           | 332,327            | 60,000                 | 42,675                  | 102,675             | 76,136                     | 4,461               | 22,077              |
| 30141100-541300 | C1904 | PW HQ RENOVATIONS                |  | 128,037                           | 117,030            | -                      | 11,007                  | 11,007              | 4,952                      | -                   | 6,055               |
| 30141100-541410 | C1918 | PEDESTRIAN SAFETY STUDY          |  | 296,115                           | 271,545            | -                      | 24,570                  | 24,570              | -                          | 24,570              | -                   |
| 30141100-541410 | C1927 | WINDWARD TRIPLE LEFT             |  | 1,150,655                         | 765,534            | -                      | 385,121                 | 385,121             | -                          | -                   | 385,121             |
| 30141100-541410 | C1928 | RUCKER RD - ROSWELL CONTRIBUTION |  | 2,405,037                         | 2,405,036          | -                      | 1                       | 1                   | -                          | -                   | 1                   |
| 30141100-541410 | C1934 | WINDWARD PKWY EAST IMPROVEMENTS  |  | 11,884                            | -                  | -                      | 11,884                  | 11,884              | 11,884                     | -                   | -                   |
| 30141100-541410 | C1935 | WINDWARD PKWY WEST IMPROVEMENTS  |  | 305,752                           | -                  | -                      | 305,752                 | 305,752             | 203,977                    | 101,775             | -                   |
| 30141100-541300 | C2003 | HVAC REPLACEMENTS                |  | 230,001                           | 69,925             | 60,000                 | 100,076                 | 160,076             | 152,380                    | -                   | 7,696               |
| 30141100-541300 | C2004 | GENERATOR REPLACEMENTS           |  | 295,075                           | 187,197            | 100,000                | 7,878                   | 107,878             | -                          | -                   | 107,878             |
| 30141100-542400 | C2026 | TCC HARDWARE/SOFTWARE            |  | 120,000                           | 52,175             | 60,000                 | 7,825                   | 67,825              | 3,758                      | -                   | 64,067              |
| 30141100-541410 | C2048 | STREETLIGHT MAINTENANCE          |  | 189,078                           | 49,890             | 80,000                 | 59,188                  | 139,188             | 42,390                     | 54,255              | 42,543              |
| 30141100-542400 | C2049 | TRAFFIC CONTROL CTR MAINTENANCE  |  | 60,001                            | 39,030             | -                      | 20,971                  | 20,971              | 20,970                     | -                   | 1                   |
| 30141100-541500 | C2050 | REC FACILITY MAINTENANCE         |  | 90,000                            | 19,395             | 30,000                 | 40,605                  | 70,605              | 4,795                      | 22,455              | 43,355              |
| 30141100-541300 | C2053 | PARKING GARAGE MAINTENANCE       |  | 45,350                            | 20,350             | 25,000                 | -                       | 25,000              | 16,232                     | -                   | 8,768               |
| 30141100-541410 | C2113 | ENCORE GREENWAY GATEWAY          |  | 430,000                           | -                  | -                      | 430,000                 | 430,000             | 474                        | 429,526             | -                   |
| 30141100-544200 | C2200 | CITY TRASH RECEPTACLE SERVICE    |  | 50,000                            | -                  | 50,000                 | -                       | 50,000              | 27,495                     | 14,164              | 8,342               |
| 30141100-541410 | C2209 | SCRAMBLE INTERSECTION            |  | 103,160                           | -                  | -                      | 103,160                 | 103,160             | 103,160                    | -                   | -                   |
|                 |       | <b>subtotal</b>                  |  |                                   |                    | <b>\$ 3,344,000</b>    | <b>\$ 4,038,540</b>     | <b>\$ 7,382,540</b> | <b>\$ 2,265,195</b>        | <b>\$ 3,209,554</b> | <b>\$ 1,907,791</b> |





**CITY OF ALPHARETTA**  
 Financial Management Reports  
 Capital Project Funds  
General Capital Project Fund Detail (Fund 301; life-to-date for active projects)  
 As of March 31, 2022

|                                       |         |                                 | Project Snapshot: FY2013 - FY2021 |                    | FY 2022                |                         |                |                            |              |                  |
|---------------------------------------|---------|---------------------------------|-----------------------------------|--------------------|------------------------|-------------------------|----------------|----------------------------|--------------|------------------|
|                                       |         |                                 | Total Project Authorization       | Prior Year Actuals | Original Appropriation | Transfers / Adjustments | Revised Budget | Collections / Expenditures | Encumbrances | Available Budget |
| Account #                             | Project |                                 |                                   |                    |                        |                         |                |                            |              |                  |
| Recreation, Parks & Cultural Services |         |                                 |                                   |                    |                        |                         |                |                            |              |                  |
| 30161150-541500                       | C0922   | SYNTHETIC TURF REPLACEMENT      | \$ 500,000                        | \$ -               | \$ 500,000             | \$ -                    | \$ 500,000     | \$ 464,966                 | \$ -         | \$ 35,034        |
| 30161150-541500                       | C1221   | DESIGN SERVICES                 | 202,185                           | 169,735            | 20,000                 | 12,450                  | 32,450         | 11,937                     | 12,550       | 7,963            |
| 30161150-542200                       | C1232   | FLEET                           |                                   |                    | 275,000                | -                       | 275,000        | 72,130                     | 160,448      | 42,422           |
| 30161150-542100                       | C1402   | RP EQUIPMENT REPLACEMENT        | 700,059                           | 519,199            | 122,000                | 58,860                  | 180,860        | 134,152                    | 45,210       | 1,499            |
| 30161150-541500                       | C1424   | WILL PARK POOL EXPANSION        | 59,000                            | -                  | -                      | 59,000                  | 59,000         | 3,800                      | 47,400       | 7,800            |
| 30161150-541500                       | C1520   | WILLS PARK TENNIS CT RESURFACE  | 60,000                            | -                  | -                      | 60,000                  | 60,000         | 39,838                     | 9,145        | 11,017           |
| 30113230-544200                       | C1527   | VETERANS MEMORIAL               | 105,667                           | 75,806             | -                      | 29,861                  | 29,861         |                            | -            | 29,861           |
| 30161150-541500                       | C1614   | THE STORIES PROJECT             | 50,000                            | 28,249             | 12,500                 | 9,251                   | 21,751         | 2,816                      | -            | 18,935           |
| 30161150-541510                       | C1636   | GREENWAY REPAIR AND MAINTENANCE | 752,169                           | 352,969            | 250,000                | 149,200                 | 399,200        | 14,206                     | 29,699       | 355,295          |
| 30161150-541300                       | C1708   | GREENWAY EXT TO FORSYTH COUNTY  | 246,127                           | 234,037            | -                      | 12,090                  | 12,090         | 11,869                     | -            | 221              |
| 30161150-541500                       | C1804   | PARK REPAIRS/IMPROVEMENTS       | 530,876                           | 393,638            | 125,000                | 12,238                  | 137,238        | 127,520                    | -            | 9,718            |
| 30161150-541500                       | C1806   | PARKS PLAYGROUND EQUIPMENT      | 340,720                           | 150,570            | 100,000                | 90,150                  | 190,150        | 119,395                    | 7,272        | 63,483           |
| 30161150-544100                       | C1807   | PUBLIC ARTS PROGRAM             | 191,000                           | 144,500            | -                      | 46,500                  | 46,500         | 5,000                      | 25,500       | 16,000           |
| 30161150-541500                       | C1911   | EQUESTRIAN CENTER (FOUNDATION)  | 464,608                           | -                  | -                      | 464,608                 | 464,608        | 282,575                    | 182,032      | 1                |
| 30161150-541500                       | C1920   | PARK DEVELOPMENT                | 566,308                           | 532,701            | -                      | 33,607                  | 33,607         | 32,507                     | -            | 1,100            |
| 30161150-541500                       | C1926   | NORTHSIDE MOU (PARKS)           | 146,302                           | 110,721            | -                      | 35,581                  | 35,581         | 2,985                      | 4,400        | 28,196           |
| 30161150-541500                       | C1929   | COMMUNITY AGRICULTURE PROGRAM   | 34,712                            | 15,693             | -                      | 19,019                  | 19,019         | 8,516                      | 3,000        | 7,503            |
| 30161150-541500                       | C2010   | PARK ENHANCEMENTS               | 467,601                           | 287,299            | 120,000                | 60,302                  | 180,302        | 115,798                    | 59,542       | 4,962            |
| 30161150-541500                       | C2031   | INNOVATION ACADEMY IGA          | 250,000                           | 138,940            | -                      | 111,060                 | 111,060        | 97,106                     | 13,924       | 30               |
| 30161150-541500                       | C2051   | FOUNTAIN MAINTENANCE            | 50,001                            | 23,559             | -                      | 26,442                  | 26,442         | 3,750                      | -            | 22,692           |
| 30161150-541500                       | C2202   | ATHELETIC COURTS RESURFACING    | 60,000                            | -                  | 60,000                 | -                       | 60,000         | 58,433                     | -            | 1,567            |
| subtotal                              |         |                                 |                                   |                    | \$ 1,584,500           | \$ 1,290,219            | \$ 2,874,719   | \$ 1,609,299               | \$ 600,121   | \$ 665,299       |
|                                       |         |                                 |                                   |                    |                        |                         |                |                            |              |                  |



**CITY OF ALPHARETTA**  
 Financial Management Reports  
 Capital Project Funds  
General Capital Project Fund Detail (Fund 301; life-to-date for active projects)  
 As of March 31, 2022

|                                                 |         |                                  | Project Snapshot: FY2013 - FY2021 |                    | FY 2022                |                         |                |                            |              |                  |
|-------------------------------------------------|---------|----------------------------------|-----------------------------------|--------------------|------------------------|-------------------------|----------------|----------------------------|--------------|------------------|
|                                                 |         |                                  | Total Project Authorization       | Prior Year Actuals | Original Appropriation | Transfers / Adjustments | Revised Budget | Collections / Expenditures | Encumbrances | Available Budget |
| Account #                                       | Project |                                  |                                   |                    |                        |                         |                |                            |              |                  |
| Community Development                           |         |                                  |                                   |                    |                        |                         |                |                            |              |                  |
| 30174150-544100                                 | C0019   | DOWNTOWN PARKING FUND            | \$ 576,749                        | \$ 297,748         | \$ -                   | \$ 279,001              | \$ 279,001     | \$ -                       | \$ -         | \$ 279,001       |
| 30174150-544100                                 | C0924   | ECONOMIC DEVELOPMENT PLAN        | 81,390                            | 37,500             | -                      | 43,890                  | 43,890         | -                          | -            | 43,890           |
| 30174150-544200                                 | C1129   | COMPREHENSIVE PLAN UPDATE        | 30,001                            | 19,940             | -                      | 10,061                  | 10,061         | 981                        | -            | 9,080            |
| 30113230-544100                                 | C1300   | CITY ECON DEVELOPMENT TOOLKIT    | 289,510                           | 202,010            | -                      | 87,500                  | 87,500         | -                          | 70,140       | 17,360           |
| 30174150-541410                                 | C1603   | DESIGN SERVICES                  | 436,003                           | 295,325            | 60,000                 | 80,678                  | 140,678        | 51,609                     | 56,126       | 32,942           |
| 30174150-541410                                 | C2107   | NORTH POINT PARKWAY IMPROVEMENTS | 78,500                            | 24,375             | -                      | 54,125                  | 54,125         | 9,205                      | 44,920       | 0                |
| 30174150-542400                                 | C2111   | COMMUNITY DEVELOPMENT EQUIPMENT  | 21,000                            | 1,978              | -                      | 19,022                  | 19,022         | 6,015                      | -            | 13,007           |
| 30174150-521200                                 | C2114   | S MAIN ST ARC STUDY              | 40,000                            | -                  | -                      | 40,000                  | 40,000         | -                          | -            | 40,000           |
| subtotal                                        |         |                                  |                                   |                    | \$ 60,000              | \$ 614,277              | \$ 674,277     | \$ 67,810                  | \$ 171,187   | \$ 435,281       |
| Alpharetta Business Community Sidewalk Projects |         |                                  |                                   |                    |                        |                         |                |                            |              |                  |
| 30176100-541420                                 | C1712   | ALPHALOOP                        | \$ 689,188                        | \$ 681,000         | \$ -                   | \$ 8,188                | \$ 8,188       | \$ 1,411                   | \$ 6,777     | \$ -             |
| subtotal                                        |         |                                  |                                   |                    | \$ -                   | \$ 8,188                | \$ 8,188       | \$ 1,411                   | \$ 6,777     | \$ -             |
| Non-Departmental                                |         |                                  |                                   |                    |                        |                         |                |                            |              |                  |
| 30190200-579000                                 |         | NON-ALLOCATED                    |                                   |                    | \$ 1,360,899           | \$ 1,436,582            | \$ 2,797,481   | \$ -                       | \$ -         | \$ 2,797,481     |
| 30190200-579011                                 |         | MATCH (GRANTS UNDER REVIEW)      |                                   |                    | -                      | 386,000                 | 386,000        | -                          | -            | 386,000          |
| 30190200-521200                                 |         | PROFESSIONAL SERVICES            |                                   |                    | -                      | 14,132                  | 14,132         | 10,046                     | -            | 4,086            |
| subtotal                                        |         |                                  |                                   |                    | \$ 1,360,899           | \$ 1,836,714            | \$ 3,197,613   | \$ 10,046                  | \$ -         | \$ 3,187,567     |
| Total                                           |         |                                  |                                   |                    | \$ 8,066,799           | \$ 11,062,053           | \$ 19,128,852  | \$ 6,090,165               | \$ 4,772,916 | \$ 8,265,771     |



**CITY OF ALPHARETTA**  
Financial Management Reports  
Capital Project Funds  
Stormwater Capital Fund Detail (Fund 302; life-to-date for all projects)  
As of March 31, 2022

|                       |                                | Project Snapshot: FY2017 - FY2021 |                    | FY 2022                |                         |                |                            |              |                  |
|-----------------------|--------------------------------|-----------------------------------|--------------------|------------------------|-------------------------|----------------|----------------------------|--------------|------------------|
|                       |                                | Total Project Authorization       | Prior Year Actuals | Original Appropriation | Transfers / Adjustments | Revised Budget | Collections / Expenditures | Encumbrances | Available Budget |
| Account #             | Project                        |                                   |                    |                        |                         |                |                            |              |                  |
| Revenue               |                                |                                   |                    |                        |                         |                |                            |              |                  |
| Non-Departmental      |                                |                                   |                    |                        |                         |                |                            |              |                  |
| 30290200-361000       | INTEREST EARNINGS              |                                   |                    | \$ -                   | \$ -                    | \$ -           | \$ 4,567                   |              | \$ (4,567)       |
| 30290200-362000       | REALIZED GAIN/LOSS ON INVS     |                                   |                    | -                      | -                       | -              | 223                        |              | (223)            |
| 30290200-363000       | UNREALIZED GAIN/LOSS INV       |                                   |                    | -                      | -                       | -              | (24,852)                   |              | 24,852           |
| 30290200-391100       | TRANSFER IN/GENERAL FUND MATCH |                                   |                    | 1,520,000              | -                       | 1,520,000      | 1,140,000                  |              | 380,000          |
| 30290200-395000       | CARRYFORWARD FUND BALANCE      |                                   |                    | -                      | 1,470,037               | 1,470,037      |                            |              | 1,470,037        |
|                       | Total                          |                                   |                    | \$ 1,520,000           | \$ 1,470,037            | \$ 2,990,037   | \$ 1,119,938               | \$ -         | \$ 1,870,099     |
| Expenditures          |                                |                                   |                    |                        |                         |                |                            |              |                  |
| Public Works          |                                |                                   |                    |                        |                         |                |                            |              |                  |
| 30241100-541430 C1216 | SW DRAINAGE MAINTENANCE        | \$ 851,906                        | \$ 468,953         | \$ 200,000             | \$ 182,953              | \$ 382,953     | \$ 55,406                  | \$ 196,674   | \$ 130,873       |
| 30241100-541430 C1308 | SW PIPE & STRUCTURE R&M        | 7,499,214                         | 5,683,005          | 750,000                | 1,066,209               | 1,816,209      | 692,099                    | 64,937       | 1,059,173        |
| 30241100-541430 C1503 | STORMWATER STUDIES             | 500,001                           | 219,387            | 200,000                | 80,614                  | 280,614        | 69,283                     | 53,790       | 157,541          |
| 30241100-541430 C1604 | STORMWATER INSPECTIONS         | 544,055                           | 378,924            | 120,000                | 45,131                  | 165,131        | 24,267                     | 139,174      | 1,690            |
| 30241100-541430 C2208 | MEADOW BROOK HILLS DRAINAGE    | 250,000                           | -                  | 250,000                | -                       | 250,000        | 60,320                     | 171,680      | 18,000           |
| 30261150-541430 C1919 | WILLS PARK STREAM RESTORATION  | 28,370                            | 7,214              | -                      | 21,156                  | 21,156         | -                          | -            | 21,156           |
|                       | subtotal                       |                                   |                    | \$ 1,520,000           | \$ 1,396,063            | \$ 2,916,063   | \$ 901,375                 | \$ 626,255   | \$ 1,388,434     |
| Non-Departmental      |                                |                                   |                    |                        |                         |                |                            |              |                  |
| 30290200-579000       | NON-ALLOCATED                  |                                   |                    | \$ -                   | \$ 73,974               | \$ 73,974      | \$ -                       | \$ -         | \$ 73,974        |
|                       | subtotal                       |                                   |                    | \$ -                   | \$ 73,974               | \$ 73,974      | \$ -                       | \$ -         | \$ 73,974        |
|                       | Total                          |                                   |                    | \$ 1,520,000           | \$ 1,470,037            | \$ 2,990,037   | \$ 901,375                 | \$ 626,255   | \$ 1,462,408     |



**CITY OF ALPHARETTA**  
Financial Management Reports  
Capital Project Funds  
American Rescue Act Fund Detail (Fund 303; life-to-date for all projects)  
As of March 31, 2022

|                                       |                                  | Project Snapshot: FY2017 - FY2021 |                    | FY 2022                |                         |                |                            |              |                  |
|---------------------------------------|----------------------------------|-----------------------------------|--------------------|------------------------|-------------------------|----------------|----------------------------|--------------|------------------|
|                                       |                                  | Total Project Authorization       | Prior Year Actuals | Original Appropriation | Transfers / Adjustments | Revised Budget | Collections / Expenditures | Encumbrances | Available Budget |
| Account #                             | Project                          |                                   |                    |                        |                         |                |                            |              |                  |
| Revenue                               |                                  |                                   |                    |                        |                         |                |                            |              |                  |
| General Government                    |                                  |                                   |                    |                        |                         |                |                            |              |                  |
| 30390200-331350                       | FEDERAL GRANT - CAPITAL INDIRECT | -                                 | -                  | \$ 6,644,511           | \$ -                    | \$ 6,644,511   | \$ 3,322,256               | \$ -         | \$ 3,322,256     |
|                                       | Total                            |                                   |                    | \$ 6,644,511           | \$ -                    | \$ 6,644,511   | \$ 3,322,256               |              | \$ 3,322,256     |
| Expenditures                          |                                  |                                   |                    |                        |                         |                |                            |              |                  |
| Public Works                          |                                  |                                   |                    |                        |                         |                |                            |              |                  |
| 30341100-541410 C1219                 | MILLING & RESURFACING            | \$ 1,176,000                      | \$ -               | \$ 1,176,000           | \$ -                    | \$ 1,176,000   | \$ -                       | \$ 1,176,000 | \$ -             |
| 30341100-541430 C1308                 | PIPE/STORM STRUCTURE REPLACEMENT | 2,144,511                         | -                  | 2,144,511              | -                       | 2,144,511      | 636,525                    | 763,426      | 744,560          |
| 30341100-541420 C1801                 | SIDEWALK MAINTENANCE/REPAIR      | 1,324,000                         | -                  | 1,324,000              | -                       | 1,324,000      | 3,518                      | 502,975      | 817,507          |
|                                       | subtotal                         |                                   |                    | \$ 4,644,511           | \$ -                    | \$ 4,644,511   | \$ 640,044                 | \$ 2,442,401 | \$ 1,562,066     |
|                                       |                                  |                                   |                    |                        |                         |                |                            |              |                  |
| Recreation, Parks & Cultural Services |                                  |                                   |                    |                        |                         |                |                            |              |                  |
| 30361150-541500 C1636                 | GREENWAY REPAIR/MAINTENANCE      | 2,000,000                         | -                  | 2,000,000              | -                       | 2,000,000      | 31,576                     | 54,835       | 1,913,589        |
|                                       | subtotal                         |                                   |                    | \$ 2,000,000           | \$ -                    | \$ 2,000,000   | \$ 31,576                  | \$ 54,835    | \$ 1,913,589     |
|                                       |                                  |                                   |                    |                        |                         |                |                            |              |                  |
|                                       | Total                            |                                   |                    | \$ 6,644,511           | \$ -                    | \$ 6,644,511   | \$ 671,620                 | \$ 2,497,236 | \$ 3,475,655     |



# CITY OF ALPHARETTA

## Financial Management Reports

### Capital Project Funds

#### 2016 Parks and Transportation Bond Fund Detail (Fund 317; life-to-date for all projects)

As of March 31, 2022

|                  |                           |                             | Project Snapshot: FY2017 - FY2021 |                    | FY 2022                |                         |                |                            |              |                  |
|------------------|---------------------------|-----------------------------|-----------------------------------|--------------------|------------------------|-------------------------|----------------|----------------------------|--------------|------------------|
|                  |                           |                             | Total Project Authorization       | Prior Year Actuals | Original Appropriation | Transfers / Adjustments | Revised Budget | Collections / Expenditures | Encumbrances | Available Budget |
| Account #        | Project                   |                             |                                   |                    |                        |                         |                |                            |              |                  |
| Revenue          |                           |                             |                                   |                    |                        |                         |                |                            |              |                  |
| Non-Departmental |                           |                             |                                   |                    |                        |                         |                |                            |              |                  |
| 31790200-395000  | CARRYFORWARD FUND BALANCE |                             |                                   |                    | \$ -                   | \$ 5,125,103            | \$ 5,125,103   | \$ -                       |              | \$ 5,125,103     |
| 31790200-389000  | MISCELLANEOUS REVENUS     |                             |                                   |                    | -                      | 108,000                 | 108,000        | -                          |              | 108,000          |
| 31790200-361000  | INTEREST EARNINGS         |                             |                                   |                    | -                      | -                       | -              | 2,034                      |              | (2,034)          |
|                  | subtotal                  |                             |                                   |                    | \$ -                   | \$ 5,233,103            | \$ 5,233,103   | \$ 2,034                   |              | \$ 5,231,069     |
|                  | Total                     |                             |                                   |                    | \$ -                   | \$ 5,233,103            | \$ 5,233,103   | \$ 2,034                   |              | \$ 5,231,069     |
| Expenditures     |                           |                             |                                   |                    |                        |                         |                |                            |              |                  |
| 31741100-541410  | C1410                     | RUCKER RD CORRIDOR          | 14,651,644                        | 14,651,644         | \$ -                   | \$ -                    | \$ -           | \$ -                       | \$ -         | \$ -             |
| 31741100-541410  | C1631                     | MCGINNIS RD IGA (FORSYTH)   | 3,400,000                         | 2,086,791          | -                      | 1,313,209               | 1,313,209      | 543,363                    | -            | 769,846          |
| 31741100-541410  | C1702                     | KIMBALL BR RD IMPROVEMENTS  | 9,872,927                         | 7,282,602          | -                      | 2,590,325               | 2,590,325      | 2,071,836                  | 518,489      | 1                |
| 31741100-541420  | C1712                     | ALPHALOOP                   | 500,002                           | 302,812            | -                      | 197,190                 | 197,190        | 600                        | 36,432       | 160,158          |
| 31741100-541420  | C1715                     | BETHANY/MAYFIELD ROUNDABOUT | 300,899                           | 299,137            | -                      | 1,762                   | 1,762          | -                          | -            | 1,762            |
| 31741100-541420  | C1826                     | SPRUELL CIRCLE SIDEWALK     | 308,628                           | 232,819            | -                      | 75,809                  | 75,809         | -                          | 75,808       | 1                |
| 31741100-541420  | C1829                     | PROVIDENCE AREA SIDEWALKS   | 1,023,622                         | 738,045            | -                      | 285,577                 | 285,577        | 180,618                    | 20,290       | 84,669           |
| 31741100-541420  | C1925                     | MORRISON PARKWAY SIDEWALKS  | 921,835                           | 715,705            | -                      | 206,130                 | 206,130        | 96,372                     | 109,758      | -                |
| 31761150-541300  | C1708                     | GREENWAY EXT TO FORSYTH     | 9,842,188                         | 9,785,098          | -                      | 57,090                  | 57,090         | 52,112                     | 4,277        | 701              |
| 31761150-541300  | C1709                     | EASTSIDE COMMUNITY CTR      | 2,519,187                         | 2,428,687          | -                      | 90,500                  | 90,500         | -                          | 90,500       | 0                |
| 31741100-579000  | PW RESERVE                |                             | 371,825                           | -                  | -                      | 371,825                 | 371,825        | -                          | -            | 371,825          |
| 31761150-579000  | PARKS RESERVE             |                             | 43,686                            | -                  | -                      | 43,686                  | 43,686         | -                          | -            | 43,686           |
|                  | Total                     |                             |                                   |                    | \$ -                   | \$ 5,233,103            | \$ 5,233,103   | \$ 2,944,900               | \$ 855,554   | \$ 1,432,649     |



**CITY OF ALPHARETTA**  
 Financial Management Reports  
 Capital Project Funds  
2022 Parks Bond Fund Detail (Fund 318; life-to-date for all projects)  
 As of March 31, 2022

|                  |                     |                            | Project Snapshot: FY2017 - FY2021 |                    | FY 2022                |                         |                |                            |              |                  |
|------------------|---------------------|----------------------------|-----------------------------------|--------------------|------------------------|-------------------------|----------------|----------------------------|--------------|------------------|
|                  |                     |                            | Total Project Authorization       | Prior Year Actuals | Original Appropriation | Transfers / Adjustments | Revised Budget | Collections / Expenditures | Encumbrances | Available Budget |
| Account #        | Project             |                            |                                   |                    |                        |                         |                |                            |              |                  |
| Revenue          |                     |                            |                                   |                    |                        |                         |                |                            |              |                  |
| Non-Departmental |                     |                            |                                   |                    |                        |                         |                |                            |              |                  |
| 31890200-361000  | INTEREST EARNINGS   |                            |                                   |                    | \$ -                   | \$ -                    | \$ -           | \$ 4,671                   |              | \$ (4,671)       |
| 3180200-393310   | BOND PROCEEDS       |                            |                                   |                    | -                      | 27,335,000              | 27,335,000     | 27,335,000                 |              | -                |
| 31890200-393400  | BOND PREMIUM        |                            |                                   |                    | -                      | 2,539,406               | 2,539,406      | 2,539,405                  |              | 1                |
|                  | subtotal            |                            |                                   |                    | \$ -                   | \$ 29,874,406           | \$ 29,874,406  | \$ 29,879,076              |              | \$ (4,670)       |
|                  | Total               |                            |                                   |                    | \$ -                   | \$ 29,874,406           | \$ 29,874,406  | \$ 29,879,076              |              | \$ (4,670)       |
| Expenditures     |                     |                            |                                   |                    |                        |                         |                |                            |              |                  |
| 31861150-541500  | C0922               | SYNTHETIC TURF             | 7,500,000                         | -                  | \$ -                   | \$ 7,500,000            | \$ 7,500,000   | \$ -                       | \$ -         | \$ 7,500,000     |
| 31861100-541500  | C1712               | ALPHALOOP                  | 1,000,000                         | -                  | -                      | 1,000,000               | 1,000,000      | 11,140                     | 8,350        | 980,510          |
| 31861150-541500  | C1911               | EQUESTRIAN CENTER (CITY)   | 5,000,000                         | -                  | -                      | 5,000,000               | 5,000,000      | -                          | -            | 5,000,000        |
| 31861150-541500  | C2011               | WILLS PARK MASTER PLAN IMP | 6,000,000                         | -                  | -                      | 6,000,000               | 6,000,000      | 258                        | 152,055      | 5,847,688        |
| 31861150-541500  | C2216               | UNION HILL PARK            | 3,250,000                         | -                  | -                      | 3,250,000               | 3,250,000      | 25,753                     | -            | 3,224,247        |
| 31861150-541500  | C2217               | MID-BROADWELL PARK         | 500,000                           | -                  | -                      | 500,000                 | 500,000        | 7,938                      | 42,075       | 449,988          |
| 31861150-541500  | C2218               | OLD RUCKER PARK            | 3,000,000                         | -                  | -                      | 3,000,000               | 3,000,000      | 20,170                     | -            | 2,979,830        |
| 31861150-541500  | C2219               | FARMHOUSE PARK             | 2,000,000                         | -                  | -                      | 2,000,000               | 2,000,000      | -                          | 16,720       | 1,983,280        |
| 31861150-541500  | C2220               | WATERS ROAD PARK           | 1,250,000                         | -                  | -                      | 1,250,000               | 1,250,000      | 12,409                     | -            | 1,237,591        |
| 31890200-584000  | DEBT ISSUANCE COSTS |                            | 374,406                           | -                  | -                      | 374,406                 | 374,406        | 374,405                    |              | 1                |
|                  | Total               |                            |                                   |                    | \$ -                   | \$ 29,874,406           | \$ 29,874,406  | \$ 452,072                 | \$ 219,200   | \$ 29,203,134    |



**CITY OF ALPHARETTA**  
 Financial Management Reports  
 Capital Project Funds  
TSPLOST Fund Detail (Fund 335; life-to-date for all projects)  
 As of March 31, 2022

|                  |                                                     | Project Snapshot: FY2017 - FY2021 |                    | FY 2022                |                         |                |                            |              |                  |
|------------------|-----------------------------------------------------|-----------------------------------|--------------------|------------------------|-------------------------|----------------|----------------------------|--------------|------------------|
| Account #        | Project                                             | Total Project Authorization       | Prior Year Actuals | Original Appropriation | Transfers / Adjustments | Revised Budget | Collections / Expenditures | Encumbrances | Available Budget |
| Revenue          |                                                     |                                   |                    |                        |                         |                |                            |              |                  |
| Non-Departmental |                                                     |                                   |                    |                        |                         |                |                            |              |                  |
| 33590200-395000  | CARRYFORWARD FUND BALANCE                           |                                   |                    | \$ 17,160,000          | \$ 17,198,330           | \$ 34,358,330  | \$ -                       |              | \$ 34,358,330    |
| 33590200-313400  | TSPLOST                                             |                                   |                    | 7,615,000              | -                       | 7,615,000      | 8,962,710                  |              | (1,347,710)      |
| 33541100-361000  | INTEREST EARNINGS                                   |                                   |                    | 225,000                | -                       | 225,000        | 19,181                     |              | 205,819          |
|                  | Total                                               |                                   |                    | \$ 25,000,000          | \$ 17,198,330           | \$ 42,198,330  | \$ 8,981,891               |              | \$ 33,216,439    |
| Expenditures     |                                                     |                                   |                    |                        |                         |                |                            |              |                  |
| 33541100-541410  | ROADWAY IMPROVEMENTS                                | \$ 121,980                        | \$ 96,301          | \$ -                   | \$ 25,679               | \$ 25,679      | \$ 20,214                  | \$ 5,465     | \$ 0             |
| 33541100-541410  | C1631 MCGINNIS RD IGA (FORSYTH)                     | 5,400,000                         | 69,300             | -                      | 5,330,700               | 5,330,700      | -                          | -            | 5,330,700        |
| 33541100-541410  | C1713 KIMBALL BR RD OP IMPROVEMENTS                 | 1,359,742                         | 1,066,827          | -                      | 292,915                 | 292,915        | 13,331                     | 272,593      | 6,991            |
| 33541100-541410  | C1714 BETHANY RD @ MID BROADWELL RD                 | 1,174,152                         | 1,174,001          | -                      | 151                     | 151            | -                          | -            | 151              |
| 33541100-541410  | C1715 BETHANY RD @ MAYFIELD RD                      | 1,649,038                         | 1,648,759          | -                      | 279                     | 279            | -                          | -            | 279              |
| 33541100-541410  | C1717 OLD MILTON PKWY CAPACITY IMP                  | 5,579,474                         | 1,297,996          | 2,000,000              | 2,281,478               | 4,281,478      | 187,222                    | 2,094,255    | 2,000,001        |
| 33541100-541410  | C1800 HAYNES BRIDGE RD IMP                          | 197,826                           | 187,598            | -                      | 10,228                  | 10,228         | -                          | 10,228       | 0                |
| 33541100-541410  | C1932 ACADEMY ST IMPROVEMENTS                       | 289,575                           | 275,490            | -                      | 14,085                  | 14,085         | -                          | 14,085       | -                |
| 33541100-541410  | C1933 WEBB BRIDGE RD (DESIGN-PROJ. MGMT., ETC.)     | 876,397                           | 714,183            | 23,000,000             | (22,837,786)            | 162,214        | 101,273                    | 60,933       | 9                |
| 33541100-541410  | C1934 WINDWARD PKWY EAST IMPROVEMENTS               | 1,615,349                         | 930,761            | -                      | 684,588                 | 684,588        | 332,931                    | 351,143      | 514              |
| 33541100-541410  | C1935 WINDWARD PKWY WEST IMPROVEMENTS               | 996,284                           | 800,330            | -                      | 195,954                 | 195,954        | 185,178                    | -            | 10,776           |
| 33541100-541410  | C2054 GA 400 BRIDGES (WEBB; KIMBALL)                | 4,886,001                         | 737,429            | -                      | 4,148,572               | 4,148,572      | -                          | 4,148,571    | 1                |
| 33541100-541410  | C2104 WEBB BR RD PHASE 4 (NPP TO GREENWAY)          | 692,508                           | 192,845            | -                      | 499,663                 | 499,663        | 199,451                    | 300,211      | 0                |
| 33541100-541410  | C2113 ENCORE GREENWAY GATEWAY                       | 273,001                           | 130,002            | -                      | 142,999                 | 142,999        | 99,998                     | 43,000       | 1                |
| 33541100-541410  | C2211 WEBB BRIDGE RD PHASE 1 (WESTWIND TO GREENWAY) | 874,800                           | -                  | -                      | 874,800                 | 874,800        | 496,937                    | 377,863      | -                |
| 33541100-541410  | C2229 WEBB BRIDGE RD PHASE 2 (ROUNDAABOUT-PARK)     | 6,000,000                         | -                  | -                      | 6,000,000               | 6,000,000      | 21,169                     | 19,280       | 5,959,551        |
| 33541100-541410  | C2232 WEBB BRIDGE RD PHASE 3 (GREENWAY-ROUNDAABOUT) | 17,000,000                        | -                  | -                      | 17,000,000              | 17,000,000     | -                          | -            | 17,000,000       |
| 33561150-541300  | C1708 GREENWAY EXTENSION TO FORSYTH                 | 1,000,000                         | 799,437            | -                      | 200,563                 | 200,563        | 200,563                    | -            | 0                |
| 33590200-579000  | CONTINGENCY                                         |                                   |                    | -                      | 2,333,462               | 2,333,462      | -                          | -            | 2,333,462        |
|                  | Total                                               |                                   |                    | \$ 25,000,000          | \$ 17,198,330           | \$ 42,198,330  | \$ 1,858,268               | \$ 7,697,628 | \$ 32,642,435    |





**CITY OF ALPHARETTA**  
 Financial Management Reports  
 Capital Project Funds  
TSPLOST 2 Fund Detail (Fund 336; life-to-date for all projects)  
 As of March 31, 2022

|                  |           |                                 | Project Snapshot: FY2017 - FY2021 |                    | FY 2022                |                         |                |                            |              |                  |
|------------------|-----------|---------------------------------|-----------------------------------|--------------------|------------------------|-------------------------|----------------|----------------------------|--------------|------------------|
|                  |           |                                 | Total Project Authorization       | Prior Year Actuals | Original Appropriation | Transfers / Adjustments | Revised Budget | Collections / Expenditures | Encumbrances | Available Budget |
| Account #        | Project   |                                 |                                   |                    |                        |                         |                |                            |              |                  |
| Revenue          |           |                                 |                                   |                    |                        |                         |                |                            |              |                  |
| Non-Departmental |           |                                 |                                   |                    |                        |                         |                |                            |              |                  |
| 33690200-313400  | TSPLOST 2 |                                 |                                   |                    | \$ -                   | \$ 52,052,526           | \$ 52,052,526  | \$ -                       |              | \$ 52,052,526    |
|                  | Total     |                                 |                                   |                    | \$ -                   | \$ 52,052,526           | \$ 52,052,526  | \$ -                       |              | \$ 52,052,526    |
| Expenditures     |           |                                 |                                   |                    |                        |                         |                |                            |              |                  |
| 33641100-541420  | C1712     | ALPHALOOP                       | \$ 12,000,000                     | \$ -               | \$ -                   | \$ 12,000,000           | \$ 12,000,000  | \$ 411                     | \$ -         | \$ 11,999,589    |
| 33641100-541410  | C2040     | TRADEWINDS PARKWAY              | 6,500,000                         | -                  | -                      | 6,500,000               | 6,500,000      | -                          | -            | 6,500,000        |
| 33641100-541410  | C2104     | WEBB BRIDGE ROAD (NPP-GREENWAY) | 13,000,000                        | -                  | -                      | 13,000,000              | 13,000,000     | 8                          | 23,450       | 12,976,542       |
| 33641100-541410  | C2107     | NORTH POINT PARKWAY IMP         | 10,000,000                        | -                  | -                      | 10,000,000              | 10,000,000     | -                          | -            | 10,000,000       |
| 33641100-541410  | C2221     | CROSSWALK (ALPHARETTA ELEM)     | 85,000                            | -                  | -                      | 85,000                  | 85,000         | -                          | 18,537       | 66,463           |
| 33641100-541410  | C2222     | CROSSWALK (MANNING OAKS ELEM)   | 150,000                           | -                  | -                      | 150,000                 | 150,000        | -                          | 18,537       | 131,463          |
| 33641100-541410  | C2223     | CROSSING (92 MILTON GARAGE)     | 275,000                           | -                  | -                      | 275,000                 | 275,000        | -                          | -            | 275,000          |
| 33641100-541410  | C2224     | RAISED INTSECTION (MARIETTA ST) | 350,000                           | -                  | -                      | 350,000                 | 350,000        | -                          | -            | 350,000          |
| 33641100-541410  | C2225     | CROSSINGS (CITY CTR/CHURCHES)   | 750,000                           | -                  | -                      | 750,000                 | 750,000        | -                          | -            | 750,000          |
| 33641100-541410  | C2226     | PEDESTRIAN BRIDGES (WW PKWY)    | 4,000,000                         | -                  | -                      | 4,000,000               | 4,000,000      | -                          | 19,350       | 3,980,650        |
| 33641100-541410  | C2227     | CROSSWALK (COGBURN PARK)        | 85,000                            | -                  | -                      | 85,000                  | 85,000         | -                          | -            | 85,000           |
| 33641100-541410  | C2228     | CROSWALK (CHARLOTTE DR)         | 100,000                           | -                  | -                      | 100,000                 | 100,000        | -                          | -            | 100,000          |
| 33641100-541410  | C2230     | CUMMING ST CORRIDOR             | 4,757,526                         | -                  | -                      | 4,757,526               | 4,757,526      | -                          | -            | 4,757,526        |
|                  |           | Total                           |                                   |                    | \$ -                   | \$ 52,052,526           | \$ 52,052,526  | \$ 419                     | \$ 79,874    | \$ 51,972,233    |



**CITY OF ALPHARETTA**  
 Financial Management Reports  
 Special Revenue Funds  
Impact Fee Fund (Fund 270; life-to-date for active projects)  
 As of March 31, 2022

|                                       |                                |                                  | Project Snapshot: FY2013 - FY2021 |                    | FY 2022                |                         |                |                            |              |                  |
|---------------------------------------|--------------------------------|----------------------------------|-----------------------------------|--------------------|------------------------|-------------------------|----------------|----------------------------|--------------|------------------|
|                                       |                                |                                  | Total Project Authorization       | Prior Year Actuals | Original Appropriation | Transfers / Adjustments | Revised Budget | Collections / Expenditures | Encumbrances | Available Budget |
| Account #                             | Project                        |                                  |                                   |                    |                        |                         |                |                            |              |                  |
| Revenue                               |                                |                                  |                                   |                    |                        |                         |                |                            |              |                  |
| 27074110-341321                       | IMPACT FEES STREETS & HIGHWAYS |                                  |                                   |                    | \$ -                   | \$ -                    | \$ -           | \$ 307,356                 |              | \$ (307,356)     |
| 27074110-341323                       | IMPACT FEES RECREATION & PARKS |                                  |                                   |                    | -                      | -                       | -              | 1,043,965                  |              | (1,043,965)      |
| 27074110-341324                       | IMPACT FEES PUBLIC SAFETY      |                                  |                                   |                    | -                      | -                       | -              | 38,098                     |              | (38,098)         |
| 27074110-395000                       | CARRYFORWARD FUND BALANCE      |                                  |                                   |                    | 1,443,100              | 2,366,615               | 3,809,715      | -                          |              | 3,809,715        |
| 27074110-362000                       | REALIZED GAIN/LOSS ON INVS     |                                  |                                   |                    | -                      | -                       | -              | 631                        |              | (631)            |
| 27074110-363000                       | UNREALIZED GAIN/LOSS           |                                  |                                   |                    | -                      | -                       | -              | (71,086)                   |              | 71,086           |
| 27074110-361000                       | INTEREST EARNINGS              |                                  |                                   |                    | -                      | -                       | -              | 12,796                     |              | (12,796)         |
|                                       | Total                          |                                  |                                   |                    | \$ 1,443,100           | \$ 2,366,615            | \$ 3,809,715   | \$ 1,331,760               |              | \$ 2,477,955     |
| Expenditures                          |                                |                                  |                                   |                    |                        |                         |                |                            |              |                  |
| Public Safety                         |                                |                                  |                                   |                    |                        |                         |                |                            |              |                  |
| 27031150-544200                       | C2206                          | RAPID RESCUE TRUCK               | \$ 124,600                        | \$ -               | \$ 124,600             | \$ -                    | \$ 124,600     | \$ 124,100                 | \$ -         | \$ 500           |
|                                       | subtotal                       |                                  |                                   |                    | \$ 124,600             | \$ -                    | \$ 124,600     | \$ 124,100                 | \$ -         | \$ 500           |
| Public Works                          |                                |                                  |                                   |                    |                        |                         |                |                            |              |                  |
| 27041100-541410                       | C1410                          | RUCKER RD CORRIDOR               | \$ 1,076,377                      | \$ 798,682         | \$ -                   | \$ 277,695              | 277,695        | \$ 52,413                  | \$ 151,458   | \$ 73,824        |
| 27041100-541420                       | C1712                          | ALPHALOOP                        | 500,000                           | -                  | \$ -                   | \$ 500,000              | 500,000        | \$ -                       | \$ -         | 500,000          |
| 27041100-541410                       | C1723                          | TEASLEY ST IMPROVEMENTS          | 56,925                            | 38,125             | -                      | 18,800                  | 18,800         | -                          | -            | 18,800           |
| 27041100-541410                       | C2012                          | HOPEWELL/VAUGHAN ROUNDABOUT      | 28,205                            | 16,553             | -                      | 11,652                  | 11,652         | -                          | 11,652       | -                |
| 27041100-541410                       | C2107                          | NORTH POINT PARKWAY IMPROVEMENTS | 1,250,000                         | -                  | 1,250,000              | -                       | 1,250,000      | -                          | -            | 1,250,000        |
|                                       | subtotal                       |                                  |                                   |                    | \$ 1,250,000           | \$ 808,147              | \$ 2,058,147   | \$ 52,413                  | \$ 163,110   | \$ 1,842,624     |
| Recreation, Parks & Cultural Services |                                |                                  |                                   |                    |                        |                         |                |                            |              |                  |
| 27061150-541200                       | C1708                          | GREENWAY EXT TO FORSYTH          | 1,251,403                         | 1,130,190          | \$ -                   | \$ 121,213              | \$ 121,213     | \$ 118,184                 | \$ -         | \$ 3,029         |
| 27061150-541500                       | C1911                          | EQUESTRIAN CENTER (CITY)         | 463,679                           | -                  | -                      | 463,679                 | 463,679        | 44,702                     | 418,975      | 1                |
|                                       | subtotal                       |                                  |                                   |                    | \$ -                   | \$ 584,892              | \$ 584,892     | \$ 162,887                 | \$ 418,975   | \$ 3,030         |



**CITY OF ALPHARETTA**  
 Financial Management Reports  
 Special Revenue Funds  
Impact Fee Fund (Fund 270; life-to-date for active projects)  
 As of March 31, 2022

|                  |                                  | Project Snapshot: FY2013 - FY2021 |                    | FY 2022                |                         |                |                            |              |                  |
|------------------|----------------------------------|-----------------------------------|--------------------|------------------------|-------------------------|----------------|----------------------------|--------------|------------------|
|                  |                                  | Total Project Authorization       | Prior Year Actuals | Original Appropriation | Transfers / Adjustments | Revised Budget | Collections / Expenditures | Encumbrances | Available Budget |
| Account #        | Project                          |                                   |                    |                        |                         |                |                            |              |                  |
| Non-Departmental |                                  |                                   |                    |                        |                         |                |                            |              |                  |
| 27074110-521200  | PROFESSIONAL SERVICES            |                                   |                    | \$ 68,500              | \$ 1,000                | \$ 69,500      | \$ 2,080                   | \$ 67,420    | \$ -             |
| 27074110-579001  | NON-ALLOCATED STREETS & HIGHWAYS |                                   |                    | -                      | 346,650                 | 346,650        | -                          | -            | 346,650          |
| 27074110-579002  | NON-ALLOCATED RECREATION & PARKS |                                   |                    | -                      | 556,567                 | 556,567        | -                          | -            | 556,567          |
| 27074110-579003  | NON-ALLOCATED PUBLIC SAFETY      |                                   |                    | -                      | 69,359                  | 69,359         | -                          | -            | 69,359           |
| 27041100-579011  | MATCH (GRANTS UNDER REVIEW)      |                                   |                    | -                      | -                       | -              | -                          | -            | -                |
|                  | subtotal                         |                                   |                    | \$ 68,500              | \$ 973,576              | \$ 1,042,076   | \$ 2,080                   | \$ 67,420    | \$ 972,576       |
|                  |                                  |                                   |                    |                        |                         |                |                            |              |                  |
|                  | Total                            |                                   |                    | \$ 1,443,100           | \$ 2,366,615            | \$ 3,809,715   | \$ 341,479                 | \$ 649,505   | \$ 2,818,731     |



**CITY OF ALPHARETTA**  
Financial Management Reports  
Special Revenue Funds  
Hotel/Motel Fund (Fund 275; life-to-date for active projects)  
As of March 31, 2022

|                                         |                                           |                                       | Project Snapshot: FY2013 - FY2021 |                    | FY 2022                |                         |                |                            |              |                  |
|-----------------------------------------|-------------------------------------------|---------------------------------------|-----------------------------------|--------------------|------------------------|-------------------------|----------------|----------------------------|--------------|------------------|
|                                         |                                           |                                       | Total Project Authorization       | Prior Year Actuals | Original Appropriation | Transfers / Adjustments | Revised Budget | Collections / Expenditures | Encumbrances | Available Budget |
| Account #                               | Project                                   |                                       |                                   |                    |                        |                         |                |                            |              |                  |
| Revenue                                 |                                           |                                       |                                   |                    |                        |                         |                |                            |              |                  |
| 27590150-314100                         | HOTEL/MOTEL TAXES                         |                                       |                                   |                    | \$ 5,500,000           | \$ -                    | \$ 5,500,000   | \$ 4,683,143               |              | \$ 816,858       |
| 27590150-319201                         | PENALTY/INTEREST HOTEL/MOTEL TAXES        |                                       |                                   |                    | -                      | -                       | -              | 8,944                      |              | (8,944)          |
| 27590150-362000                         | REALIZED GAIN/LOSS ON INVS                |                                       |                                   |                    | -                      | -                       | -              | 244                        |              | (244)            |
| 27590150-363000                         | UNREALIZED GAIN/LOSS                      |                                       |                                   |                    | -                      | -                       | -              | (27,594)                   |              | 27,594           |
| 27590150-361000                         | INTEREST EARNINGS                         |                                       |                                   |                    | 10,000                 | -                       | 10,000         | 4,931                      |              | 5,069            |
|                                         | subtotal                                  |                                       |                                   |                    | \$ 5,510,000           | \$ -                    | \$ 5,510,000   | \$ 4,669,667               |              | \$ 840,333       |
| Non-Departmental                        |                                           |                                       |                                   |                    |                        |                         |                |                            |              |                  |
| 27590150-395000                         | CARRYFORWARD FUND BALANCE                 |                                       |                                   | -                  | \$ 304,713             | \$ 1,006,600            | \$ 1,311,313   | \$ -                       |              | \$ 1,311,313     |
|                                         | subtotal                                  |                                       |                                   |                    | \$ 304,713             | \$ 1,006,600            | \$ 1,311,313   | \$ -                       |              | \$ 1,311,313     |
|                                         | Total                                     |                                       |                                   |                    | \$ 5,814,713           | \$ 1,006,600            | \$ 6,821,313   | \$ 4,669,667               |              | \$ 2,151,646     |
| Expenditures                            |                                           |                                       |                                   |                    |                        |                         |                |                            |              |                  |
| Alpharetta Convention & Visitors Bureau |                                           |                                       |                                   |                    |                        |                         |                |                            |              |                  |
| 27590150-572002                         | ALPHA CONV & VISITORS BUREAU DISTRIBUTION |                                       | 25,595,451                        | 23,189,201         | \$ 2,406,250           | \$ -                    | \$ 2,406,250   | \$ 2,065,453               | \$ -         | \$ 340,797       |
|                                         | subtotal                                  |                                       |                                   |                    | \$ 2,406,250           | \$ -                    | \$ 2,406,250   | \$ 2,065,453               | \$ -         | \$ 340,797       |
| City/Other                              |                                           |                                       |                                   |                    |                        |                         |                |                            |              |                  |
| 27590150-521200                         | PROFESSIONAL SERVICES                     |                                       | 29,115                            | 23,115             | \$ 6,000               | \$ -                    | \$ 6,000       | \$ 4,040                   | \$ -         | \$ 1,960         |
| 27590150-579006                         | DEBT SERVICE RESERVE                      |                                       | 127,578                           | -                  | -                      | 127,578                 | 127,578        | -                          | -            | 127,578          |
| 27590150-611100                         | CITY OF ALPHARETTA DISTRIBUTION           |                                       | 22,337,669                        | 20,275,169         | 2,062,500              | -                       | 2,062,500      | 1,770,388                  | -            | 292,112          |
|                                         | subtotal                                  |                                       |                                   |                    | \$ 2,068,500           | \$ 127,578              | \$ 2,196,078   | \$ 1,774,428               | \$ -         | \$ 421,650       |
| Tourism Product Development             |                                           |                                       |                                   |                    |                        |                         |                |                            |              |                  |
| 27590150-541500                         | C1911                                     | EQUESTRIAN CENTER                     | 38,740                            | 37,810             | \$ -                   | \$ 930                  | \$ 930         | \$ 929                     | \$ -         | \$ 1             |
| 27590450-541500                         | C2011                                     | WILLS PARK MASTER PLAN                | 1,061,261                         | 183,169            | -                      | 878,092                 | 878,092        | 50,180                     | 518,543      | 309,369          |
| 27590151-581100                         | D1600                                     | PRINCIPAL (2016 CONF CTR BOND)        | 1,535,000                         | 940,000            | 595,000                | -                       | 595,000        | -                          | -            | 595,000          |
| 27590151-582100                         | D1600                                     | INTEREST PAYMENT (2016 CONF CTR BOND) | 4,628,442                         | 3,883,479          | 744,963                | -                       | 744,963        | 372,481                    | -            | 372,482          |
|                                         | subtotal                                  |                                       |                                   |                    | \$ 1,339,963           | \$ 879,022              | \$ 2,218,985   | \$ 423,590                 | \$ 518,543   | \$ 1,276,852     |
|                                         | Total                                     |                                       |                                   |                    | \$ 5,814,713           | \$ 1,006,600            | \$ 6,821,313   | \$ 4,263,471               | \$ 518,543   | \$ 2,039,299     |



# OTHER REPORTS



**CITY OF ALPHARETTA**  
Financial Management Reports  
Listing of Payments \$5,000 and greater  
for the month ended March 31, 2022

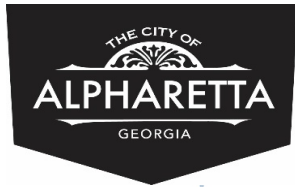
| Vendor               | Description                                        | Department                      | \$ Amount     |
|----------------------|----------------------------------------------------|---------------------------------|---------------|
| 360 NETWORK SOLUTION | TRAFFIC CONTROL EQUIPMENT                          | Public Works                    | \$ 40,275.00  |
| A.B. GYMNASTICS LLC  | INSTRUCTORS                                        | Rec., Parks & Cultural Services | \$ 11,284.12  |
| ACOMFORT BY DESIGN   | HEATING, VENTILATING AND AIR CONDITIONING          | Public Works                    | \$ 10,475.53  |
| ACOMFORT BY DESIGN   | HEATING, VENTILATING AND AIR CONDITIONING (HVAC)   | Public Works                    | \$ 28,455.04  |
| ALLIED WASTE SERVICE | WASTE MANAGEMENT SERVICES                          | Various Departments             | \$ 462,984.02 |
| ALLIED WASTE SERVICE | WASTE MANAGEMENT SERVICES                          | Finance                         | \$ 6,048.43   |
| ALPHARETTA           | HOTEL/MOTEL TAX ALLOCATION FOR FEB FY22; ACVB      | General Government              | \$ 263,030.89 |
| AQUASCAPE            | MAINTENANCE AND REPAIR, SEWER                      | Public Works                    | \$ 7,600.00   |
| AT&T/BELLSOUTH @ 85  | SOFTWARE MAINTENANCE/SUPPORT                       | Various Departments             | \$ 5,110.25   |
| AT&T/BELLSOUTH @ 85  | TELEPHONE SERVICES, LONG DISTANCE                  | Public Safety                   | \$ 20,210.42  |
| AT&T/BELLSOUTH @ 85  | TELEPHONE SERVICES, LONG DISTANCE                  | Public Safety                   | \$ 17,425.84  |
| AT&T/BELLSOUTH @ 85  | SOFTWARE MAINTENANCE/SUPPORT                       | Various Departments             | \$ 5,110.25   |
| ATKINS NORTH AMERICA | PROJECT MANAGEMENT SERVICES                        | Public Works                    | \$ 17,465.74  |
| ATLANTA KUBOTA LLC   | CONSTRUCTION EQUIPMENT MAINTENANCE                 | Public Works                    | \$ 6,788.50   |
| BENNETT FIRE PRODUCT | FIRE PROTECTION CLOTHING (TURN                     | Public Safety                   | \$ 11,526.52  |
| BLEAKLY ADVISORY     | ANALYTICAL STUDIES AND SURVEYS                     | Community Development           | \$ 6,900.00   |
| BOVIS KYLE & BURCH L | SERVICES THROUGH 2/20/22 GEN ACCT#1242-0002        | Legal Services                  | \$ 106,865.45 |
| CARL BLACK BUICK GMC | VEHICLE REPAIR & MAINTENANCE                       | Public Safety                   | \$ 21,077.46  |
| CARL BLACK BUICK GMC | VEHICLE REPAIR & MAINTENANCE                       | Public Safety                   | \$ 6,159.94   |
| CITY OF MILTON       | LEASE-COURTROOM IGA-MARCH 2022                     | Municipal Court                 | \$ 6,775.00   |
| DATA MEDIA ASSOCIATE | DELINQUENT FALSE ALARM NOTICES                     | Finance                         | \$ 11,557.94  |
| DELL MARKETING LP    | MICROCOMPUTERS, DESKTOP OR TOW                     | Information Technology          | \$ 41,502.01  |
| DELL MARKETING LP    | MICROCOMPUTERS, DESKTOP OR TOW                     | Various Departments             | \$ 40,555.86  |
| E&D CONTRACTING      | MAINTENANCE AND REPAIR, BRIDGE                     | Public Works                    | \$ 310,389.70 |
| ED CASTRO LANDSCAPE  | ROADSIDE, GROUNDS, RECREATIONAL AND PARK AREA SERV | Rec., Parks & Cultural Services | \$ 8,710.00   |
| ELARBEE THOMPSON     | PROFESSIONAL SERVICES RENDERED THROUGH 2/28/22     | Various Departments             | \$ 5,706.50   |
| ESIS INC             | CLAIMS (WORKERS COMP)                              | Risk Management                 | \$ 9,447.33   |
| EXCELLERE CONSTRUCTI | WBR PH1 (WESTWIND-GREENWAY)                        | Public Works                    | \$ 153,766.76 |



**CITY OF ALPHARETTA**  
 Financial Management Reports  
Listing of Payments \$5,000 and greater  
 for the month ended March 31, 2022

| Vendor               | Description                                   | Department                      | \$ Amount     |
|----------------------|-----------------------------------------------|---------------------------------|---------------|
| EXCELLERE CONSTRUCTI | WBR PH1 (WESTWIND-GREENWAY)                   | Public Works                    | \$ 186,137.36 |
| FULTON COUNTY BOARD  | STATE REPORTS-LVAP FUND DISBURSEMENTS         | Public Safety                   | \$ 7,157.25   |
| FULTON COUNTY BOARD  | FEBRUARY FUEL BILL                            | General Government              | \$ 46,966.83  |
| FUSUS                | DATABASE SOFTWARE                             | Public Safety                   | \$ 25,000.00  |
| GARLAND DBS INC      | PS ROOF REPAIR/REPLACEMENT                    | Public Safety                   | \$ 141,399.08 |
| GEORGIA POWER CO     | ELECTRICITY UTILITIES                         | Various Departments             | \$ 165,809.30 |
| GEORGIA POWER CO     | ELECTRICITY UTILITIES                         | Various Departments             | \$ 5,790.47   |
| GEORGIA SUPERIOR COU | STATE REPORTS; MUNICIPAL COURT FINES          | Public Safety                   | \$ 32,515.74  |
| GESSNER              | INSTRUCTORS                                   | Rec., Parks & Cultural Services | \$ 7,112.81   |
| GRANITE              | MORRISON PARKWAY SIDEWALK                     | Public Works                    | \$ 38,629.63  |
| GREENTREE SHAVINGS   | BEDDING (ALL TYPES)                           | Rec., Parks & Cultural Services | \$ 5,430.60   |
| HEATH & LINEBACK     | GREENWAY REPAIR/MAINTENANCE                   | Rec., Parks & Cultural Services | \$ 8,793.00   |
| IPR SOUTHEAST LLC    | PIPE AND PIPE FITTINGS MAINTENANCE            | Public Works                    | \$ 46,518.00  |
| JACKSON INVESTMENT G | CURRENT YEAR PROPERTY TAXES                   | General Government              | \$ 87,473.16  |
| JACKSON INVESTMENT G | CURRENT YEAR PROPERTY TAXES                   | General Government              | \$ 16,607.49  |
| KIMLEY-HORN & ASSOCI | LAND DEVELOPMENT AND PLANNING/                | Public Works                    | \$ 11,187.25  |
| LAFAYETTE INSTRUMENT | POLYGRAPH EQUIPMENT AND SUPPLIES              | Public Safety                   | \$ 7,707.50   |
| LD GYMNASTICS INC    | GYMNASTICS CLASSES                            | Rec., Parks & Cultural Services | \$ 25,189.76  |
| MEER ELECTRIC        | GROUPS REPAIR & MAINTENANCE                   | Rec., Parks & Cultural Services | \$ 15,721.35  |
| MEER ELECTRIC        | TRAFFIC RESPONSIVE SYS MAINT                  | Public Works                    | \$ 5,833.00   |
| METRO TRAFIX LLC     | TRAFFIC RESPONSIVE SYS MAINT                  | Public Works                    | \$ 7,285.59   |
| NAVEX GLOBAL INC     | TRAINING, COMPUTER BASED (SOFTWARE SUPPORTED) | Human Resources                 | \$ 9,318.89   |
| PEACE OFFICERS ANNUI | STATE REPORTS; MUNICIPAL COURT FINES          | Public Safety                   | \$ 7,384.93   |
| POND & COMPANY       | MID-BROADWELL PARK                            | Rec., Parks & Cultural Services | \$ 7,425.00   |
| RUPPERT LANDSCAPE    | LANDSCAPING; TREE REPLACEMENT FUND            | Public Works                    | \$ 86,244.84  |
| RUPPERT LANDSCAPE    | LANDSCAPING (INCLUDING DESIGN)                | Public Works                    | \$ 73,751.47  |
| RUPPERT LANDSCAPE    | LANDSCAPING (INCLUDING DESIGN)                | Public Works                    | \$ 15,619.52  |
| RUPPERT LANDSCAPE    | LANDSCAPING (INCLUDING DESIGN)                | Public Works                    | \$ 171,637.62 |





**CITY OF ALPHARETTA**  
 Financial Management Reports  
Listing of Payments \$5,000 and greater  
 for the month ended March 31, 2022

| Vendor                | Description                                     | Department                      | \$ Amount     |
|-----------------------|-------------------------------------------------|---------------------------------|---------------|
| RUSSELL LANDSCAPE     | GROUNDS MAINTENANCE                             | Public Works                    | \$ 17,026.16  |
| RUSSELL LANDSCAPE     | GROUNDS MAINTENANCE: MOWING                     | Public Works                    | \$ 70,559.13  |
| RUSSELL LANDSCAPE     | LANDSCAPING; WINDWARD PKWY WEST IMP             | Public Works                    | \$ 7,200.00   |
| SAWNEE ELECTRIC MEMB  | ELECTRICITY UTILITIES                           | Various Departments             | \$ 27,109.46  |
| SHI INTERNATIONAL CO  | MICROSOFT AZURE CLOUD SERVICES                  | Various Departments             | \$ 20,482.57  |
| SHOENTHAL             | LEGAL SERVICES, ATTORNEYS                       | Legal Services                  | \$ 7,150.00   |
| SPECIALTY CAR         | PARK, PLAYGROUND, RECREATIONAL                  | Rec., Parks & Cultural Services | \$ 16,023.87  |
| SPRINTURF             | RETAINAGE PAYABLE; Contract Withholding: 22-102 | Rec., Parks & Cultural Services | \$ 22,558.55  |
| TECH ALPHARETTA       | ATC OPERATIONAL FUNDS                           | Development Authority           | \$ 7,916.67   |
| TEMPLE INC            | TRAFFIC RESPONSIVE SYS MAINT                    | Public Works                    | \$ 5,418.33   |
| TEN 8 FIRE & SAFETY   | AUTOMOBILES, POLICE AND SECURITY EQUIPPED       | Public Safety                   | \$ 20,365.68  |
| TEN 8 FIRE & SAFETY   | AUTOMOBILES, POLICE AND SECURITY EQUIPPED       | Public Safety                   | \$ 6,315.95   |
| TERRAMARK LAND        | SURVEYOR SERVICES, LAND                         | Rec., Parks & Cultural Services | \$ 12,634.20  |
| TERRAMARK LAND        | SURVEYOR SERVICES, LAND                         | Various Departments             | \$ 13,374.32  |
| TETRA TECH INC        | MEADOW BROOK HILLS DRAINAGE                     | Public Works                    | \$ 43,040.00  |
| THE EQUIPMENT GUY     | GYMNASIUM APPARATUS AND EQUIPMENT               | Rec., Parks & Cultural Services | \$ 6,875.00   |
| TRANSafe INC          | TRAFFIC CONTROL EQUIPMENT                       | Public Works                    | \$ 7,303.41   |
| TRI SCAPES INC        | ROADSIDE, GROUNDS, RECREATIONAL                 | Rec., Parks & Cultural Services | \$ 25,755.24  |
| TRUIST BANK           | PCARD LIABILITY                                 | General Government              | \$ 140,023.80 |
| TURFPLANNER OF GEORGI | CONSTRUCTION SERVICES, GENERAL                  | Rec., Parks & Cultural Services | \$ 28,400.00  |
| TYLER TECHNOLOGIES    | TYLER ERP SYSTEM                                | Finance                         | \$ 7,659.85   |
| VERIZON WIRELESS SER  | TELEPHONE SERVICES, CELLULAR                    | Various Departments             | \$ 20,959.35  |



**CITY OF ALPHARETTA**  
 Financial Management Reports  
Listing of PO's between \$5,000.01 and \$50,000.00  
 for the month ended March 31, 2022

| Purchase Order # | Vendor                                   | Department                     | Purchase Order Amt. | Description                                                                                   |
|------------------|------------------------------------------|--------------------------------|---------------------|-----------------------------------------------------------------------------------------------|
| 22000584         | Global Industries Inc                    | Public Safety                  | \$ 26,844.41        | Furniture for Crabapple Training Facility buildout.                                           |
| 22000585         | DC Pool Service LLC                      | Rec, Parks & Cultural Services | \$ 47,400.00        | Resurfacing of Wills Park pool splash pad, cleaning and repainting of (2) diving boards, etc. |
| 22000586         | Home by Dark Productions LLC             | Rec, Parks & Cultural Services | \$ 20,000.00        | Musical production services for Brooke Street Park Concert Series                             |
| 22000587         | FUSUS                                    | Public Safety                  | \$ 25,000.00        | FUSUSOne software as a solution subscription                                                  |
| 22000588         | Butch Thompson Enterprises Inc           | Public Works                   | \$ 12,396.28        | FY22 milling and resurfacing driveway repairs                                                 |
| 22000594         | Comfort by Design Inc                    | Public Works                   | \$ 28,455.04        | HVAC replacement at Crabapple Training Facility                                               |
| 22000596         | Ten 8 Fire & Safety Equipment of Georgia | Public Safety                  | \$ 18,806.77        | Vehicle repairs to FD8414                                                                     |
| 22000597         | Kristen Smith                            | Rec, Parks & Cultural Services | \$ 6,403.75         | Instructor for clay classes at Adult Activity Center                                          |
| 22000598         | Carr, Rahn & Associates Inc              | Public Works                   | \$ 10,040.00        | Appraisal services for right-of-way acquisitions for Webb Bridge Rd improvements              |
| 22000604         | Kimley-Horn & Associates Inc             | Community & Economic Dev.      | \$ 20,000.00        | Traffic studies and analysis services                                                         |
| 22000608         | Excellere Construction LLC               | Public Works                   | \$ 45,523.95        | Morrison Rd sidewalk project                                                                  |
| 22000611         | Ed Castro Landscape Inc                  | Rec, Parks & Cultural Services | \$ 17,420.00        | Installation of 1840 bales of pine straw and 50 cubic yards of mulch at City Center           |
| 22000612         | Sustainable Water Planning & Engineering | Public Works                   | \$ 34,910.00        | Floodplain modeling and analysis for Meadow Brooks and Milton Estates neighborhood            |
| 22000613         | Terramark Land Surveying Inc             | Public Works                   | \$ 5,120.00         | Surveyor services for the Alpha Loop                                                          |
| 22000614         | Georgia Green Ground Care LLC            | Public Works                   | \$ 45,197.50        | Landscape maint. of SR 400 interchanges and Encore Pkwy bridge from 4/1/22 - 6/30/22          |
| 22000615         | Dell Marketing LP                        | Information Technology         | \$ 20,154.66        | (2) Poweredge R450 rack servers                                                               |
| 22000616         | Five Oaks Fence Co Inc                   | Rec, Parks & Cultural Services | \$ 49,010.00        | Fence replacement on North Park fields 3, 4, and 8                                            |
| 22000619         | Meer Electrical Contractors Inc          | Rec, Parks & Cultural Services | \$ 12,216.34        | Fiber optic cable repair                                                                      |
| 22000621         | AMT Fleet Services Inc                   | Public Works                   | \$ 6,311.25         | Vehicle repairs to EN1721                                                                     |
| 22000625         | Ten 8 Fire & Safety Equipment of Georgia | Public Safety                  | \$ 6,315.95         | Vehicle repairs to FD2799                                                                     |
| 22000627         | Terramark Land Surveying Inc             | Public Works                   | \$ 19,350.00        | Surveyor services for Windward Pkwy pedestrian bridge crossing                                |
| 22000628         | Terramark Land Surveying Inc             | Public Works                   | \$ 9,725.00         | Surveyor services for Webb Bridge Rd underground utilities                                    |
| 22000630         | Brooks-Berry-Haynie & Associates Inc     | Public Works                   | \$ 29,197.00        | Replacement of existing span wire to mast arm at Mayfield Rd and Freemanville Rd              |
| 22000631         | Tommy Echols                             | Public Works                   | \$ 37,995.00        | Handrail installation as part of Morrison Rd sidewalk project                                 |
| 22000635         | Navex Global Inc                         | Human Resources                | \$ 9,318.89         | Navex hosted (2) course training subscription                                                 |
| 22000638         | Utilicom Supply Associates               | Public Works                   | \$ 17,860.65        | (15) ethernet switches for remote communication from PW Traffic Control Center                |
| 22000639         | Terramark Land Surveying Inc             | Public Works                   | \$ 16,720.00        | Boundary and topographic surveyor services for Farmhouse Park                                 |

City of Alpharetta  
Balance Sheet  
Governmental Funds  
March 31, 2022

|                                                   | Major Governmental Funds |                      |                   |                     |                      |                      |               | Non-Major            | Total                 |
|---------------------------------------------------|--------------------------|----------------------|-------------------|---------------------|----------------------|----------------------|---------------|----------------------|-----------------------|
|                                                   | General                  | Capital              | Capital           | 2016                | 2022                 | T-SPLOST             | T-SPLOST II   | Governmental         | Governmental          |
|                                                   | Fund                     | Project Fund         | Grant Fund        | Bond Fund           | Bond Fund            | Capital Fund         | Capital Fund  | Funds                | Funds                 |
| <b>ASSETS</b>                                     |                          |                      |                   |                     |                      |                      |               |                      |                       |
| Cash / Cash Equivalents / Investments             | \$ 47,659,244            | \$ 8,791,751         | \$ 795,218        | \$ 2,306,283        | \$ 29,433,602        | \$ 42,425,695        | \$ (8)        | \$ 18,121,813        | \$ 149,533,598        |
| Receivables (net of allowance for uncollectibles) |                          |                      |                   |                     |                      |                      |               |                      |                       |
| Taxes Receivable                                  |                          |                      |                   |                     |                      |                      |               |                      |                       |
| Property Taxes                                    | 1,121,144                | -                    | -                 | -                   | -                    | -                    | -             | 190,321              | 1,311,466             |
| Other Taxes                                       | 447,314                  | -                    | -                 | -                   | -                    | -                    | -             | -                    | 447,314               |
| Interest                                          | -                        | -                    | -                 | -                   | -                    | -                    | -             | -                    | -                     |
| Accounts                                          | -                        | -                    | -                 | -                   | -                    | -                    | -             | -                    | -                     |
| Due from Other Funds                              | 1,030,603                | -                    | -                 | -                   | -                    | -                    | -             | -                    | 1,030,603             |
| Intergovernmental Receivable                      | 47,356                   | 241,579              | 123,422           | -                   | -                    | -                    | -             | 23,513               | 435,870               |
| Cash - Restricted                                 | 157,802                  | 1,191,612            | -                 | -                   | -                    | -                    | -             | -                    | 1,349,414             |
| <b>Total Assets</b>                               | <b>50,463,464</b>        | <b>10,224,943</b>    | <b>918,640</b>    | <b>2,306,283</b>    | <b>29,433,602</b>    | <b>42,425,695</b>    | <b>(8)</b>    | <b>18,335,647</b>    | <b>154,108,266</b>    |
| <b>LIABILITIES AND FUND BALANCES</b>              |                          |                      |                   |                     |                      |                      |               |                      |                       |
| <b>Liabilities</b>                                |                          |                      |                   |                     |                      |                      |               |                      |                       |
| <b>Current</b>                                    |                          |                      |                   |                     |                      |                      |               |                      |                       |
| Accounts Payable                                  | 437,961                  | 278,159              | 15,673            | -                   | 5,856                | 16,054               | 411           | 93,294               | 847,408               |
| Retainage Payable                                 | -                        | 187,121              | -                 | 50,547              | 743                  | 104,459              | -             | 7,788                | 350,657               |
| Intergovernmental Payable                         | -                        | -                    | -                 | -                   | -                    | -                    | -             | -                    | -                     |
| Accounts payable/AR Suspense acct                 | -                        | -                    | -                 | -                   | -                    | -                    | -             | 28,947               | 28,947                |
| Claims Payable                                    | -                        | -                    | -                 | -                   | -                    | -                    | -             | -                    | -                     |
| Payroll Payable                                   | 78,874                   | -                    | -                 | -                   | -                    | -                    | -             | 6,154                | 85,028                |
| Due to Other Funds                                | -                        | -                    | -                 | 73,498              | -                    | 823,228              | -             | 689                  | 897,416               |
| Deferred Revenue                                  | 1,641,878                | 241,579              | 123,422           | -                   | -                    | -                    | -             | 213,835              | 2,220,714             |
| Unearned Revenue                                  | 711,522                  | -                    | -                 | -                   | -                    | -                    | -             | 452                  | 711,974               |
| <b>Non-Current</b>                                |                          |                      |                   |                     |                      |                      |               |                      |                       |
| Unclaimed Property                                | 20,710                   | -                    | -                 | -                   | -                    | -                    | -             | -                    | 20,710                |
| Claims Payable                                    | 59,676                   | -                    | -                 | -                   | -                    | -                    | -             | -                    | 59,676                |
| <b>Total Liabilities</b>                          | <b>2,950,620</b>         | <b>706,859</b>       | <b>139,095</b>    | <b>124,045</b>      | <b>6,598</b>         | <b>943,741</b>       | <b>411</b>    | <b>351,159</b>       | <b>5,222,528</b>      |
| <b>Fund Balances:</b>                             |                          |                      |                   |                     |                      |                      |               |                      |                       |
| <b>Restricted for:</b>                            |                          |                      |                   |                     |                      |                      |               |                      |                       |
| Capital Projects                                  | -                        | 1,947,687            | (441,227)         | 911,273             | 29,207,804           | 31,450,864           | (80,293)      | 4,319,687            | 67,315,795            |
| Law Enforcement                                   | -                        | -                    | -                 | -                   | -                    | -                    | -             | 112,445              | 112,445               |
| Emergency Telephone Activities                    | -                        | -                    | -                 | -                   | -                    | -                    | -             | 692,610              | 692,610               |
| Grant Projects                                    | -                        | -                    | -                 | -                   | -                    | -                    | -             | -                    | -                     |
| Debt Service                                      | -                        | -                    | -                 | -                   | -                    | -                    | -             | 4,019,312            | 4,019,312             |
| Promotion of Tourism                              | -                        | -                    | -                 | -                   | -                    | -                    | -             | 1,071,389            | 1,071,389             |
| <b>Assigned for:</b>                              |                          |                      |                   |                     |                      |                      |               |                      |                       |
| Grant Projects                                    | -                        | -                    | -                 | -                   | -                    | -                    | -             | 85,122               | 85,122                |
| Capital Projects                                  | -                        | -                    | -                 | -                   | -                    | -                    | -             | -                    | -                     |
| Emergency Reserve                                 | 18,500,000               | -                    | -                 | -                   | -                    | -                    | -             | -                    | 18,500,000            |
| 2023 Fiscal Year Capital                          | 12,639,800               | -                    | -                 | -                   | -                    | -                    | -             | -                    | 12,639,800            |
| Encumbrances                                      | 1,995,687                | 4,772,916            | 1,218,520         | 855,554             | 219,200              | 7,697,628            | 79,874        | 4,718,424            | 21,557,802            |
| Remaining 2022 Net Spend                          | 4,377,357                | -                    | -                 | -                   | -                    | -                    | -             | -                    | 4,377,357             |
| Projected Net Surplus/2024 Capital                | 10,000,000               | -                    | -                 | -                   | -                    | -                    | -             | -                    | 10,000,000            |
| Unallocated                                       | -                        | 2,797,481            | 2,253             | 415,411             | -                    | 2,333,462            | -             | 2,965,498            | 8,514,105             |
| <b>Total Fund Balances</b>                        | <b>47,512,844</b>        | <b>9,518,084</b>     | <b>779,546</b>    | <b>2,182,238</b>    | <b>29,427,004</b>    | <b>41,481,953</b>    | <b>(419)</b>  | <b>17,984,488</b>    | <b>148,885,737</b>    |
| <b>Total Liabilities and Fund Balances</b>        | <b>\$ 50,463,464</b>     | <b>\$ 10,224,943</b> | <b>\$ 918,640</b> | <b>\$ 2,306,283</b> | <b>\$ 29,433,602</b> | <b>\$ 42,425,695</b> | <b>\$ (8)</b> | <b>\$ 18,335,647</b> | <b>\$ 154,108,265</b> |

**City of Alpharetta**  
**Statement of Revenues, Expenditures, and Changes in Fund Balances**  
**Governmental Funds**  
**For the Period Ended March 31, 2022**

|                                                              | Major Governmental Funds |                         |                       |                          |                          |                          |                             | Non-Major<br>Governmental<br>Funds | Total<br>Governmental<br>Funds |
|--------------------------------------------------------------|--------------------------|-------------------------|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------------|------------------------------------|--------------------------------|
|                                                              | General<br>Fund          | Capital<br>Project Fund | Capital<br>Grant Fund | S2016 Const<br>Bond Fund | S2022 Const<br>Bond Fund | T-SPLOST<br>Capital Fund | T-SPLOST II<br>Capital Fund |                                    |                                |
| <b>REVENUES</b>                                              |                          |                         |                       |                          |                          |                          |                             |                                    |                                |
| Taxes:                                                       |                          |                         |                       |                          |                          |                          |                             |                                    |                                |
| Property Tax                                                 | \$ 28,391,413            | \$ -                    | \$ -                  | \$ -                     | \$ -                     | \$ -                     | \$ -                        | \$ 4,692,087                       | \$ 33,083,500                  |
| Local Option Sales Tax                                       | 13,304,266               | -                       | -                     | -                        | -                        | -                        | -                           | 5,154,033                          | 18,458,299                     |
| Transportation SPLOST                                        | -                        | -                       | -                     | -                        | -                        | 8,962,710                | -                           | -                                  | 8,962,710                      |
| Other Taxes                                                  | 14,762,580               | -                       | -                     | -                        | -                        | -                        | -                           | 2,739,599                          | 17,502,178                     |
| Licenses and permits                                         | 2,503,938                | -                       | -                     | -                        | -                        | -                        | -                           | 1,389,419                          | 3,893,358                      |
| Intergovernmental                                            | 137,533                  | 439,665                 | 1,219,930             | -                        | -                        | -                        | -                           | 99,136                             | 1,896,265                      |
| Charges for services                                         | 2,841,403                | -                       | -                     | -                        | -                        | -                        | -                           | 3,358,936                          | 6,200,339                      |
| Impact Fees                                                  | -                        | -                       | -                     | -                        | -                        | -                        | -                           | 6,248                              | 6,248                          |
| Fines/Forfeitures                                            | 2,206,859                | -                       | -                     | -                        | -                        | -                        | -                           | (177,474)                          | 2,029,384                      |
| Investment earnings (Loss)                                   | (545,162)                | (105,518)               | (11,547)              | 2,034                    | -                        | 19,181                   | -                           | 808                                | (640,204)                      |
| Contributions and Donations                                  | 57,513                   | 510,384                 | -                     | -                        | -                        | -                        | -                           | -                                  | 567,897                        |
| Misc Revenue                                                 | 174,849                  | -                       | -                     | -                        | -                        | -                        | -                           | -                                  | 174,849                        |
| Other                                                        | -                        | -                       | -                     | -                        | -                        | -                        | -                           | -                                  | -                              |
| Total revenues                                               | <b>63,835,190</b>        | <b>844,531</b>          | <b>1,208,384</b>      | <b>2,034</b>             | <b>-</b>                 | <b>8,981,891</b>         | <b>-</b>                    | <b>17,262,792</b>                  | <b>92,134,822</b>              |
| <b>EXPENDITURES</b>                                          |                          |                         |                       |                          |                          |                          |                             |                                    |                                |
| Current:                                                     |                          |                         |                       |                          |                          |                          |                             |                                    |                                |
| Unallocated                                                  | -                        | -                       | -                     | -                        | -                        | -                        | -                           | 2,065,453                          | 2,065,453                      |
| General government                                           | 7,852,854                | 526,947                 | -                     | -                        | -                        | -                        | -                           | 13,290                             | 8,393,091                      |
| Public safety                                                | 23,855,730               | 1,609,457               | 46,130                | -                        | -                        | -                        | -                           | 4,970,449                          | 30,481,765                     |
| Public works                                                 | 6,287,540                | 2,265,195               | 188,225               | 2,892,788                | -                        | 1,657,705                | 419                         | 1,593,831                          | 14,885,705                     |
| Economic and community development                           | 3,048,722                | 67,810                  | 362,845               | -                        | -                        | -                        | -                           | 2,080                              | 3,481,457                      |
| Alpharetta Business Community                                | -                        | 1,411                   | -                     | -                        | -                        | -                        | -                           | -                                  | 1,411                          |
| Culture and recreation                                       | 7,059,204                | 1,609,299               | -                     | 52,112                   | 77,667                   | 200,563                  | -                           | 301,353                            | 9,300,197                      |
| Contingency                                                  | -                        | -                       | -                     | -                        | -                        | -                        | -                           | -                                  | -                              |
| Professional Services                                        | 56,642                   | 10,046                  | -                     | -                        | -                        | -                        | -                           | -                                  | 66,688                         |
| Debt service:                                                |                          |                         |                       |                          |                          |                          |                             |                                    |                                |
| Principal                                                    | -                        | -                       | -                     | -                        | -                        | -                        | -                           | -                                  | -                              |
| Interest                                                     | 44,820                   | -                       | -                     | -                        | -                        | -                        | -                           | 1,641,422                          | 1,686,242                      |
| Other Costs                                                  | -                        | -                       | -                     | -                        | -                        | -                        | -                           | -                                  | -                              |
| Bond issuance costs                                          | -                        | -                       | -                     | -                        | -                        | -                        | -                           | -                                  | -                              |
| Capital outlay                                               | -                        | -                       | -                     | -                        | 374,405                  | -                        | -                           | -                                  | 374,405                        |
| Total expenditures                                           | <b>48,205,511</b>        | <b>6,090,166</b>        | <b>597,200</b>        | <b>2,944,900</b>         | <b>452,072</b>           | <b>1,858,268</b>         | <b>419</b>                  | <b>10,587,877</b>                  | <b>70,736,413</b>              |
| Excess (deficiency) of revenues<br>over (under) expenditures | 15,629,678               | (5,245,634)             | 611,183               | (2,942,865)              | (452,072)                | 7,123,623                | (419)                       | 6,674,915                          | 21,398,409                     |
| <b>OTHER FINANCING SOURCES (USES)</b>                        |                          |                         |                       |                          |                          |                          |                             |                                    |                                |
| Transfers in                                                 | 1,770,388                | 4,475,099               | -                     | -                        | -                        | -                        | -                           | -                                  | 6,245,487                      |
| Transfers out                                                | (5,615,099)              | -                       | -                     | -                        | -                        | -                        | -                           | (630,388)                          | (6,245,487)                    |
| Loan Proceeds                                                | -                        | -                       | -                     | -                        | -                        | -                        | -                           | -                                  | -                              |
| Capital Leases                                               | -                        | 726,645                 | -                     | -                        | -                        | -                        | -                           | 1,565,705                          | 2,292,350                      |
| Sale of capital assets                                       | 36,269                   | 11,302                  | -                     | -                        | -                        | -                        | -                           | -                                  | 47,571                         |
| Sale of non-capital assets                                   | 15,007                   | -                       | -                     | -                        | -                        | -                        | -                           | -                                  | 15,007                         |
| Land Sale                                                    | -                        | 16,245                  | -                     | -                        | -                        | -                        | -                           | -                                  | 16,245                         |
| Insurance Proceeds                                           | -                        | -                       | -                     | -                        | -                        | -                        | -                           | -                                  | -                              |
| Bond Proceeds                                                | -                        | -                       | -                     | -                        | 29,879,076               | -                        | -                           | -                                  | 29,879,076                     |
| Total other financing sources and (uses)                     | <b>(3,793,435)</b>       | <b>5,229,290</b>        | <b>-</b>              | <b>-</b>                 | <b>29,879,076</b>        | <b>-</b>                 | <b>-</b>                    | <b>935,317</b>                     | <b>32,250,249</b>              |
| Net change in fund balances                                  | 11,836,243               | (16,344)                | 611,183               | (2,942,865)              | 29,427,004               | 7,123,623                | (419)                       | 7,610,232                          | 53,648,657                     |
| <b>Fund balances - beginning</b>                             | <b>35,676,601</b>        | <b>9,534,428</b>        | <b>168,362</b>        | <b>5,125,103</b>         | <b>-</b>                 | <b>34,358,330</b>        | <b>-</b>                    | <b>10,374,256</b>                  | <b>95,237,080</b>              |
| <b>Fund balances - ending</b>                                | <b>\$ 47,512,844</b>     | <b>\$ 9,518,084</b>     | <b>\$ 779,546</b>     | <b>\$ 2,182,238</b>      | <b>\$ 29,427,004</b>     | <b>\$ 41,481,953</b>     | <b>\$ (419)</b>             | <b>\$ 17,984,488</b>               | <b>\$ 148,885,737</b>          |

**City of Alpharetta**  
**Combining Balance Sheet**  
**Non-Major Governmental Funds**  
**March 31, 2022**

|                                       | Special Revenue |              |                            |                          |                 |              |                     |                   |                         | Total Non-major    |
|---------------------------------------|-----------------|--------------|----------------------------|--------------------------|-----------------|--------------|---------------------|-------------------|-------------------------|--------------------|
|                                       | Hotel Motel     | Impact Fee   | Federal Confiscated Assets | State Confiscated Assets | Grant Operating | E911         | American Rescue ACT | Debt Service Fund | Stormwater Capital Fund | Governmental Funds |
| ASSETS                                |                 |              |                            |                          |                 |              |                     |                   |                         |                    |
| Cash / Cash Equivalents / Investments | \$ 1,746,457    | \$ 4,807,785 | \$ 149,054                 | \$ 38,920                | \$ 130,121      | \$ 2,189,255 | \$ 2,650,636        | \$ 4,677,539      | \$ 1,732,046            | \$ 18,121,813      |
| Taxes Receivable                      | -               | -            | -                          | -                        | -               | -            | -                   | -                 | -                       | -                  |
| Pre-Paid Expenditures                 | -               | -            | -                          | -                        | -               | -            | -                   | -                 | -                       | -                  |
| Accounts Receivable                   | -               | -            | -                          | -                        | -               | -            | -                   | -                 | -                       | -                  |
| Property Taxes                        | -               | -            | -                          | -                        | -               | -            | -                   | 190,321           | -                       | 190,321            |
| Intergovernmental Receivable          | -               | -            | -                          | -                        | 23,513          | -            | -                   | -                 | -                       | 23,513             |
| Due From Other Funds                  |                 |              |                            |                          |                 |              |                     |                   |                         |                    |
| Restricted                            | -               | -            | -                          | -                        | -               | -            | -                   | -                 | -                       | -                  |
| Total Assets                          | 1,746,457       | 4,807,785    | 149,054                    | 38,920                   | 153,634         | 2,189,255    | 2,650,636           | 4,867,860         | 1,732,046               | 18,335,647         |
| LIABILITIES                           |                 |              |                            |                          |                 |              |                     |                   |                         |                    |
| Accounts Payable                      | -               | -            | -                          | -                        | 144             | 49,558       | -                   | 148               | 43,445                  | 93,294             |
| Retainage Payable                     | -               | 7,788        | -                          | -                        | -               | -            | -                   | -                 | -                       | 7,788              |
| Intergovernmental Payable             | -               | -            | -                          | -                        | -               | -            | -                   | -                 | -                       | -                  |
| Arbitrage Payable                     | -               | -            | -                          | -                        | -               | -            | -                   | -                 | -                       | -                  |
| Accounts payable/AR Suspense acct     | 28,947          | -            | -                          | -                        | -               | -            | -                   | -                 | -                       | 28,947             |
| Compensated Absences                  | -               | -            | -                          | -                        | -               | -            | -                   | -                 | -                       | -                  |
| Payroll Liabilities                   | -               | -            | 809                        | -                        | -               | 5,345        | -                   | -                 | -                       | 6,154              |
| Due to Other Fund                     | -               | -            | 689                        | -                        | -               | -            | -                   | -                 | -                       | 689                |
| Deferred Revenue                      | -               | -            | -                          | -                        | 23,513          | -            | -                   | 190,321           | -                       | 213,835            |
| Unearned Revenue                      | -               | -            | -                          | -                        | -               | -            | -                   | 452               | -                       | 452                |
| Total Liabilities                     | 28,947          | 7,788        | 1,498                      | -                        | 23,657          | 54,903       | -                   | 190,921           | 43,445                  | 351,159            |
| FUND BALANCES                         |                 |              |                            |                          |                 |              |                     |                   |                         |                    |
| Restricted:                           |                 |              |                            |                          |                 |              |                     |                   |                         |                    |
| Capital Projects                      | -               | 3,177,916    | -                          | -                        | -               | -            | 153,400             | -                 | 988,372                 | 4,319,687          |
| Law Enforcement                       | -               | -            | 73,525                     | 38,920                   | -               | -            | -                   | -                 | -                       | 112,445            |
| Promotion of Tourism                  | 1,071,389       | -            | -                          | -                        | -               | -            | -                   | -                 | -                       | 1,071,389          |
| Emergency Telephone Activities        | -               | -            | -                          | -                        | -               | 692,610      | -                   | -                 | -                       | 692,610            |
| Debt Service                          | -               | -            | -                          | -                        | -               | -            | -                   | 4,019,312         | -                       | 4,019,312          |
| Assigned for: Grant Projects          | -               | -            | -                          | -                        | -               | -            | -                   | -                 | -                       | -                  |
| Grant Projects                        | -               | -            | -                          | -                        | 85,122          | -            | -                   | -                 | -                       | 85,122             |
| Encumbrances                          | 518,543         | 649,505      | 7,708                      | -                        | -               | 419,178      | 2,497,236           | -                 | 626,255                 | 4,718,424          |
| Unallocated                           | 127,578         | 972,576      | 66,323                     | -                        | 44,855          | 1,022,564    | -                   | 657,628           | 73,974                  | 2,965,498          |
| Total Fund Balances                   | 1,717,510       | 4,799,997    | 147,556                    | 38,920                   | 129,977         | 2,134,352    | 2,650,636           | 4,676,940         | 1,688,601               | 17,984,488         |
| Total Liabilities and Fund Balances   | \$ 1,746,457    | \$ 4,807,785 | \$ 149,054                 | \$ 38,920                | \$ 153,634      | \$ 2,189,255 | \$ 2,650,636        | \$ 4,867,860      | \$ 1,732,046            | \$ 18,335,647      |

**City of Alpharetta**  
**Combining Statement of Revenues, Expenditures, and Changes in Fund Balances**  
**Non-major Governmental Funds**  
**For the Period Ended March 31, 2022**

|                                                   | Special Revenue |              |                    |                          |                  |              |                     |                   |                         | Total Non-major    |
|---------------------------------------------------|-----------------|--------------|--------------------|--------------------------|------------------|--------------|---------------------|-------------------|-------------------------|--------------------|
|                                                   | Hotel Motel     | Impact Fee   | Confiscated Assets | State Confiscated Assets | Grant Operations | E911 Fund    | American Rescue Act | Debt Service Fund | Stormwater Service Fund | Governmental Funds |
| REVENUES:                                         |                 |              |                    |                          |                  |              |                     |                   |                         |                    |
| Hotel Motel Tax                                   | \$ 4,692,087    | \$ -         | \$ -               | \$ -                     | \$ -             | -            | \$ -                | \$ -              | \$ -                    | \$ 4,692,087       |
| Property tax                                      | -               | -            | -                  | -                        | -                | -            | -                   | 5,154,033         | -                       | 5,154,033          |
| Charges for Service                               | -               | -            | -                  | -                        | 50,000           | 2,689,599    | -                   | -                 | -                       | 2,739,599          |
| Impact Fees                                       | -               | 1,389,419    | -                  | -                        | -                | -            | -                   | -                 | -                       | 1,389,419          |
| Forfeiture Income                                 | -               | -            | 81,231             | 17,905                   | -                | -            | -                   | -                 | -                       | 99,136             |
| Intergovernmental                                 | -               | -            | -                  | -                        | 36,681           | -            | 3,322,256           | -                 | -                       | 3,358,936          |
| Contributions & Donations                         | -               | -            | -                  | -                        | 6,248            | -            | -                   | -                 | -                       | 6,248              |
| Investment Earnings (Loss)                        | (22,420)        | (57,659)     | 1                  | -                        | (1,617)          | (23,806)     | -                   | (51,912)          | (20,062)                | (177,474)          |
| Other                                             | -               | -            | -                  | -                        | -                | 808          | -                   | -                 | -                       | 808                |
| Total revenues                                    | 4,669,667       | 1,331,760    | 81,233             | 17,905                   | 91,312           | 2,666,601    | 3,322,256           | 5,102,121         | (20,062)                | 17,262,792         |
| EXPENDITURES:                                     |                 |              |                    |                          |                  |              |                     |                   |                         |                    |
| Tourism                                           | 2,065,453       | -            | -                  | -                        | -                | -            | -                   | -                 | -                       | 2,065,453          |
| Community Development                             | -               | 2,080        | -                  | -                        | -                | -            | -                   | -                 | -                       | 2,080              |
| Culture/Recreation                                | 51,109          | 162,887      | -                  | -                        | 55,781           | -            | 31,576              | -                 | -                       | 301,353            |
| Public Safety                                     | -               | 124,100      | 7,708              | 105,953                  | 5,161            | 4,727,528    | -                   | -                 | -                       | 4,970,449          |
| Public Works                                      | -               | 52,413       | -                  | -                        | -                | -            | 640,044             | -                 | 901,375                 | 1,593,831          |
| General Government                                | 4,040           | -            | -                  | -                        | 1,500            | -            | -                   | 7,750             | -                       | 13,290             |
| Debt Service:                                     | -               | -            | -                  | -                        | -                | -            | -                   | -                 | -                       | -                  |
| Principal                                         | -               | -            | -                  | -                        | -                | -            | -                   | -                 | -                       | -                  |
| Interest                                          | 372,481         | -            | -                  | -                        | -                | -            | -                   | 1,268,940         | -                       | 1,641,422          |
| Bond Issuance Costs                               | -               | -            | -                  | -                        | -                | -            | -                   | -                 | -                       | -                  |
| Total expenditures                                | 2,493,083       | 341,479      | 7,708              | 105,953                  | 62,442           | 4,727,528    | 671,620             | 1,276,690         | 901,375                 | 10,587,877         |
| Excess (deficiency) of revenues over expenditures | 2,176,584       | 990,281      | 73,525             | (88,048)                 | 28,870           | (2,060,927)  | 2,650,636           | 3,825,430         | (921,436)               | 6,674,915          |
| OTHER FINANCING SOURCES (USES):                   |                 |              |                    |                          |                  |              |                     |                   |                         |                    |
| Transfers in / out:                               |                 |              |                    |                          |                  |              |                     |                   |                         |                    |
| General fund                                      | (1,770,388)     | -            | -                  | -                        | -                | -            | -                   | -                 | 1,140,000               | (630,388)          |
| Budgeted Fund Balance:                            | -               | -            | -                  | -                        | -                | -            | -                   | -                 | -                       | -                  |
| Capital Leases                                    | -               | -            | -                  | -                        | -                | 1,565,705    | -                   | -                 | -                       | 1,565,705          |
| Total other financing sources                     | (1,770,388)     | -            | -                  | -                        | -                | 1,565,705    | -                   | -                 | 1,140,000               | 935,317            |
| Net change in fund balances                       | 406,196         | 990,281      | 73,525             | (88,048)                 | 28,870           | (495,222)    | 2,650,636           | 3,825,430         | 218,564                 | 7,610,232          |
| Fund balances - beginning                         | 1,311,314       | 3,809,716    | 74,031             | 126,968                  | 101,107          | 2,629,573    | -                   | 851,509           | 1,470,037               | 10,374,256         |
| Fund balances - ending                            | \$ 1,717,510    | \$ 4,799,997 | \$ 147,556         | \$ 38,920                | \$ 129,977       | \$ 2,134,352 | \$ 2,650,636        | \$ 4,676,940      | \$ 1,688,601            | \$ 17,984,488      |

**City of Alpharetta**  
**Enterprise Fund -Solid Waste**  
**Statement of Net Position**  
**March 31, 2022**

|                                                            | <u><b>Solid Waste</b></u>  |
|------------------------------------------------------------|----------------------------|
| <b>ASSETS</b>                                              |                            |
| Current Assets:                                            |                            |
| Cash and Cash Equivalents & Investments                    | \$ 1,901,266               |
| Inventories, at cost                                       | -                          |
| Accounts Receivables (net of allowance for uncollectibles) | 179,152                    |
| Prepaid Insurance Expenses                                 | -                          |
| <b>Total Assets</b>                                        | <u><b>2,080,418</b></u>    |
| <b>LIABILITIES</b>                                         |                            |
| Current Liabilities:                                       |                            |
| Accounts Payable                                           | 19,311                     |
| Payroll Liabilities                                        | 126                        |
| Accrued Salaries                                           | -                          |
| Accrued Interest Payable                                   | -                          |
| Compensated Absences Payable                               | -                          |
| Due to Other Funds                                         | -                          |
| Total Current Liabilities                                  | <u>19,437</u>              |
| Current Liabilities Payable from Restricted Assets:        |                            |
| Revenue Bonds Payable                                      | -                          |
| Total Current Liabilities Payable from Restricted Assets   | <u>-</u>                   |
| Noncurrent Liabilities:                                    |                            |
| Customer Deposits                                          | -                          |
| Compensated Absences less Current Portion                  | -                          |
| Total Noncurrent Liabilities                               | <u>-</u>                   |
| <b>Total Liabilities</b>                                   | <u><b>19,437</b></u>       |
| <b>NET ASSETS</b>                                          |                            |
| Invested in Capital Assets, net of related debt            | -                          |
| Reserved for Debt Service                                  | -                          |
| Reserved for Encumbrances                                  | -                          |
| Unreserved                                                 | 2,060,982                  |
| <b>Total Net Assets</b>                                    | <u><b>2,060,982</b></u>    |
| <b>Total Liabilities &amp; Net Assets</b>                  | <u><b>\$ 2,080,418</b></u> |



**City of Alpharetta**  
**Enterprise Fund - Solid Waste**  
**Statement of Revenues, Expenses, and Changes in Net Position**  
**For the Period Ended March 31, 2022**

|                                                      |                            |
|------------------------------------------------------|----------------------------|
| Operating revenues:                                  |                            |
| Charges for sales and services:                      |                            |
| Refuse Collection charges                            | \$ 5,087,535               |
| Misc Revenue                                         | -                          |
| Total operating revenues                             | <u>5,087,535</u>           |
| Operating expenses:                                  |                            |
| Administration                                       | 5,561,845                  |
| Non-departmental                                     | -                          |
| Total operating expenses                             | <u>5,561,845</u>           |
| Operating Gain (loss)                                | (474,310)                  |
| Non-operating revenues (expenses):                   |                            |
| Investment earnings (Loss)                           | <u>(22,899)</u>            |
| Total non-operating revenue (expenses)               | <u>(22,899)</u>            |
| Income (loss) before transfers                       | (497,209)                  |
| Transfers In                                         | -                          |
| Transfers Out                                        | <u>-</u>                   |
| Change In Net Assets                                 | (497,209)                  |
| <b>Total net assets-beginning</b>                    | <b><u>802,291</u></b>      |
| <b>Total net assets-ending (net of encumbrances)</b> | <b><u>305,082</u></b>      |
| Adjustments to GAAP basis:                           |                            |
| Encumbrances                                         | 1,755,900                  |
| Misc adj-Encumbrances Resv/Prior Year                |                            |
| <b>Total net assets-ending</b>                       | <b><u>\$ 2,060,982</u></b> |

# DEVELOPMENT AUTHORITY



## Revenue & Expenditure Report GAAP Financial Statements



# ALPHARETTA DEVELOPMENT AUTHORITY

## Financial Management Report - As of March 31, 2022

| Account #                 | Project                                                 | Total Budget      | Actuals<br>(Collections/<br>Expenditures) | Encumbrances     | Remaining         |
|---------------------------|---------------------------------------------------------|-------------------|-------------------------------------------|------------------|-------------------|
| <b>Revenues</b>           |                                                         |                   |                                           |                  |                   |
| 99575100-346900           | Bond Application Fee                                    | \$ -              | \$ 500                                    |                  | \$ (500)          |
| 99575100-361000           | Investment Earnings                                     | -                 | 4                                         |                  | (4)               |
| 99575100-371000-C1532     | ATC Operational Funding (COA)                           | 95,000            | 95,000                                    |                  | -                 |
| (2) 99575100-381000-C1535 | Innovation Center Operations (ATC)                      | 18,800            | 10,742                                    |                  | 8,058             |
|                           | <b>subtotal</b>                                         | <b>\$ 113,800</b> | <b>\$ 106,247</b>                         |                  | <b>\$ 7,553</b>   |
| (1) 99575100-395000       | Carryforward Fund Balance                               | \$ 263,120        | \$ -                                      |                  | \$ 263,120        |
|                           | <b>subtotal</b>                                         | <b>\$ 263,120</b> | <b>\$ -</b>                               |                  | <b>\$ 263,120</b> |
|                           | <b>Total</b>                                            | <b>\$ 376,920</b> | <b>\$ 106,247</b>                         |                  | <b>\$ 270,673</b> |
| <b>Expenditures</b>       |                                                         |                   |                                           |                  |                   |
| 99575100-571000-C1403     | Local Job Creation Grant Program                        | \$ 32,500         | \$ -                                      | \$ -             | \$ 32,500         |
| 99575100-544100-C1532     | ATC Operational Funds                                   | 95,000            | 79,167                                    | 15,833           | -                 |
| 99575100-544100-C1601     | High Impact Permitting Grant Program (IGA with COA)     | 20,948            | -                                         | -                | 20,948            |
| 99575100-544100-C0924     | Economic Development Strategic Plan (split with COA)    | 37,500            | -                                         | -                | 37,500            |
| 99575100-544100-C2210     | Downtown Economic Development Initiative                | 40,000            | 40,000                                    | -                | -                 |
| 99575100-531100           | General Supplies & Materials                            | 1,773             | 1,772                                     | -                | 1                 |
|                           | <b>subtotal</b>                                         | <b>\$ 227,721</b> | <b>\$ 120,939</b>                         | <b>\$ 15,833</b> | <b>\$ 90,949</b>  |
| (2) 99575100-522250-C1535 | Innovation Center Operations (Facility Repair & Maint.) | \$ 8,510          | \$ 8,509                                  | \$ -             | \$ 1              |
| (2) 99575100-523860-C1535 | Innovation Center Operations (Maintenance Contracts)    | 7,500             | 2,059                                     | -                | 5,441             |
| (2) 99575100-531200-C1535 | Innovation Center Operations (Miscellaneous Utilities)  | 1,100             | 697                                       | -                | 403               |
| (2) 99575100-531210-C1535 | Innovation Center Operations (Water/Sewer)              | 200               | 195                                       | -                | 5                 |
| (2) 99575100-531220-C1535 | Innovation Center Operations (Natural Gas)              | 4,500             | 3,535                                     | -                | 965               |
| (2) 99575100-531230-C1535 | Innovation Center Operations (Electricity)              | 5,500             | 2,633                                     | -                | 2,867             |
|                           | <b>subtotal</b>                                         | <b>\$ 27,310</b>  | <b>\$ 17,628</b>                          | <b>\$ -</b>      | <b>\$ 9,682</b>   |
| 99575100-579000           | Reserve                                                 | \$ 123,346        | \$ -                                      | \$ -             | \$ 123,346        |
|                           | <b>Total</b>                                            | <b>\$ 378,377</b> | <b>\$ 138,567</b>                         | <b>\$ 15,833</b> | <b>\$ 223,977</b> |

(1) Carryforward Fund Balance represents cash available at the end of the prior fiscal year that is programmed into the current fiscal year budget. As this account represents cash already received, there will not be actual collections.

(2) Innovation Center utilities are being funded by the Alpharetta Technology commission (ATC) on a reimbursement basis. As such, expenses will outpace budget at month end due to the billing/reimbursement delay.



**ALPHARETTA DEVELOPMENT AUTHORITY**  
Financial Management Report - As of March 31, 2022

| Account #                                             | Project | Total Budget | Actuals<br>(Collections/<br>Expenditures) | Encumbrances | Remaining |
|-------------------------------------------------------|---------|--------------|-------------------------------------------|--------------|-----------|
| <b>Fund Balance Reconciliation</b>                    |         |              |                                           |              |           |
| <b>Fund Balance (beginning of Fiscal Year)</b>        |         |              | \$ 263,121                                |              |           |
| Revenues collected to date                            |         |              | 106,247                                   |              |           |
| Expenditures incurred to date                         |         |              | (138,567)                                 |              |           |
| <b>Fund Balance (current)</b>                         |         |              | <b>\$ 230,801</b>                         |              |           |
| Allocation of Forecasted Fund Balance:                |         |              |                                           |              |           |
| Non-Spendable (unspent/remaining project allocations) |         |              | \$ 106,783                                |              |           |
| Spendable (available for investment by the Board)     |         |              | 124,018                                   |              |           |
|                                                       |         |              | <b>\$ 230,801</b>                         |              |           |

**City of Alpharetta**  
**Balance Sheet**  
**COMPONENT UNIT-DEVELOPMENT AUTHORITY**  
**March 31, 2022**

**ASSETS**

Current Assets:

|                           |                       |
|---------------------------|-----------------------|
| Cash and Cash Equivalents | \$ 233,705            |
| Investments               | -                     |
| Receivables               | -                     |
| <b>Total Assets</b>       | <b><u>233,705</u></b> |

**LIABILITIES**

|                          |                     |
|--------------------------|---------------------|
| Accounts Payable         | 1,813               |
| Deferred Revenue         | -                   |
| Due to Other Funds       | 1,091               |
| <b>Total Liabilities</b> | <b><u>2,904</u></b> |

**Fund Balance**

|                           |                       |
|---------------------------|-----------------------|
| Restricted                | 106,783               |
| Unassigned                | 124,018               |
| <b>Total Fund Balance</b> | <b><u>230,801</u></b> |

|                                             |                                 |
|---------------------------------------------|---------------------------------|
| <b>Total Liabilities &amp; Fund Balance</b> | <b><u><u>\$ 233,705</u></u></b> |
|---------------------------------------------|---------------------------------|

**City of Alpharetta**  
**Statement of Revenues, Expenditures, and Changes in Fund Balance**  
**COMPONENT UNIT-DEVELOPMENT AUTHORITY**  
**For the Period Ended March 31, 2022**

|                                                              | <u><b>Actual<br/>Amounts</b></u> |
|--------------------------------------------------------------|----------------------------------|
| <b>Revenues</b>                                              |                                  |
| Rent/Royalties                                               | \$ 10,742                        |
| Fees                                                         | 500                              |
| Contributions & Donations                                    | 95,000                           |
| Miscellaneous Income-Interest                                | 4                                |
| Miscellaneous Revenue                                        | -                                |
| <b>Total Revenues</b>                                        | <u><b>106,247</b></u>            |
| <b>Expenditures</b>                                          |                                  |
| Economic Development                                         | 135,000                          |
| Maintenance Contracts                                        | 10,568                           |
| Utilities - Miscellaneous                                    | 8,832                            |
| Debt Service:                                                |                                  |
| Principal                                                    | -                                |
| Interest                                                     | -                                |
| <b>Total Expenditures</b>                                    | <u><b>154,400</b></u>            |
| Excess (deficiency) of revenues<br>over (under) expenditures | (48,153)                         |
| <b>Net Change in Fund Balances</b>                           | (48,153)                         |
| <b>Fund Balance, Beginning of Year</b>                       | <u><b>263,121</b></u>            |
| Encumbrances                                                 | 15,833                           |
| <b>Fund Balance, End of Year</b>                             | <u><b>230,801</b></u>            |



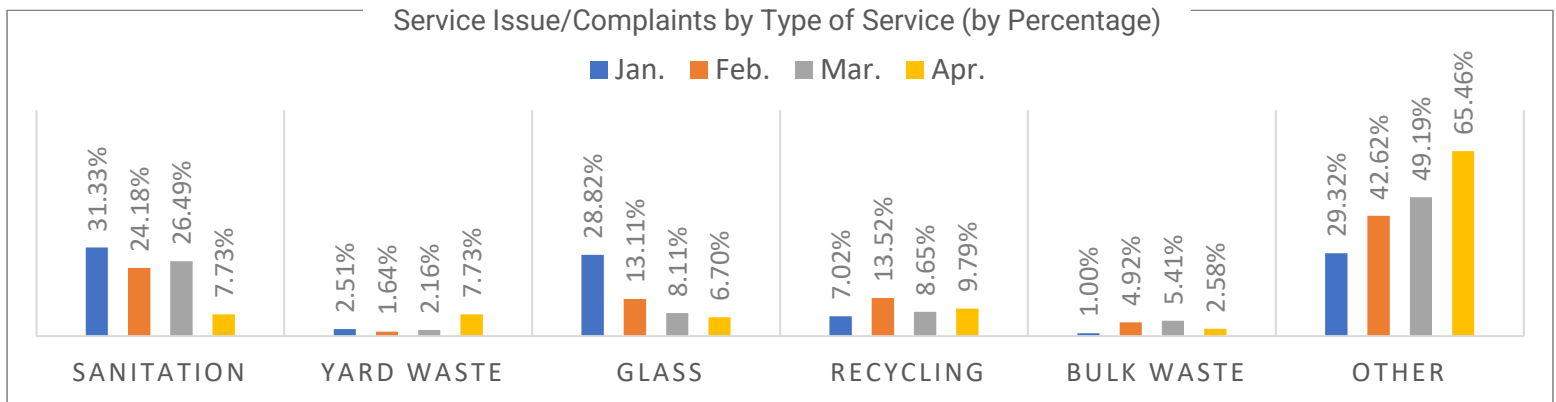
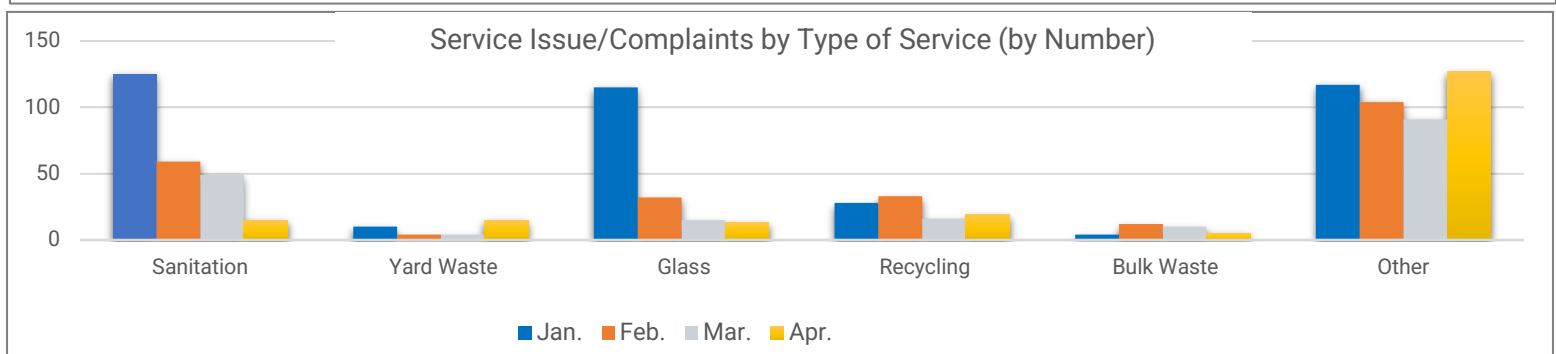
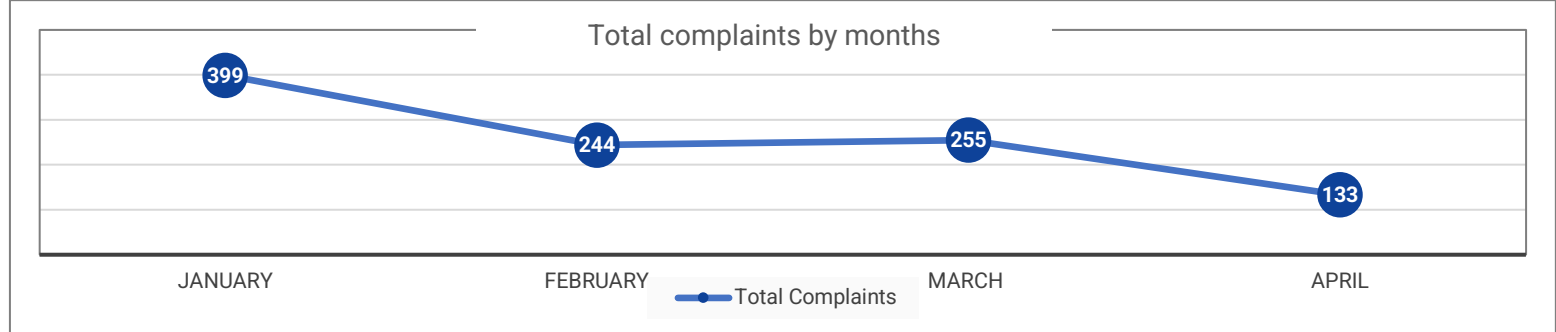
## **Accountability & Performance Dashboards**



# Republic Services –

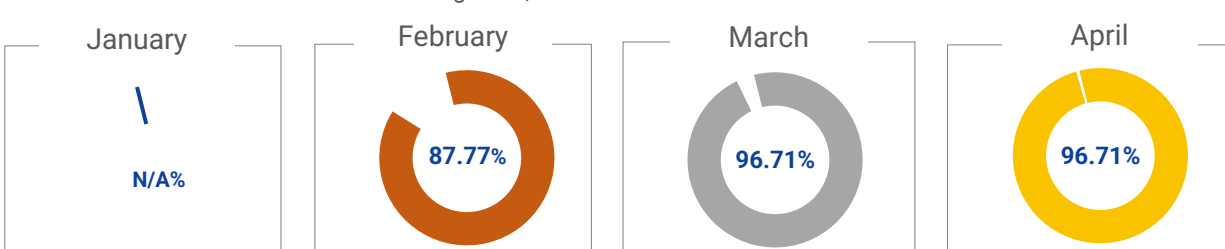
## Accountability and Performance Dashboard

| Performance Measure                         | Purpose                                                                                                                                                                                                                                                         |
|---------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Services Issue or Complaint Submission Form | Designed to allow customers to make service-related requests or raise issues such as unresolved non-operational difficulties, missed pickups, spills, etc. so that the appropriate resolution can be provided, and the City/contractor can gauge service delays |



| Performance Measure                                       | Purpose                                                                                                                                                                                                                          |
|-----------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Republic – Daily Route Status Updates/ routes on schedule | Provide status reports twice a day, once in the morning and once after routes are completed for the day. Allows the City to proactively communicate information to customers if there are any incomplete/disruption in services. |

Percentage of 1,120 routes collected on schedule



Taken into consideration the multiple residential services performed by Republic Services, Alpharetta residents receive roughly 360,000 touches per month (90,000 per week). Latest detail log for routes collected on scheduled on reverse side.

DISCLAIMER ON ACCURACY AND COMPLETENESS OF INFORMATION. While the CITY uses reasonable efforts to provide accurate and up-to-date information, some of the information provided is gathered by third parties and has not been independently verified by the CITY. Changes may periodically be made to the information and these changes may or may not be incorporated in any new version

This report is based on the twice daily route status emails from Republic Services. Republic Services operates thirteen to fourteen routes on most days, with Friday being a lighter day.

## Route Status Report

### Route Status Report – April 2022

| Type of Service                              | Week 1:     | Week 2:     | Week 3:       | Week 4:       | Week 5: | Percentage OS by Type of Service |
|----------------------------------------------|-------------|-------------|---------------|---------------|---------|----------------------------------|
| On Schedule (OS) – All Services              |             |             |               |               |         |                                  |
| Service Delay - Sanitation/Household Garbage | OS          | OS          | OS            | OS            |         | 100%                             |
| Service Delay – Glass                        | OS          | OS          | ½ (Tues)*     | ¼ day (Mon.)* |         | 96.25%                           |
| Service Delay – Recycling                    | OS          | OS          | OS            | OS            |         | 100%                             |
| Service Delay – Yard Waste                   | OS          | OS          | OS            | OS            |         | 100%                             |
| Service Delay – Bulk Waste                   | OS          | OS          | OS            | OS            |         | 100%                             |
| Service Delay – Backdoor                     | OS          | OS          | OS            | OS            |         | 100%                             |
| Service Delay – Pup Truck                    | OS          | OS          | OS            | OS            |         | 100%                             |
| <b>TOTALS (Percentage OS by week)</b>        | <b>100%</b> | <b>100%</b> | <b>98.57%</b> | <b>99.29%</b> |         | <b>99.46%</b>                    |

#### Detail Description of Delays \*

##### Week 3:

- Apr. 19 - Glass routes are delayed by 4 hrs. To get back on schedule, two glass trucks will be on route Wednesday, April 20th.

##### Week 4:

- Apr. 25 – One glass route not complete. Scheduled to recover April 26<sup>th</sup>.





# STAFF REPORT

Submitting Department: Public Works

Submitted By: Matt Malone

Sponsored By:

Meeting Date: May 16, 2022

## I. AGENDA ITEM TITLE: ON-CALL STORMWATER PIPE LINING SERVICES - IPR

## II. RECOMMENDATION:

Please approve funding in an amount not to exceed \$750,000 to IPR Southeast for the On-Call Stormwater Pipe Lining Services FY 2022 task order 2 and authorize the Mayor to execute all necessary documents.

## III. BUDGET IMPLICATIONS:

BUDGETED ITEM: YES

FISCAL IMPACT: YES

INCLUDED IN CURRENT FY CPTL BUDGET: YES

INCLUDED IN CURRENT FY OPRT. BUDGET: NO

TOTAL PROJECT COST: NOT TO EXCEED  
\$750,000

APPROPRIATIONS:

| ACCOUNT TITLE/NUMBER                            | DOLLAR AMOUNT |
|-------------------------------------------------|---------------|
| SW Pipe and Structure R&M/30341100 541430 C1308 | \$709,293.50  |
| SW Pipe and Structure R&M/30241100 541430 C1308 | \$40,706.50   |

EXTERNAL FUNDING SOURCES:

| ACCOUNT TITLE/NUMBER | DOLLAR AMOUNT |
|----------------------|---------------|
| N/A                  | \$0.00        |
| N/A                  | \$0.00        |

## IV. REPORT IN BRIEF:

The life expectancy for corrugated metal pipes (CMP) is approximately 25 years. Due to the age of much of the City's stormwater infrastructure, many of our pipes have met or exceeded their life expectancy and are in need of repair.

During routine inspections of the City's stormwater pipe conveyance infrastructure, the condition of the pipes is evaluated and ranked. Based on that ranking, work orders are entered into the Public Works Asset Management System for repairs.

Pipe maintenance falls into two categories; full replacement and repairs in place. When pipes are in need of repair but are not to the point of complete failure or replacement, the City has a unique opportunity of extending pipe life expectancy through trenchless lining of the pipe. The trenchless system of lining pipes has been recognized as being the most efficient and cost-effective way of making repairs while minimizing the impact on our residents, roads, and parking lots.

On March 15th, 2021, the City approved two 5-year pipe lining contracts, one with IPR Southeast and a second with Utility Asset Management. Each contract is for a specific variation of pipe lining. The contracts allow the City to follow-up our inspections by making the necessary repairs prior to the pipe reaching failure.

The City currently has over 200 pipe lining work orders in the queue. Most of the pipes that have been identified meet the criteria necessary for repairs through the on-call contract with IPR Southeast.

The award of this funding will provide for pipe lining throughout the City on our most critical pipes. We anticipate that this funding will cover 5,600 linear feet of pipe lining. The attached work order list identifies the pipes to be lined by IPR.

**V. ALTERNATIVES:**

**VI. ATTACHMENTS:**

Pipe repair work orders

| Work Order # | Structure ID | Pipe Diameter (ft) | Pipe Length (ft) | Pipe Material                | Address             |
|--------------|--------------|--------------------|------------------|------------------------------|---------------------|
| 49330        | 36957        | 1.5                | 57.22933832      | Reinforced Concrete Pipe     | Waters Road         |
| 123424       | 33726        | 1.5                | 29.43922266      | Reinforced Concrete Pipe     | Vista Forest Drive  |
| 123114       | 34089        | 1.5                | 142.7686725      | Coated Corrugated Metal Pipe | Morning Mist Way    |
| 123114       | 34093        | 1.5                | 10.78494804      | Plain Corrugated Metal Pipe  | Morning Mist Way    |
| 123766       | 35485        | 2                  | 115.2271268      | Coated Corrugated Metal Pipe | Park Brooke Court   |
| 123771       | 35525        | 1.5                | 123.6147887      | Coated Corrugated Metal Pipe | Brookline Court     |
| 123679       | 35581        | 3                  | 57.59216605      | Coated Corrugated Metal Pipe | Brookline Way       |
| 123667       | 35596        | 1.5                | 53.62033045      | Coated Corrugated Metal Pipe | Park Brooke Way     |
| 7947         | 35614        | 1.5                | 36.19668945      | Plain Concrete               | Preston Ridge Road  |
| 123664       | 35634        | 2                  | 126.1073137      | Coated Corrugated Metal Pipe | Park Creek Way      |
| 123587       | 35698        | 2                  | 36.64070302      | Plain Corrugated Metal Pipe  | Park Brooke Trace   |
| 123596       | 35749        | 1.5                | 102.0632064      | Coated Corrugated Metal Pipe | Brookline Ridge     |
| 123625       | 35764        | 2                  | 152.5938449      | Coated Corrugated Metal Pipe | Brookline Trace     |
| 7941         | 35769        | 1.5                | 33.49995908      | Coated Corrugated Metal Pipe | North Point Parkway |
| 123436       | 35775        | 1.5                | 126.175044       | Coated Corrugated Metal Pipe | Forest Path Lane    |
| 123432       | 35865        | 3                  | 29.45284556      | Coated Corrugated Metal Pipe | Forest Path Lane    |
| 123437       | 35910        | 3                  | 155.44532        | Plain Corrugated Metal Pipe  | Park Brooke Trace   |
| 7813         | 35937        | 2                  | 94.84556684      | Coated Corrugated Metal Pipe | Park Brooke Trace   |
| 49330        | 36594        | 2                  | 99.14831688      | Coated Corrugated Metal Pipe | Haven Bluff         |
| 49330        | 36598        | 2                  | 158.907132       | Reinforced Concrete Pipe     | Haven Bluff         |
| 49330        | 36602        | 2                  | 127.0292215      | Coated Corrugated Metal Pipe | Waters Road         |
| 49330        | 36606        | 2.5                | 17.98372991      | Coated Corrugated Metal Pipe | Haven Bluff         |
| 49330        | 36961        | 2                  | 66.8676143       | Coated Corrugated Metal Pipe | Waters Road         |
| 7160         | 37671        | 2                  | 22.28174037      | Coated Corrugated Metal Pipe | Cape York Trace     |
| 7889         | 38127        | 2.5                | 43.03955594      | Coated Corrugated Metal Pipe | Grey Abbey Drive    |
| 122915       | 38253        | 2                  | 48.8843539       | Reinforced Concrete Pipe     | Park Creek Drive    |
| 122914       | 38257        | 2                  | 106.7064449      | Coated Corrugated Metal Pipe | Park Creek Drive    |
| 125547       | 38261        | 1.5                | 45.70039691      | Coated Corrugated Metal Pipe | Park Creek Drive    |
| 125547       | 38265        | 1.5                | 143.5068481      | Coated Corrugated Metal Pipe | Park Creek Drive    |
| 122915       | 38269        | 2.5                | 217.043406       | Coated Corrugated Metal Pipe | Park Creek Drive    |
| 122843       | 38291        | 1.5                | 29.924308        | Reinforced Concrete Pipe     | Park Creek Trace    |
| 122842       | 38318        | 1.5                | 121.550349       | Coated Corrugated Metal Pipe | Park Creek Drive    |
| 122842       | 38322        | 2                  | 33.16781996      | Coated Corrugated Metal Pipe | Park Creek Drive    |
| 122464       | 38391        | 2                  | 32.4585649       | Coated Corrugated Metal Pipe | Park Bridge Parkway |
| 122459       | 38395        | 1.5                | 73.2190938       | Coated Corrugated Metal Pipe | Park Bridge Parkway |
| 122691       | 38588        | 2.5                | 113.9547794      | Coated Corrugated Metal Pipe | Park Bridge Parkway |
| 122645       | 38591        | 2                  | 209.4451053      | Coated Corrugated Metal Pipe | Park Bridge Parkway |
| 122644       | 38595        | 2                  | 164.9906303      | Coated Corrugated Metal Pipe | Park Bridge Parkway |
| 122557       | 38603        | 1.5                | 170.386747       | Coated Corrugated Metal Pipe | Park Bridge Parkway |
| 122556       | 38607        | 1.5                | 51.71143356      | Coated Corrugated Metal Pipe | Park Bridge Parkway |
| 123877       | 38627        | 2                  | 107.0499681      | Coated Corrugated Metal Pipe | Wednesbury Road     |
| 123877       | 38630        | 2                  | 36.48928983      | Coated Corrugated Metal Pipe | Wednesbury Road     |
| 122344       | 39675        | 1.5                | 87.13424092      | Coated Corrugated Metal Pipe | Park Bridge Parkway |
| 122346       | 39680        | 1.5                | 77.40213531      | Coated Corrugated Metal Pipe | Park Bridge Parkway |
| 122832       | 39710        | 2                  | 33.5834752       | Coated Corrugated Metal Pipe | Park Bridge Parkway |
| 122831       | 39758        | 2                  | 58.31641584      | Coated Corrugated Metal Pipe | Park Bridge Parkway |

Pipes identified for IPR Task Order  
2

|        |       |     |             |                              |                         |
|--------|-------|-----|-------------|------------------------------|-------------------------|
| 7773   | 39837 | 1.5 | 238.8032249 | Coated Corrugated Metal Pipe | Park Brooke Drive       |
| 125725 | 40527 | 3   | 37.35909404 | Reinforced Concrete Pipe     | Newcastle Drive         |
| 125725 | 40529 | 4   | 12.35431689 | Coated Corrugated Metal Pipe | Newcastle Drive         |
| 46724  | 40946 | 2   | 199.3298122 | Coated Corrugated Metal Pipe | Kimball Bridge Road     |
| 46724  | 40948 | 2   | 114.8309337 | Coated Corrugated Metal Pipe | Pineset Drive           |
| 46724  | 40950 | 2   | 135.1178507 | Coated Corrugated Metal Pipe | Pineset Drive           |
| 48957  | 42563 | 2   | 125.366976  | Coated Corrugated Metal Pipe | Waters Glen Way         |
| 48957  | 42565 | 2   | 57.59274025 | Coated Corrugated Metal Pipe | Waters Glen Way         |
| 48546  | 45696 | 1.5 | 34.89239479 | Reinforced Concrete Pipe     | Waters Road             |
| 48546  | 45698 | 1.5 | 83.39015455 | Coated Corrugated Metal Pipe | Waters Road             |
| 49201  | 45771 | 1.5 | 41.73916779 | Reinforced Concrete Pipe     | Waters Road             |
| 49201  | 45773 | 2.5 | 49.85062614 | Coated Corrugated Metal Pipe | Waters Road             |
| 49201  | 45775 | 2.5 | 86.68394664 | Coated Corrugated Metal Pipe | Waters Road             |
| 49201  | 45777 | 2.5 | 74.16665324 | Coated Corrugated Metal Pipe | Milton Park Drive       |
| 48524  | 45843 | 1.5 | 169.9814761 | Reinforced Concrete Pipe     | Waters Road             |
| 48524  | 45849 | 1.5 | 42.42621594 | Reinforced Concrete Pipe     | Waters Road             |
| 48524  | 45851 | 1.5 | 14.94629565 | Coated Corrugated Metal Pipe | Waters Road             |
| 48524  | 45857 | 2   | 77.18231428 | Coated Corrugated Metal Pipe | Waters Road             |
| 48524  | 45859 | 3   | 14.36545348 | Coated Corrugated Metal Pipe | Waters Road             |
| 122836 | 46267 | 1.5 | 30.97114124 | Plain Corrugated Metal Pipe  | Big Creek Overlook      |
| 122839 | 46293 | 2   | 36.83082713 | Coated Corrugated Metal Pipe | Little Creek Crossing   |
| 112146 | 30028 | 2.5 | 40.49507267 | Coated Corrugated Metal Pipe | Brierfield Road         |
| 29546  | 30053 | 1.5 | 191.9538044 | Plain Corrugated Metal Pipe  | Ridgewood Way           |
| 112255 | 30118 | 1.5 | 23.53488469 | Plain Corrugated Metal Pipe  | Briers Creek Drive      |
| 28964  | 30136 | 1   | 62.14073313 | Plain Corrugated Metal Pipe  | Chestnut Court          |
| 1456   | 30147 | 1.5 | 32.76730013 | Coated Corrugated Metal Pipe | Briers Creek Drive      |
| 29031  | 30163 | 1.5 | 49.50431194 | Plain Corrugated Metal Pipe  | Willow Tree Way         |
| 17223  | 30168 | 2   | 38.12300504 | Coated Corrugated Metal Pipe | Briers Chute            |
| 1976   | 30362 | 1.5 | 89.41231451 | Plain Corrugated Metal Pipe  | Chantilly Drive         |
| 110857 | 30370 | 1.5 | 96.04759659 | Plain Corrugated Metal Pipe  | Chantilly Drive         |
| 1990   | 30440 | 3   | 117.4917392 | Plain Corrugated Metal Pipe  | Chantilly Drive         |
| 110989 | 30488 | 1.5 | 136.8789003 | Plain Corrugated Metal Pipe  | Saint Michelle Court    |
| 2002   | 30677 | 1.5 | 66.73560324 | Plain Corrugated Metal Pipe  | Myers Drive             |
| 28694  | 30931 | 3   | 8.28297234  | Plain Corrugated Metal Pipe  | Clubhouse Drive         |
| 28696  | 30946 | 3   | 65.76497952 | Plain Corrugated Metal Pipe  | Clubhouse Drive         |
| 30624  | 30952 | 3   | 24.64484509 | Plain Corrugated Metal Pipe  | Clubhouse Drive         |
| 36709  | 31187 | 2   | 78.09264423 | Coated Corrugated Metal Pipe | Malbrough Drive         |
| 117021 | 31463 | 2   | 21.16851116 | Reinforced Concrete Pipe     | Brookhill Crossing Lane |
| 37752  | 31493 | 3   | 28.49724905 | Coated Corrugated Metal Pipe | Crabapple Chase Court   |
| 37898  | 31528 | 1.5 | 39.58601836 | Coated Corrugated Metal Pipe | Salisbury Drive         |
| 37896  | 31535 | 2   | 30.00241234 | Coated Corrugated Metal Pipe | Salisbury Drive         |
| 28024  | 31746 | 4   | 85.16797629 | Plain Corrugated Metal Pipe  | Newport Bay Passage     |
| 28565  | 31845 | 2.5 | 18.23932222 | Plain Corrugated Metal Pipe  | Compass Pointe Crossing |
| 38691  | 32075 | 2.5 | 48.07910263 | Coated Corrugated Metal Pipe | Dennis Drive            |
| 27019  | 32093 | 2   | 37.10802931 | Plain Corrugated Metal Pipe  | Graystone Crossing      |
| 27021  | 32110 | 2   | 30.1552884  | Plain Corrugated Metal Pipe  | Graystone Way           |
| 38275  | 32173 | 2.5 | 167.5227322 | Coated Corrugated Metal Pipe | Birch Hollow Drive      |

|        |       |     |             |                              |                     |
|--------|-------|-----|-------------|------------------------------|---------------------|
| 112743 | 32187 | 1.5 | 32.34043572 | Reinforced Concrete Pipe     | Mid Broadwell Road  |
| 112742 | 32191 | 1.5 | 38.3454089  | Coated Corrugated Metal Pipe | Mid Broadwell Road  |
| 4758   | 32342 | 1.5 | 48.00205902 | Coated Corrugated Metal Pipe | Sydney Walk         |
| 25831  | 32416 | 3   | 81.60135124 | Plain Corrugated Metal Pipe  | Chasewood Trail     |
| 115405 | 32502 | 1   | 120.2643836 | Plain Corrugated Metal Pipe  | Pine Grove Drive    |
| 114865 | 32609 | 1.5 | 11.55002699 | Plain Corrugated Metal Pipe  | Weatherford Circle  |
| 115673 | 32867 | 3   | 60.35465638 | Plain Corrugated Metal Pipe  | Jayne Ellen Way     |
| 26244  | 33020 | 2   | 86.86183127 | Plain Corrugated Metal Pipe  | Tidewater Way       |
| 26245  | 33024 | 2   | 33.16807052 | Plain Corrugated Metal Pipe  | Tidewater Way       |
| 27296  | 33106 | 1.5 | 6.69342401  | Plain Corrugated Metal Pipe  | Hamptons Crossing   |
| 113277 | 33159 | 3   | 94.45534995 | Coated Corrugated Metal Pipe | Cogburn Ridge Way   |
| 113325 | 33248 | 1.5 | 44.90097536 | Reinforced Concrete Pipe     | Cogburn Ridge Road  |
| 15703  | 33459 | 2   | 91.48088283 | Coated Corrugated Metal Pipe | Tammany Pointe      |
| 29904  | 33473 | 1.5 | 20.84578068 | Plain Corrugated Metal Pipe  | Southlake Drive     |
| 15061  | 33582 | 1.5 | 99.91546576 | Coated Corrugated Metal Pipe | Penn Oak Court      |
| 30601  | 33587 | 1.5 | 26.31087659 | Plain Corrugated Metal Pipe  | Southlake Drive     |
| 29926  | 33598 | 1.5 | 93.9817542  | Plain Corrugated Metal Pipe  | Southlake Drive     |
| 115676 | 33825 | 1.5 | 39.45343075 | Plain Corrugated Metal Pipe  | Cumming Street      |
| 15836  | 33852 | 2   | 43.15266077 | Plain Corrugated Metal Pipe  | Henderson Parkway   |
| 114965 | 33861 | 2   | 28.37065261 | Plain Corrugated Metal Pipe  | Henderson Parkway   |
| 115812 | 33905 | 3   | 43.35004675 | Reinforced Concrete Pipe     | North Main Street   |
| 30007  | 34041 | 1.5 | 27.55208387 | Plain Corrugated Metal Pipe  | Southlake Drive     |
| 27776  | 34067 | 5   | 122.930623  | Coated Corrugated Metal Pipe | Southlake Drive     |
| 121810 | 34176 | 2.5 | 73.90598126 | Coated Corrugated Metal Pipe | Timberline Place    |
| 121786 | 34191 | 1.5 | 96.98787465 | Reinforced Concrete Pipe     | Webb Bridge Road    |
| 121831 | 34242 | 1.5 | 29.12602324 | Reinforced Concrete Pipe     | Breckenridge Lane   |
| 122265 | 34302 | 2   | 142.2443747 | Coated Corrugated Metal Pipe | Timberline Place    |
| 121604 | 34462 | 2   | 123.3223452 | Coated Corrugated Metal Pipe | Breckenridge Court  |
| 42223  | 34677 | 3   | 419.7434164 | Coated Corrugated Metal Pipe | Rainwater Drive     |
| 41984  | 34681 | 3   | 230.6991394 | Coated Corrugated Metal Pipe | Rainwater Drive     |
| 124191 | 34872 | 1.5 | 405.7424762 | Reinforced Concrete Pipe     | Haynes Bridge Road  |
| 30504  | 35108 | 1.5 | 36.69520676 | Plain Corrugated Metal Pipe  | Windward Parkway    |
| 125516 | 35435 | 1.5 | 57.41328119 | Plain Corrugated Metal Pipe  | North Point Parkway |
| 125580 | 35494 | 3   | 48.37005237 | Coated Corrugated Metal Pipe | Preston Ridge Road  |
| 125572 | 35545 | 2   | 87.95919844 | Coated Corrugated Metal Pipe | Preston Ridge Road  |
| 115357 | 35692 | 2   | 52.62088519 | Reinforced Concrete Pipe     | North Main Street   |
| 115359 | 35696 | 2   | 26.92702746 | Reinforced Concrete Pipe     | North Main Street   |
| 125584 | 35754 | 1.5 | 93.08979861 | Coated Corrugated Metal Pipe | North Point Parkway |
| 125585 | 35762 | 3   | 30.96762459 | Coated Corrugated Metal Pipe | North Point Parkway |
| 125587 | 35777 | 2.5 | 77.22718405 | Coated Corrugated Metal Pipe | North Point Parkway |
| 125588 | 35780 | 2.5 | 28.48179809 | Coated Corrugated Metal Pipe | North Point Parkway |
| 125567 | 35809 | 1.5 | 120.5169799 | Coated Corrugated Metal Pipe | Preston Ridge Road  |
| 123433 | 35837 | 4   | 101.575509  | Coated Corrugated Metal Pipe | Forest Path Lane    |
| 125593 | 36274 | 4   | 122.3790198 | Reinforced Concrete Pipe     | Alexander Drive     |
| 122341 | 36344 | 1.5 | 231.3862967 | Reinforced Concrete Pipe     | Webb Bridge Road    |
| 39996  | 36948 | 2   | 147.5673213 | Reinforced Concrete Pipe     | Wills Road          |
| 49636  | 37137 | 3   | 76.14692812 | Coated Corrugated Metal Pipe | Gunter Court        |



|        |       |     |             |                              |                           |
|--------|-------|-----|-------------|------------------------------|---------------------------|
| 42176  | 37184 | 2   | 108.9528226 | Coated Corrugated Metal Pipe | Karen Drive               |
| 125326 | 37417 | 3   | 109.2239241 | Reinforced Concrete Pipe     | Kimball Trace             |
| 124864 | 37600 | 3.5 | 133.3111764 | Coated Corrugated Metal Pipe | Cape York Trace           |
| 124854 | 37904 | 4   | 53.45413832 | Coated Corrugated Metal Pipe | Grey Abbey Drive          |
| 124852 | 38073 | 3.5 | 94.10642991 | Coated Corrugated Metal Pipe | Grey Abbey Drive          |
| 124629 | 38316 | 3.5 | 69.58804677 | Coated Corrugated Metal Pipe | Great Rissington Way      |
| 124647 | 38326 | 1.5 | 110.6109492 | Coated Corrugated Metal Pipe | Great Rissington Way      |
| 122526 | 38328 | 1.5 | 29.30678049 | Coated Corrugated Metal Pipe | Autumn Sage Drive         |
| 124543 | 38378 | 2.5 | 44.47500593 | Coated Corrugated Metal Pipe | Longstone Landing         |
| 122463 | 38384 | 4   | 124.9209395 | Coated Corrugated Metal Pipe | Park Bridge Parkway       |
| 124558 | 38439 | 4   | 25.58048637 | Reinforced Concrete Pipe     | Barnesley Lane            |
| 124559 | 38451 | 4   | 101.732125  | Coated Corrugated Metal Pipe | Barnesley Lane            |
| 124561 | 38454 | 4   | 31.93049196 | Coated Corrugated Metal Pipe | Barnesley Lane            |
| 6949   | 38554 | 1.5 | 19.38920813 | Coated Corrugated Metal Pipe | May Apple Drive           |
| 122337 | 38561 | 1.5 | 74.48034812 | Coated Corrugated Metal Pipe | May Apple Lane            |
| 6956   | 38615 | 2.5 | 136.8040657 | Coated Corrugated Metal Pipe | Park Bridge Parkway       |
| 6961   | 38635 | 2   | 11.76558563 | Coated Corrugated Metal Pipe | Gromwell Drive            |
| 6963   | 38642 | 1.5 | 126.9758952 | Coated Corrugated Metal Pipe | Goldenrod Drive           |
| 122506 | 38660 | 1.5 | 88.5449233  | Coated Corrugated Metal Pipe | Goldenrod Drive           |
| 122461 | 38673 | 1.5 | 28.94598574 | Coated Corrugated Metal Pipe | Sundew Drive              |
| 122462 | 38677 | 1.5 | 49.75220097 | Coated Corrugated Metal Pipe | Sundew Drive              |
| 122342 | 38685 | 1.5 | 32.44967703 | Coated Corrugated Metal Pipe | Sundew Court              |
| 124680 | 38702 | 1.5 | 296.8847468 | Coated Corrugated Metal Pipe | Barnesley Lane            |
| 125716 | 38772 | 1.5 | 74.98698603 | Coated Corrugated Metal Pipe | North Point Parkway       |
| 125718 | 38779 | 2   | 61.68260226 | Coated Corrugated Metal Pipe | North Point Parkway       |
| 115881 | 38781 | 2   | 10.52412294 | Plain Corrugated Metal Pipe  | Cumming Street            |
| 115839 | 38791 | 1.5 | 272.4465162 | Plain Corrugated Metal Pipe  | Cumming Street            |
| 16309  | 38818 | 2.5 | 308.456351  | Plain Corrugated Metal Pipe  | Cumming Street            |
| 42167  | 38825 | 1.5 | 48.69105463 | Coated Corrugated Metal Pipe | Karen Drive               |
| 123040 | 38922 | 2   | 22.0448269  | Reinforced Concrete Pipe     | Webb Bridge Road          |
| 41106  | 38936 | 1.5 | 7.47008544  | Coated Corrugated Metal Pipe | Sims Industrial Boulevard |
| 41105  | 38940 | 1.5 | 162.9792807 | Coated Corrugated Metal Pipe | Sims Industrial Boulevard |
| 123048 | 38959 | 2   | 66.22940541 | Plain Corrugated Metal Pipe  | Lake Windward Drive       |
| 41206  | 38979 | 3   | 43.10540754 | Reinforced Concrete Pipe     | Hembree Road              |
| 41989  | 39090 | 2.5 | 8.56268933  | Reinforced Concrete Pipe     | Westside Parkway          |
| 30598  | 39167 | 2   | 35.7919192  | Reinforced Concrete Pipe     | Webb Bridge Road          |
| 125093 | 39194 | 2   | 75.76926575 | Reinforced Concrete Pipe     | Kia Drive                 |
| 125094 | 39197 | 3   | 115.2291373 | Coated Corrugated Metal Pipe | Kia Drive                 |
| 36709  | 39409 | 2   | 108.0702791 | Coated Corrugated Metal Pipe | Carybell Lane             |
| 36709  | 39412 | 2   | 60.20370887 | Coated Corrugated Metal Pipe | Carybell Lane             |
| 40015  | 39875 | 1.5 | 41.75959013 | Plain Corrugated Metal Pipe  | Arrowood Lane             |
| 123591 | 39884 | 4   | 113.9427811 | Coated Corrugated Metal Pipe | Park Brooke Trace         |
| 40078  | 39886 | 1.5 | 81.89971096 | Plain Corrugated Metal Pipe  | Arrowood Lane             |
| 123770 | 39893 | 4   | 57.27860745 | Coated Corrugated Metal Pipe | Brookline Drive           |
| 40014  | 39905 | 1.5 | 16.01771365 | Plain Corrugated Metal Pipe  | Arrowood Court            |
| 40013  | 39909 | 3   | 55.72277109 | Plain Corrugated Metal Pipe  | Arrowood Court            |
| 105764 | 40062 | 3   | 29.43883802 | Coated Corrugated Metal Pipe | Haynes Forest Drive       |

|        |       |      |             |                              |                        |
|--------|-------|------|-------------|------------------------------|------------------------|
| 111688 | 40494 | 3    | 70.93950794 | Coated Corrugated Metal Pipe | Eversedge Drive        |
| 114083 | 40607 | 2    | 23.85194191 | Coated Corrugated Metal Pipe | Dunster Court          |
| 112058 | 40660 | 2    | 165.6988758 | Coated Corrugated Metal Pipe | Providence Place Drive |
| 112060 | 40678 | 3    | 18.802104   | Coated Corrugated Metal Pipe | Providence Place Way   |
| 114640 | 40741 | 1.5  | 68.18190627 | Plain Corrugated Metal Pipe  | Innovation Way         |
| 114641 | 40743 | 1.5  | 19.76093477 | Plain Corrugated Metal Pipe  | Innovation Way         |
| 113535 | 40759 | 1.5  | 48.50194027 | Reinforced Concrete Pipe     | Windward Parkway       |
| 17698  | 40765 | 4.5  | 23.24510151 | Reinforced Concrete Pipe     | Windward Parkway       |
| 37967  | 41102 | 1.5  | 76.14062583 | Plain Corrugated Metal Pipe  | Brookmill Point        |
| 37954  | 41107 | 2    | 21.96066458 | Coated Corrugated Metal Pipe | Brookmill Point        |
| 37955  | 41109 | 2    | 98.73941643 | Coated Corrugated Metal Pipe | Brookmill Point        |
| 114643 | 41171 | 1.5  | 70.87790003 | Reinforced Concrete Pipe     | Windward Parkway       |
| 40111  | 41343 | 1.5  | 270.7713659 | Coated Corrugated Metal Pipe | Upper Hembree Road     |
| 115132 | 41470 | 3    | 50.8589126  | Reinforced Concrete Pipe     | Windward Parkway       |
| 115571 | 41501 | 1.5  | 36.04126799 | Reinforced Concrete Pipe     | Windward Parkway       |
| 30226  | 41721 | 1.5  | 23.73970959 | Reinforced Concrete Pipe     | Webb Bridge Park       |
| 30354  | 41736 | 1.5  | 21.70973746 | Plastic                      | Webb Bridge Park       |
| 30381  | 41751 | 1.5  | 25.18533827 | Plastic                      | Webb Bridge Park       |
| 30425  | 41763 | 1.5  | 114.3585791 | Plastic                      | Webb Bridge Park       |
| 30297  | 41767 | 1.5  | 15.53887272 | Plastic                      | Webb Bridge Park       |
| 113530 | 42043 | 1.5  | 63.4028236  | Plain Corrugated Metal Pipe  | Cogburn Road           |
| 113506 | 42077 | 1.5  | 45.10511618 | HDPE                         | Cogburn Road           |
| 125445 | 42376 | 2    | 26.89144932 | Reinforced Concrete Pipe     | Webb Bridge Road       |
| 123052 | 42389 | 2    | 64.74574565 | Reinforced Concrete Pipe     | Webb Bridge Road       |
| 30340  | 42439 | 2.5  | 132.4393107 | Plain Corrugated Metal Pipe  | Stonebury Drive        |
| 42226  | 42522 | 1.5  | 267.6904751 | Plain Corrugated Metal Pipe  | Belmont Chase Court    |
| 115480 | 42649 | 1.5  | 101.6417789 | Coated Corrugated Metal Pipe | Milton Avenue          |
| 18436  | 42652 | 2.5  | 78.12777176 | Reinforced Concrete Pipe     | Milton Avenue          |
| 114790 | 42924 | 5    | 140.9028375 | Coated Corrugated Metal Pipe | Kenneth Drive          |
| 114770 | 42964 | 3    | 77.23423332 | Coated Corrugated Metal Pipe | Meadow Drive           |
| 114771 | 42966 | 3    | 82.8796159  | Coated Corrugated Metal Pipe | Meadow Drive           |
| 112761 | 42997 | 1.5  | 45.42744156 | Reinforced Concrete Pipe     | Milton Avenue          |
| 112918 | 43002 | 1.5  | 21.83699268 | Plain Corrugated Metal Pipe  | Milton Avenue          |
| 115879 | 43045 | 1.25 | 103.0198554 | Plain Corrugated Metal Pipe  | Benson Court           |
| 114384 | 43156 | 2.25 | 89.15043264 | Coated Corrugated Metal Pipe | Mayfield Manor Drive   |
| 114465 | 43195 | 1.5  | 103.4120138 | Plain Corrugated Metal Pipe  | Jenkins Court          |
| 114461 | 43214 | 1.5  | 104.5846248 | Coated Corrugated Metal Pipe | Mayfield Manor Drive   |
| 114396 | 43226 | 2    | 103.7735441 | Plain Corrugated Metal Pipe  | Richards Circle        |
| 18390  | 43337 | 1.5  | 55.48967198 | Plain Concrete               | Meadow Drive           |
| 114466 | 43550 | 1.5  | 110.3333439 | Coated Corrugated Metal Pipe | Pebblestone Court      |
| 114949 | 43613 | 1.5  | 41.37872248 | Plain Corrugated Metal Pipe  | Hopewell Road          |
| 114952 | 43615 | 2    | 31.85748186 | Plain Corrugated Metal Pipe  | Canton Street          |
| 114954 | 43617 | 2    | 22.61653147 | Plain Corrugated Metal Pipe  | Canton Street          |
| 17059  | 44468 | 1.5  | 13.94966139 | Reinforced Concrete Pipe     | Mayfield Road          |
| 114168 | 44482 | 1.5  | 27.35755419 | Reinforced Concrete Pipe     | Providence Road        |
| 113583 | 44519 | 2.5  | 162.7605013 | Reinforced Concrete Pipe     | Hearthstone Way        |
| 113702 | 44557 | 1.5  | 21.83653933 | Reinforced Concrete Pipe     | Hearthstone Way        |

|        |       |      |             |                              |                           |
|--------|-------|------|-------------|------------------------------|---------------------------|
| 114056 | 44585 | 1.5  | 43.63489556 | Reinforced Concrete Pipe     | Mayfield Road             |
| 17470  | 44599 | 1.5  | 24.0719189  | Reinforced Concrete Pipe     | Mayfield Road             |
| 114155 | 44616 | 2    | 113.576274  | Reinforced Concrete Pipe     | Bates Road                |
| 6386   | 44862 | 1.5  | 25.01324117 | Coated Corrugated Metal Pipe | Sterling Lane             |
| 6400   | 44868 | 2.5  | 103.497551  | Coated Corrugated Metal Pipe | Sterling Lane             |
| 125069 | 44961 | 3    | 36.0692369  | Reinforced Concrete Pipe     | Estates Terrace           |
| 5189   | 45074 | 2.5  | 26.22466203 | Coated Corrugated Metal Pipe | Leeward Walk Circle       |
| 114820 | 45253 | 2.5  | 9.93928459  | Reinforced Concrete Pipe     | Winthrope Chase Drive     |
| 113007 | 45339 | 2.5  | 171.6595101 | Reinforced Concrete Pipe     | Augeron Court             |
| 29493  | 46348 | 2.5  | 108.4482388 | HDPE                         | Dryden Road               |
| 125536 | 46405 | 3    | 31.59339969 | Reinforced Concrete Pipe     | Morris Road               |
| 125535 | 46438 | 1.5  | 198.0383972 | Reinforced Concrete Pipe     | Webb Bridge Road          |
| 29719  | 46610 | 2    | 30.42679009 | Plastic                      | Flying Scot Way           |
| 39997  | 46652 | 2    | 32.78691612 | Coated Corrugated Metal Pipe | Wills Road                |
| 42183  | 46707 | 1.25 | 80.31347249 | Plain Corrugated Metal Pipe  | Wills Road                |
| 37020  | 46796 | 2    | 534.9554426 | Reinforced Concrete Pipe     | Old Milton Parkway        |
| 5035   | 46883 | 3    | 235.8308579 |                              | Lantern Ridge Court       |
| 39104  | 47020 | 1.25 | 29.90127383 | Reinforced Concrete Pipe     | Roswell Street            |
| 17970  | 47158 | 1.5  | 31.08628114 | Coated Corrugated Metal Pipe | Lantern Ridge Court       |
| 115735 | 47412 | 1.5  | 56.45867476 | Coated Corrugated Metal Pipe | Webb Bridge Road          |
| 5045   | 48044 | 1.5  | 254.5792679 | Coated Corrugated Metal Pipe | Bethany Court             |
| 5049   | 48052 | 2    | 127.4916581 | Coated Corrugated Metal Pipe | Briers Chute              |
| 17344  | 48064 | 1.5  | 26.5123652  | Coated Corrugated Metal Pipe | Wendy Hill Drive          |
| 111949 | 48066 | 1.5  | 176.6891224 | Coated Corrugated Metal Pipe | Wendy Hill Drive          |
| 5056   | 48073 | 3    | 39.39770805 | Coated Corrugated Metal Pipe | Brookstone Court          |
| 115237 | 48188 | 2    | 96.22452854 | Plain Corrugated Metal Pipe  | Canton Street             |
| 115865 | 48192 | 1.5  | 19.12430558 | Plain Corrugated Metal Pipe  | Canton Street             |
| 5074   | 48212 | 2    | 221.6838706 | Coated Corrugated Metal Pipe | Henderson Parkway         |
| 114966 | 48214 | 2    | 75.39867754 | Coated Corrugated Metal Pipe | Henderson Parkway         |
| 115837 | 48263 | 2    | 17.7101463  | Coated Corrugated Metal Pipe | Cold Creek Drive          |
| 41965  | 48395 | 2.5  | 48.53823854 | Coated Corrugated Metal Pipe | Alpharetta PS Parking Lot |
| 41966  | 48397 | 2.5  | 23.58055286 | Coated Corrugated Metal Pipe | Alpharetta PS Parking Lot |
| 41971  | 48403 | 1.5  | 86.18443998 | Coated Corrugated Metal Pipe | Alpharetta PS Parking Lot |
| 41960  | 48566 | 1.5  | 80.43467267 | Reinforced Concrete Pipe     | Old Milton Parkway        |
| 122840 | 48965 | 4    | 57          | Coated Corrugated Metal Pipe | Little Creek Crossing     |



# STAFF REPORT

Submitting Department: Community & Economic Development

Submitted By: Lance Morsell

Sponsored By:

Meeting Date: May 16, 2022

---

**I. AGENDA ITEM TITLE: CITY OF ALPHARETTA CONFLICT WAIVER - DEVELOPMENT AUTHORITY**

**II. RECOMMENDATION:**

Staff recommends approval of the Conflict Waiver regarding Jarrard and Davis joint representation of the City of Alpharetta and the Development Authority of Alpharetta related to a funding arrangement for Tech Alpharetta, and approval of the Mayor to execute all necessary documents.

**III. REPORT IN BRIEF:**

Jarrard & Davis is representing both the City and the Development Authority in connection with the proposed funding arrangement for Tech Alpharetta. As such, conflict waivers are recommended for approval to ensure the legal viability of the agreement.

**IV. ALTERNATIVES:**

**V. ATTACHMENTS:**

City of Alpharetta - Development Authority - Conflict Waiver (City) - DRAFT

**CONFLICT WAIVER REGARDING JARRARD & DAVIS, LLP JOINT  
REPRESENTATION OF THE CITY OF ALPHARETTA AND THE  
DEVELOPMENT AUTHORITY OF ALPHARETTA RELATED TO A FUNDING  
ARRANGEMENT FOR TECH ALPHARETTA**

WHEREAS, Jarrard & Davis, LLP is the City Attorney for the City of Alpharetta, Georgia (“**City**”);

WHEREAS, Jarrard & Davis, LLP is the general counsel for the Development Authority of Alpharetta (“**Development Authority**”);

WHEREAS, the City Council and the Development Authority Board of Directors are presently considering a funding arrangement for Tech Alpharetta, Inc., a Georgia nonprofit corporation (“**Tech Alpharetta**”);

WHEREAS, Jarrard & Davis, LLP proposes to represent the City and the Development Authority with respect to the Tech Alpharetta funding arrangement;

WHEREAS, Jarrard & Davis, LLP seeks the informed consent of the City to undertake joint representation of the City and the Development Authority for the following reasons:

- The interests of the City and the Development Authority are aligned;
- There is a low probability that an actual conflict will arise; and
- If an actual conflict occurred where independent and zealous representation could not be provided, withdrawal would occur.

NOW THEREFORE, in light of the above, the City does hereby approve the joint representation of the City and the Development Authority and correspondingly waives any apparent or potential conflict of interest arising from or attributable to the representation

of the City and the Development Authority by the law firm of Jarrard & Davis, LLP in the funding arrangement for Tech Alpharetta.

This \_\_\_\_\_ day of May 2022.

**CITY OF ALPHARETTA, GEORGIA**

BY: \_\_\_\_\_  
Jim Gilvin, Mayor



# City Council Meeting STAFF REPORT

Submitting Department: Community & Economic Development

Submitted By: Lance Morsell

Sponsored By:

Meeting Date: May 16, 2022

## I. AGENDA ITEM TITLE: TECH ALPHARETTA AGREEMENT RENEWAL

## II. RECOMMENDATION:

Staff recommends approval of the Tech Alpharetta Agreement Renewal in the amount of \$95,000.00 for the next fiscal year and authorization of the Mayor to execute all necessary documents.

## III. BUDGET IMPLICATIONS:

BUDGETED ITEM: YES

FISCAL IMPACT: YES

INCLUDED IN CURRENT FY CPTL BUDGET: NO

INCLUDED IN CURRENT FY OPRT. BUDGET: YES

TOTAL PROJECT COST: \$95,000.00

APPROPRIATIONS:

| ACCOUNT TITLE/NUMBER | DOLLAR AMOUNT |
|----------------------|---------------|
|                      |               |

EXTERNAL FUNDING SOURCES:

| ACCOUNT TITLE/NUMBER | DOLLAR AMOUNT |
|----------------------|---------------|
|                      |               |

## IV. REPORT IN BRIEF:

The proposed renewal of an agreement between the City and Tech Alpharetta provides \$95,000.00 for FY23 to Tech Alpharetta paid through the Alpharetta Development Authority. This renewal agreement, as was the case in the previous agreement, carries a one-year fiscal commitment that is set to expire at the end of the fiscal year.

## V. ALTERNATIVES:

## VI. ATTACHMENTS:

## **INTERGOVERNMENTAL AGREEMENT**

**THIS INTERGOVERNMENTAL AGREEMENT** (this “*Agreement*”) is effective as of July 1, 2022, by and between the City of Alpharetta, Georgia, a municipal corporation of the State of Georgia (the “*City*”), and the Development Authority of Alpharetta, Georgia, a public body corporate and politic of the State of Georgia (the “*Authority*”).

### **WITNESSETH:**

**WHEREAS**, the City has legal authority to provide funding to the Authority to facilitate projects or programs within the authorized purposes of the Authority; and

**WHEREAS**, one of the authorized purposes of the Authority is to promote economic development opportunities in and for the City; and

**WHEREAS**, Tech Alpharetta, Inc. (“*Tech Alpharetta*”) is an Alpharetta-based, Georgia nonprofit 501(c)(6) business association that promotes the growth and development of technology companies within the City; and

**WHEREAS**, the City helped facilitate the creation of Tech Alpharetta and has provided logistical support for Tech Alpharetta; and

**WHEREAS**, both the City and the Authority deem it beneficial and appropriate to further assist Tech Alpharetta by providing funding, for a period not to exceed one (1) year, for the partial compensation of an independent contractor to perform comprehensive management services and provide a qualified professional executive to serve as Chief Executive Officer (“*CEO*”) for Tech Alpharetta; and

**WHEREAS**, the Authority and the City wish to enter into this Agreement to outline the terms of such funding arrangement.

**NOW, THEREFORE**, in consideration of the premises and undertakings as herein set forth, it is agreed by and between the City and the Authority as follows:

1. The City shall provide funding to the Authority in an amount not to exceed NINETY-FIVE THOUSAND DOLLARS (\$95,000.00) to partially support one (1) year of comprehensive professional management services for Tech Alpharetta. The City shall provide such funds to the Authority within a reasonable time after the effective date of this Agreement. The Authority shall enter into a memorandum of understanding with Tech Alpharetta (the “*MOU*”) providing for the Authority’s funding of a portion of the compensation of an independent contractor to perform comprehensive management services for Tech Alpharetta, which services shall include independent contractor’s provision of a CEO for Tech Alpharetta. The MOU shall further provide that the Authority’s funding of such management services and CEO shall not exceed NINETY-FIVE THOUSAND DOLLARS (\$95,000.00) during a period not to exceed one (1) year. The MOU shall be subject to the approval of the Authority and its attorney. The Authority agrees to administer the funds in accordance with the terms of this Agreement, and the



funds provided to the Authority by the City shall be used by the Authority solely for the purposes stated herein.

2. The term of this Agreement shall be one (1) year. Upon termination, any unspent or uncommitted funds shall be returned to the City.

3. Nothing contained in this Agreement is intended to or shall create a contractual relationship with, cause of action in favor of, or claim for relief for, any third party, or otherwise be deemed to create rights in any third party, including any agent, contractor, subcontractor, consultant, or subconsultant of Tech Alpharetta. Absolutely no third-party beneficiaries are intended by this Agreement. Any third party receiving a benefit from this Agreement is an incidental and unintended beneficiary only.

4. This Agreement may be executed in several counterparts, each of which shall be an original, but all of which shall constitute one and the same instrument.

5. This Agreement is being entered into with the intent that the laws of the State of Georgia shall govern its construction and enforcement.

[SIGNATURES ON FOLLOWING PAGE]

**IN WITNESS WHEREOF**, the parties hereto, acting through their duly authorized representatives, have caused this Agreement to be executed, sealed, and delivered, all as of the day and year first written above.

**CITY OF ALPHARETTA, GEORGIA**

By: \_\_\_\_\_ (SEAL)  
Jim Gilvin, Mayor

APPROVED AS TO  
SUBSTANCE:

\_\_\_\_\_  
Robert J. Regus, City Administrator

APPROVED AS TO FORM:

JARRARD & DAVIS, LLP

\_\_\_\_\_  
Molly N. Esswein, City Attorney

**DEVELOPMENT AUTHORITY OF ALPHARETTA,  
GEORGIA**

By: \_\_\_\_\_ (SEAL)  
Jack Nugent, Chairman



# Tech Alpharetta Update

Tech Alpharetta  
Chairman of the Board Felipe Smolka, EY  
Vice Chairman Paul Nagrowski, Siemens  
Treasurer Dave Albano, RestorePoint  
CEO Karen Cashion  
5/16/22



# TECH

ALPHARETTA

Tech Alpharetta is a Tech Economic Development Engine  
for the City of Alpharetta

We grow new companies & new jobs for the City

We help attract & retain tech companies in the City

We help to attract, retain & grow skilled tech workforce

## We continue to grow new companies & new jobs for the City

40-55 tech startups incubate at our Center at any given time,  
creating innovative new technology: software, hardware, med device, biotech

**19** have graduated from our incubator since 2015, creating

**950** new tech & service industry jobs for the City &

**1870** new jobs total for the state of Georgia



AI-driven payments platform for fraud detection, compliance, analytics



Cyber security governance automation platform for banks



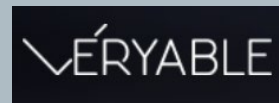
Energy-as-a-service, solar microgrids ensuring continuous power supply



Vendor relationship management SaaS platform



Online marketplace connecting manufacturers to workers in real time



Conversational AI-driven text marketing platform



App providing employees with on-demand access to earned pay



## We help to attract & retain tech companies in the City

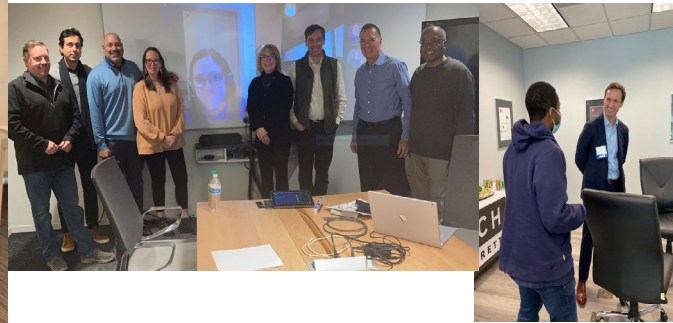
- By growing & supporting a thriving tech ecosystem in Alpharetta

**EVENTS** → 46 Events, 2000 tech execs 2021; 12 Events YTD 2022 serving nearly 400

**INCUBATOR** → Running a vibrant startup incubator, connecting startups & enterprise

**BOARD** → Offering continued opps. for Board engagement & thought leadership

A thriving tech ecosystem & opps. for engagement attract more tech companies & help to retain the ones that are already here.



## Recruitment & Retention of Tech Companies

The City & Tech Alpharetta Joint Meet & Greets at our local tech companies  
Jt. Collabs w/COA YTD:

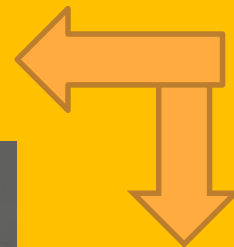


**PAJUNK**



*We moved!*

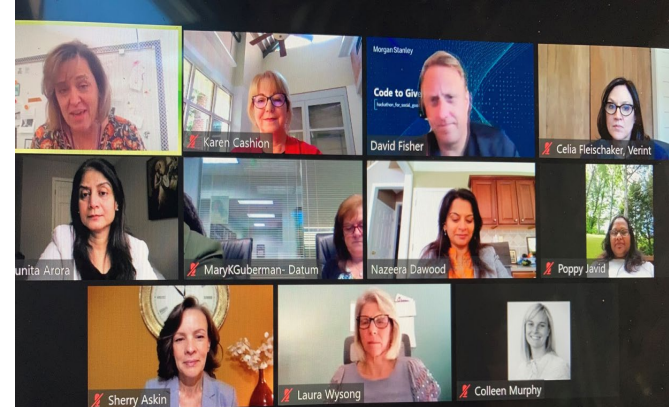
*PAJUNK® USA celebrates new  
headquarters in Alpharetta, GA.*





## We help to attract, retain & grow Skilled Tech Workforce for the City

- By growing & supporting a thriving tech ecosystem in Alpharetta
- Through Tech Alpharetta's Women's Forum's STEAM mentoring program, now piloting at the Innovation Academy, we're helping to inspire students to pursue STEAM careers, to help grow the next generation STEAM workforce in Alpharetta



In 2021, we added 7 new board companies,

We've added 2 more, now at 35 Tech Leaders on our board today

Morgan Stanley

**CIOX**  
A DATAVANT Company

**WRIGHTNOW**  
SOLUTIONS

**MASTERY**

globalpayments

 **RestorePoint.ai**

taylor | english

the purpose-built law firm®

 **Pfizer**

**EY**

## Tech Verticals Represented

Data Center/IT/Hosting Services-3 (Edge, Flexential, Tier 4)

Big Data/data analytics-3 (LexisNexis Risk Solutions, Equifax, RestorePoint)

Communications/IOT-3 (Verizon, AT&T, KORE)

Fintech-6, including cryptocurrency (ADP, BitPay, DataSeers, Global Payments, PPS, Morgan Stanley/E\*trade)

Healthcare (med device, healthcare IT)-3 (JHC, HST, CIOX)

Gaming & Lottery-4 (Hi-Rez Studios, Park Avenue Gaming, Scientific Games, Skillshot)

Logistics-2 (UPS Supply Chain Solutions, Mastery)

Infrastructure & Software-7 (Digital Scientists, HPE, Microsoft, OneSpring, Pyramid Consulting, Siemens, Verint)

Transportation-2 (LeasePlan, TireHub); Other (Tech Upskilling/Training -1 (WrightNow Solutions)

**Plus: Biotech-1 (Pfizer) & Transportation-EY (EVs)**

## Tech Alpharetta Board of Directors as of 12/31/21

34 Tech Co. Leaders

49% Women/Persons of Color

Strong Market Representation with 19 Enterprise; 9 Midmarket; 9 Emerging

### City of Alpharetta Board Members

Mayor Gilvin

Economic Dev. Manager Lance Morsell

### Tech Alpharetta Chairman of the Board

Felipe Smolka, (now EY Partner, Electric Vehicles)

### Tech Alpharetta Vice Chair

Paul Nagrowski, Siemens

### Tech Alpharetta Treasurer

Dave Albano, RestorePoint

ADP-E

AT&T-E

Bank of America-E

BitPay-MM

CIOX Health-E

Colonial Pipeline-E

DataSeers-EM

Digital Scientists-EM

Edge Solutions-MM

Equifax-E

Flexential-E

Global Payments-E

Healthcare Staffing

Technologies-MM

Hi-Rez Studios-MM

HPE-E

Jackson Healthcare-E

KORE Wireless-MM

LeasePlan USA-E

LexisNexis Risk Solutions-E

Mastery-EM

Microsoft-E

Morgan Stanley/E\*trade-E

OneSpring-EM

Park Avenue Gaming-EM

Priority Payment Systems-MM

Pyramid-MM

RestorePoint-EM

Scientific Games-E

Siemens-E

Skillshot Media-EM

Taylor English-MM

Tier 4 Advisors-EM

TireHub-MM

UPS Supply Chain Solutions-E

Verint-E

Verizon Wireless-E

WrightNow Solutions-EM

### Community Partner Board Members

Alpharetta Chamber of Commerce

ATDC

GNFCC

Gwinnett Tech

MACOC

TAG

## 2021 Highlights

- ✓ + More Sponsors: Added 8 new Sponsor companies in 2021
- ✓ + More Events: From 22 events in 2019 ➡ 40 events in 2020 ➡ 46 events in 2021, serving 2000 area tech execs
- ✓ + Golf Tournament: Our first Golf Classic sold out in 2021 (& was then rained out). Second Annual Golf Classic takes place 9/19/22.
- ✓ 19 Startup Grads since 2015: 2 Startup Graduates in 2022-Voxie & Luis Robots
- ✓ Startup Funding: \$32 million Series A funding round just closed by our program member Voxie
- ✓ > \$188 million in investor funding received by our startups since 2015

## Tech Alpharetta 2021 Financial Update

- ✓ Exceeded 2021 revenue projections
- ✓ Beat 2021 expense projections
- ✓ Net Profit
- ✓ Record level of Sponsorship Revenue in 2021, 172% of projections
- ✓ On target to meet or exceed all projections in 2022

## 2021 Financial Projections/Actual

| Details                                                  | Actual 2017 | Actual 2018                                                 | Actual 2019                                        | Actual 12/31/20            | Projections for Calendar Year 2021        | Actual 12/31/21                                      |
|----------------------------------------------------------|-------------|-------------------------------------------------------------|----------------------------------------------------|----------------------------|-------------------------------------------|------------------------------------------------------|
| Cash Revenue<br>(Operations, sponsorships events, other) | \$177,733   | \$229,972 *<br><br>*(does not incl. 2018 AgTech Conference) | \$292,774                                          | \$306,924                  | \$250,000                                 | \$319,806                                            |
| Support:<br><br>City of Alpharetta                       | \$122,083   | \$125,000                                                   | \$114,583                                          | \$105,833                  | \$95,000 7/20 -6/21<br>(City fiscal year) | \$95,000                                             |
| =Total Combined Revenue                                  | \$299,816   | \$354,972                                                   | \$407,357                                          | \$412,758                  | \$350,000                                 | \$415,806                                            |
| Expense                                                  | \$299,049   | \$327,277                                                   | \$346,629                                          | \$326,189                  | \$350,000                                 | \$324,131                                            |
| EBIT                                                     |             |                                                             | \$60,728                                           | \$86,569                   | \$0                                       | \$90,675                                             |
| In-kind sponsorships                                     |             | \$222,000 in -kind services                                 | \$242,000 in -kind services<br>(incl. new website) | \$234,000 in-kind services | \$222,000 in -kind services               | \$275,000 in-kind services<br>(PR, video, webmaster) |

## Incubator Metrics



COVID Cancellation

Goal Met



Goal Exceeded



| 2021 Goal                                             | Actual                                                                                  |  | 2021 Goal                                                                                       | Actual                                                                           |
|-------------------------------------------------------|-----------------------------------------------------------------------------------------|--|-------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|
| Retain our startup members                            | 48 in 2/20; 40 as of 12/31/21                                                           |  | Host 66 ATDC and One Mil Cups (now called Entrepreneurial Hour) Mtgs, some virtual, some hybrid | 83                                                                               |
| Graduate 2 startups per year                          | 2                                                                                       |  | Place 2 FSC HS Interns                                                                          | 35 placed with our startups and mentors                                          |
| Work in collaboration with City of Alpharetta Ec. Dev | Yes —Ongoing, excellent collaboration with Ec Dev on meetings, intros, presentations    |  | Host 30 free CPA & law firm office hours                                                        | 45 law firm hours on site; plus virtual CPA firm hours in 2021                   |
| Min. 10 Lunch & Learns                                | Cancelled due to COVID but replaced by 141 mostly virtual workshops, programs, meetups. |  | Host 2 monthly tech meetups                                                                     | AWS met monthly & Entrepreneurial Hour met weekly in 2021                        |
| 6 VC firm visits                                      | Cancelled due to COVID (but held 1 virtual, investor-led program).                      |  | Host City Reps for lunch with startups                                                          | Hosted Development Authority in Sept. 2021, when COVID numbers were briefly down |
| \$2 mil more in startup funding                       | \$29.2 mil invested in our members & grads in 2021 & > \$182 mil to date                |  | 12 Center startups mentored                                                                     | 26 mentored; 72 total mentoring sessions held                                    |



## Branding & PR Metrics



Below Goal



Goal Met



Goal Exceeded

TREVELINO+KELLER



| 2021 Goal                                            | 2021 Actual                                                       |  | 2021 Goal                                          | 2021 Actual      |  |
|------------------------------------------------------|-------------------------------------------------------------------|--|----------------------------------------------------|------------------|--|
| 225 Social Media Posts                               | 713                                                               |  | 6 press releases                                   | 6                |  |
| 20 Million Impressions                               | 18,773,343 million Media Impressions                              |  | Con't in-kind PR services                          | Yes              |  |
| 250 news articles quoting/mentioning Tech Alpharetta | 522, incl. 2 published Tech Alpharetta articles authored by Karen |  | Host 15 tech events, serving 700 tech execs        | 46, serving 2000 |  |
| 12 original blogs                                    | 46                                                                |  | Continue to grow/renew organizational Partnerships | 30+ in 2021      |  |
| 6 New Podcast Episodes, Driving Innovation           | 8 episodes in 2021                                                |  | 90 weekly e newsletters to > 2500 area tech execs  | 104              |  |
| Featured in one 3 <sup>rd</sup> party podcast        | Karen: 1 (Emory's Center for Innovation Podcast)                  |  |                                                    |                  |  |
| 5 Exec. Spotlight Videos                             | 6                                                                 |  | 6 metro speaking engagements                       | 6                |  |

## We have more than 2 dozen senior & C-level area tech exec Board members

### Board Metrics

● COVID Cancellation    
 ● Goal Met    
 ● Goal Exceeded



Board companies' 2021 level of financial participation:

**\$168,000 2021 (10x 2018)**

\$121,000 2020

\$76,500 2019

(\$17,500 in 2018)



| 2021 Goal                                                                                                                          | 2021 Actual                                                                                                             |  | 2021 Goal                                                                 | 2021 Actual                                                                           |  |
|------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|--|---------------------------------------------------------------------------|---------------------------------------------------------------------------------------|--|
| 10 Board Meetings                                                                                                                  | 10                                                                                                                      |  | 100% of new Board companies to sponsor                                    | Yes (other than startups, which are exempt)                                           |  |
| 7 Board Committees, 30 Committee Mtgs                                                                                              | 6, 25; 4 <sup>th</sup> Q committee meetings intentionally placed on hold while board strategized committee realignments |  | 50% of all Board companies to sponsor in 2019, 75% in 2020 and thereafter | Yes.<br>2021 92% (84% cash)<br>2020 87% (77% cash)<br>2019 70% (60% cash)<br>2018 22% |  |
| Grow Board to 30 tech companies (compared to 18 at end 2018, 10 end of 2017), plus add 3 CIOs from enterprise, non-tech companies. | 34 tech co members as of 12/31/21 and 3 approved, nontech company execs.                                                |  |                                                                           |                                                                                       |  |
| Recruit 75% of Alpharetta's largest employers to the Board                                                                         | 4 of Alpharetta's 5 largest employers serve on our Board (80%).                                                         |  |                                                                           |                                                                                       |  |

Sponsors in 2017 = 0

Sponsors as of 5/16/22 = 49

**TECH**  
ALPHARETTA

**PREMIER ORGANIZATIONAL SPONSORS**

ALPHARETTA ALPHARETTA TRAVELINORELLER vLink SOLUTIONS

**PLATINUM SPONSORS**

AT&T BANK OF AMERICA FLEXENTIAL Morgan Stanley taylor | english

**PREMIER SUSTAINING SPONSORS**

Intelligence RestorePoint.ai UPS VERINT

**EVENT SPONSORS**

**GOLD**

ADP cioX Colonial Pipeline Company EQUIFAX EY globalpayments Hewlett Packard Enterprise JACSON KORE W LexisNexis RISK SOLUTIONS

Park Avenue Gaming pyramid Rali Pfizer SEPRAPH

**SILVER**

bitpay HUREZ ONESPRING Microsoft

SG SCIENTIFIC GAMES STELLAR TireHub WRIGHTNOW SOLUTIONS

**BRONZE**

vidREACH.io verizon

**INNOVATION CENTER SPONSORS**

**BOARD ROOM SPONSOR**

PRIORITY

**PITCH ROOM SPONSOR**

PRIME

**SIGN STREAM SPONSOR**

SignStream

**THINK TANK SPONSORS**

CLERK

**STARTUP LOUNGE SPONSOR**

ALPHARETTA

**CENTER SUSTAINING SPONSORS**

CABLE IST IntSmart Technologies Inc. FULCRUM EZ Innovation ZKTeco

**We want to thank the city for its strong partnership and support, and we respectfully request that the city renew its \$95,000 in funding to Tech Alpharetta for fiscal year 2022-2023, so that we can continue to help grow more technology & innovation in the City of Alpharetta**



**We're grateful for the City's partnership and support!**

Tech Alpharetta  
Chairman of the Board Felipe Smolka, EY  
Vice Chairman Paul Nagrowski, Siemens  
Treasurer Dave Albano, RestorePoint  
CEO Karen Cashion





# STAFF REPORT

Submitting Department: Finance

Submitted By: Shawn Mitchell

Sponsored By:

Meeting Date: May 16, 2022

**I. AGENDA ITEM TITLE: PRESENTATION AND DISCUSSION: RECOMMENDED FISCAL YEAR 2023 BUDGET (OPERATIONS / CAPITAL)**

**II. RECOMMENDATION:**

The purpose of this presentation is to provide an overview of the Recommended Annual Operating and Capital Budget (the "FY 2023 Budget"), including changes made since the May 2nd Budget Workshop, and allow for a question and answer dialogue.

**III. BUDGET IMPLICATIONS:**

BUDGETED ITEM: NO

FISCAL IMPACT: YES

INCLUDED IN CURRENT FY CPTL BUDGET: NO

INCLUDED IN CURRENT FY OPRT. BUDGET: NO

TOTAL PROJECT COST:

APPROPRIATIONS:

| ACCOUNT TITLE/NUMBER | DOLLAR AMOUNT |
|----------------------|---------------|
|----------------------|---------------|

EXTERNAL FUNDING SOURCES:

| ACCOUNT TITLE/NUMBER | DOLLAR AMOUNT |
|----------------------|---------------|
|----------------------|---------------|

**IV. REPORT IN BRIEF:**

The Fiscal Year 2023 Budget was distributed electronically to the City Council on April 14, 2022 and is available on the City's website as a downloadable pdf and available for filtering/analysis through the City's financial transparency sites powered by ClearGov (FY 2023 budget as well as historical budget/actual revenue/expenditure trend data) and OpenGov (FY 2023 budget line-item detail).

A budget excerpt is attached that includes the transmittal letter (budget overview), operating and capital initiatives, citywide fund summary and narrative, and general fund summary/narrative.

Tonight is the second budget workshop.

Changes to the budget since the 1<sup>st</sup> workshop (5/2/2022):

*See attached "Summary of Changes" document for detail.*

Summary of Operating Initiative Changes include:

|                              |                                    |
|------------------------------|------------------------------------|
| Jail Operations              | (\$104,500) reduction in est. cost |
| Police Officers (4 FTE)      | \$361,000                          |
| SWAT Training/Conferences    | \$53,500                           |
| Tactical Outside Instructor  | \$10,000                           |
| Crisis Negotiator Instructor | \$10,000                           |
| Net Change                   | \$330,000                          |

Summary of Capital Initiative Changes include:

|                                |                     |
|--------------------------------|---------------------|
| Police Officers (4 FTE equip.) | \$297,000           |
| Stormwater Utility Analysis    | (\$400,000) removal |

|                                           |                  |
|-------------------------------------------|------------------|
| Pedestrian Safety Barrier<br>(Town Green) | <u>\$250,000</u> |
| Net Change                                | \$147,000        |

Public Hearings and City Council action on the FY 2023 Budget and Millage Levy are tentatively scheduled for May 23rd (6:30pm), June 6th (11:30am), and June 6th (6:30pm).

**V. ALTERNATIVES:**

**VI. ATTACHMENTS:**

Summary of Changes, Mayors Recommended FY 2023 Budget (5-16-22) - EXCERPT

# FY 2023 Recommended Operating Initiatives

## Summary of changes between May 2nd - May 16th Workshops

|                                                                 | Operating<br>Initiatives<br>5/2/2022 | Operating<br>Initiatives<br>5/16/2022 |                   | Budget<br>Book<br>Page # |
|-----------------------------------------------------------------|--------------------------------------|---------------------------------------|-------------------|--------------------------|
|                                                                 | Net Cost                             | Net Cost                              | Variance          |                          |
| <b>Recommended Initiatives:</b>                                 |                                      |                                       |                   |                          |
| <u>Citywide</u>                                                 |                                      |                                       |                   |                          |
| Salary Compression Adjustments                                  | \$ 825,000                           | \$ 825,000                            | \$ -              | 20                       |
| <u>Human Resources Department</u>                               |                                      |                                       |                   |                          |
| HR Specialist Position (+1 FTE)                                 | 107,500                              | 107,500                               | -                 | 20                       |
| <u>Public Safety Department</u>                                 |                                      |                                       |                   |                          |
| Jail Operations                                                 | 200,000                              | 95,500                                | (104,500)         | 21                       |
| NEARMAP GIS                                                     | 4,000                                | 4,000                                 | -                 | 21                       |
| Fleetio Fleet Software                                          | 15,000                               | 15,000                                | -                 | 21                       |
| Community Paramedic (+1 FTE)                                    | 100,000                              | 100,000                               | -                 | 21                       |
| Crime Scene Detective (+1 FTE)                                  | 105,000                              | 105,000                               | -                 | 22                       |
| Police Officers (+4 FTE)                                        | -                                    | 361,000                               | 361,000           | 22                       |
| SWAT Training and Conferences                                   | -                                    | 53,500                                | 53,500            | 23                       |
| Tactical Outsider Instructor                                    | -                                    | 10,000                                | 10,000            | 24                       |
| Crisis Negotiator Instructor                                    | -                                    | 10,000                                | 10,000            | 24                       |
| <u>Recreation, Parks &amp; Cultural Services</u>                |                                      |                                       |                   |                          |
| Event Barricades                                                | 32,400                               | 32,400                                | -                 | 24                       |
| Preston Ridge Community Ctr (+1 FTE)                            | 24,000                               | 24,000                                | -                 | 24                       |
| MVP Zone Day Camp                                               | (15,000)                             | (15,000)                              | -                 | 25                       |
| Adventure Day Camp                                              | (2,000)                              | (2,000)                               | -                 | 26                       |
|                                                                 | <b>\$ 1,395,900</b>                  | <b>\$ 1,725,900</b>                   | <b>\$ 330,000</b> |                          |
| <b>Remaining Funds Available for<br/>Operating Initiatives:</b> | <b>\$ 330,000</b>                    | <b>\$ -</b>                           |                   |                          |



## FY 2023 Recommended Capital Initiatives

### Summary of changes between May 2nd - May 16th Workshops

|                                                            | Capital<br>Initiatives<br>5/2/2022 | Capital<br>Initiatives<br>5/16/2022 | Variance    | Budget<br>Book |
|------------------------------------------------------------|------------------------------------|-------------------------------------|-------------|----------------|
|                                                            | Net Cost                           | Net Cost                            |             | Page #         |
| City Administration                                        |                                    |                                     |             |                |
| Website Upgrade                                            | \$ 145,000                         | \$ 145,000                          | \$ -        | 42             |
| <b>Subtotal</b>                                            | <b>\$ 145,000</b>                  | <b>\$ 145,000</b>                   | <b>\$ -</b> |                |
| Community and Economic Development                         |                                    |                                     |             |                |
| Fleet Replacement (Qty: 2)                                 | \$ 60,000                          | \$ 60,000                           | \$ -        | 36             |
| Design Services                                            | 40,000                             | 40,000                              | -           | 43             |
| <b>Subtotal</b>                                            | <b>\$ 100,000</b>                  | <b>\$ 100,000</b>                   | <b>\$ -</b> |                |
| Human Resources                                            |                                    |                                     |             |                |
| Personnel Records Digitization Initiative                  | \$ 72,500                          | \$ 72,500                           | \$ -        | 43             |
| <b>Subtotal</b>                                            | <b>\$ 72,500</b>                   | <b>\$ 72,500</b>                    | <b>\$ -</b> |                |
| Information Technology                                     |                                    |                                     |             |                |
| Recurring Technology Replacement (all city departments)    | \$ 250,000                         | \$ 250,000                          | \$ -        | 36             |
| Telephony VOIP Network Switches Replacement                | 200,000                            | 200,000                             | -           | 37             |
| IT Governance and Business Continuity Program and Analysis | 50,000                             | 50,000                              | -           | 43             |
| <b>Subtotal</b>                                            | <b>\$ 500,000</b>                  | <b>\$ 500,000</b>                   | <b>\$ -</b> |                |

# FY 2023 Recommended Capital Initiatives

## Summary of changes between May 2nd - May 16th Workshops

|                                                          | Capital<br>Initiatives<br>5/2/2022 | Capital<br>Initiatives<br>5/16/2022 |                   | Budget<br>Book |
|----------------------------------------------------------|------------------------------------|-------------------------------------|-------------------|----------------|
|                                                          | Net Cost                           | Net Cost                            | Variance          | Page #         |
| Public Safety                                            |                                    |                                     |                   |                |
| Recurring Fleet Replacement (Qty: 25)                    | \$ 1,375,000                       | \$ 1,375,000                        | \$ -              | 37             |
| Recurring Public Safety Equipment (replacement)          | 263,000                            | 263,000                             | -                 | 38             |
| Security Systems: Cameras and Badge Access Systems       | 220,000                            | 220,000                             | -                 | 38             |
| Records Management System                                | 2,250,000                          | 2,250,000                           | -                 | 44             |
| Fire Station Alerting System                             | 330,000                            | 330,000                             | -                 | 44             |
| All-Terrain Vehicles (Qty: 2)                            | 30,000                             | 30,000                              | -                 | 45             |
| Op. Initiative - Community Paramedic Equipment           | 70,000                             | 70,000                              | -                 | 45             |
| Op. Initiative - Crime Scene Detective Equipment         | 82,500                             | 82,500                              | -                 | 46             |
| Op. Initiative - Police Officers (4 FTE) Equipment       | -                                  | 297,000                             | 297,000           | 47             |
| <b>Subtotal</b>                                          | <b>\$ 4,620,500</b>                | <b>\$ 4,917,500</b>                 | <b>\$ 297,000</b> |                |
| Public Works                                             |                                    |                                     |                   |                |
| Recurring Milling and Resurfacing                        | \$ 3,600,000                       | \$ 3,600,000                        | \$ -              | 30             |
| Recurring Traffic Striping and Signage                   | 200,000                            | 200,000                             | -                 | 30             |
| Recurring Traffic Signal System Maintenance              | 100,000                            | 100,000                             | -                 | 30             |
| Recurring Traffic Control Equipment                      | 100,000                            | 100,000                             | -                 | 31             |
| Recurring Traffic Responsive System Maintenance          | 100,000                            | 100,000                             | -                 | 31             |
| Recurring Traffic Calming Improvements                   | 100,000                            | 100,000                             | -                 | 31             |
| Recurring Bridge Maintenance                             | 200,000                            | 200,000                             | -                 | 31             |
| Recurring Streetlight Maintenance                        | 80,000                             | 80,000                              | -                 | 32             |
| Recurring Traffic Control Center/Server Room Maintenance | 50,000                             | 50,000                              | -                 | 32             |
| Recurring Tree Maintenance and Replacement               | 100,000                            | 100,000                             | -                 | 32             |
| Recurring Parking Garage Maintenance                     | 100,000                            | 100,000                             | -                 | 32             |

# FY 2023 Recommended Capital Initiatives

## Summary of changes between May 2nd - May 16th Workshops

|                                                                    | Capital<br>Initiatives<br>5/2/2022 | Capital<br>Initiatives<br>5/16/2022 |                     |  | Budget<br>Book |
|--------------------------------------------------------------------|------------------------------------|-------------------------------------|---------------------|--|----------------|
|                                                                    | Net Cost                           | Net Cost                            | Variance            |  | Page #         |
| Recurring HVAC Replacements                                        | 62,000                             | 62,000                              | -                   |  | 33             |
| Recurring Fire Station Renovations                                 | 75,000                             | 75,000                              | -                   |  | 33             |
| Recurring Recreation Facility Bathroom, Painting, Floor Repairs    | 30,000                             | 30,000                              | -                   |  | 33             |
| Recurring Recreation facilities Gym Restoration                    | 35,000                             | 35,000                              | -                   |  | 33             |
| Public Works Headquarters Renovation                               | 50,000                             | 50,000                              | -                   |  | 34             |
| Recurring Park Facilities Roof Repairs (Community Center)          | 700,000                            | 700,000                             | -                   |  | 34             |
| Recurring PS Facility Roof Replacement (FS 84)                     | 300,000                            | 300,000                             | -                   |  | 34             |
| Recurring Fleet Replacement (F-550 Crew Cab<br>Dump Truck; Qty: 1) | 145,000                            | 145,000                             | -                   |  | 35             |
| Recurring Fleet Replacement (pool vehicle)                         | 50,000                             | 50,000                              | -                   |  | 35             |
| Recurring City Trash Receptacle Service                            | 50,000                             | 50,000                              | -                   |  | 35             |
| Recurring Variable Message Boards Replacement (Qty: 2)             | 36,000                             | 36,000                              | -                   |  | 36             |
| Recurring Stormwater Pipes/Structure Repair                        | 3,930,000                          | 3,930,000                           | -                   |  | 40             |
| Recurring Stormwater Drainage Maintenance                          | 150,000                            | 150,000                             | -                   |  | 40             |
| Recurring Stormwater Inspections                                   | 120,000                            | 120,000                             | -                   |  | 41             |
| Stormwater Utility Rate Analysis                                   | 400,000                            | -                                   | (400,000)           |  | 53             |
| Pedestrian Safety Improvements                                     | 85,000                             | 85,000                              | -                   |  | 41             |
| Pedestrian Safety Barrier at City Center                           | -                                  | 250,000                             | 250,000             |  | 42             |
| Design Services                                                    | 75,000                             | 75,000                              | -                   |  | 42             |
| <b>Subtotal</b>                                                    | <b>\$ 11,023,000</b>               | <b>\$ 10,873,000</b>                | <b>\$ (150,000)</b> |  |                |

# FY 2023 Recommended Capital Initiatives

## Summary of changes between May 2nd - May 16th Workshops

|                                                                 | Capital<br>Initiatives<br>5/2/2022 | Capital<br>Initiatives<br>5/16/2022 |                     | Budget<br>Book |
|-----------------------------------------------------------------|------------------------------------|-------------------------------------|---------------------|----------------|
|                                                                 | Net Cost                           | Net Cost                            | Variance            | Page #         |
| Recreation, Parks & Cultural Services                           |                                    |                                     |                     |                |
| Recurring Synthetic Turf Field Replacements (WP Field 4)        | \$ 550,000                         | \$ 550,000                          | \$ -                | 38             |
| Recurring Park Enhancements                                     | 125,000                            | 125,000                             | -                   | 38             |
| Recurring Playground Equipment Replacement                      | 150,000                            | 150,000                             | -                   | 39             |
| Recurring Park Repairs/Improvements                             | 125,000                            | 125,000                             | -                   | 39             |
| Recurring Athletic Courts Resurfacing                           | 40,000                             | 40,000                              | -                   | 39             |
| Recurring Greenway Improvements/Repairs                         | 155,000                            | 155,000                             | -                   | 39             |
| Recurring Fleet Replacement (Qty: 3)                            | 120,000                            | 120,000                             | -                   | 40             |
| Recurring Park Equipment Replacement                            | 100,000                            | 100,000                             | -                   | 40             |
| Encore Parkway Greenway Connection/Park                         | 4,300,000                          | 4,300,000                           | -                   | 47             |
| Wood Lightpole/LED Replacement Initiative (1 field)             | 200,000                            | 200,000                             | -                   | 48             |
| Alpharetta Public Arts Initiative                               | 45,000                             | 45,000                              | -                   | 48             |
| Historic Preservation Initiative                                | 35,000                             | 35,000                              | -                   | 48             |
| Alpharetta Community Ctr Gym Floor Replacement/Moisture Barrier | 175,000                            | 175,000                             | -                   | 49             |
| Tree Removal in all Parks                                       | 150,000                            | 150,000                             | -                   | 50             |
| Design Services                                                 | 20,000                             | 20,000                              | -                   | 50             |
| <b>Subtotal</b>                                                 | <b>\$ 6,290,000</b>                | <b>\$ 6,290,000</b>                 | <b>\$ -</b>         |                |
| <b>TOTAL</b>                                                    | <b>\$ 22,751,000</b>               | <b>\$ 22,898,000</b>                | <b>\$ 147,000</b>   |                |
| <b>NON-ALLOCATED (future capital/one-time initiatives):</b>     | <b>\$ 2,792,490</b>                | <b>\$ 2,645,490</b>                 | <b>\$ (147,000)</b> |                |



# Operating and Capital Budget for Fiscal Year 2023



July 1, 2022 through

June 30, 2023



*City of Alpharetta, GA*

Prepared by:  
Finance Department  
2 Park Plaza  
Alpharetta, GA 30009  
Phone (678) 297-6094  
Fax (678) 297-6063

---

# **Annual Operating & Capital Budget**

for Fiscal Year 2023

(July 1, 2022 through June 30, 2023)

---



## TABLE OF CONTENTS

### Contents

|                                                                      |    |
|----------------------------------------------------------------------|----|
| Table of Contents                                                    | 1  |
| Mayor and City Council                                               | 5  |
| Vision                                                               | 6  |
| Executive Management Team                                            | 7  |
| Organizational Structure                                             | 8  |
| Introduction and Overview                                            | 9  |
| Transmittal Letter                                                   | 9  |
| Operating Initiative Requests                                        | 19 |
| Executive Summary                                                    | 19 |
| Detail (Recommended Operating Initiatives)                           | 20 |
| Detail (Unfunded Operating Initiatives)                              | 26 |
| Capital Initiative Requests                                          | 29 |
| Summary                                                              | 29 |
| Detail (Recommended Capital Investment)                              | 30 |
| Detail (Unfunded Capital Investment)                                 | 50 |
| Citywide Budget Summaries                                            | 61 |
| Overview                                                             | 61 |
| Summary by Fund Type                                                 | 62 |
| Summary by Fund                                                      | 63 |
| Summary by Revenue Source                                            | 64 |
| Summary by Department Expenditures                                   | 65 |
| Summary by Expenditure Category                                      | 66 |
| Consolidated Summary (Revenues by Source/Expenditures by Department) | 67 |
| Consolidated Summary (Revenues by Source/Expenditures by Category)   | 69 |
| Personnel Listing by Department                                      | 71 |
| General Fund Summary                                                 | 72 |
| Overview                                                             | 72 |
| Summary by Revenue Source                                            | 73 |
| Summary by Department Expenditures                                   | 73 |
| Statement of Budgetary Comparisons                                   | 74 |

## TABLE OF CONTENTS

|                                                                        |     |
|------------------------------------------------------------------------|-----|
| Statement of Revenues, Expenditures, and changes in Fund Balance _____ | 75  |
| Budget Narrative _____                                                 | 76  |
| General Fund Departmental Summaries _____                              | 89  |
| Overview _____                                                         | 89  |
| Mayor and City Council _____                                           | 90  |
| City Administration _____                                              | 94  |
| Finance _____                                                          | 100 |
| Information Technology _____                                           | 106 |
| Human Resources _____                                                  | 112 |
| Municipal Court _____                                                  | 118 |
| Public Safety _____                                                    | 123 |
| Public Works _____                                                     | 131 |
| Recreation, Parks & Cultural Services _____                            | 138 |
| Community and Economic Development _____                               | 149 |
| Special Revenue Fund Summaries _____                                   | 155 |
| Overview _____                                                         | 155 |
| Emergency 911 Fund Summary _____                                       | 156 |
| Impact Fee Fund Summary _____                                          | 160 |
| Hotel/Motel Fund Summary _____                                         | 163 |
| _____                                                                  | 163 |
| Debt Service Fund Summary _____                                        | 166 |
| Overview _____                                                         | 166 |
| Debt Issuance Methodology _____                                        | 167 |
| Debt Issuance Activity _____                                           | 167 |
| Bond Ratings _____                                                     | 169 |
| Bond Smoothing _____                                                   | 169 |
| Millage Rates _____                                                    | 170 |
| General Obligation Bond Debt _____                                     | 171 |
| Development Authority Revenue Bond Debt _____                          | 172 |
| Statement of Budgetary Comparisons _____                               | 174 |



## TABLE OF CONTENTS

|                                                                              |     |
|------------------------------------------------------------------------------|-----|
| Statement of Revenues, Expenditures, and changes in Fund Balance _____       | 175 |
| Enterprise Fund Summary _____                                                | 176 |
| Overview _____                                                               | 176 |
| Solid Waste Fund Summary _____                                               | 177 |
| Internal Service Fund Summaries _____                                        | 181 |
| Overview _____                                                               | 181 |
| Risk Management Fund Summary _____                                           | 182 |
| Medical Insurance Fund Summary _____                                         | 185 |
| Fiduciary Fund Summaries _____                                               | 188 |
| Overview _____                                                               | 188 |
| Other Post Employment Benefit (OPEB) Health Benefit Fund Summary _____       | 189 |
| Other Post Employment Benefit (OPEB) Health Reimbursement Fund Summary _____ | 192 |
| Appendix _____                                                               | 195 |
| Alpharetta Convention & Visitors Bureau (ACVB) _____                         | 195 |

## MAYOR AND CITY COUNCIL

### Mayor and City Council

DONALD MITCHELL  
CITY COUNCIL (POST 1)



DMitchell@alpharetta.ga.us

BRIAN WILL  
CITY COUNCIL (POST 2)



BWill@alpharetta.ga.us

DOUGLAS DERITO  
CITY COUNCIL (POST 3)



DDerito@alpharetta.ga.us

JIM GILVIN  
MAYOR



JGilvin@alpharetta.ga.us

#### Mission Statement

*TO MAKE A POSITIVE DIFFERENCE in the community by efficiently managing public resources and providing effective services and leadership that exceed the expectations of our citizens.*

JOHN HIPES  
CITY COUNCIL (POST 4)



JHipes@alpharetta.ga.us

JASON BINDER  
CITY COUNCIL (POST 5)



JBinder@alpharetta.ga.us

DAN MERKEL  
CITY COUNCIL (POST 6)



DMerkel@alpharetta.ga.us

## VISION

### Vision

---

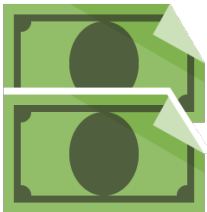
Our Community Vision is to advance Alpharetta as a signature City by:



*Offering the highest quality of environment for our residents and businesses.*



*Fostering strong sense of community including safety and security.*



*Providing a business climate that attracts the top echelon companies.*

Our Community Vision serves as the guiding principles for the planning and operation of our city government and each department structures its mission, goals and objectives to facilitate achievement of our mission. The icons set forth above are used throughout the Budget to identify the link between the city's Community Vision and the goals and objectives of our various departmental divisions/projects.

## EXECUTIVE MANAGEMENT TEAM

### Executive Management Team



BOB REGUS  
CITY ADMINISTRATOR



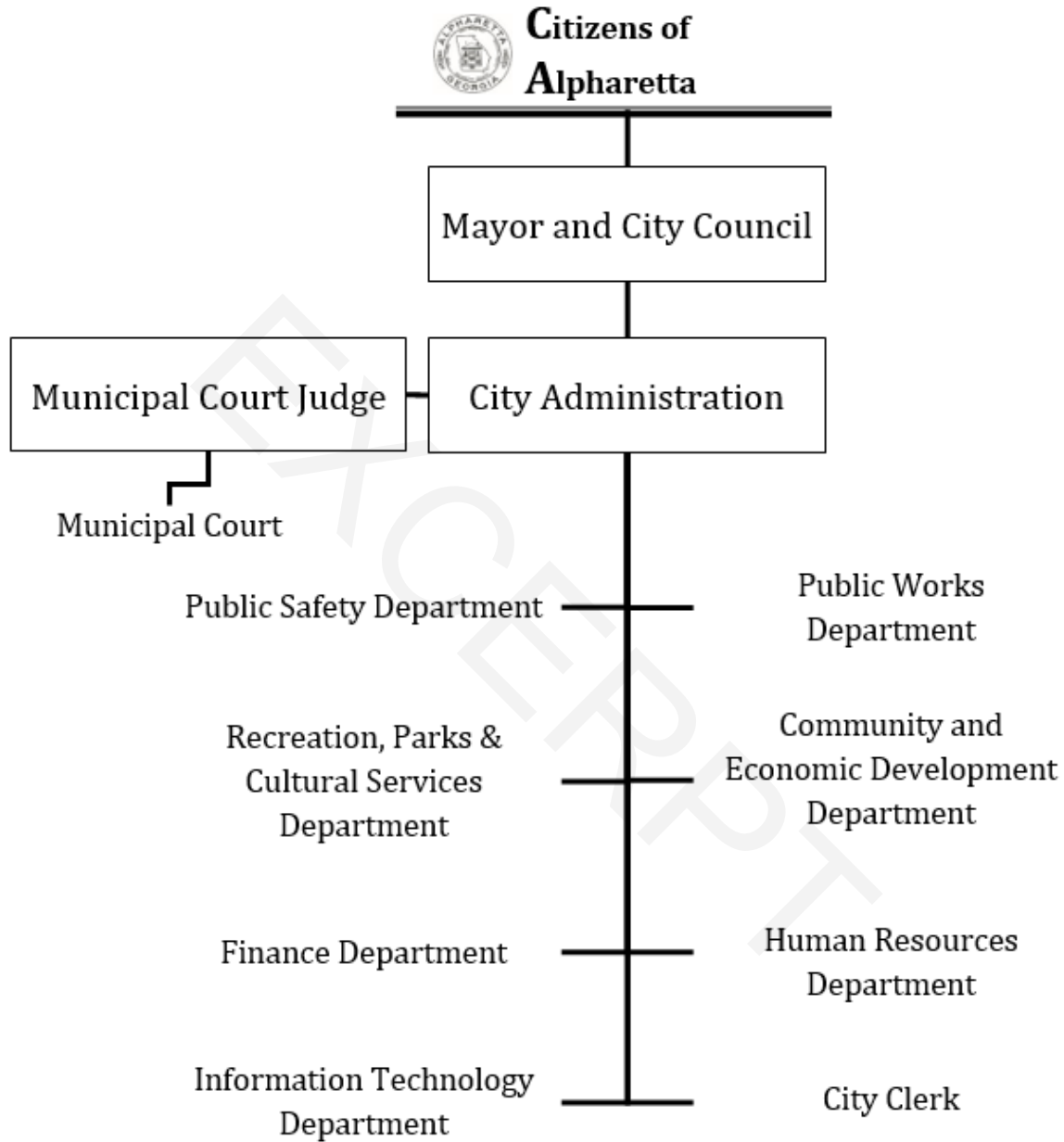
BRegus@alpharetta.ga.us

#### EXECUTIVE STAFF

|                  |                                                                              |                                                   |
|------------------|------------------------------------------------------------------------------|---------------------------------------------------|
| James Drinkard   | <a href="mailto:JDrinkard@alpharetta.ga.us">JDrinkard@alpharetta.ga.us</a>   | Assistant City Administrator                      |
| Brooke Lappin    | <a href="mailto:BLappin@alpharetta.ga.us">BLappin@alpharetta.ga.us</a>       | Director of Municipal Court Services              |
| John Robison     | <a href="mailto:JRobison@alpharetta.ga.us">JRobison@alpharetta.ga.us</a>     | Director of Public Safety                         |
| Pete Sewczwicz   | <a href="mailto:PSewczwicz@alpharetta.ga.us">PSewczwicz@alpharetta.ga.us</a> | Director of Public Works                          |
| Morgan Rodgers   | <a href="mailto:MRodgers@alpharetta.ga.us">MRodgers@alpharetta.ga.us</a>     | Director of Recreation, Parks & Cultural Services |
| Kathi Cook       | <a href="mailto:KCook@alpharetta.ga.us">KCook@alpharetta.ga.us</a>           | Director of Community and Economic Development    |
| Thomas G. Harris | <a href="mailto:THarris@alpharetta.ga.us">THarris@alpharetta.ga.us</a>       | Director of Finance                               |
| Cris Randall     | <a href="mailto:CRandall@alpharetta.ga.us">CRandall@alpharetta.ga.us</a>     | Director of Human Resources                       |
| Randy Bundy      | <a href="mailto:RBundy@alpharetta.ga.us">RBundy@alpharetta.ga.us</a>         | Director of Information Technology                |
| Lauren Shapiro   | <a href="mailto:LShapiro@alpharetta.ga.us">LShapiro@alpharetta.ga.us</a>     | City Clerk                                        |

## ORGANIZATIONAL STRUCTURE

### Organizational Structure





2 PARK PLAZA  
ALPHARETTA, GA 30009  
PHONE: 678.297.6000  
WWW.ALPHARETTA.GA.US

May 16, 2022

To the City Council and Citizens of Alpharetta:

We are pleased to present our Annual Operating and Capital Budget for Fiscal Year 2023 (the “Budget”) of the City of Alpharetta, Georgia. Our recommendations are based on direction provided at our City Council Retreat as well as a thorough review of our current financial status, revenue trends, economic data, and our standard of providing top level service while maintaining our focus on keeping Alpharetta an affordable option for our citizens and stakeholders.

As detailed herein through our discussion of expenditure trends, the city’s budget is in the midst of multiple disruptive economic pressures. As quickly as the COVID-19 pandemic and its associated social distancing measures drove a decline in economic activity, the current phase of post-lockdown economic activity coupled with Federal stimulus has resulted in a spike of economic growth. This strong economic growth can be witnessed in our revenue trends as well as our expenditure trends which seek to meet a spiking service demand from our customers while also covering unprecedented inflationary (e.g., labor costs) and market-based cost pressures (e.g., fuel, steel, concrete, wood, etc.).

Today, more than ever, governments need to be nimble to respond to market conditions.

Alpharetta’s 2023 budget is focused on responding to market conditions in a prudent manner including maintaining a competitive compensation package for it staff and keeping up with market prices from our private service providers.

In light of the current economic challenges, staff has compiled a budget in line with our guiding principles that accomplishes the following:

- Tax-burden reductions for our homeowners in excess of \$5.4 million annually (see section entitled *Taxpayer Savings* for more information).

MAYOR  
JIM GILVIN

MAYOR PRO TEM  
DAN MERKEL

COUNCIL MEMBERS  
JASON BINDER  
DOUGLAS J. DERITO  
JOHN HIPES  
DONALD F. MITCHELL  
BRIAN WILL

CITY ADMINISTRATOR  
ROBERT J. REGUS

## INTRODUCTION AND OVERVIEW

- Maintenance of the city's millage rate at 5.750 mills (flat with FY 2022) while covering debt service on the newly issued 2022 General Obligation Parks Bond<sup>1</sup>.
- Focus on meeting spiking service demand (e.g., recreation programs) with the same high service levels our citizenry, business owners, and stakeholders expect from our city. This includes alignment of departmental operating budgets to ensure competitive compensation packages for staff and sufficient funding for private service providers.
- Capital investment focused on maintaining and improving city infrastructure and assets (\$22.9 million when including potential grant sources) while reserving sufficient funds to provide flexibility for future prioritized capital investment (\$2.6 million).

### Budget Process and Overview

The Fiscal Year 2023 Budget process began with an update of the city's financial condition, which was presented to the Mayor and City Council during the January 2022 City Council retreat. During this update, a financial plan was established which prioritized the use of available fund balance to position the city most effectively for financial success in the future. This information was also shared with the city's department directors during budget kick-off meetings.

City departments responded to the direction provided by the Finance Department and submitted their 2023 budget requests to be in-line with current revenue estimates and forecasted service delivery needs.

The FY 2023 Budget is balanced for all funds and totals \$153 million with the breakdown by fund type as follows:

| FUNDS BY TYPE          | \$            |     |
|------------------------|---------------|-----|
| General Fund           | \$ 91,144,593 |     |
| Special Revenue Funds  | 15,029,595    | (1) |
| Debt Service Fund      | 6,598,458     |     |
| Capital Project Funds  | 22,594,800    | (1) |
| Solid Waste Fund       | 6,052,861     |     |
| Risk Management Fund   | 1,678,300     |     |
| Medical Insurance Fund | 9,000,000     |     |
| OPEB Funds             | 707,640       |     |
| Total                  | \$152,806,247 |     |

*(1) Amounts contained herein represent new appropriations for FY 2023. Unexpended FY 2022 appropriations for City Council approved projects are re-appropriated annually pursuant to city policy.*

<sup>1</sup> Please refer to the *Debt Service Fund Summary* section of this document for more information on this bond issue.



## INTRODUCTION AND OVERVIEW

Several of the major points of the FY 2023 Budget are as follows:

- Management of personnel and compensation program to align with current market environment which includes budgetary adjustments to cover significant inflation in labor costs which are necessary to retain and recruit our highly skilled workforce:
  - Staffing level at 452 full-time equivalents “FTE” with the funding breakdown as follows:
    - 452.5 full-time equivalents (funded). This does not include the additional personnel requests included within the Operating Initiatives section of this report. These positions (and associated appropriations) will be added to the departmental operating budgets upon direction from the Mayor/Council;
    - 1.5 full-time equivalents (unfunded; budgetary savings of \$167,000); positions to remain vacant pending an identified funding source and workload justification.
  - Staffing compensation adjustments aimed at maintaining competitiveness in an inflationary labor market include:
    - Recent compensation adjustments:
      - July 1, 2021: Continuation of the annual performance-based merit program (3% on average) in an estimated cost of \$1 million annually.
      - November 19, 2021: The following mid-year 2022 adjustments (combined) result in an estimated cost of \$1.9 million annually.
        - Across-the-board 3% salary adjustment for all employees.
        - Additional across-the-board 10% salary adjustment for 911 personnel and sworn Police Officers to maintain market competitiveness in recruitment and retention.
    - Proposed compensation adjustments:
      - July 1, 2022: Increase in the annual performance-based merit program (4% on average) in a total estimated cost of \$1.6 million. This figure is included within the departmental operating budgets.
      - July 1, 2022 (Operating Initiative): Salary compression adjustments in an amount totaling \$825,000 annually



## INTRODUCTION AND OVERVIEW

(including taxes/benefits). Specifically, this initiative represents a continuation of the City's salary adjustment process and follows the recent adjustments related to maintaining competitiveness within the market. This phase is focused on adjusting internal compression issues within our pay structure to ensure we maintain a fair and equitable compensation plan for our employees. The forecasted cost reflects salary adjustments and those impacted benefit line items (e.g., FICA, pension, etc.). This funding will be added to the departmental operating budgets upon direction from the Mayor/Council.

- Increase (6% or \$1.1 million) in departmental maintenance and operations budgets (General Fund) that is experiencing unprecedented inflationary growth through our labor-intensive contracted services (e.g., landscaping services, janitorial services, etc.), material-intensive contracts (maintenance needs that utilize concrete, wood, technology items that utilize microchips, etc.), and basic commodities like fuel. Specific cost drivers include:
  - Labor-Intensive Contracts: The city's landscape maintenance contract (right-of-way) expired during FY 2022 and was rebid to a 69% increase in costs due primarily to explosive growth in labor rates experience by that market sector. This contract alone resulted in cost growth of \$276,478 annually (last rebid 5-years ago). The city's landscape maintenance contract (parks) expired during FY 2022 and was rebid to a 47% increase in costs due primarily to explosive growth in labor rates experience by that market sector. This contract resulted in cost growth of \$225,000 annually (last rebid 5-years ago). The city's labor-intensive contract costs will most likely continue to result in high growth-pressures over the next several years as our private-sector partners adapt to inflationary labor cost spikes (e.g., janitorial services, etc.).
  - Commodity-Intensive Activities: Grounds-Maintenance and Facility-Maintenance accounts represent budget-to-budget cost growth of \$48,593 and \$84,488 respectively due to large increases in commodity costs (e.g., steel, wood, concrete, etc.) and labor-rates (e.g., HVAC repair, etc.).
  - Fuel costs are forecast to grow 38% in FY 2023 (+\$155,086) as economic growth continues and places upward pressure on demand relative to supply. Instability in Europe will further increase the volatility of fuel prices.
  - Travel/Training costs are forecast to grow 31% in FY 2023 (+\$98,134) and reflect an adjustment following post-COVID lockdowns (which included a

## INTRODUCTION AND OVERVIEW

freeze on travel) as staff is able to seek professional development opportunities in a safe and efficient manner.

- IT Professional Service costs are forecast to grow 15% in FY 2023 (+\$308,748) and represent a combination of service alterations to reflect: a more mobile-responsive workforce (forecasted growth of \$80,000 in cloud storage usage); a more technologically secure infrastructure (forecasted growth of \$65,000 for security scanning software, password storage software, etc.); prior-year initiatives (forecasted cost growth of \$47,500 for eCourts [Municipal Court] and CityWorks Respond [Community Development]); and a reallocation of line-items previously paid from the Maintenance Contracts account that should be accounted for in the IT Professional Services account moving forward to ensure consistency and IT visibility (\$111,700 for existing software services such as NOVAtime, Bonfire, OpenGov, DocuSign, etc.).
- The departmental operating capital/lease budget primarily represents funding for the city's capital lease obligations (fire trucks, police tasers, etc.) coupled with minor maintenance capital needs.
- Recommended Operating Initiatives total \$1.7 million (net) and has been programmed into a non-allocated account within the General Fund. There is an additional capital requirement of \$449,500 associated with these requests that is included within the Capital Initiative Requests for 2023.

Operating Initiatives not recommended for funding total \$1,028,000 and include capital investment requirements of \$297,000.

Please refer to the *Operating Initiatives Request* section of this document for detail of the requests

- Funding from the General Fund which is available for immediate capital investment in 2023 includes the following:
  - \$12,639,800 Fund Balance for one-time capital;
  - 3,000,000 Recurring Capital Contribution from the General Fund
  - \$15,639,800

Please refer to the Fund and Departmental Summary sections of this document for (1) multi-year revenue/expense statements on both a citywide and individual fund basis (e.g., Special Revenue Funds, Enterprise Fund, etc.) as well as (2) a personnel listing by department.

## INTRODUCTION AND OVERVIEW

### Budget and Millage Rate Hearings

As set forth under Georgia law and the City of Alpharetta Code, citizen input is solicited during the process of adopting the budget through publicly advertised meetings as follows.

| DATE           | ACTION                                                                                                                            |
|----------------|-----------------------------------------------------------------------------------------------------------------------------------|
| April 14, 2022 | Distribute 2023 Mayor's Recommended Budget                                                                                        |
| May 2, 2022    | Council Meeting                                                                                                                   |
| May 16, 2022   | Council Meeting                                                                                                                   |
| May 23, 2022   | 1 <sup>st</sup> Public Hearing and Council Meeting (Budget/Millage)<br><i>1<sup>st</sup> reading of Budget/Millage Ordinance</i>  |
| June 6, 2022   | 2 <sup>nd</sup> Public Hearing (Budget/Millage)                                                                                   |
| June 6, 2022   | 3 <sup>rd</sup> Public Hearing and Council Meetings (Budget/Millage)<br><i>2<sup>nd</sup> reading of Budget/Millage Ordinance</i> |

### Budget Issues and Priorities

The FY 2023 Budget formalizes numerous key financial factors which have been themes for several years within the government.

- ✓ Bond ratings;
- ✓ Cost of government;
- ✓ Taxpayer savings;
- ✓ Debt service payments;
- ✓ Expansion of departmental service levels;
- ✓ Maintaining an effective capital improvement program;
- ✓ Proper use of fund balance; and
- ✓ Funding recurring capital from operating budget.

#### **Bond Ratings**

The city's AAA bond rating was reaffirmed by Moody's and Standard & Poor's ("S&P") during January 2022 in conjunction with the sale of \$27 million (par) of Series 2022 General Obligation Bonds to fund a variety of park enhancements and projects.

The AAA rating represents the highest rating available to municipalities and translates to significant savings to our citizens and stakeholders through reduced borrowing costs. This rating demonstrates the strongest creditworthiness relative to other US municipal or tax-exempt issuers and reflects the city's current sound financial position as well as strong financial management practices guiding our ongoing decision making. These practices are supported by formal policies to guide budget and procurement practices, capital investment, and debt management. Other positive factors include a relatively strong economic base and manageable debt/pension burdens. The FY 2023 Budget is mindful of these factors and the

## INTRODUCTION AND OVERVIEW

importance of maintaining the highest rating, not only for our citizens but also our bondholders.

### **Cost of Government**

The city has historically acknowledged the need to provide a taxation rate commensurate with the government's level of service.

The FY 2023 Budget is based on maintenance of the city's millage rate at 5.750 mills.

- The portion of the millage rate funding debt service (Debt Service Fund) is estimated to increase 0.15 mills compared to FY 2022 to a total of 0.965 mills. This millage rate shift is necessary to cover debt service on the Series 2022 General Obligation Bonds for park improvements (\$1.6 million annually).
- The portion of the millage rate funding operations and recurring capital investment (General Fund) is estimated to decline -0.15 mills compared to FY 2022 to a total of 4.785 mills. This reduction was necessary due to escalating debt service requirements (see above).

| Fiscal Year | Operating Millage Levy | Debt Service Millage Levy | Total Millage Levy | % Increase (Decrease) |
|-------------|------------------------|---------------------------|--------------------|-----------------------|
| 2023        | 4.785                  | 0.965                     | 5.750              | 0.0%                  |
| 2022        | 4.935                  | 0.815                     | 5.750              | 0.0%                  |
| 2021        | 4.935                  | 0.815                     | 5.750              | 0.0%                  |
| 2020        | 4.820                  | 0.930                     | 5.750              | 0.0%                  |
| 2019        | 4.770                  | 0.980                     | 5.750              | 0.0%                  |
| 2018        | 4.720                  | 1.030                     | 5.750              | 0.0%                  |
| 2017        | 4.620                  | 1.130                     | 5.750              | 0.0%                  |
| 2016        | 5.000                  | 0.750                     | 5.750              | 0.0%                  |
| 2015        | 4.950                  | 0.800                     | 5.750              | 0.0%                  |
| 2014        | 4.870                  | 0.880                     | 5.750              | 0.0%                  |

### **Taxpayer Savings**

The FY 2023 millage rate, coupled with the city's substantial Homestead Exemptions, goes great lengths in keeping Alpharetta an affordable place to live and strategically positions us relative to neighboring areas. The city's multiple homestead exemptions are estimated to save our homeowners over \$5.4 million annually and include:

- Floating Homestead exemption that caps the taxable value growth of homesteaded properties to the lesser of 3% or CPI;
- Basic Homestead exemption of \$45,000 off the assessed value of homesteaded properties which is among the highest in the State;

## INTRODUCTION AND OVERVIEW

- Senior Basic Homestead exemption of \$25,000 off the assessed value of homesteaded properties for residents aged 65 and older;
- Senior full-value exemption available to residents aged 70 and older who meet certain income requirements.

### **Debt Service Payments**

The city's primary method of funding large scale capital projects is through the issuance of bonds (e.g., general obligation bonds, Development Authority bonds, etc.). General obligation bonds have been issued to fund numerous large-scale projects including public safety facilities, parks and recreation facilities, and transportation improvements that continue to define Alpharetta as a desirable community to work and live. General obligation bonds are funded through a separate millage levy (discussed below).

The Alpharetta Development Authority, a component unit of the city that is focused on economic development within our borders, issued bonds in 2016 to fund construction of our state-of-the-art Conference Center. These bonds are funded by a portion of the Hotel/Motel Tax.

Principal and interest payments for fiscal year 2023 are budgeted at \$8.2 million with the following forecast: 2024 - 2041<sup>2</sup>: \$8.7 million (annual average); 2042<sup>3</sup>: \$3.6 million; 2043-2046<sup>4</sup> totaling \$1.6 million (annual average). These figures include city and Development Authority obligations and span multiple Funds.

### **Expansion of Departmental Service Levels (Operating Initiatives)**

Recommended Operating Initiatives total \$1.7 million (net) and has been programmed into a non-allocated account within the General Fund. There is an additional capital requirement of \$449,500 associated with these requests that is included within the Capital Initiative Requests for 2023.

Operating Initiatives not recommended for funding total \$1,028,000 and include capital investment requirements of \$297,000.

Please refer to the *Operating Initiatives Request* section of this document for detail of the requests.

---

<sup>2</sup> Represents the final maturity of the Series 2016 Alpharetta Parks and Transportation Bonds issued in FY 2017.

<sup>3</sup> Includes the final maturity of the Series 2016 Development Authority Revenue Bonds in FY 2016.

<sup>4</sup> Represents the final maturity of the Series 2022 General Obligation Bonds issued in FY 2022.

## INTRODUCTION AND OVERVIEW

### **Proper Use of Fund Balance**

General Fund - Based on audited financial statements for the year ended June 30, 2021, the city's fund balance totaled \$35.7 million. Of this amount, approximately \$5.8 million was appropriated in the FY 2022 Budget for capital/one-time initiatives/reserve and \$17.2 million has been designated as an emergency account based on a conservative policy of 25% of total appropriations (i.e., roughly 3 months of operating expenditures). It has been the city's policy to utilize the remaining fund balance above the emergency requirement for one-time expenditures (generally capital investment). Available capital/one-time initiative funding for FY 2023 totals \$12.6 million.

### **Funding Recurring Capital/Operational Reserves from Operating Budget**

The 2020 budget included \$4.8 million in appropriations within the General Fund budget to fund recurring capital initiatives (e.g., milling and resurfacing of city streets, traffic equipment replacement, fleet replacement, stormwater repair and maintenance, etc.). By programming the recurring capital program into the operating budget, the city is announcing to its citizens and stakeholders that capital investment in our roads and infrastructure is a priority that should be funded with certainty as opposed to relying on fund balance which may or may not be accumulated.

However, due to the sudden impact of COVID-19 on forecasted revenues, operational funding from the General Fund for recurring capital was reduced to \$189,000 in FY 2021. The city is slowly growing the recurring capital funding in accordance with revenue growth and operational needs. The FY 2022 Budget included a recurring capital funding level of \$1.7 million.

Funding from the General Fund available for immediate capital investment in 2023 includes the following:

- |                    |                                                      |
|--------------------|------------------------------------------------------|
| ▪ \$12,639,800     | Fund Balance for one-time capital;                   |
| ▪ <u>3,000,000</u> | Recurring Capital Contribution from the General Fund |
| \$15,639,800       |                                                      |

## INTRODUCTION AND OVERVIEW

### Maintaining an Effective Capital Improvement Program (Capital Initiatives)

The FY 2023 Capital Plan includes funding of \$25.5 million for capital initiatives (including potential grant funding). Recommended capital investment totals \$22.9 million and is focused on maintaining and improving city infrastructure and assets. An additional \$2.6 million is being reserved to provide flexibility for future prioritized capital investment.

|                                          | Capital<br>Project Fund | Stormwater<br>Capital<br>Fund | T-SPLOST<br>Fund    | Impact Fee<br>Fund  | E911<br>Fund      | Subtotal             | Other<br>Sources  | Total                |
|------------------------------------------|-------------------------|-------------------------------|---------------------|---------------------|-------------------|----------------------|-------------------|----------------------|
| <b>Sources:</b>                          |                         |                               |                     |                     |                   |                      |                   |                      |
| Available Fund Balance                   | \$ 2,500,000            | \$ -                          | \$ 4,300,000        | \$ 1,668,690        | \$ 330,000        | \$ 8,798,690         | \$ -              | \$ 8,798,690         |
| General Fund                             |                         |                               |                     |                     |                   |                      |                   |                      |
| Recurring Capital Program                | -                       | 3,000,000                     | -                   | -                   | -                 | 3,000,000            | -                 | 3,000,000            |
| Available Fund Balance                   | 11,439,800              | 1,200,000                     | -                   | -                   | -                 | 12,639,800           | -                 | 12,639,800           |
| Other (Taxes, Interest, etc.)            | 155,000                 | -                             | -                   | 350,000             | -                 | 505,000              | -                 | 505,000              |
| Grants (LMIG)                            | -                       | -                             | -                   | -                   | -                 | -                    | 600,000           | 600,000              |
|                                          | <b>\$ 14,094,800</b>    | <b>\$ 4,200,000</b>           | <b>\$ 4,300,000</b> | <b>\$ 2,018,690</b> | <b>\$ 330,000</b> | <b>\$ 24,943,490</b> | <b>\$ 600,000</b> | <b>\$ 25,543,490</b> |
| <b>Uses:</b>                             |                         |                               |                     |                     |                   |                      |                   |                      |
| Capital                                  |                         |                               |                     |                     |                   |                      |                   |                      |
| City Administration                      | \$ 145,000              | \$ -                          | \$ -                | \$ -                | -                 | \$ 145,000           | \$ -              | \$ 145,000           |
| Community Development                    | 100,000                 | -                             | -                   | -                   | -                 | 100,000              | -                 | 100,000              |
| Human Resources                          | 72,500                  | -                             | -                   | -                   | -                 | 72,500               | -                 | 72,500               |
| Information Technology                   | 500,000                 | -                             | -                   | -                   | -                 | 500,000              | -                 | 500,000              |
| Public Safety                            | 4,568,810               | -                             | -                   | 18,690              | 330,000           | 4,917,500            | -                 | 4,917,500            |
| Public Works                             | 4,073,000               | 4,200,000                     | 2,000,000           | -                   | -                 | 10,273,000           | 600,000           | 10,873,000           |
| Recreation, Parks &<br>Cultural Services | 1,990,000               | -                             | 2,300,000           | 2,000,000           | -                 | 6,290,000            | -                 | 6,290,000            |
|                                          | <b>\$ 11,449,310</b>    | <b>\$ 4,200,000</b>           | <b>\$ 4,300,000</b> | <b>\$ 2,018,690</b> | <b>\$ 330,000</b> | <b>\$ 22,298,000</b> | <b>\$ 600,000</b> | <b>\$ 22,898,000</b> |
| <b>Non-Allocated:</b>                    |                         |                               |                     |                     |                   |                      |                   |                      |
| Future Capital/One-Time                  | \$ 2,645,490            | \$ -                          | \$ -                | \$ -                | \$ -              | \$ 2,645,490         | \$ -              | \$ 2,645,490         |
|                                          | <b>\$ 2,645,490</b>     | <b>\$ -</b>                   | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>       | <b>\$ 2,645,490</b>  | <b>\$ -</b>       | <b>\$ 2,645,490</b>  |

Please refer to the *Capital Initiatives Request* section of this document for detail of the requests.

In closing, while this budget is conveyed on behalf of the Mayor, this document is due in large part to the diligent work of staff, as well as the constructive management provided by the City Council and the feedback provided by our citizenry. We would like to thank our elected officials for their effective leadership and commitment to continuing our Signature City status in the region, despite the many demands on their time and interests.

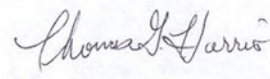
Respectfully Submitted,



Jim Gilvin  
Mayor



Robert J. Regus  
City Administrator



Thomas G. Harris  
Finance Director



## OPERATING INITIATIVE REQUESTS

### Operating Initiative Requests

#### Executive Summary

|                                                             | Revenue           | Expense             | Net Cost            | Capital Component |
|-------------------------------------------------------------|-------------------|---------------------|---------------------|-------------------|
| <b>Funding Available for Operating Initiatives:</b>         | <b>\$ 270,000</b> | <b>\$ 1,995,900</b> | <b>\$ 1,725,900</b> |                   |
| <b>Recommended Initiatives:</b>                             |                   |                     |                     |                   |
| <u>Citywide</u>                                             |                   |                     |                     |                   |
| Salary Compression Adjustments                              | \$ -              | \$ 825,000          | \$ 825,000          | \$ -              |
| <u>Human Resources Department</u>                           |                   |                     |                     |                   |
| HR Specialist Position (+1 FTE)                             | -                 | 107,500             | 107,500             | -                 |
| <u>Public Safety Department</u>                             |                   |                     |                     |                   |
| Jail Operations                                             | -                 | 95,500              | 95,500              | -                 |
| NEARMAP GIS                                                 | -                 | 4,000               | 4,000               | -                 |
| Fleetio Fleet Software                                      | -                 | 15,000              | 15,000              | -                 |
| Community Paramedic (+1 FTE)                                | -                 | 100,000             | 100,000             | 70,000            |
| Crime Scene Detective (+1 FTE)                              | -                 | 105,000             | 105,000             | 82,500            |
| Police Officers (+4 FTE)                                    | -                 | 361,000             | 361,000             | 297,000           |
| SWAT Training and Conferences                               | -                 | 53,500              | 53,500              | -                 |
| Tactical Outsider Instructor                                | -                 | 10,000              | 10,000              | -                 |
| Crisis Negotiator Instructor                                | -                 | 10,000              | 10,000              | -                 |
| <u>Recreation, Parks &amp; Cultural Services</u>            |                   |                     |                     |                   |
| Event Barricades                                            | -                 | 32,400              | 32,400              | -                 |
| Preston Ridge Community Ctr (+1 FTE)                        | 100,000           | 124,000             | 24,000              | -                 |
| MVP Zone Day Camp                                           | 100,000           | 85,000              | (15,000)            | -                 |
| Adventure Day Camp                                          | 70,000            | 68,000              | (2,000)             | -                 |
|                                                             | <b>\$ 270,000</b> | <b>\$ 1,995,900</b> | <b>\$ 1,725,900</b> | <b>\$ 449,500</b> |
| <b>Remaining Funds Available for Operating Initiatives:</b> |                   |                     | <b>\$ -</b>         |                   |

Recommended Operating Initiatives total \$1.7 million (net) and has been programmed into a non-allocated account within the General Fund. There is an additional capital requirement of \$449,500 associated with these requests that is included within the Capital Initiative Requests for 2023.

Operating Initiatives not recommended for funding total \$1,028,000 and include capital investment requirements of \$297,000.



## OPERATING INITIATIVE REQUESTS

### Detail (Recommended Operating Initiatives)

#### Citywide

##### **Salary Compression Adjustments**

**\$825,000**

This initiative represents a continuation of the City's salary adjustment process and follows the recent adjustments related to maintaining competitiveness within the market. Specifically, this phase is focused on adjusting internal compression issues within our pay structure to ensure we maintain a fair and equitable compensation plan for our employees. The forecasted cost reflects salary adjustments and those impacted benefit line items (e.g., FICA, pension, etc.).

#### General Fund

##### **Human Resources**

##### **HR Specialist position (+1 FTE)**

**\$107,500**

The proposed new position will be responsible for recruitment and the administration of our human resources information systems (HRIS) current modules (applicant tracking system, onboarding, eforms, personnel records management system), and any future additions (i.e., performance evaluation). The increase of use of technology requires recruiting an HR professional with a new mix of skills who combine technological expertise with good social interaction, understanding of human resources field, self-motivation, and strong project management skills to coordinate, implement, and train users in the new technological features. Demands and workload performed by current HR personnel exceeds staff capacity.

According to the SHRM 2015 Workforce Analytics, the HR-to-employee ratio is 1.22 fulltime HR professional staff per 100 employees, not including administrative support staff required to process day-to-day tasks. This ratio is at an all-time high, and in sharp contrast to the marked drops we have seen in recent years. The new ratio is primarily attributable to unprecedented workforce growth, recruitment challenges, and an increased need to support the added HR burden on businesses. Our current HR Department organizational chart is composed of two professional positions and one administrative support position supporting 420+ employees half of the year, and 520+ the remaining of the months due to work conducted towards recruitment, onboarding and offboarding temporary seasonal staff.

Additionally, the nationwide push for gender and racial equity, social justice, and inclusion, will continue to challenge organizations to constantly evaluate its practices and provide resources and training to the workforce to ensure a fair and equal treatment. Staff will be needed to deal with the influx of coaching, training, and potential internal investigations.

Personnel costs are estimated at \$100,000 annually and reflect salary and benefit costs only. Operational costs in year one includes equipment (phone, computer, etc.) and limited training costs totaling \$7,500. Starting in 2024, annual operational costs are estimated at \$5,000 and primarily consist of training/professional development.

## OPERATING INITIATIVE REQUESTS

### Public Safety

#### Jail Operations

**\$95,500**

This initiative covers estimated operational costs for the jail under an IGA structure with Fulton County (e.g., \$ per inmate per day).

#### NEARMAP GIS

**\$4,000**

Using new and emerging technology involving aerial photography, artificial intelligence (AI), combined with GIS functionality, NEARMAP provides a service which gathers and provides building footprint information along with other data not readily available. Building Height, Building square footage, number of stories are generated into GIS compatible data sets that can be combined with other GIS available data to create a more comprehensive emergency services operational picture. This operational data would be made available to both Fire and Police services during emergency response. The resulting value is increased safety of emergency employees.

#### Fleetio Fleet Software

**\$15,000**

Fleetio is a replacement product for Collective Fleet. Fleetio offers a cloud-based solution to manage and maintain our fleet, billed at a per vehicle rate. Fleetio offers user friendly reporting, easily readable dashboards with current metrics, and mobile phone apps which make vehicle inspections painless. Preventive maintenance reminders and vehicle assignments can be programmed into the system to hold users accountable. Fleetio offers a passthrough service for billing and workorders, so we pay Fleetio directly while fully capturing invoice details from our vendors, eliminating duplicate data entry, and ensuring accurate information for our vehicles. Pricing is for 200 vehicles added to system, plus Single Sign On integration to use Active Directory Credentials.

#### Community Paramedic (+1 FTE)

**\$100,000**

#### (\$100,000 operations/\$70,000 capital)

The proposed new position increases responsiveness to community needs by adding dedicated a full-time Community Paramedic position. Benefits of program include more efficient call volume/responses, improved patient follow-up and patient advocacy to those citizens who may not need 911 services but do require assistance. Our current Community Paramedic works in a part-time capacity, however the need for the program has grown to the point where we have a waiting list of citizens who may require our services. Unfortunately, due to increased call volume and the part-time attention that the program receives, we are unable to keep up with demand. The hope is that our current Community Paramedic become a full-time position, so we may better attend to the many needs of our citizens on a daily basis.

Personnel costs are estimated at \$91,000 annually and reflect salary and benefit costs only. Operational costs are estimated at \$9,000 and include professional development, uniforms, general supplies, and fuel. There is a companion one-time capital request for \$70,000 that includes funding for a vehicle purchase (and upfitting), mobile and portable radios, laptop, etc.

## OPERATING INITIATIVE REQUESTS

### **Crime Scene Detective (+1 FTE)**

**\$105,000**

**(\$105,000 operations/\$82,500 capital)**

The Criminal Investigations Division (CID) has been without a dedicated or primarily assigned person to effectively process crime scenes and evidence collected since midyear of 2020. Since that time, there have been several incidents where a crime scene technician could have been utilized to assist with that portion of the investigation, and reduce the risk created of evidence lost or missed during the processing of scenes and evidence.

The importance of thorough and proper processing of crime scenes and evidence cannot be understated. There are those cases where trace evidence provides the critical link to successful identification and prosecution. These things could be overlooked by detectives who are processing their own scene while at the same time concerned with victim and witness interviews, suspect interrogations, applications for warrants, etc. It would be a disservice to our community if justice could not be found for our victims due to a lack of a resource that a dedicated crime scene technician can provide.

The proposed position's primary function would be to respond and process scenes and evidence collected. While this would be their primary function, this position will also be required to work a light case load consisting of minor property crimes when not working on their primary functions.

Personnel costs are estimated at \$91,000 annually and reflect salary and benefit costs only. Operational costs are estimated at \$14,000 and include professional development, uniforms, general supplies, and fuel. There is a companion one-time capital request for \$82,500 that includes funding for a vehicle purchase (and upfitting), mobile and portable radios, laptop, body camera, crime scene equipment, etc.

### **Police Officers (+4 FTE) - Downtown**

**\$361,000**

**(\$361,000 operations/\$297,000 capital)**

The Uniform Patrol Division and Special Operations Division have reached a critical point in terms of their ability to meet the various missions of the department. The addition of the downtown area and its expansion over the past couple of years has created a need for a continuous police presence to ensure a pleasant and safe experience for visitors. We currently take a patchwork approach to patrolling downtown using a combination of bicycle units, patrol officers, and overtime positions to meet the needs of the area. This allows us to maintain safety, but not the presence and police coverage throughout the city we all desire. The workload is at a level which requires dedicated staff to provide the level of customer service and police presence expected by the citizens and city leadership. Due to training, sickness/injury, and PTO, we regularly have days where only 5 or 6 officers are actively patrolling the city and responding to 911 calls.

We are requesting an additional four sworn police officers to be able increase our presence and response in the downtown area and throughout the city. It is critical that we keep a constant presence in downtown and Avalon so that visitors and citizens continue to feel safe and enjoy their time in Alpharetta. Without additional people, we

## OPERATING INITIATIVE REQUESTS

fear the quality of work and customer service will suffer. Our plan for the four additional officers will allow us the opportunity to open the downtown zone and maintain an ongoing presence with four uniform and bike patrol units. These units handle all calls for service and provide a visible presence during the peak hours of the day and evening.

Personnel costs are estimated at \$300,000 annually and reflect salary and benefit costs only. Operational costs are estimated at \$61,000 and include professional development, uniforms, general supplies, and fuel. There is a companion one-time capital request for \$297,000 that includes funding for vehicle purchases (and upfitting), mobile and portable radios, laptops, body cameras, cell phones, etc.

### **SWAT Training and Conferences**

**\$53,500**

- **SWAT Medic Training (\$10,000):** Two SWAT Medics need to attend a Tactical Medic Class. Though our Medics are highly trained they need more advanced training in trauma care specific to the type of specialized care needed to treat wounds and injuries that happen in SWAT operations and training. They will receive advanced training taught by medics that have been in combat which is the top-of-the-line newest techniques that will allow them to get the skills to save more lives in the most serious of situations.
- **SWAT Sniper Training (\$7,250):** The two SWAT Long Rifleman need to attend an advanced Marksmanship Class. This training will give enhance their skill in making precision rifle shots in different environments, in various conditions, from different positions. When these operators take a shot, they are shooting at an area of about an inch and a half so their skill must be at the highest level, so these types of classes are crucial for the safety of officers and citizens.
- **SWAT Team Leader Training (\$8,250):** Two Team Leaders need to attend a SWAT Team Leader Class. This training teaches a SWAT Team leader the many aspects of being a team leader including but not limited to decision making, planning, risk assessment, risk mitigation and legal liability. This training is crucial in a Team Leader in running successful SWAT Operations resulting the safest resolution of incidents as possible.
- **SWAT GTOA Conference (\$14,000):** Four SWAT Operators will need to attend the GTOA Conference. This conference allows operators to attend advanced training that is taught by instructors that are from outside of our normal outside area of operations. They will be exposed to new and different tactics and techniques that will improve the way we conduct operations. This outside training is mandated by national standards. This conference is a portion of our 40 in-service which is also a national mandate.
- **SWAT Negotiator Conference (\$14,000):** Four Crisis Negotiators need to attend the Negotiator Conference. Though our Negotiators are highly trained they need more advanced training in Negotiations with different people in various situations. This will also allow Negotiators to gain other skills needed for successful negotiations.

## OPERATING INITIATIVE REQUESTS

### **Tactical Outside Instructor**

**\$10,000**

To comply with National Tactical Officers Association (NTOA), who are the recognized experts in Tactical Operations we need to bring in an instructor to teach a class. We will bring in an instructor to teach firearms and/or tactics classes that will prepare us to handle a variety of incidents that fall under our area of responsibility.

### **Crisis Negotiator Instructor**

**\$10,000**

Crisis Negotiators are highly trained and need ongoing training to maintain their proficiency level. They have the need for more advanced training in Negotiations with different people in various situations. This will also allow Negotiators to gain other skills needed for successful negotiations. This training is not offered locally so the best way to get the training is to bring in an outside instructor to provide the training. It may be possible to recover some of the cost by charging other agencies to take the training. Bringing an instructor in saves money on travel.

### **Recreation, Parks & Cultural Services**

#### **Event Barricades**

**\$32,400**

This initiative is being driven by Public Safety, with input from Public Works. The Community Services Division of Recreation, Parks & Cultural Services will be utilizing the safety barricade plan outlined by the Public Safety and Public Works Departments at the large special events. Specifically, this will be an annual expense for the Taste of Alpharetta (\$12,000), Brew Moon Summer (\$5,600), Brew Moon Fall (\$5,600) and Wire & Wood (\$9,200).

#### **Preston Ridge Community Ctr (+1 FTE) \$124,000 (costs); \$100,000 (revenues)**

Preston Ridge Community Center (PRCC) opened its doors June of 2021. The center was slated to open in 2020, but COVID changed those plans. The facility has been operating on a minimal budget and has no full-time staff to manage the daily programs and running of the building.

Currently, programming is around 35% of the capacity of the facility, with rentals continuing to increase. The building has been temporarily staffed with a Recreation Coordinator splitting his time between PRCC and Athletics; he has since been promoted to Supervisor at the Wills Park Recreation Center and can no longer oversee operations at PRCC. Part time staff are currently managing the front desk and part-time and full-time coordinators are filling in temporarily.

A Recreation Coordinator is needed full-time to continue programming and growing the offerings at PRCC. There may come a time where PRCC needs a Recreation Supervisor, but currently in its infancy, a Coordinator is appropriate for staffing.

Preston Ridge Community Center has great potential to be an active, collaborative, and exceptional Community Center with the right Coordinator in there to do the job and the funding for programming.

Personnel costs are estimated at \$75,000 annually and reflect salary and benefit costs only. Operational costs are estimated at \$49,000 and include professional services

## OPERATING INITIATIVE REQUESTS

(instructor fees), general supplies, etc. Year 1 revenue generation under an expanded operational plan is estimated at \$100,000 and forecast to stabilize at \$125,000 annually by year 2.

### **MVP Zone Day Camp**

**\$85,000 (costs); \$100,000 (revenues)**

In Spring of 2020, two program initiatives were submitted for approval for MVP Zone Sports Camp and Teen Adventure Camp. Registration numbers for all programs were at an all-time high and the addition of these two camps to the all-day choices for the parents of the City of Alpharetta were sure to fill up Summer 2020. Then COVID happened and all initiatives were pulled from the budget process.

Knowing that the youth in Alpharetta had their lives disrupted by COVID, staff felt a strong responsibility to offer Summer programming that would bring back a level of normalcy to our campers. Without full classes, the Recreation Services budget was left with a surplus that we were able to put towards MVP Zone Sports camp for summer of 2020. The camp served 368 campers for 8 weeks that summer, there were no field trips, and the specialty activities were brought to the park. Summer of 2021 funds were still able to be pulled from areas that had not yet recovered and the camp was funded, serving 371 campers for 7 weeks, again with no field trips. Summer of 2022 plans to offer 8 weeks of camp.

Teen adventure camp was cancelled Summer of 2020, but it was held Summer 2021 serving 72 campers for 2 weeks. This camp offered daily trips utilizing the AAAC busses. Funding was also pulled from areas not yet recovered. This summer the plan is to offer 6 weeks with a maximum of 45 campers per week.

The reason these two camps came about were two-fold. (1) Wills Park Day Camp had a consistent waitlist every year at least 30+ deep. Staff felt that if we could add an additional camp that had a sports theme to it, we could accommodate more campers; the last two summers show that this was an intelligent and successful decision. (2) The Department Master Plan and the Recreation Services Strategy both call for offerings that (a) serve teens and (b) provide programming during the summer months that keep children engaged in safe, educational, and fun activities, as well as providing an option for working parents.

Both camps have shown that they are utilized by the citizens of Alpharetta, City of Alpharetta employees and neighboring cities, especially the teen camp, and are an important part of Summer programming offered by the City of Alpharetta.

Recreation Services programming is currently back to 2019 levels, and in some areas, even higher. There will be no surplus to pull from this Summer to fund these camps; that is why it is so important that these initiatives are approved for FY 2023.

Personnel costs are estimated at \$40,000 annually and reflect seasonal salaries and benefits only. Operational costs are estimated at \$45,000 and include professional services (instructor fees), equipment rentals, general supplies, etc. Revenue generation is estimated at \$100,000 annually.



## OPERATING INITIATIVE REQUESTS

### **Adventure Day Camp**

**\$68,000 (costs); \$70,000 (revenues)**

It's becoming clearer that no matter where kids end up—in summer school, with grandparents or at home—it's essential to keep kid's minds active and engaged during the summer. Offering a teen adventure camp for ages 12-15 will provide an opportunity for teenagers to interact effectively with other people. Campers will be on field trips, in the community or participating in community service projects daily. Very little time will be spent in a facility. In the unplugged, noncompetitive camp culture, teens build up their "emotional intelligence" (EQ), their face-to-face communication and relationship skills. Coming out of the pandemic, which has highly affected the youth, Recreation Services feels even more compelled to offer outlets of recreation for all ages and for the working parents that need their children engaged in a safe and structured environment. Max 50 campers. Registration Fees: Resident \$225.00/ Non-Resident \$337.50.

Personnel costs are estimated at \$25,000 annually and reflect seasonal salaries and benefits only. Operational costs are estimated at \$43,000 and include professional services (instructor fees), equipment rentals, general supplies, etc. Revenue generation is estimated at \$70,000 annually.

### **Detail (Unfunded Operating Initiatives)**

#### **General Fund**

##### **Information Technology**

##### **Security Operations Center**

**\$200,000**

This request is to address workload and efficiency issues for the existing City security staff and to provide 24/7 coverage, the City needs to account all security and authentication devices installed in the network including but not limited to firewalls, end-point security, etc. Costs represent annual licensing and maintenance fees. This initiative was highly recommended in the IT Review Project conducted by Layer3Com in 2021.

##### **Enterprise Endpoint Management**

**\$150,000**

This request is to provide for enterprise endpoint management with a focus on security and vulnerability testing. Costs represent annual licensing and maintenance fees.

##### **Network Operations Center**

**\$120,000**

This request is to address the workload and efficiency issues for the existing City network staff and to provide 24/7 coverage. Costs represent annual licensing and maintenance fees. This initiative was highly recommended in the IT Review Project conducted by Layer3Com in 2021.

##### **Enterprise Password Management**

**\$50,000**

This request is to provide for password management for all users. Costs represent annual licensing and maintenance fees.

## OPERATING INITIATIVE REQUESTS

### **Vendor Access Management**

**\$20,000**

This request is to provide managed remoted access for vendors; the price may decrease based on the number of licenses needed. Costs represent annual licensing and maintenance fees.

### **SharePoint Management**

**\$10,000**

This request is to provide SharePoint system management enhancement. Costs represent annual licensing and maintenance fees.

### **Public Safety**

#### **Police Officers (+4 FTE)**

**\$361,000**

#### **(\$361,000 operations/\$297,000 capital)**

The Uniform Patrol Division and Special Operations Division have reached a critical point in terms of their ability to meet the various missions of the department. The addition of the downtown area and its expansion over the past couple of years has created a need for a continuous police presence to ensure a pleasant and safe experience for visitors. We currently take a patchwork approach to patrolling downtown using a combination of bicycle units, patrol officers, and overtime positions to meet the needs of the area. This allows us to maintain safety, but not the presence and police coverage throughout the city we all desire. The workload is at a level which requires dedicated staff to provide the level of customer service and police presence expected by the citizens and city leadership. Due to training, sickness/injury, and PTO, we regularly have days where only 5 or 6 officers are actively patrolling the city and responding to 911 calls.

Four officers are recommended for funding in 2023 to augment Downtown policing activities. An additional four officers are being requested herein to be divided among the Uniform Patrol Squads for coverage in the busier zones. These additional officers would allow us more flexibility and ensure we never have fewer than 8-10 officers patrolling the city at any time. Adding these positions will eliminate the need to restrict time off and will provide better coverage and response to calls for service. These additional positions will also enable us to provide more growth opportunities for officers to keep them satisfied and engaged with their careers.

Personnel costs are estimated at \$300,000 annually and reflect salary and benefit costs only. Operational costs are estimated at \$61,000 and include professional development, uniforms, general supplies, and fuel. There is a companion one-time capital request for \$297,000 that includes funding for vehicle purchases (and upfitting), mobile and portable radios, laptops, body cameras, cell phones, etc.

#### **Part-Time Administrative Position - Fire Training (+0.5 FTE)**

**\$34,000**

With the increased demand on the Fire Training Division, it is necessary that we hire a part-time employee to assist in the administrative portion of keeping our personnel certified. Fire Training and EMS Training would utilize this position for class registrations, document preparations, and other clerical duties that would increase the overall efficiency of the units. These units have been understaffed for years. An uncertified



## OPERATING INITIATIVE REQUESTS

OPERATING INITIATIVES NOT RECOMMENDED FOR FUNDING AT THIS TIME

part-time position will alleviate our certified personnel from having to do these clerical jobs so that they can focus on the training of our certified staff members in order to reach our departments mission goals.

Personnel costs are estimated at \$31,500 annually and reflect salary and benefit costs only. Operational costs are estimated at \$2,500 and include general supplies and miscellaneous operational costs.

### **Recreation, Parks & Cultural Services**

#### **Trash Management**

**\$40,000**

For large events, all trash management/removal will be hired out to a landscape company. These events include Mayors Challenge, Taste of Alpharetta, Season of Celebration, Wire & Wood, Brew Moon Summer, Brew Moon Fall, Grilling & GridIron, Food Truck Alley, Pop Fest, and Wine Festival. Also included is the cleanup of all the straw bales and materials from the community-created scarecrows.

#### **Wire & Wood Event Talent (additional funding)**

**\$25,000**

To continue offering high quality musical talent at the City's Wire & Wood music festival, the talent budget needs to be increased by \$25,000 (from current funding level of \$50,000 to \$75,000).

#### **Wire & Wood Marketing**

**\$8,000**

To keep the residents informed of all the numerous elements related to the Wire & Wood event, the Community Services Division will need to hire a short-term marketing contractor to push out all the content for the weeks leading up to the event (Aug-Oct), including, but not limited to parking, lineup, stage locations, etc.

#### **New Partnered Events**

**\$10,000**

This funding is to add two new "Partnered Events" to the Special Event portfolio: Alpharetta Wine Festival and Alpharetta POP Fest. These events are "partnered events", and as such, the City will cover the cost of road closure, toilets, electrical, trash management, etc. For the Alpharetta Wine Festival this will cost \$6,500. For the Alpharetta POP Fest, this will cost \$3,500. The lower cost for the POP fest is due to the venue (Brooke Street Park) having restrooms available, so that none will need to be rented.

## CAPITAL INITIATIVE REQUESTS

### Capital Initiative Requests

#### Summary

##### Capital Funding Sources:

###### General Fund

Recurring Capital Program: \$ 3,000,000

Available Fund Balance: 12,639,800

###### E911 Fund<sup>5</sup>

Available Fund Balance: 330,000

###### Capital Project Fund

Available Fund Balance: 2,500,000

Other (interest earnings): 155,000

###### T-SPLOST 1 Capital Fund<sup>6</sup>

Available Fund Balance: 4,300,000

###### Impact Fee Fund<sup>7</sup>

Available Fund Balance: 1,668,690

Other (impact fees): 350,000

Grant<sup>8</sup>: 600,000

**Total Sources:** \$25,543,490

##### Recommended Capital Initiatives\*:

Recurring Capital Initiatives: \$ 9,996,000

Stormwater/Drainage Initiatives: 4,200,000

General Capital Initiatives: 8,702,000

**Total Uses:** \$22,898,000

##### Non-Allocated (Future Capital/One-Time Investment)

Capital Project Fund: \$ 2,645,490

*\* Capital initiatives not recommended for funding total \$8,933,558.*

<sup>5</sup> Represents funding for the Fire Station Alerting System.

<sup>6</sup> Represents funding for the Encore Parkway Greenway Connection and Milling/Resurfacing initiatives.

<sup>7</sup> Represents funding for the All-Terrain Vehicles initiative (public safety) and the Restroom replacement/expansion for North Park (Fields 1-4).

<sup>8</sup> Represents potential LMIG grant funding for Milling/Resurfacing initiatives and would be appropriated upon execution of binding agreements and/or receipt of the funds.

## CAPITAL INITIATIVE REQUESTS

### Detail (Recommended Capital Investment)

#### **Recurring Capital Initiatives**

##### **Public Works**

##### **Recurring Milling and Resurfacing**

**\$3,600,000 (multiple sources)**

This request is for the on-going maintenance of milling and resurfacing and preservation of city streets. Resurfacing of city streets increases the life expectancy of the roads. Without resurfacing, roadways will deteriorate and be more costly to repair.

In FY 2019, the City contracted with Dynatest to complete a full evaluation of the city roadways. Each road receives a Pavement Condition Index score between 0 and 100. This standardized rating system is also used by the Georgia Department of Transportation. Lower scores indicate need for maintenance or reconstruction.

In FY 2023, the City will allocate funding in accordance with the Pavement Condition Index findings and identify preservation techniques that will best extend the life of our roads. This includes a combination of surface coating techniques, milling and resurfacing, soil cement, etc. The requested funding would provide an expected service life of the roadway surface of 15-20 yrs. for all currently city-maintained roadways.

Funding is comprised of Fund Balance (estimated at \$1 million), T-SPLOST 1 (estimated at \$2 million), and LMIG grant funds (estimated at \$600,000).

Operating Budget Impact: This program decreases roadway maintenance costs as the surface is less susceptible to potholes and road surface deterioration.

##### **Recurring Traffic Striping and Signage**

**\$200,000**

This request is for purchase of equipment and materials needed for the repair/replacement of traffic striping, raised pavement markers, and signage throughout the City. Repair/replacement of striping consists of refreshing the existing striping due to normal wear, replacement and/or installation of raised pavement markers and the restriping of roadways after milling and resurfacing. Repair/replacement of traffic signage consists of replacement of existing signage due to normal wear as well as damage. This request also includes equipment/materials needed for fabrication of signage.

Operating Budget Impact: Maintenance funding is included within this initiative.

##### **Recurring Traffic Signal System Maintenance**

**\$100,000**

This request is for the continual maintenance, repair, and upgrading of existing traffic signals throughout the City. This includes vehicular detection systems, pedestrian signals, signal heads, signal cabinets and components, and signal communication systems. This funding request also allows for the replacement of loops removed during the annual milling and resurfacing project.

Operating Budget Impact: Maintenance funding is included within this initiative.

## CAPITAL INITIATIVE REQUESTS

### **Recurring Traffic Control Equipment**

**\$100,000**

This request is for equipment necessary for traffic control throughout the City. This includes traffic signal communications, traffic monitoring, and temporary traffic control measures. Traffic signal communications enable the intersections to work together and smoothen traffic flow. Traffic signal monitoring includes equipment such as traffic cameras. Temporary traffic control equipment includes devices used to detour or delineate traffic flow, such as cones, delineators and barricades, and variable message boards.

Operating Budget Impact: Maintenance funding is included within this initiative.

### **Recurring Traffic Responsive System Maintenance**

**\$100,000**

Since 2018, the Georgia Department of Transportation (GDOT) has upgraded over 100 signals throughout the City with new software (MaxTime) and has worked with City staff to develop new Traffic Responsive timing plans along major corridors. All at no cost to the City.

This request provides funds to maintain the upgraded traffic signal software and equipment provided and installed by GDOT. Additionally, the funds will be utilized to work with consultants to analyze data collected through these upgrades to continue modifying timing plans and expanding the system throughout the City with new signal timings. The funds will also be utilized for maintenance, replacements, upgrades, and necessary installation of network, security, and communication systems to-and-from signalized intersections/traffic cameras in the server room and out on the field. Furthermore, this request is for maintenance, replacement, upgrades, and installation of the emergency vehicle preemption system and connected vehicle technology.

Operating Budget Impact: Maintenance funding is included within this initiative.

### **Recurring Traffic Calming Improvements**

**\$100,000**

This request is for the identification, design, and implementation of safety improvements primarily in neighborhoods and at high crash-rate intersections. Additionally, funds will enable staff to implement necessary traffic calming measures within the City. Projects may consist of roadway striping, signage such as radar signs, speed cushions, and channelization to mitigate existing safety deficiencies. The program will enhance public health and safety for users of the city's transportation system.

Operating Budget Impact: Maintenance funding is included within this initiative.

### **Recurring Bridge Maintenance**

**\$200,000**

This request is for the continual performance of required repairs and maintenance measures identified by Georgia Department of Transportation (GDOT) inspectors during their biennial inspections of city-owned bridges. Tasks include: the removal of corrosion and repainting of bridge supports; remediation of erosion issues; installation/extension of concrete encasements around piles; cleaning and sealing deck joints; and replacement of failed wing walls. Failure to address these items can lead to further deterioration of bridge conditions.

## CAPITAL INITIATIVE REQUESTS

Repair and maintenance of the following four bridges has been awarded to E&D Contracting Services, Inc in FY 2022: 1) Waters Road over Long Indian Creek; 2) Windward Pkwy westbound lanes over Big Creek; 3) Windward Pkwy eastbound lanes over Big Creek; and 4) Windward Pkwy eastbound lanes over Camp Creek.

FY 2023 funding request is targeted towards repair and maintenance of the following three locations as well as findings from future GDOT Inspections: 1) Windward Pkwy eastbound lanes over Big Creek; 2) Mansell Road westbound lanes over Foe Killer Creek; and 3) Windward Pkwy westbound lanes over Camp Creek.

Operating Budget Impact: This program decreases bridge maintenance costs as it is less susceptible to surface and structure deterioration.

### **Recurring Streetlight Maintenance**

**\$80,000**

This request is for the maintenance of existing city-owned streetlights. The City owns and maintains approximately 600 lights within City Center, Rucker Road, Westside Parkway, Northwinds, and Kimball Bridge Road. This work will include maintenance of new and existing lighting either on existing poles or the installation of new poles with lighting. This will increase the safety of citizens who use our streets and sidewalks daily. Periodic inspections and troubleshooting will ensure longevity and minimal replacement of lighting components.

Operating Budget Impact: Maintenance funding is included within this initiative.

### **Recurring Traffic Control Center/Server Room Maintenance**

**\$50,000**

This project is to make necessary improvements and keep the City traffic control center and server room equipment up to industry standards concerning network communication and security features. Some of the major tasks include: 1) Asset management and upgrade assessment of ITS equipment; 2) Server room reorganization and reconfiguration; 3) Configuring new and existing switches, routers, firewalls, and servers; 4) Implementing and configuring network management tools and software packages.

Operating Budget Impact: Maintenance funding is included within this initiative.

### **Recurring Tree Maintenance and Replacement**

**\$100,000**

This request is for tree maintenance within the City not associated with the right of way maintenance contract. The City's aging tree canopy within right-of-way areas requires tree care, including pruning and sometimes removal to address issues such as pedestrian and vehicular safety, utility conflicts, streetlight clearance, signal head clearance, and intersection sightline clearance.

Operating Budget Impact: Maintenance funding is included within this initiative.

### **Recurring Parking Garage Maintenance**

**\$100,000**

This request is for general maintenance of the two parking decks, 92 Milton Avenue and City Center. Milton Avenue parking deck work includes painting stairway handrails, washing windows, pressure washing inside surfaces of garage, inspection of structural

## CAPITAL INITIATIVE REQUESTS

components and repair as needed. City Center's parking deck's work consists of epoxy injections for structural cracks on columns and wall surfaces, expansion joint repairs to verify proper flex under heavy loads and creating a watertight seal. Each garage will be pressure washed once a year.

Operating Budget Impact: Facility maintenance costs to decrease due to decline in repairs.

### **Recurring HVAC Replacements**

**\$62,000**

This request is for the replacement of HVAC units for all City-maintained facilities. Useful life expectancy for HVAC units is 15 years and a lot of the units serving facilities within the City are approaching or have exceeded the life expectancy. FY 2023 replacements include units at the Public Works (1998 models; 3 units ranging from 2.5 to 5-ton units) and North Park Fields 1-4 (age undeterminable; 4-ton unit), North Park Football Field 1 (2001 model; 4-ton unit).

Operating Budget Impact: This program decreases maintenance and utilities costs (increased energy efficiency).

### **Recurring Fire Station Renovations**

**\$75,000**

This request is for the renovation of bathrooms, kitchens, flooring, lighting, appliances, ceiling fans, etc. at various Fire Stations within the City. The renovations will be accomplished over multiple years. FY 2023 requests are subject to available funding and include: (1) LED lighting in multiple fire stations; (2) kitchen remodel, including new cabinetry and appliances at Station 85; (3) new flooring at Station 82; (4) new appliances at Station 86; and, depending on funds availability, (5) new appliances and bathroom remodeling within multiple stations.

Operating Budget Impact: Facility maintenance costs to decrease due to decline in repairs.

### **Recurring Recreation Facility Bathroom, Painting, Floor Repairs**

**\$30,000**

This request is for the renovation and maintenance of recreation facilities. This request is for interior painting, repairs to concrete masonry unit walls, sani- glaze on existing floors, and exterior/interior paint and repairs at Rock Mill Park and Wills Park. These maintenance initiatives are aimed at improving the functionality and aesthetics of the facilities.

Operating Budget Impact: Facility maintenance costs to decrease due to decline in repairs.

### **Recurring Recreation facilities Gym Restoration**

**\$35,000**

This request is for repair and maintenance of interior ceilings, walls, beams, and duct work in various gym facilities. It will also include repairs to ceiling insulation and painting of the ceilings as well, improving the energy efficiency and longevity of the facility. For FY 2023, this request is for the interior painting of gym 1 at the Alpharetta Community Center (12,100 sq. ft.) and exterior painting of the Wills Park Recreation Center (4,500 sq. ft.).

Operating Budget Impact: Facility maintenance costs to decrease due to decline in repairs.



## CAPITAL INITIATIVE REQUESTS

### **Public Works Headquarters Renovation**

**\$50,000**

This Request is for the renovation and maintenance of the Public Works Headquarters.

FY 2023 funding will be used to remodel public bathrooms, replace flooring, paint walls and trim, replace cove base, replace large foyer windows and tile at the front entrance.

Renovation of the break room and training room was funded in FY 2021 along with monies to begin the furniture replacement program. The 2023 monies will continue this project within other areas of PW headquarters.

Operating Budget Impact: Facility maintenance costs to decrease due to decline in repairs.

### **Recurring Park Facilities Roof Repairs (Community Center)**

**\$700,000**

For FY 2023, this request is for roof replacement of the EPDM (Ethylene Propylene Diene Monomer; basically, a synthetic rubber roofing membrane) roof segments at the Alpharetta Community Center. These roof segments represent the flat roof segments of this facility (not to be confused with the pitched metal roof segments which are scheduled for replacement in an upcoming fiscal year). The EPDM roof segments were installed in 1997 and total approximately 25,000 sq. ft. Said segments had a restoration coating installed in 2016 to prolong their life. That said, the roof segments have reached end of life and are experiencing active leaks. On a positive note, a moisture scan was done on the facility to determine the relative percentage of wet insulation (due to leaks) and the findings came back positive and pointed to very little wet insulation. As such, the insulation does not need to be removed and the new roofing can be applied over the existing EPDM material which saves hundreds of thousands of capital investment. Specifically, the proposed roof replacement is a 2-ply Modified Bitumen solution with a mineral surface that carries a 30-year warranty. This roofing solution is our preferred option as it is extremely durable and significantly less susceptible to damage/punctures as the current EPDM roof membrane. This funding level also includes two coats of an aluminizer which reflects the harmful UV rays that can degrade the roofing membrane over time and assists in making the facility more energy efficient.

Operating Budget Impact: This program decreases facility maintenance and utilities costs (increased energy efficiency).

### **Recurring PS Facility Roof Replacement (FS 84)**

**\$300,000**

This request is for roof replacement of the metal roof segment at Fire Station 84. This roof was installed in 1993 and totals approximately 4,800 sq. ft. Although the field of the roof is in good shape, the transition at the ridge and eave are showing significant signs of age and are no longer providing adequate watertight protection. This facility is actively experiencing leaks. The metal roof segments at Stations 81, 82, and 83 were recently replaced and are approximately the same age as the roofing at Station 84.

Operating Budget Impact: This program decreases facility maintenance and utilities costs (increased energy efficiency).

## CAPITAL INITIATIVE REQUESTS

### **Recurring Fleet Replacement (F-550 Crew Cab Dump Truck; Qty: 1) \$145,000**

This request is for the replacement of a F-550 truck within the Public Works fleet. The F-550 replacement is based on age and/or maintenance/repair costs. FY 2023 replacements include Unit #350 (2003 model year F-550 standard cab bucket truck) with 73,265 miles. This bucket truck is currently out of service due to safety issues. Multiple hydraulic air hoses have dry rotted and need replacement. The versalift equipment that is currently on this bucket truck is difficult to maintain (limited parts availability and few qualified service technicians). Due to the age and wear and tear on the vehicle, this vehicle is scheduled for replacement.

Operating Budget Impact: Routine replacement capital - operating costs to decrease due to decline in repairs and an increase in fuel efficiency.

### **Recurring Fleet Replacement (pool vehicle) \$50,000**

This request is for the recurring replacement of department pool vehicles within the Public Works fleet. These vehicles are not assigned to an individual but are used by a pool of people in the department; additionally, these vehicles are used as replacement vehicles when others are out of service. These replacements are based on age and/or maintenance/repair costs. These vehicles are expected to last in excess of 10 years.

FY 2023: This request is for the replacement of (1) 2002 Ford F250 4x4 Crew Cab (Unit 290) with 92,000 miles. This vehicle warrants replacement based on age (20 years) and the condition. The interior has damage due to weather exposure and everyday use. This will be replaced with a F-150 Supercab 4x4. It is more feasible and versatile for the department to have a F-150 as a pool vehicle rather than the larger F250. This pool vehicle was used previously for plowing when necessary; however, we are looking to place plows directly on the F-750 to eliminate the need for another vehicle and driver in emergency situations.

Operating Budget Impact: Routine replacement capital - operating costs to decrease due to decline in repairs and an increase in fuel efficiency.

### **Recurring City Trash Receptacle Service \$50,000**

This initiative proposes that 80 trash receptacles owned by the City and located within City right-of-way be serviced two days per week by a private vendor. The work area will be split into two areas as follows: Area 1) all receptacles located within the Downtown Overlay District; and Area 2) all receptacles located outside of the Downtown Overlay District. Public use of City owned trash receptacles has increased dramatically over the last few years, particularly in the Downtown Overlay District. The increased public use has resulted in a corresponding increase of Public Works resources committed to servicing the receptacles. The effect of this increased commitment to trash receptacle service is a decline in roadside litter collection, vegetation management, and other general right-of-way maintenance activities by the department.

Operating Budget Impact: Maintenance funding is included within this initiative.



## CAPITAL INITIATIVE REQUESTS

### **Recurring Variable Message Boards Replacement (Qty: 2)**

**\$36,000**

Public Works currently has nine Variable Message Boards that are used to assist the public during special events, such as the Taste of Alpharetta and Christmas tree lighting. The signs notify the public before the event of its time, location, and road closures. During the event, they are used for providing advance notice of detour routes and parking location. These sign boards also include modems to allow city personnel to update the sign boards during an event to reflect changing conditions, such as parking lots being full. The boards include two 2005 models, three 2008 models, and four 2015 models. This request is for the replacement of the two 2005 models (17 years old) that have reached the end of their useful life.

Operating Budget Impact: Routine replacement capital - operating costs to decrease due to decline in repairs and an increase in fuel efficiency.

### **Community Development**

#### **Fleet Replacement (Qty: 2)**

**\$60,000**

This request is for the forecasted annual replacement of Community and Economic Development vehicles. The replacement criteria are as follows: 1) when the department director determines it is no longer cost effective to retain the vehicle; 2) when either mileage or age reaches or exceeds 10-years of service or 125,000 miles; and 3) motorized equipment damaged in accidents shall be inspected by the Safety/Risk Administrator to determine feasibility of repairs as compared to replacement cost. FY 2023 includes replacement of (1) 2007 F-150 (Unit CD4300 with 42,173 miles) and (1) 2009 Ford Ranger (Unit CD6531 with 108,558 miles). Both are requested herein for replacement based on age with the Ranger nearing its mileage threshold as well.

Operating Budget Impact: Routine replacement capital - operating costs to decrease due to decline in repairs and an increase in fuel efficiency.

### **Information Technology**

#### **Recurring Technology Replacement (all city departments)**

**\$250,000**

This request is to provide for the annual replacement, procurement, and upgrading of technology for all city departments. As in prior-years, funding for technology replacement is placed in one capital project account to allow for more efficient management (as opposed to being spread across multiple departments based on an estimate of replacement needs which may or may not equate to the actual need during the fiscal year). The city currently has 454 computers in operation (220 desktops - 234 laptops). The main component of the FY 2023 request includes funding for the replacement of approximately 128 PCs, 31 iPhones, 75 iPads.

The current city standards for technology replacement (based on funding availability) are as follows: servers (5-6 years); SANS – Storage (5-6 years); desktop PCs (4 years); laptop PCs (4 years); iPad tablets (3 years); iPhones (3 years); large scale multi-function printers (MFPs) (5-7 years); small scale MFPs (5 years); small printers (3-5 years); desktop UPS (electrical service backup) (3 years); Network UPS (closets) (4 years); Wireless Access

## CAPITAL INITIATIVE REQUESTS

Points [WAPs] (5 years); network routers/switched/firewalls (5 years); telephony gateways (5-6 years).

Operating Budget Impact: Routine replacement capital - operating costs to decrease due to decline in repairs. Frees-up IT staff to focus on other priorities.

### **Telephony VOIP Network Switches Replacement**

**\$200,000**

This request is for the replacement of existing CISCO VOIP Network switching equipment across the city campus. System-wide telephony devices that use our CISCO Network for VOIP (major devices listed): (3) UCS C210M2 servers at the Public Works (PW) data center; CISCO 2910 telephony servers with 32 or 64 channel capacity and 24 Port VOIP Components for PW, Public Safety, City Hall, Fire Stations, Recreation, Parks and Cultural Services facilities, Community and Economic Development, Courts, and Finance; and various other minor cost components. The current equipment is 9-years old and is scheduled to be replaced every 5 - 6 years (normal maintenance life). Specifically, this initiative is needed to not only refresh the equipment, but also to install the latest software for our entire system.

Operating Budget Impact: Routine replacement capital - operating costs to decrease due to decline in repairs. Frees-up IT staff to focus on other priorities.

### **Public Safety**

#### **Recurring Fleet Replacement (Qty: 25)**

**\$1,375,000**

This request is for the forecasted annual replacement of Police and Fire SUVs, pickup trucks, and motorcycles. The replacement need is driven by the model year, mileage, engine hours and mechanical condition of the vehicles. Emergency response vehicles are expected to be in service for seven years or 100,000 miles. This request includes the complete upfitting and Public Safety marking costs for new vehicles and the removal of emergency equipment and marking costs for expired vehicles in preparation for public auction. Funding levels are anticipated to remain as illustrated above. The forecasted replacement plan identifies an annual replacement need in order to flat line the annual budget for public safety. Currently, we have 52 vehicles that are above 85,000 miles that will need to be replaced in 2023 & 2024. Based on the annual purchase of 25 vehicles, this will give the department an overall fleet replacement in 7.5 years. At the end of 6 years, the amount may decrease proportionally based on current replacement philosophies and needs.

Replacement vehicles to be purchased in FY 2023 include: (15) SUVs for Patrol; (2) SUVs for CID; (2) SUVs for the Admin team; (1) F150 for Police Training; (1) F150 for Fire Training; (3) SUVs for Fire Admin; and (1) F250 for Fire Special Operations totaling 25 vehicles.

Operating Budget Impact: Routine replacement capital - operating costs to decrease due to decline in repairs and an increase in fuel efficiency.

## CAPITAL INITIATIVE REQUESTS

### **Recurring Public Safety Equipment (replacement) \$263,000**

This request is for scheduled replacement of equipment that is essential for the safety of firefighters and police officers which has expired, failed inspection, is uneconomical to repair, or otherwise must be taken out of service.

FY 2023 request includes: funding for furniture/bedding (\$10,000); fire tools /equipment (\$15,000); replacement of exercise equipment (\$10,000); (12) AEDs (Patrol \$17,000); turnout gear and PPE for firefighters (\$60,000); (8) Stalker Lasers (\$20,000); police department tools/equipment (\$60,000); fire haz-mat equipment (\$10,000); (20) police department replacement fingerprint kits (\$1,000); Barrel replacements for 17 SWAT rifles (\$10,000); replacement thermal imaging cameras (est. 8 units; \$50K net of trade-ins). Total: \$263,000. Operating Budget Impact: Routine replacement capital - operating costs to decrease due to decline in repairs.

### **Security Systems: Cameras and Badge Access Systems \$220,000**

Working in conjunction with the Department of Information Technology, this request is for an improved access control system as recommended by the city's contracted vendor. Interfacing with the recently upgraded video control system, Avigilon applications are being researched. In addition to having a city-wide impact, this project will include installation of additional hardware to secure information technology infrastructure. The current access control system is nearing its end of life. Replacement parts, such as relay control boards, are exceedingly hard to find and in some instances may be no longer available, making replacement of the existing system necessary. Specifically, the priority for FY 2023 is replacement of the badge reader system (software and hardware) across the entire organization.

Operating Budget Impact: Routine replacement capital - operating costs to decrease due to decline in repairs.

### **Recreation, Parks & Cultural Services**

#### **Recurring Synthetic Turf Field Replacements (WP Field 4) \$550,000**

This request is for the replacement of Wills Park Field 4 turf baseball field. The turf was installed in 2009. Average life of a turf field is 8-10 years. Understanding that the overall wear and tear for this field would be less than our rectangular fields, we scheduled it to be replaced at 10 years. Extensive turf repairs have occurred over the past 5-years to extend the life of the infield. The infield reached its life capacity 2 years ago and must be replaced. The request includes updates to the fencing and netting.

Operating Budget Impact: Routine replacement capital - operating costs to decrease due to decline in repairs. Revenue generation improves due to longer seasonal playability.

#### **Recurring Park Enhancements \$125,000**

This funding is for amenities within the parks themselves such as fence replacement and repair, bleacher repair and replacement, new trash cans, new benches, netting replacement and signage not related to wayfinding (such as park rules, dogs on leash, no smoking, etc.) and maintenance shade structures. Each year we are repairing and/or

## CAPITAL INITIATIVE REQUESTS

replacing the amenities, plus adding these same amenities to our new parks and downtown areas.

Operating Budget Impact: Routine replacement capital - operating costs to decrease due to decline in repairs.

### **Recurring Playground Equipment Replacement**

**\$150,000**

One of our park systems favorite amenities is our playgrounds. This program will allow for the replacement of all our playgrounds in a timely manner. FY 2023 funding will be combined with residual funding from 2022 for replacement of the Webb Zone Playground. The Webb Zone Playground was originally built in 1999 with a minor renovation in 2017.

Operating Budget Impact: Routine replacement capital - operating costs to decrease due to decline in repairs.

### **Recurring Park Repairs/Improvements**

**\$125,000**

This funding is for general park repairs and improvements on a smaller scale (non-capital size projects). This account allows us to repair trails throughout the system as they need to be repaired. As an example, FY 2021 funds were used to: (1) remove and replace parking lot curb at Windward Community Park; (2) remove and replace damaged sidewalk at Union Hill Skatepark; (3) design and install a modular block wall at Wills Park Recreation Center; (4) repair concrete walkways and pads at Wills Park; (5) repair and refinish Gym 1 floor at Community Center, etc. This account is crucial to the Department's ability to respond to the needs and repairs as they arise throughout the year.

For FY 2023, the current priorities are (1) trail repairs and maintenance at the Wills Park walking trail and (2) repair, maintenance, or replacement of existing shade structure as needed at Webb Bridge Park, Wills Park, and North Park. Priorities may be adjusted as necessary repairs are identified throughout the year. Operating Budget Impact: Routine replacement capital - operating costs to decrease due to decline in repairs.

### **Recurring Athletic Courts Resurfacing**

**\$40,000**

This request is for the repair/resurface/recoat of athletic courts with a fabric crack repair system. The FY 2023 request is for the resurfacing of two full basketball courts at Wills Park. These courts were last resurfaced in FY 2015. Department policy is to resurface athletic courts every five years. A five-year cycle for this work is recommended to maintain the courts in the best and safest condition for public use. Operating Budget Impact: Routine replacement capital - operating costs to decrease due to decline in repairs.

### **Recurring Greenway Improvements/Repairs**

**\$155,000**

This fund will be used to repair, improve and enhance the entire length of the Alpharetta Greenway. This asset is extremely valuable to the City but is showing its age. Washouts, erosion, heavy use and constant maintenance has taken a toll on the Greenway. Major repairs are needed on the boardwalk portion of the Greenway. Many trees need to be maintained and/or removed to ensure the health of the Greenway and Big Creek. Operating

## CAPITAL INITIATIVE REQUESTS

Budget Impact: Routine replacement capital - operating costs to decrease due to decline in repairs.

### **Recurring Fleet Replacement (Qty: 3)**

**\$120,000**

This request is for the forecasted annual replacement of Recreation, Parks & Cultural Services vehicles. The replacement criteria are as follows: 1) when the department director determines it is no longer cost effective to retain the vehicle; 2) when either mileage or age reaches or exceeds 10-years of service or 125,000 miles; and 3) motorized equipment damaged in accidents shall be inspected by the Safety/Risk Administrator to determine feasibility of repairs as compared to replacement cost. FY 2023 includes replacement of (2) 2012 Ford F-150s (Unit RP5704 with 73,747 miles and Unit RP4289 with 58,355 miles) and (1) 2000 International Water Truck (Unit RP7031 with 166,230 miles). Operating Budget Impact: Routine replacement capital - operating costs to decrease due to decline in repairs.

### **Recurring Park Equipment Replacement**

**\$100,000**

This request is for the replacement of 2013 John Deere Turf Gators (qty: 2), 2013 John Deere Trail Gator (qty: 1), and 2013 John Deere Draggers (qty: 4). Replacement is requested due to age, hours of use, and estimated repair cost.

Replacement criteria is as follows: 1) When the department director determines it is no longer cost effective to retain the equipment; 2) when age and/or hours exceed recommended life.

Operating Budget Impact: Routine replacement capital - operating costs to decrease due to decline in repairs.

## **Stormwater/Drainage Initiatives**

### **Public Works**

#### **Recurring Stormwater Pipes/Structure Repair**

**\$3,930,000**

This request is for stormwater pipe and structure maintenance, repair, and replacement. This category includes unclogging pipes and structures filled with sediment and debris, repairing pipes by relining, contractual repairs to stormwater structures, and pipe replacement projects citywide in addition to targeted projects such as Meadow Brook Hills drainage improvement for 2023. The contractual pipe unclogging and structure repair will be throughout the city based on inspection results.

Operating Budget Impact: This program decreases maintenance costs as flooding and erosion will be reduced.

#### **Recurring Stormwater Drainage Maintenance**

**\$150,000**

This request is for the continual maintenance and small drainage maintenance work within the City.

One component is pond and best management practices (BMP) maintenance, testing, sampling, work crew materials, education materials, and tree impediment maintenance.

## CAPITAL INITIATIVE REQUESTS

Pond and BMP maintenance is required by the Georgia Environmental Protection Division MS4 permit and includes ponds, bioretention, green infrastructure, pervious pavers, etc. Water quality education, education materials, and testing on streams and runoff is also required by the Georgia Environmental Protection Division. Sampling and testing include laboratory and field materials, testing, analysis, etc.

Another component includes small drainage repair and maintenance designs, crew materials such as rip rap, pine straw, grout, sod, etc., street sweeping, and removal of trees and shrubs blocking storm flow from or to pipes and structures or otherwise impeding water flow.

The breakdown for this funding is 35% for detention pond and BMP maintenance and 65% for testing, sampling, sweeping, crew materials, etc.

Operating Budget Impact: This program decreases maintenance costs as flooding and erosion will be reduced.

### **Recurring Stormwater Inspections**

**\$120,000**

The National Pollutant Discharge Elimination System (NPDES) Stormwater Permit requires Alpharetta to complete several inspections to protect our stormwater system. These inspections include site visits to private industrial facilities, private carwash and auto body repair shops, city ponds and stormwater management facilities, private ponds and stormwater management facilities, and city-maintained storm structures and pipes. These inspections help us identify maintenance repair work, help us prioritize our crews and CIP lists, and help us recognize private violations of the stormwater ordinance. This project includes hiring a private consultant to complete the inspections so that city staff can focus their efforts toward planning, maintenance, and enforcement activities.

Operating Budget Impact: This program decreases maintenance costs as flooding and erosion will be reduced.

## **General Capital Initiatives**

### **Public Works**

#### **Pedestrian Safety Improvements**

**\$85,000**

This request is for funding to evaluate, design, and implement pedestrian safety improvements throughout the City. Requests from citizens come to the Department through e-mail, phone calls, and See Click Fix to improve pedestrian safety along City streets. Prior to any improvement being installed, data is collected in the area to obtain traffic speeds and volume of vehicles along a corridor. Examples of improvements that might be implemented consist of installing radar detection devices, improving illumination at crosswalks, installing rectangular rapid flashing beacons at mid-block crosswalks, installing refuge islands in a median, etc.

Operating Budget Impact: Routine capital – maintenance is negligible and included within the base operating budget.



## CAPITAL INITIATIVE REQUESTS

### **Pedestrian Safety Barrier at City Center**

**\$250,000**

The growing success of Downton and the recent installation of artificial turf in the Town Green has increased the usage of the green space. Families are gathering and enjoying the open space. A component missing in this area is increased safety measures for the public. The project consists of installing 3 walls approximately 18"-30" in height to serve as a barrier along Main Street fronting the Town Green at City Center. The actual height of the wall will be dependent on the safety needs.

Operating Budget Impact: Highly dependent upon design (e.g., planted barrier vs no-plantings).

### **Design Services**

**\$75,000**

This request is for various design services associated with minor projects unable to be completed by city staff. Such services include structural designs and/or evaluations, sub-surface geotechnical investigations, miscellaneous right-of-way/easement research. Utilizing experts in various fields enables city staff to make the appropriate decisions related to resolving construction issues. Additionally, the information gathered by the design professionals allows staff to properly design or address issues in the field.

Operating Budget Impact: N/A

### **City Administration**

#### **Website Upgrade**

**\$145,000**

The City's current website will need to be rebuilt as its existing CMS (content management system) will reach end-of-life over the next several years.

The project consists of the design, development, hosting, and maintenance of a new City of Alpharetta website and suite of public communications tools including an integrated mobile application, mass notification system, and other features. The core platform will be based on a complete Headless Content Management System (HCMS) with an enhanced design that will organize, structure, and label content in a way that will help website users find information and complete tasks in an efficient, user-friendly way. The solution proposed should be based on the latest technologies to be implemented in a constantly growing organization with a need for scalability, security, and the capability necessary to seamlessly integrate with other systems used within the organization.

The mass notification system should include the ability to create geo-fencing and send alert notifications to all mobile devices within the designated geographic area without the need for recipients to be subscribed to the notification service.

All applications must comply with accepted accessibility standards in keeping with the WCAG 2.0 A&AA accessibility guidelines. CaaS, create once and share content between multiple sites and subsites (calendars, documents, pictures, FAQs, etc.) is essential.

The project should include hosting of the website and applications in a secure data center with 99.9% uptime and full business continuity capability and the provision of 24/7/365 technical support and services. It is estimated that the project would take approximately 28 weeks to plan, design, build, and launch.

## CAPITAL INITIATIVE REQUESTS

Operating Budget Impact: Support and maintenance costs are estimated to be substantially similar to costs for the current system and are included within the base operating budget.

### **Community and Economic Development**

#### **Design Services**

**\$40,000**

This request is to provide funding for various studies and professional services that arise each year from Council and/or Department initiatives. Such services may include revisions to Comprehensive Plans, Small Area Plans, project designs such as plazas, landscape architecture, hosting a series of public input sessions, conceptual design standards, etc. These types of studies and professional services are essential and will assist in forecasting the current market environment, recommend standards that will assist in policy decisions, improve project completion timelines and functionality to maintain the high level of performance by City Staff that our citizens and business owners are accustomed to.

In FY 2023 the expectation is an increased demand for architectural review services; small area studies for campus office areas to connect and brand existing uses by creating trail connections and creative placemaking to help economic viability; and assistance with code and standards modifications to account for emerging uses and trends is also a need.

Operating Budget Impact: N/A

### **Human Resources**

#### **Personnel Records Digitization Initiative**

**\$72,500**

This request is for funding to engage temporary contract services to digitalize all active employees' personnel files and upload into our HR information system (NEOGOV) records management module. There are approximately 500 personnel files to be digitalized (audit, scan, upload), averaging five (5) hours per file. Estimated cost per hour \$29. Once all personnel files are stored electronically, there will be a significant decrease in the time spent retrieving documents in response to requests for information made by employees, supervisors, in compliance with ORR or retrieval of documentation by HR/Finance (payroll/benefits regarding employment information). Additional benefits include preservation of files against catastrophic events and increase of data integrity and privacy by setting user roles controlling/tracking permission to view and/or edit information.

Operating Budget Impact: Reduces operational costs as boxes are no longer required to be retrieved from offsite storage.

### **Information Technology**

#### **IT Governance and Business Continuity Program and Analysis**

**\$50,000**

The initiation of a formal program for Business Continuity and framework for standardization of security. This one-time capital project will provide for a consultant to help setup and institute practices and framework for an ongoing business continuity and governance system for the City that spans across all City Departments and functions.

This project was highly recommended in the IT Review Project conducted by Layer3Com in 2021. Operating Budget Impact: N/A



## CAPITAL INITIATIVE REQUESTS

### **Public Safety**

#### **Records Management System**

**\$2,250,000**

The Department of Public Safety currently uses records management software that was originally purchased in 2008. While the software is currently supported and functioning to meet the needs of the department, several parent company takeovers and corporate restructuring events have resulted in the current vendor making the decision to no longer offer the software for sale and to severely curtail research and development advances for the software.

The current software is used for: Computer Aided Dispatch; Police Department Records; Mobile Incident Reporting; Arrest; Accident reports and investigations; Criminal Investigations; Evidence and Property; and other areas.

Operating Budget Impact: Annual maintenance fees are roughly 15%-20% of the purchase price or roughly \$400,000. This figure will be reduced in future years by the current budgetary allocation of \$160,000 (current OSSI software). But that will not occur until the software is fully functional and implemented.

#### **Fire Station Alerting System**

**\$330,000 (E911 Funds)**

Working in cooperation between the Fire Division and 911 Operations, the Department of Public Safety requests funding to remove and replace the current fire station alerting hardware to be replaced by a state of the art, specifically engineered system for fire station response notification. Utilizing proven technology to reduce response times, human error and firefighter PTSD attributed to auditory startle response, the installation of Purvis Fire Station alerting systems in all 6 City of Alpharetta Fire Stations is requested.

PURVIS Fire Station Alerting System is an IP-based alerting solution designed to automate the notification process of fire and rescue personnel. Using a combination of visual and auditory alerts to notify response personnel of a pending emergency, information is received in a consistent voice and order of information that reduces initial confusion and inherently reduces apparatus en-route times.

The current alerting system in place at all fire stations has been in place since original construction. In the case of Fire Station 83 and 84, it is in excess of 30 years old. This existing system utilizes a system of amplifiers, PA speakers, and electromechanical relays to active lights and buzzers. The current speakers are significantly reduced in audio quality due to age and technology. Replacement amplifiers demand premium pricing due to availability and no reliable service is available due to the age of the technology.

Using computer-based technology, operating seamlessly with Computer Aided Dispatch technology, the process of initiating an emergency response is reduced to a single "mouse-click" and therefore removes as many as 10 sequenced steps to initiate a response.

Fire Personnel are provided clear and concise communications, incident type and stress-reducing alerts.

## CAPITAL INITIATIVE REQUESTS

The PURVIS FSAS provides:

- Improved response times through streamlined dispatch communications and reliable alert delivery;
- Reduced stress on first responders through automated heart-friendly, zone-specific alerts;
- Accurate incident alerting through a variety of devices;
- High system reliability and availability through real-time monitoring and built-in redundancy; and
- An NFPA-compliant system to keep you within recommended guidelines.

As evidenced with the use in the Milton Fire Station since October 2020, there is a tremendous reduction in alarm processing time, dispatching, and a significant decrease in human errors.

911 Funds are being used for this acquisition and represents an allowable use under law.

Operating Budget Impact: Purvis Fire Station alerting was purchased and installed by the City of Milton Fire Department. A component of Milton's investment is useable by Alpharetta (network servers and switches, dispatch software interface, software licenses) and lowers our required investment (reflected in the funding request). Specifically, Alpharetta's investment is now limited to the hardware installed at each Fire Station as well as the radio/Motorola/Purvis interface.

### **All-Terrain Vehicles (Qty: 2)**

**\$30,000 (multiple sources)**

This request is for the purchase of two All-Terrain Vehicles (ATVs), a trailer to transport the ATVs, and safety equipment for the officers. The ATVs will be used by police personnel for patrol and response to calls-for-service / emergencies along the greenway. The ATVs will also be deployed during City special events and other details as needed. The ATVs will provide police officers with quick response options to areas where traditional patrol vehicles are not accessible. The ATVs are \$10,000 per unit. The estimated useable lifespan of ATVs is 8-10 years. A trailer will be needed to transport the ATVs from their storage location for maintenance and redeployment operations. Trailer is \$5,000. Safety equipment for officers is estimated at \$5,000. Safety equipment is recommended for replacement every four years. Funding is provided through Fund Balance (\$11,310) and Impact Fees (\$18,690; allowable use).

Operating Budget Impact: Maintenance and fuel costs are estimated at \$800 annually and will be added to the operating budget.

### **Operating Initiative - Community Paramedic (+1 FTE) Equipment      \$70,000 (\$100,000 operations/\$70,000 capital)**

The proposed new position increases responsiveness to community needs by adding dedicated a full-time Community Paramedic position. Benefits of program include more efficient call volume/responses, improved patient follow-up and patient advocacy to those citizens who may not need 911 services but do require assistance. Our current Community Paramedic works in a part-time capacity, however the need for the program has grown to

## CAPITAL INITIATIVE REQUESTS

the point where we have a waiting list of citizens who may require our services. Unfortunately, due to increased call volume and the part-time attention that the program receives, we are unable to keep up with demand. The hope is that our current Community Paramedic become a full-time position, so we may better attend to the many needs of our citizens on a daily basis.

Capital costs are estimated at \$70,000 and include funding for a vehicle purchase (and upfitting), mobile and portable radios, laptop, etc. There is a companion operating initiative request to fund the personnel/operational costs. Personnel costs are estimated at \$91,000 annually and reflect salary and benefit costs only. Operational costs are estimated at \$9,000 and include professional development, uniforms, general supplies, and fuel.

### **Operating Initiative - Crime Scene Detective (+1 FTE) Equipment      \$82,500 (\$105,000 operations/\$82,500 capital)**

The Criminal Investigations Division (CID) has been without a dedicated or primarily assigned person to effectively process crime scenes and evidence collected since midyear of 2020. Since that time, there have been several incidents where a crime scene technician could have been utilized to assist with that portion of the investigation, and reduce the risk created of evidence lost or missed during the processing of scenes and evidence.

The importance of thorough and proper processing of crime scenes and evidence cannot be understated. There are those cases where trace evidence provides the critical link to successful identification and prosecution. These things could be overlooked by detectives who are processing their own scene while at the same time concerned with victim and witness interviews, suspect interrogations, applications for warrants, etc. It would be a disservice to our community if justice could not be found for our victims due to a lack of a resource that a dedicated crime scene technician can provide.

The proposed position's primary function would be to respond and process scenes and evidence collected. While this would be their primary function, this position will also be required to work a light case load consisting of minor property crimes when not working on their primary functions.

Capital costs are estimated at \$82,500 and include funding for a vehicle purchase (and upfitting), mobile and portable radios, laptop, body camera, crime scene equipment, etc. There is a companion operating initiative request to fund the personnel/operational costs. Personnel costs are estimated at \$91,000 annually and reflect salary and benefit costs only. Operational costs are estimated at \$14,000 and include professional development, uniforms, general supplies, and fuel.

## CAPITAL INITIATIVE REQUESTS

### **Operating Initiative - Police Officers (+4 FTE; Downtown) Equipment \$297,000 (\$361,000 operations/\$297,000 capital)**

The Uniform Patrol Division and Special Operations Division have reached a critical point in terms of their ability to meet the various missions of the department. The addition of the downtown area and its expansion over the past couple of years has created a need for a continuous police presence to ensure a pleasant and safe experience for visitors. We currently take a patchwork approach to patrolling downtown using a combination of bicycle units, patrol officers, and overtime positions to meet the needs of the area. This allows us to maintain safety, but not the presence and police coverage throughout the city we all desire. The workload is at a level which requires dedicated staff to provide the level of customer service and police presence expected by the citizens and city leadership. Due to training, sickness/injury, and PTO, we regularly have days where only 5 or 6 officers are actively patrolling the city and responding to 911 calls.

We are requesting an additional four sworn police officers to be able increase our presence and response in the downtown area and throughout the city. It is critical that we keep a constant presence in downtown and Avalon so that visitors and citizens continue to feel safe and enjoy their time in Alpharetta. Without additional people, we fear the quality of work and customer service will suffer. Our plan for the four additional officers will allow us the opportunity to open the downtown zone and maintain an ongoing presence with four uniform and bike patrol units. These units handle all calls for service and provide a visible presence during the peak hours of the day and evening.

Capital costs are estimated at \$297,000 and include funding for vehicle purchases (and upfitting), mobile and portable radios, laptops, body cameras, cell phones, etc. There is a companion operating initiative request to fund the personnel/operational costs. Personnel costs are estimated at \$300,000 annually and reflect salary and benefit costs only. Operational costs are estimated at \$61,000 and include professional development, uniforms, general supplies, and fuel.

### **Recreation, Parks & Cultural Services**

#### **Encore Parkway Greenway Connection/Park \$4,300,000 (multiple sources)**

Establishing a more direct connection to the Big Creek Greenway will help activate the North Point Parkway Corridor. Due to the topographic constraints as well as existing creeks, flood plain, wetlands, sanitary sewer lines, and walking trails/bridges, the 12' wide greenway trail will be elevated. The approximate length of the Greenway Connection from the intersection of Encore Parkway and North Point Parkway is approximately 1,400 linear feet. Also included in the project is developing focal features to bring attention to the Greenway connection. Design work has commenced, and the layout has been approved.

The construction estimate is approximately \$4.3M for the Greenway, entry feature, raised trail, and park. Funding is comprised of Impact Fees (estimated at \$2 million) to cover the park features and T-SPLIST 1 (estimated at \$2.3 million) to cover the transportation (walkway/trail) features.

## CAPITAL INITIATIVE REQUESTS

Operating Budget Impact: improvements will impact operational maintenance costs (landscaping, trail maintenance, etc.) but are undeterminable until design progresses.

### **Wood Lightpole/LED Replacement Initiative (1 field) \$200,000**

Currently all athletic lights are a form of metal halide lights. These lights are expensive to operate, expensive to maintain and create a lot of light pollution. New LED lights would improve the playability of the fields and cost much less to operate and maintain. Currently the City has wooden light poles on (29) athletic fields and (15) tennis/pickleball courts. Most of these poles are near or have exceeded their life expectancy. These wooden poles should be replaced with concrete poles and the fixtures replaced with LEDs.

FY 2023 includes funds for replacing the poles/fixtures with concrete poles/LED fixtures for 1 field (approximately 8 poles). The pole replacement improves safety and the LED fixtures provide a much lower operational cost (energy and maintenance) and more optimal lighting for our customers.

Operating Budget Impact: Routine replacement capital - operating costs to decrease due to decline in repairs coupled with energy savings through the conversion to LEDs.

### **Alpharetta Public Arts Initiative \$45,000**

This request is for funding of public arts programs on an alternate year basis through Arts Alpharetta which is a nonprofit organization dedicated to bringing quality arts to Alpharetta.

Arts Alpharetta, along with City staff, have several public art projects in-process. These projects include: (1) Outdoor Sculpture Exhibit Contract, an on-loan, permanent, or lease-to-own installations in downtown Alpharetta/Art Walk Brochure; (2) Alpha Loop Permanent Public Art, permanent murals or sculpture installations along the Alpha Loop; (3) Alpha Loop On-Loan Public Art, an on-loan installations along the Alpha Loop; and (4) Public Art, an on-loan installations and/or permanent installations throughout Alpharetta.

Funding for FY 2023 will be prioritized through the projects identified above.

Art installations will be in place for an average of 1.5 – 2 years, subject to available funding.

Operating Budget Impact: New art installations will incur maintenance costs but will not be determinable until the art investment decision is made (e.g., mural vs. statue, etc.).

### **Historic Preservation Initiative \$35,000**

This fund supports several initiatives to preserve the rich history of the City of Alpharetta:

- The Stories Project - This project entails video recording the stories and oral history of our citizens and their memories of the Alpharetta experience. This project will continue into the future and involve the recordings of a number of citizens each year as seniors are willing to express their emotions, memories and recollections of the Alpharetta they have known. As time progresses, the videos will be compiled so they can be used as an online story of our past and its respected citizens who have helped to shape our city. This documentation can also

## CAPITAL INITIATIVE REQUESTS

be used within the History Center as an oral history of Alpharetta's development over time. We are hoping to record 50 citizens within the next year.

- Alpharetta Old Milton County Museum - This request is for upgrading the displays, artifacts, equipment, etc.

Operating Budget Impact: N/A

### **Alpharetta Community Ctr Gym Floor Replacement/Moisture Barrier \$175,000**

The large gymnasium floor at the Alpharetta Community Center needs a major overhaul. The gym floor is 25+ years old. It has been sanded and restrained as many times as possible. We have had a re-occurring moisture issue in this gym for many years. The moisture builds up to the point where it begins pushing the floor up, causing a dangerous situation. We have eliminated all the possible avenues of the moisture except a cracked foundation. It is the opinion of experts in the field, that the floor needs to be demoed, the moisture problem fixed, and a new floor installed.

The following is the recommendations for the process and protocols for removing the gym floor at the Alpharetta Community Center. Once the demolition of the floor is complete, an epoxy moisture membrane would be installed, and then a new hardwood floor system would be installed.

The demolition is straightforward utilizing as much manual labor as possible, cutting the floor into manageable pieces to be thrown into dumpsters. Then Relative Humidity slab (RH) tests would be taken which will allow for the proper selection of the correct epoxy moisture mitigation system to be used. The slab is then "shot blasted", a process which opens the pores (capillaries), to allow the epoxy moisture system to sink into and seal those pores. This epoxy process seals and stops the moisture migration up from under the slab due to foundation and compromised below slab vapor barrier systems. Some commonly used epoxy systems include, Mapei, Koster, Aquafin, and Ardex.

After the epoxy is applied and allowed to cure, the floor installation can proceed. Based on the current slab recess of the existing floor a 2 1/2inch floor should be used. This type of panel system is commonly used in the industry because of performance, playability, structural integrity, and dimensional stability. It is suggested that following be used: 25/32 x2 1/4 2nd and better grade or third grade maple, 2 layers of 1/2 inch or 7/16ths subfloor, and a 3/4-inch pads. Once the wood flooring is installed the athletic contactor will start the sanding, sealing, game lines, logos, and finish. Cost estimates are based on \$18-\$19.00 per square foot for a turnkey demo, moisture mitigation, install, and sanding and finishing at approximately 8,900 square feet. It is anticipated, including epoxy, paint, and urethane dry times, the project will take 6-7 weeks. Operating Budget Impact: Routine replacement capital - operating costs to decrease due to decline in repairs.



## CAPITAL INITIATIVE REQUESTS

### **Tree Removal in all Parks**

**\$150,000**

This request is for removal of dead or dying trees throughout the park system. By removing the dead or dying trees, we are reducing safety hazards, avoiding pest infestations and spreading infections, and improving the appearance of the parks. Tree removal services have averaged \$180,000 per year for the past several years.

Operating Budget Impact: Reduces pressure on operating budget as an alternate source of funding is available to meet this need which is often a public safety priority that takes precedent over all other potential uses.

### **Design Services**

**\$20,000**

This request is to provide funding for various studies and professional services that arise each year from Council and/or Department initiatives. Such services may include revisions to Recreation Master Plans, construction plans for recreation amenities including pavilions, gazebos, etc. These types of studies and professional services are essential and will assist in forecasting the current market environment, recommend standards that will assist in policy decisions, and improve project completion timelines and functionality to maintain the high level of services our customers are accustomed to.

Operating Budget Impact: N/A

## Detail (Unfunded Capital Investment)

### **Public Works**

#### **Recurring Pavement Resurfacing/Preservation for Parks**

**\$250,000**

This request is for the on-going maintenance of pavement within the city's park facilities. Preservation of the roads, driveways, and parking lots increases their life expectancy. Without preservation, these pavements will deteriorate and be more costly to repair.

FY 2023 funding request is for (3) upper parking lots of Webb Bridge Park and can be bid in conjunction of the City's annual Milling and Resurfacing Contract.

Operating Budget Impact: This program decreases asphalt maintenance costs as the surface is less susceptible to potholes and road surface deterioration.

#### **Recurring Traffic Signal Pole Painting and Maintenance**

**\$75,000**

This request funds the continued paint maintenance of the city's traffic signal mast arms and pedestrian signals. Painting will coincide with the expected 7-10 year lifespan of the current signal pole painting plus miscellaneous general maintenance and touchups. The average total cost per intersection is currently \$18,000. FY 2023 includes funding for four intersections.

Operating Budget Impact: Maintenance funding is included within this initiative.

## CAPITAL INITIATIVE REQUESTS

CAPITAL INITIATIVES NOT RECOMMENDED FOR FUNDING AT THIS TIME

### **Recurring Guardrail Maintenance**

**\$70,000**

This request is for maintenance, such as painting, replacement, and upgrade, of existing guardrails throughout the City. Guardrails are crucial to keeping roadways safe by helping to prevent minor accidents from escalating to major accidents. One example of necessary guardrail maintenance is cleaning and repainting of multiple guardrail segments along Mansell Road between Haynes Bridge Road and Old Alabama Road Connector.

Operating Budget Impact: Maintenance funding is included within this initiative.

### **Recurring Sidewalk Maintenance and Repair**

**\$600,000**

This request is for the continual maintenance and repair of the city's sidewalk inventory. Over the last 10 years, the city has expended in excess of \$5 million on sidewalk projects. During that same period, the city's sidewalk inventory has also been increased through larger roadway and streetscape projects, through private development, and through annexation. The \$600,000 will go towards repairs of sections in Poor and Very Poor condition. The goal is to perform 7,000 linear feet of repairs per year.

In FY 2019 the City contracted with Dynatest to complete a sidewalk inventory and evaluate sidewalk conditions. This list will standardize the evaluation process, provide a clear prioritized list of sidewalks needing repair, and tie sidewalk data into the city's GIS and asset management software. Types of repairs (cracking, trip hazard vertical displacements, and spalling) along with location (near schools and parks, along arterial roadways, in the downtown district, etc.) will help determine the repair priority. Dynatest's work was completed in spring of 2019. Due to the large number and complexity, the City contracts out some of these repairs. This budget item covers the cost of sidewalk repairs completed by outside contractors. The FY 2023 work will occur in various locations throughout the city pursuant to the Dynatest findings.

Operating Budget Impact: This program decreases sidewalk maintenance costs as it is less susceptible to surface and structure deterioration.

### **Recurring City Hall Maintenance**

**\$75,000**

This request is for on-going interior maintenance, including but not limited to replacing cabinetry in multiple breakroom floors, pressure washing and sealing brick sidewalks, painting walls and trim, etc. In addition, repairs to the custom stained moldings throughout the main floor which will require procurement of a third-party vendor to perform the work.

Operating Budget Impact: This program decreases facility maintenance and utilities costs (increased energy efficiency).

### **Streetlight Expansion**

**\$150,000**

This request is for recurring capital of the installation of new street/pedestrian lighting in neighborhoods and areas of the City where currently limited illumination is evident.

Older neighborhoods in the City do not meet today's illumination standards and require extra lighting for safety. Neighborhoods identified as needing more lighting are primarily



## CAPITAL INITIATIVE REQUESTS

CAPITAL INITIATIVES NOT RECOMMENDED FOR FUNDING AT THIS TIME

located on the west side of town. Subdivisions such as North Farm, North Towne at Andover, Burnett Way, etc. have all inquired about adding more streetlighting in their neighborhoods for safety. This recurring capital item would start addressing these areas on an as needed/requested basis. Funding would also allow phasing-in of lighting along Haynes Bridge Road from Academy Street to Old Milton Parkway.

Operating Budget Impact: Will result in additional maintenance (light replacement, etc.) and utility costs and are estimated at \$3,000 annually.

### **Roundabout Studies**

**\$100,000**

This request is for funding to study the replacement of some signalized intersections throughout the City with roundabouts.

When designed and placed appropriately, roundabouts promote a continuous flow of traffic, allowing for more efficient travel and improve pedestrian safety. Additionally, the long-term maintenance costs are significantly less than those of a signalized intersection.

Studies will provide a conceptual layout, traffic analysis, conceptual cost estimate, and modeling of each intersection. Some of the intersections considered are: (1) Cumming Street at Henderson Parkway; (2) Milton Avenue at Canton Street/Roswell Street; (3) Upper Hembree Road at Harris Road; (4) Braeden Way at Northwinds Parkway; and (5) Mansell at Haynes Bridge Road.

Operating Budget Impact: N/A

### **Tree Planting and Landscape Improvements (Haynes Bridge Road)**

**\$450,000**

This request includes landscape improvements along Haynes Bridge Road. Specifically, this initiative proposes to revitalize the existing declining and overgrown median landscape within the approximate one-mile segment from SR 400 to just south of Old Milton Parkway (Nottaway Lane).

The project will include selective removal and pruning of existing trees/plants followed by the addition of new trees, shrubs and groundcovers. The city's aging tree canopy within right-of-way areas requires pruning and removal as needed to address issues such as vehicle clearance, traffic safety, streetlight and signal head clearance, and maintaining the required intersection sightlines. Approximately 10% of the budget item will go towards pruning and removal, while the remaining 90% will go towards the installation and watering of new trees and plants. Funding for this capital initiative may be partially offset through the City's Tree Replacement Fund.

Operating Budget Impact: Maintenance funding is included within this initiative.

### **Marjean Way Extension (design)**

**\$300,000**

This request is for the design of the extension of Marjean Way (road and sidewalks) from its current terminus at Orchid Lane north to Milton Avenue.

Operating Budget Impact: Will result in landscape maintenance costs but is not determinable at this time (highly dependent upon design).

## CAPITAL INITIATIVE REQUESTS

CAPITAL INITIATIVES NOT RECOMMENDED FOR FUNDING AT THIS TIME

### **Henderson Parkway Traffic Calming**

**\$60,000**

Traffic speeding is still a safety concern on Henderson Parkway, although the following three intersections have already been equipped with all-way stop signs and speed bumps: 1) Henderson Parkway at Henderson Place; 2) Henderson Parkway at Brookridge Terrance/Millstone Court; and 3) Henderson Parkway at Somerset Lane. 85% of the vehicles are traveling in excess of 10mph over the posted speed limit of 25mph.

To encourage lower driving speeds on Henderson Parkway and improve the roadway safety for pedestrians, bicyclists, and motorists, multiple scenarios could be studied, such as: 1) wider sidewalk and landscaped area along with narrower travel lane width; 2) mini roundabouts; 3) chicanes - curve in a road, added by design rather than dictated by geography.

This request is to fund a comprehensive study and develop concepts for improvements along Henderson Parkway to reduce vehicular speeds and improve pedestrian safety.

Operating Budget Impact: Maintenance funding is included within this initiative.

### **Providence Road Sidewalk Improvements**

**\$50,000**

Citizens living along the east side of Providence Road have requested the installation of sidewalks to provide connectivity to both Downtown Alpharetta and Providence Park. This request is for funding to construct approximately 3,900 linear feet of sidewalk along the east side of Providence Road from the existing sidewalk at Weatherstone Way north to the City Limits.

Operating Budget Impact: Maintenance funding (e.g., landscape maintenance) is estimated at \$3,000 annually.

### **Recurring Stormwater Design/Studies**

**\$100,000**

This request funds various drainage, flood, and watershed studies that are required by state and federal regulations. Watershed studies identify capital projects to improve water quality in impaired streams. Additional studies include dam breach analysis, bacterial source testing, emergency planning and estimating damage, GIS maintenance, inventory updates, stream delisting, etc. These studies also identify future capital improvement projects or provide specific information that can be used by the city to meet regulatory compliance or further our service to our citizenry. This project is not recommended for additional funding as the department can leverage existing funds in FY 2022 to meet the forecasted needs.

Operating Budget Impact: N/A

### **Stormwater Utility Rate Analysis**

**\$400,000**

Within the Fiscal Year 2022 budget, funds were allocated for a Stormwater Assessment Study. This study determined the amount of funding required per year to maintain the City's stormwater infrastructure. The next step is to determine how much money the City could collect if a stormwater utility is implemented. The analysis will consist of determining the average square footage of impervious area per home as well as determine

## CAPITAL INITIATIVE REQUESTS

the square foot of impervious area per non-residential parcel. Additionally, included in the scope of work is developing a public outreach program to explain the utility, creating a credit manual, and developing an ordinance for adoption of the utility.

Operating Budget Impact: N/A

### **Community and Economic Development**

#### **North Point Envelope Framework Plan**

**\$120,000**

Building on the recommendations of the LCI and North Point Placemaking Plan, provide a framework of public streets, public space, trails and green infrastructure to guide high-value, sustainable redevelopment of auto-centric properties in the North Point area. To ensure that redevelopment within the North Point District aligns with community-based plans and vision for a walkable, mixed-use district, the North Point Development Framework Plan will provide actionable guidance that aligns public policy, regulatory tools, public capital investment, and private investment. The Development Framework will provide clarity around the arrangement of public streets, public spaces, and infrastructure on which the private market can plan their development and investment. Operating Budget Impact: N/A

#### **Citywide Economic Development Analysis and Strategic Plan**

**\$75,000**

The last Economic Development Strategy and strategic plan was done in 2020. The relevant life of such a study is 3-5 years and continually needs updating as the economy and environment is constantly changing. Given the amount of development we have had in the last 5 years, a new outside evaluation of the health of the Alpharetta economy, strategic vision and priority of development, and evaluation of current initiatives and business inventory is needed. The scope of the entire economic engine in Alpharetta is too large to be internally evaluated and is best evaluated periodically by an outside agency. The request is to hire an outside economic development consulting agency to perform an economic outlook, economic evaluation of business and industry health within Alpharetta and recommendations for strategic planning initiatives to forward the mission and objectives of the economic development department for the next 3-5 years.

Operating Budget Impact: N/A

#### **Economic Development Toolbox**

**\$87,500**

The City of Alpharetta provides local incentives through its economic development toolbox and facilitated by our team of experienced economic development professionals. New or growing businesses that demonstrate a serious economic impact through job creation and capital investment qualify for these programs. The programs funded in this request include the Local Jobs Creation Grant and the Alpharetta360 Video Marketing Fund to name a few.

The 360 Marketing Videos have been influential in marketing the city as a business destination and has been directly responsible for the location of new businesses to the city. To date we have had more than 10,000 unique views on our A360 website and have added in a marketing boosting strategy that has significantly increased our viewership.

Operating Budget Impact: N/A

CAPITAL INITIATIVES NOT RECOMMENDED FOR FUNDING AT THIS TIME

## CAPITAL INITIATIVE REQUESTS

### **Bus Shelter Construction Program (Qty: 2)**

**\$95,000**

This request is for the installation of at least two (2) new bus shelters in Downtown Alpharetta, one on Haynes Bridge Road by the library and a second on Main Street near the former Hardees location. Designs will complement those installed by the North Fulton Community Improvement District.

Operating Budget Impact: Will result in maintenance costs (e.g., landscaping, equipment, etc.) including trash pickup services and is estimated at \$1,000 annually.

### **Public Safety**

#### **Operating Initiative - Police Officers (+4 FTE) Equipment (\$361,000 operations/\$297,000 capital)**

**\$297,000**

The Uniform Patrol Division and Special Operations Division have reached a critical point in terms of their ability to meet the various missions of the department. The addition of the downtown area and its expansion over the past couple of years has created a need for a continuous police presence to ensure a pleasant and safe experience for visitors. We currently take a patchwork approach to patrolling downtown using a combination of bicycle units, patrol officers, and overtime positions to meet the needs of the area. This allows us to maintain safety, but not the presence and police coverage throughout the city we all desire. The workload is at a level which requires dedicated staff to provide the level of customer service and police presence expected by the citizens and city leadership. Due to training, sickness/injury, and PTO, we regularly have days where only 5 or 6 officers are actively patrolling the city and responding to 911 calls.

Four officers are recommended for funding in 2023 to augment Downtown policing activities. An additional four officers are being requested herein to be divided among the Uniform Patrol Squads for coverage in the busier zones. These additional officers would allow us more flexibility and ensure we never have fewer than 8-10 officers patrolling the city at any time. Adding these positions will eliminate the need to restrict time off and will provide better coverage and response to calls for service. These additional positions will also enable us to provide more growth opportunities for officers to keep them satisfied and engaged with their careers.

Capital costs are estimated at \$297,000 and include funding for vehicle purchases (and upfitting), mobile and portable radios, laptops, body cameras, cell phones, etc. There is a companion operating initiative request to fund the personnel/operational costs. Personnel costs are estimated at \$300,000 annually and reflect salary and benefit costs only. Operational costs are estimated at \$61,000 and include professional development, uniforms, general supplies, and fuel.

CAPITAL INITIATIVES NOT RECOMMENDED FOR FUNDING AT THIS TIME

## CAPITAL INITIATIVE REQUESTS

CAPITAL INITIATIVES NOT RECOMMENDED FOR FUNDING AT THIS TIME

### **Generator for City's Designated Emergency Shelter**

**\$225,000**

Working between multiple city departments, the Department of Public Safety is requesting funding to install a facility generator at the Roswell Street Recreation and Parks Facility.

Primarily, the request stems from the inability of the City to provide any type of emergency shelter that meets the American Red Cross facility requirements. The Roswell street location provides shelter capabilities in all areas except emergency power. Likewise, it would seem beneficial to the facility as there is a large number of visitors to the location and would enable operations to maintain some degree of normal during a power outage.

Having this capability would allow the City Administration to open shelter facilities during inclement weather to Alpharetta residents in need as well as the general public.

This project includes the purchase and installation of a new 400kw Natural Gas Generator.

Operating Budget Impact: Maintenance and energy costs are estimated at \$2,500 annually and will be added to the operating budget.

### **i4POD Camera System**

**\$18,500**

The i4POD systems are power pole mounted camera pods that give us 3 pan/tilt/zoom cameras and 1 fixed camera per pod. They communicate through the city's cellphone provider, and they are accessible and controllable via a web interface. They can be mounted and placed anywhere, allowing them to be used for special events (Taste of Alpharetta, 4th of July), trouble areas, or high traffic areas (downtown during the summer). This order will be for 1 system and 5 mounting brackets, so the mounting brackets can be pre-positioned around the city at strategic locations and the pods can be mounted and unmounted in a matter of minutes as needed.

Operating Budget Impact: To be determined.

### **3D Laser Scanner**

**\$60,100**

This request is for a Faro 3-D laser scanner and software with equipment which will replace the out-of-service and outdated Total Station equipment previously used during crash investigations by the Traffic Unit. The laser scanner captures a 3D representation of any scene, exactly how it was at the time. It can create 2D and 3D scene diagrams/animations, perform crash/crime scene analysis, and courtroom presentations. This system can be used for crime scene investigations, arson investigations, training, fire pre-planning, and wide array of other uses by several units within Public Safety. This request includes: Faro 3D scanner (\$30,000); set up (\$4,000); software (\$9,000); equipment (\$6,100); and 3-year maintenance and warranty on equipment and software (\$11,000). Additional costs every 4 years of \$16,000 to upgrade software and warranties.

Operating Budget Impact: Maintenance funding is included within this initiative.

## CAPITAL INITIATIVE REQUESTS

### **PS SWAT Equipment (new)**

**\$59,658**

This request includes multiple new equipment initiatives for the Public Safety Department including:

- **Operator Rifles (\$15,000):** This request is for three (3) rifles for our new SWAT Operators. These rifles are the LWRC M6 .223, piston operated rifle with 10.5-inch barrel and selector for semi-automatic and fully automatic modes. The following accessories will be included: Socom Suppressor, Aimpoint or Sig Optic, 6 Mag Pull 30 round magazines, 3-point tactical sling and carrying bag. These rifles are needed to ensure that we can handle incidents where suspects are wearing body armor or longer stand-off distances are required.
- **AR-10 Sniper Rifles (\$16,458):** This request is for two (2) AR-10 Sniper Rifle Systems, including the weapon, scope, suppressor, and bipod. The modern advances in weapon technology over the past ten (10) years have produced the current AR-10 platform that is as accurate and reliable as traditional bolt action rifles. With the accuracy and reliability equal, other advantages such as rate of fire, fire control familiarization, and modularity of operational use, have pushed the AR-10 past other platforms as the superior SWAT sniper weapon system.
- **SWAT Operator Truck Vaults (\$9,000):** This request is for three (3) SWAT vehicle truck vault vehicle containers. These containers are lockable, allowing SWAT Operators to safely and securely store their equipment, such as firearms, helmets, night vision equipment, etc., in their vehicles for quick access in an emergency situation.
- **SWAT Entry Vests (\$19,200):** Three new SWAT Operators need helmets and entry vests. The helmets are Level 4 helmets that offer protection from rifle fire. They are the Team Wendy Helmets which is what the team is currently wearing. The vest are Level 4 vests that offer protection from rifle fire. They are the EPIC Model manufactured by Tyr Tactical which is what the team is currently wearing. Pistol holster to attach to Brokos Belt that is part of the vest. Ammo Pouches that attach to the vest. These helmets and vests allow SWAT Operators to deal with the most dangerous situations with the highest level of protection possible.

Operating Budget Impact: To be determined.

### **Recreation, Parks & Cultural Services**

#### **Park Shade Structures Replacement**

**\$50,000**

This request is for the replacement of shade structures and dugout covers throughout the park system. Shade structures/dugout covers reduce exposure to harmful ultraviolet rays, provide protection from the elements, keep the area cooler, protect the equipment, and increase the comfort level for participants and visitors. The shades will be replaced as they begin to fade or tear, improving the functionality and aesthetics.

Operating Budget Impact: Maintenance costs to decrease due to decline in repairs.

CAPITAL INITIATIVES NOT RECOMMENDED FOR FUNDING AT THIS TIME



## CAPITAL INITIATIVE REQUESTS

### **Wills Park Recreation Center Interior Renovations**

**\$450,000**

This request is for design and construction funds for the interior makeover of the Wills Park Recreation Center (lobby, hallways, restrooms, and common office space). These improvements will maintain the aesthetics and functionality of the facilities.

Operating Budget Impact: Facility maintenance costs to decrease due to decline in repairs.

### **Alpha Loop (park land)**

**\$3,000,000**

The funds would be used to purchase additional parkland along the Alpha Loop as it is being developed. Much of the Alpha Loop is being built by developers. Small pocket-type parks add greatly to the Alpha Loop experience. These funds would be available as those parklands become available.

Operating Budget Impact: N/A

### **Pocket Park Development (design)**

**\$125,000**

Design/development of pocket parks throughout downtown Alpharetta. These parks need to be planned for connectivity and curb appeal. Included in these areas are Ole Milton Park (where the fountain is located); areas at the corner of Old Roswell and Roswell Street; the corner of Old Canton and Canton; the parking area where Food Truck Alley is held; and other small city-owned areas in downtown.

FY 2023 includes funding for design of the improvements. Construction of the improvements would span multiple years and is currently estimated at \$300,000.

Operating Budget Impact: N/A

### **Park System Wayfinding Signage**

**\$100,000**

This project is the implementation of the park system wayfinding and signage plan developed in FY 2017. The purpose of the signage plan is to bring uniformity to the numerous signs in our entire park system. The plan defines a specific sign style that will become our “brand” and help park patrons easily identify Alpharetta parks. The plan recommends locations for signs to help visitors locate various amenities in the parks, such as fields, playgrounds, tennis courts, restrooms, etc. Signs within parks will be evaluated and prioritized for replacement. Staff will systematically replace signs using the new guidelines outlined in the plan. Entrance upgrades were listed for all parks in the Master Plan and part of the upgrade includes signage. This is a multi-year initiative. The focus for FY22-23 will be to finalize and complete the Big Creek Greenway system wayfinding signage plan.

Operating Budget Impact: Maintenance/replacement costs to decrease due to decline in repairs as signage is newer.

CAPITAL INITIATIVES NOT RECOMMENDED FOR FUNDING AT THIS TIME

## CAPITAL INITIATIVE REQUESTS

CAPITAL INITIATIVES NOT RECOMMENDED FOR FUNDING AT THIS TIME

### **North Park Master Plan/Development**

**\$100,000**

This request is for the development of a comprehensive master plan for North Park. The master plan will create a long-range vision for the park, prioritize park improvements, fill in service gaps and reduce redundancy, etc. Current estimates to buildout the master plan objectives total \$1.5 million and can be spread out over multiple years. Operating Budget Impact: N/A

### **Restroom Replacement (North Park: Fields 1-4)**

**\$700,000**

The existing restroom/concession stand at North Park (fields 1-4) serves four softball fields, batting cages, and a playground. The facility is old and much too small for the number of users. The new restroom/concession facility would have increased numbers of facilities for men and women. It would also have an enhanced concession operation.

Operating Budget Impact: Maintenance (including janitorial) and utility costs will increase along with the physical size of the restroom and is estimated at a minimum of \$1,250 annually and will be reflected in a future operating budget (once construction nears completion).

### **Wills Park Pool Heater**

**\$100,800**

Currently, the Wills Park Pool is open from Memorial Day to Labor Day for public usage. We are recommending adding a heater to the competition pool. This would allow for usage of the competition pool for approximately 10-months out of the year for such programs as year-round swim teams, additional classes (such as scuba, kayaking, standing paddle boards), water aerobics, master swim training, senior and adaptive swim, and increased rentals. The cost for the heater purchase, cover, and installation (including gas lines) scope is \$100,800. Operating Budget Impact: Maintenance and energy costs are estimated at \$6,000 annually. Funding offsets can be provided through Impact Fees.

### **Cultural Services Plan**

**\$40,000**

In 2018, Rec, Parks and Cultural Services Master Plan recommended that Cultural Services develop a public art program to integrate art into all parks and public spaces in Alpharetta; create the Arts Center as a cultural hub; and create in the Department-wide Program Plan. This Cultural Plan would be a yearlong planning effort, which includes in-depth research, engagement, analysis of City plans and collaboration with residents, artists, organizations, City Staff Departments and City Council / Leaders.

Operating Budget Impact: N/A



## CAPITAL INITIATIVE REQUESTS

CAPITAL INITIATIVES NOT RECOMMENDED FOR FUNDING AT THIS TIME

### **Haynes Bridge Road Park Restroom**

**\$300,000**

Currently at the Haynes Bridge Road Park, visitors have access only to a Port-a-John. This is less than ideal for our customers as it is a highly visible park asset providing heavily used greenway access. This access park was opened in 1997. Funds were limited and plans were to construct a restroom at a later date.

The need for a permanent restroom at this facility is not specifically noted in the 2018 Alpharetta Recreation and Parks Master Plan, although additional restrooms at the access points is the most requested improvement made by Greenway users. A pre-cast type restroom (like the one at Windward Community Park) would be preferred. The amount of funding requested for this facility is due to current flood plain constraints that will entail more site work prep, design, and surveying. Approximately 100' of sewer line will need to be installed. A waterline will have to be bored under Haynes Bridge Road and a new meter installed for connection to existing waterlines.

Operating Budget Impact: Maintenance (including janitorial) and utility costs are estimated at a minimum of \$1,000 annually.

### **Marconi Drive Park Restroom**

**\$100,000**

Currently at the Marconi Drive Park, visitors have access only to a Port-a-John. This is less than ideal for our customers as it is a highly visible park asset providing heavily used greenway access. This access park was opened in 2011. Funds were limited and plans were to construct a restroom at a later date.

The need for a permanent restroom at this facility is not specifically noted in the 2018 Alpharetta Recreation and Parks Master Plan, although additional restrooms at the access points is the most requested improvement made by Greenway users.

A pre-cast type restroom would be preferred, like the one at Windward Community Park. We anticipate the estimated cost is \$100,000, with this cost being based on the restroom solution procured for the Windward Community Park, which includes sewer and water connections.

Operating Budget Impact: Maintenance (including janitorial) and utility costs are estimated at a minimum of \$1,000 annually.

### **Big Creek Greenway Culvert Replacement**

**\$150,000**

At the direction of the Director of Recreation, Parks and Cultural Services, this capital item is for construction projects repairing bank stabilization along the Big Creek Greenway. The projects listed here were identified in the FY 2018 Big Creek Erosion Study and were designed in FY 2019 and FY 2020. The FY 2023 funds are for the construction of a culvert replacement along the greenway trail south of Old Milton Parkway. This area has seen severe erosion and sediment deposition.

Operating Budget Impact: This program decreases maintenance costs as flooding and erosion will be reduced.

## CITYWIDE BUDGET SUMMARIES

### Citywide Budget Summaries

---

#### Overview

The *Citywide Budget Summaries* section is intended to provide readers with an overall understanding of the city's fiscal year 2023 budget. The following schedules provide readers with revenue and expenditure summaries from several different perspectives including:

- **Citywide Budget Summary by Fund**

This section provides a summary/narrative of FY 2023 budget data by fund type (e.g., General Fund, Special Revenue Funds, etc.).

- **Citywide Budget Summary by Revenue Source**

This section provides a summary/narrative of FY 2023 budget data by revenue source (i.e., Property Taxes, Other Taxes, Charges for Services, etc.). Please refer to the specific Fund Summaries section (e.g., General Fund Summary, Special Revenue Fund Summaries, etc.) of this document for more detailed information about the city's various revenue sources.

- **Citywide Budget Summary by Department Expenditures**

This section provides a summary/narrative of FY 2023 budget data by department expenditures (e.g., City Administration, Public Safety, etc.). Please refer to the *Departmental Summaries* section of this document for more detailed information about each department's expenditures.

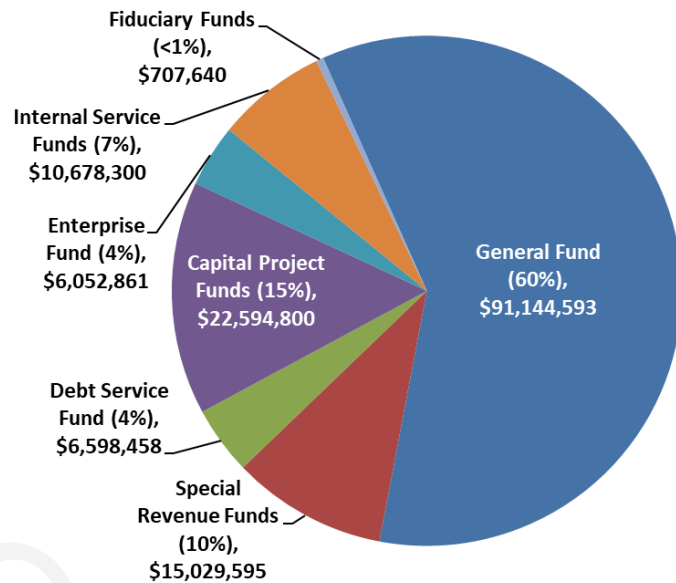
- **Citywide Budget Summary by Expenditure Category**

This section provides a summary/narrative of FY 2023 budget data by expenditure category (e.g., Personnel Services, Maintenance & Operations, etc.).

## CITYWIDE BUDGET SUMMARIES

### Summary by Fund Type

**FY 2023 Citywide Budget  
totals \$153 Million**



The Fiscal Year 2023 budget for all funds totals \$153 million. The city budget includes appropriations for the following fund types:

**General Fund:** The city's General Fund is its largest fund and includes governmental activities such as police, fire, recreation, and other general governmental functions that are primarily funded with property taxes, utility taxes, franchise fees, and charges for services, such as recreation program fees.

**Special Revenue Funds:** These Funds are established to account for revenues that are restricted by statute, ordinance, or resolution for a specific purpose. Appropriated Funds include E-911 Fund; Impact Fee Fund; and the Hotel/Motel Fund.

**Debt Service Fund:** This Fund is utilized to account for debt service requirements of the city's general government debt obligations.

**Capital Project Funds:** These Funds are used for various citywide capital projects. Projected funding for FY 2023 is from interest earnings, fund balance, and transfers from other funds.

The adopting budget ordinance will authorize unspent appropriations from fiscal year 2022 to be re-appropriated to continue previously approved projects. As such, these appropriations are not reflected herein.

**Enterprise Fund:** This Fund is a self-supporting entity that derives its revenue primarily from charges levied on the users of its services, much like private enterprises. The city utilizes an enterprise fund to account for operations of its solid waste system.

**Internal Service Fund:** These Funds are used to accumulate and allocate costs internally among the city's various functions. The city utilizes a Risk Management Fund (administering general liability, automotive liability, workers' compensation, etc.) and Medical Insurance Fund (account for activity under the Minimum Premium Plan in accordance with GAAP).

**Fiduciary Funds:** These Funds are used to account for resources held for the benefit of parties outside the government and include the OPEB Funds.

# CITYWIDE BUDGET SUMMARIES

## Summary by Fund

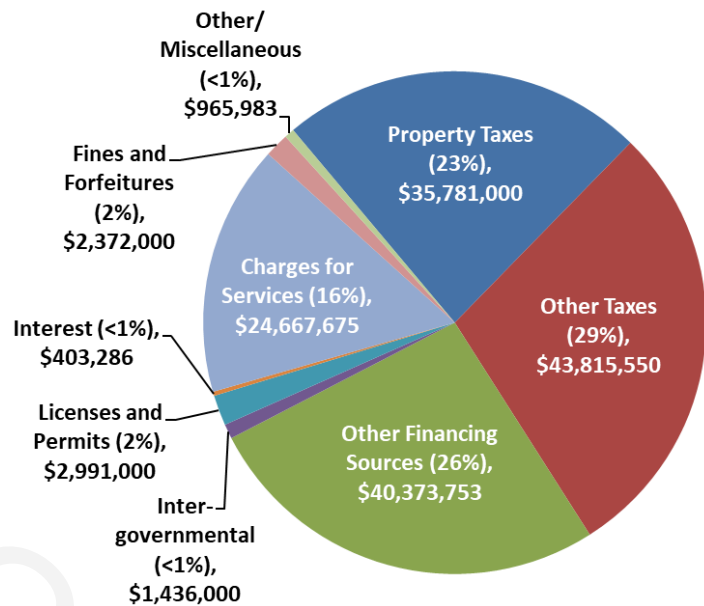
### FY 2023 Budget

|                                 | Revenues              | Expenditures          | Balanced Budget |
|---------------------------------|-----------------------|-----------------------|-----------------|
| <b>General Fund</b>             | \$ 91,144,593         | \$ 91,144,593         | √               |
| <b>Special Revenue Funds:</b>   |                       |                       |                 |
| E-911 Fund                      | \$ 5,510,905          | \$ 5,510,905          | √               |
| Impact Fee Fund                 | 2,018,690             | 2,018,690             | √               |
| Hotel/Motel Fund                | 7,500,000             | 7,500,000             | √               |
|                                 | <b>\$ 15,029,595</b>  | <b>\$ 15,029,595</b>  | √               |
| <b>Debt Service Fund</b>        | \$ 6,598,458          | \$ 6,598,458          | √               |
| <b>Capital/Grant Funds:</b>     |                       |                       |                 |
| Capital Projects Fund           | \$ 14,094,800         | \$ 14,094,800         | √               |
| Stormwater Capital Fund         | 4,200,000             | 4,200,000             | √               |
| TSPLOST 1 Fund                  | 4,300,000             | 4,300,000             | √               |
|                                 | <b>\$ 22,594,800</b>  | <b>\$ 22,594,800</b>  | √               |
| <b>Enterprise Fund:</b>         |                       |                       |                 |
| Solid Waste Fund                | \$ 6,052,861          | \$ 6,052,861          | √               |
| <b>Internal Service Funds:</b>  |                       |                       |                 |
| Risk Management Fund            | \$ 1,678,300          | \$ 1,678,300          | √               |
| Medical Insurance Fund          | 9,000,000             | 9,000,000             | √               |
|                                 | <b>\$ 10,678,300</b>  | <b>\$ 10,678,300</b>  | √               |
| <b>Fiduciary Funds:</b>         |                       |                       |                 |
| OPEB Health Benefit Fund        | \$ 23,508             | \$ 23,508             | √               |
| OPEB Reimbursement Benefit Fund | 684,132               | 684,132               | √               |
|                                 | <b>\$ 707,640</b>     | <b>\$ 707,640</b>     | √               |
| <b>Total</b>                    | <b>\$ 152,806,247</b> | <b>\$ 152,806,247</b> | √               |

## CITYWIDE BUDGET SUMMARIES

### Summary by Revenue Source

**FY 2023 Citywide Budget  
totals \$153 Million**



The chart above segments the FY 2023 budget by revenue source and includes the following:

**Property Taxes:** Ad Valorem tax on real/personal property owned within the city. The recommended millage rate for FY 2023 is flat with the prior year at 5.750 mills and is composed of the following: Operating Millage Rate of 4.785 mills (used to fund general city operations and the recurring capital program); and a Debt Service Millage Rate of 0.965 mills (used to fund debt service on voter approved general obligation bonds).

**Other Taxes:** Includes local option sales taxes (i.e., LOST), franchise fees (fees charged to utility companies operating within the city that allow for the use of public right-of-way), hotel/motel taxes, business and occupational taxes, etc.

**Licenses and Permits:** Includes building permit fees, occupancy permit fees, alcohol beverage permit fees, development permits and related fees, etc.

**Intergovernmental:** Includes federal, state, and local grant funding as well as revenue sharing associated with intergovernmental agreements.

**Charges for Services:** Includes recreation user fees, planning and development fees, fire plan review fees, special event fees, impact fees, solid waste fees, employer/employee premium fees; etc.

**Fines and Forfeitures:** Includes municipal court fines, code enforcement board fines, school zone speed citations, etc.

**Interest:** Includes investment earnings on city funds.

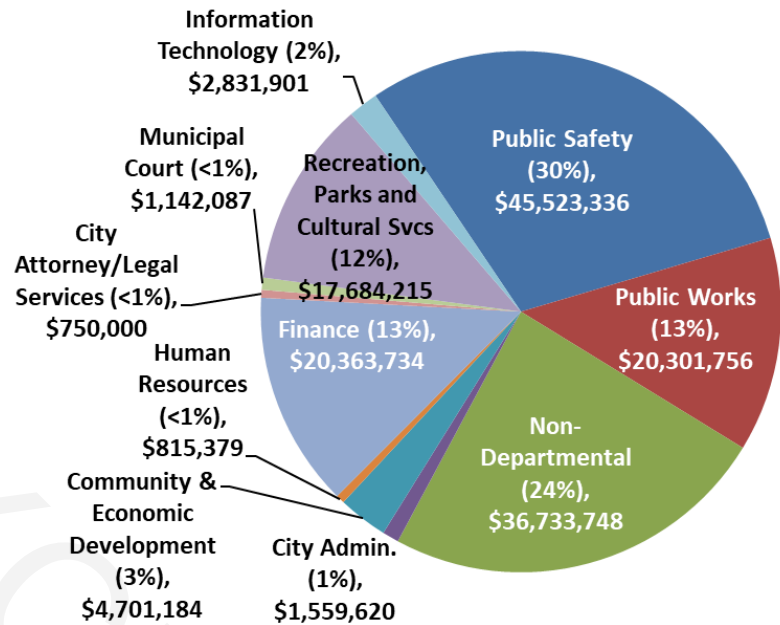
**Other/Miscellaneous:** Includes the sale of surplus assets, donations, and other miscellaneous revenues.

**Other Financing Sources:** Includes inter-fund transfers and budgeted fund balance.

## CITYWIDE BUDGET SUMMARIES

### Summary by Department Expenditures

**FY 2023 Citywide Budget  
totals \$153 Million**



The chart above segments the FY 2023 budget by department/functional unit and includes the following:

#### **Mayor and City Council**

#### **City Administration**

#### **Community and Economic Development**

#### **Public Works**

**Finance** (includes general operations and activities associated with the Solid Waste Fund, Risk Management Fund, and Medical Insurance Fund)

#### **Human Resources**

#### **Information Technology**

#### **Legal Services (City Attorney)**

#### **Municipal Court**

**Public Safety** (includes general operations and activities associated with the E-911 Fund)

#### **Recreation, Parks and Cultural Services**

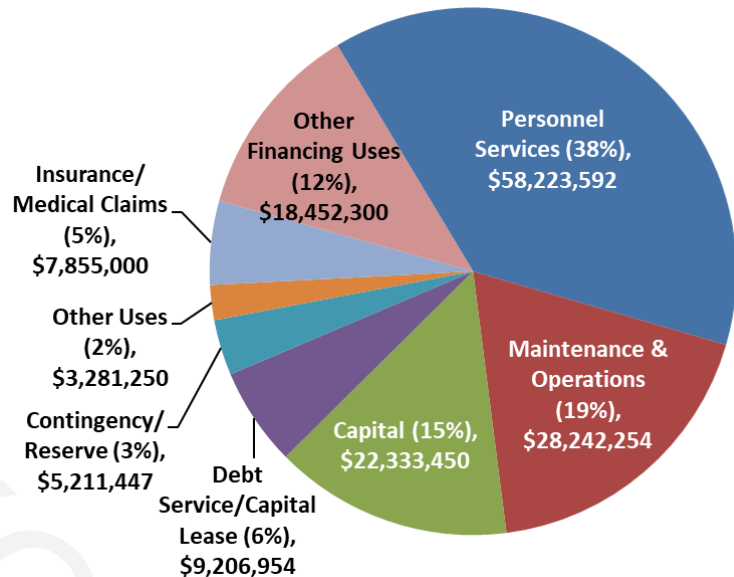
**Non-Departmental** (interfund transfers, contingency/reserves, Hotel/Motel Fund distributions, debt service, activities within the OPEB Funds, etc.)

Please refer to the *Departmental Summaries* section of this document for specific information on each department including mission, goals and objectives, financial summary, and performance measures.

## CITYWIDE BUDGET SUMMARIES

### Summary by Expenditure Category

**FY 2023 Citywide Budget  
totals \$153 Million**



The chart above segments the FY 2023 budget by expenditure category and includes the following:

**Personnel Services:** Includes expenses for salaries, wages, and related employee benefits provided for all persons employed by the city whether on a full-time, part-time, temporary, or seasonal basis. Employee benefits include employer contribution for health insurance, pension, social security, workers compensation, other post-employment benefits, etc.

**Maintenance and Operations:** Includes expenses for goods and services associated with city's provision of services. Examples include professional fees, repair & maintenance, utilities, travel and training, etc.

**Capital:** Includes expenses for the acquisition of capital assets (e.g., building improvements, machinery and equipment, vehicle replacement/acquisition, etc.).

**Debt Service:** Includes expenses related to the repayment of the city's voter approved

debt obligations (e.g., principal and interest payments, debt service fees, etc.).

**Insurance/Medical Claims:** Includes an actuarially determined estimate for risk-management insurance claims and estimated medical claims under the city's Minimum Premium Plan. There is a grossing-up effect with the Medical Insurance Fund as the employer premium expenses are also reflected in the Operating Funds (e.g., General Fund, E911 Fund, etc.).

**Other Uses:** Includes Hotel/Motel Tax disbursements to the Alpharetta Convention & Visitors Bureau.

**Contingency/Reserves:** Includes General Fund contingency appropriations and reserve appropriations across multiple funds (E911 Fund, Capital Project Fund, etc.).

**Other Financing Uses:** Includes interfund transfers for items such as grant matches, capital improvements, etc.



## CITYWIDE BUDGET SUMMARIES

### Consolidated Summary (Revenues by Source/Expenditures by Department)

|                                           | General Fund  | Special Revenue Funds |                 |                  | Capital Project Funds |                         |                        |  |
|-------------------------------------------|---------------|-----------------------|-----------------|------------------|-----------------------|-------------------------|------------------------|--|
|                                           |               | E-911 Fund            | Impact Fee Fund | Hotel/Motel Fund | Capital Projects Fund | Stormwater Capital Fund | TSPLOST 1 Capital Fund |  |
| REVENUES:                                 |               |                       |                 |                  |                       |                         |                        |  |
| Property Taxes                            | \$ 29,502,000 | \$ -                  | \$ -            | \$ -             | \$ -                  | \$ -                    | \$ -                   |  |
| Local Option Sales Taxes/TSPLOST          | 18,925,000    | -                     | -               | -                | -                     | -                       | -                      |  |
| Other Taxes                               | 17,390,150    | 400                   | -               | 7,500,000        | -                     | -                       | -                      |  |
| Licenses and Permits                      | 2,991,000     | -                     | -               | -                | -                     | -                       | -                      |  |
| Intergovernmental Revenue                 | 186,000       | 1,250,000             | -               | -                | -                     | -                       | -                      |  |
| Charges for Services                      | 3,837,800     | 3,750,000             | 350,000         | -                | -                     | -                       | -                      |  |
| Fines and Forfeitures                     | 2,372,000     | -                     | -               | -                | -                     | -                       | -                      |  |
| Interest Earnings                         | 200,000       | 15,000                | -               | -                | 155,000               | -                       | -                      |  |
| Other/Miscellaneous                       | 288,343       | -                     | -               | -                | -                     | -                       | -                      |  |
| subtotal                                  | \$ 75,692,293 | \$ 5,015,400          | \$ 350,000      | \$ 7,500,000     | \$ 155,000            | \$ -                    | \$ -                   |  |
| Other Financing Sources                   |               |                       |                 |                  |                       |                         |                        |  |
| Interfund Transfer from General Fund      | \$ -          | \$ -                  | \$ -            | \$ -             | \$ 11,439,800         | \$ 4,200,000            | \$ -                   |  |
| Interfund Transfer from Hotel/Motel Fund  | 2,812,500     | -                     | -               | -                | -                     | -                       | -                      |  |
| Budgeted Fund Balance                     | 12,639,800    | 495,505               | 1,668,690       | -                | 2,500,000             | -                       | 4,300,000              |  |
| subtotal                                  | \$ 15,452,300 | \$ 495,505            | \$ 1,668,690    | \$ -             | \$ 13,939,800         | \$ 4,200,000            | \$ 4,300,000           |  |
| Total Revenues                            | \$ 91,144,593 | \$ 5,510,905          | \$ 2,018,690    | \$ 7,500,000     | \$ 14,094,800         | \$ 4,200,000            | \$ 4,300,000           |  |
| EXPENDITURES:                             |               |                       |                 |                  |                       |                         |                        |  |
| Mayor and City Council                    | \$ 399,287    | \$ -                  | \$ -            | \$ -             | \$ -                  | \$ -                    | \$ -                   |  |
| City Administration                       | 1,414,620     | -                     | -               | -                | 145,000               | -                       | -                      |  |
| Finance                                   | 3,662,093     | -                     | -               | -                | -                     | -                       | -                      |  |
| Legal Services                            | 750,000       | -                     | -               | -                | -                     | -                       | -                      |  |
| Information Technology                    | 2,331,901     | -                     | -               | -                | 500,000               | -                       | -                      |  |
| Human Resources                           | 742,879       | -                     | -               | -                | 72,500                | -                       | -                      |  |
| Municipal Court                           | 1,142,087     | -                     | -               | -                | -                     | -                       | -                      |  |
| Public Safety                             | 35,424,931    | 5,510,905             | 18,690          | -                | 4,568,810             | -                       | -                      |  |
| Public Works                              | 10,028,756    | -                     | -               | -                | 4,073,000             | 4,200,000               | 2,000,000              |  |
| Recreation, Parks and Cultural Services   | 11,394,215    | -                     | 2,000,000       | -                | 1,990,000             | -                       | 2,300,000              |  |
| Community and Economic Development        | 4,601,184     | -                     | -               | -                | 100,000               | -                       | -                      |  |
| Non-Departmental                          | -             | -                     | -               | 5,500            | -                     | -                       | -                      |  |
| Insurance Premiums (Risk Fund)            | 823,300       | -                     | -               | -                | -                     | -                       | -                      |  |
| Alpharetta Convention and Visitors Bureau | -             | -                     | -               | 3,281,250        | -                     | -                       | -                      |  |
| Debt Service (Principal and Interest)*    | 288,640       | -                     | -               | 1,365,213        | -                     | -                       | -                      |  |
| Contingency                               | 775,000       | -                     | -               | 35,537           | -                     | -                       | -                      |  |
| Operating Initiative Reserve              | 1,725,900     | -                     | -               | -                | -                     | -                       | -                      |  |
| Non-Allocated (Reserve); One-Time Usage   | -             | -                     | -               | -                | 2,645,490             | -                       | -                      |  |
| subtotal                                  | \$ 75,504,793 | \$ 5,510,905          | \$ 2,018,690    | \$ 4,687,500     | \$ 14,094,800         | \$ 4,200,000            | \$ 4,300,000           |  |
| Other Financing Uses                      |               |                       |                 |                  |                       |                         |                        |  |
| Interfund Transfer to General Fund        | \$ -          | \$ -                  | \$ -            | \$ 2,812,500     | \$ -                  | \$ -                    | \$ -                   |  |
| Interfund Transfer to Capital Funds       | 15,639,800    | -                     | -               | -                | -                     | -                       | -                      |  |
| subtotal                                  | \$ 15,639,800 | \$ -                  | \$ -            | \$ 2,812,500     | \$ -                  | \$ -                    | \$ -                   |  |
| Total Expenditures                        | \$ 91,144,593 | \$ 5,510,905          | \$ 2,018,690    | \$ 7,500,000     | \$ 14,094,800         | \$ 4,200,000            | \$ 4,300,000           |  |

\* Not including Capital Leases which are programmed into the appropriate Departmental budget above.

# CITYWIDE BUDGET SUMMARIES

|                                           | Enterprise Fund     |                     | Internal Service Funds |                        | Fiduciary Funds          |                   |                       |
|-------------------------------------------|---------------------|---------------------|------------------------|------------------------|--------------------------|-------------------|-----------------------|
|                                           | Debt Service Fund   | Solid Waste Fund    | Risk Management Fund   | Medical Insurance Fund | OPEB Health Benefit Fund | OPEB Reimb. Fund  | TOTAL                 |
| <b>REVENUES:</b>                          |                     |                     |                        |                        |                          |                   |                       |
| Property Taxes                            | \$ 6,279,000        | \$ -                | \$ -                   | \$ -                   | \$ -                     | \$ -              | \$ 35,781,000         |
| Local Option Sales Taxes/TSPLOST          | -                   | -                   | -                      | -                      | -                        | -                 | 18,925,000            |
| Other Taxes                               | -                   | -                   | -                      | -                      | -                        | -                 | 24,890,550            |
| Licenses and Permits                      | -                   | -                   | -                      | -                      | -                        | -                 | 2,991,000             |
| Intergovernmental Revenue                 | -                   | -                   | -                      | -                      | -                        | -                 | 1,436,000             |
| Charges for Services                      | -                   | 6,051,575           | 1,678,300              | 9,000,000              | -                        | -                 | 24,667,675            |
| Fines and Forfeitures                     | -                   | -                   | -                      | -                      | -                        | -                 | 2,372,000             |
| Interest Earnings                         | 2,000               | 1,286               | -                      | -                      | 10,500                   | 19,500            | 403,286               |
| Other/Miscellaneous                       | -                   | -                   | -                      | -                      | 13,008                   | 664,632           | 965,983               |
| <i>subtotal</i>                           | \$ 6,281,000        | \$ 6,052,861        | \$ 1,678,300           | \$ 9,000,000           | \$ 23,508                | \$ 684,132        | \$ 112,432,494        |
| <b>Other Financing Sources</b>            |                     |                     |                        |                        |                          |                   |                       |
| Interfund Transfer from General Fund      | \$ -                | \$ -                | \$ -                   | \$ -                   | \$ -                     | \$ -              | \$ 15,639,800         |
| Interfund Transfer from Hotel/Motel Fund  | -                   | -                   | -                      | -                      | -                        | -                 | 2,812,500             |
| Budgeted Fund Balance                     | 317,458             | -                   | -                      | -                      | -                        | -                 | 21,921,453            |
| <i>subtotal</i>                           | \$ 317,458          | \$ -                | \$ -                   | \$ -                   | \$ -                     | \$ -              | \$ 40,373,753         |
| <b>Total Revenues</b>                     | <b>\$ 6,598,458</b> | <b>\$ 6,052,861</b> | <b>\$ 1,678,300</b>    | <b>\$ 9,000,000</b>    | <b>\$ 23,508</b>         | <b>\$ 684,132</b> | <b>\$ 152,806,247</b> |
| <b>EXPENDITURES:</b>                      |                     |                     |                        |                        |                          |                   |                       |
| Mayor and City Council                    | \$ -                | \$ -                | \$ -                   | \$ -                   | \$ -                     | \$ -              | \$ 399,287            |
| City Administration                       | -                   | -                   | -                      | -                      | -                        | -                 | 1,559,620             |
| Finance                                   | -                   | 6,023,341           | 1,678,300              | 9,000,000              | -                        | -                 | 20,363,734            |
| Legal Services                            | -                   | -                   | -                      | -                      | -                        | -                 | 750,000               |
| Information Technology                    | -                   | -                   | -                      | -                      | -                        | -                 | 2,831,901             |
| Human Resources                           | -                   | -                   | -                      | -                      | -                        | -                 | 815,379               |
| Municipal Court                           | -                   | -                   | -                      | -                      | -                        | -                 | 1,142,087             |
| Public Safety                             | -                   | -                   | -                      | -                      | -                        | -                 | 45,523,336            |
| Public Works                              | -                   | -                   | -                      | -                      | -                        | -                 | 20,301,756            |
| Recreation, Parks and Cultural Services   | -                   | -                   | -                      | -                      | -                        | -                 | 17,684,215            |
| Community and Economic Development        | -                   | -                   | -                      | -                      | -                        | -                 | 4,701,184             |
| Non-Departmental                          | 8,000               | -                   | -                      | -                      | 23,508                   | 684,132           | 721,140               |
| Insurance Premiums (Risk Fund)            | -                   | -                   | -                      | -                      | -                        | -                 | 823,300               |
| Alpharetta Convention and Visitors Bureau | -                   | -                   | -                      | -                      | -                        | -                 | 3,281,250             |
| Debt Service (Principal and Interest)*    | 6,590,458           | -                   | -                      | -                      | -                        | -                 | 8,244,311             |
| Contingency                               | -                   | 29,520              | -                      | -                      | -                        | -                 | 840,057               |
| Operating Initiative Reserve              | -                   | -                   | -                      | -                      | -                        | -                 | 1,725,900             |
| Non-Allocated (Reserve); One-Time Usage   | -                   | -                   | -                      | -                      | -                        | -                 | 2,645,490             |
| <i>subtotal</i>                           | \$ 6,598,458        | \$ 6,052,861        | \$ 1,678,300           | \$ 9,000,000           | \$ 23,508                | \$ 684,132        | \$ 134,353,947        |
| <b>Other Financing Uses</b>               |                     |                     |                        |                        |                          |                   |                       |
| Interfund Transfer to General Fund        | \$ -                | \$ -                | \$ -                   | \$ -                   | \$ -                     | \$ -              | \$ 2,812,500          |
| Interfund Transfer to Capital Funds       | -                   | -                   | -                      | -                      | -                        | -                 | 15,639,800            |
| <i>subtotal</i>                           | \$ -                | \$ -                | \$ -                   | \$ -                   | \$ -                     | \$ -              | \$ 18,452,300         |
| <b>Total Expenditures</b>                 | <b>\$ 6,598,458</b> | <b>\$ 6,052,861</b> | <b>\$ 1,678,300</b>    | <b>\$ 9,000,000</b>    | <b>\$ 23,508</b>         | <b>\$ 684,132</b> | <b>\$ 152,806,247</b> |

\* Not including Capital Leases which are programmed into the appropriate Departmental budget above.

## CITYWIDE BUDGET SUMMARIES

### Consolidated Summary (Revenues by Source/Expenditures by Category)

|                                           |               | Special Revenue Funds |                 |                  | Capital Project Funds |                         |                        |
|-------------------------------------------|---------------|-----------------------|-----------------|------------------|-----------------------|-------------------------|------------------------|
|                                           | General Fund  | E-911 Fund            | Impact Fee Fund | Hotel/Motel Fund | Capital Project Fund  | Stormwater Capital Fund | TSPLOST 1 Capital Fund |
| REVENUES:                                 |               |                       |                 |                  |                       |                         |                        |
| Property Taxes                            | \$ 29,502,000 | \$ -                  | \$ -            | \$ -             | \$ -                  | \$ -                    | \$ -                   |
| Local Option Sales Taxes/TSPLOST          | 18,925,000    | -                     | -               | -                | -                     | -                       | -                      |
| Other Taxes                               | 17,390,150    | 400                   | -               | 7,500,000        | -                     | -                       | -                      |
| Licenses and Permits                      | 2,991,000     | -                     | -               | -                | -                     | -                       | -                      |
| Intergovernmental Revenue                 | 186,000       | 1,250,000             | -               | -                | -                     | -                       | -                      |
| Charges for Services                      | 3,837,800     | 3,750,000             | 350,000         | -                | -                     | -                       | -                      |
| Fines and Forfeitures                     | 2,372,000     | -                     | -               | -                | -                     | -                       | -                      |
| Interest Earnings                         | 200,000       | 15,000                | -               | -                | 155,000               | -                       | -                      |
| Other/Miscellaneous                       | 288,343       | -                     | -               | -                | -                     | -                       | -                      |
| subtotal                                  | \$ 75,692,293 | \$ 5,015,400          | \$ 350,000      | \$ 7,500,000     | \$ 155,000            | \$ -                    | \$ -                   |
| Other Financing Sources                   |               |                       |                 |                  |                       |                         |                        |
| Interfund Transfer from General Fund      | \$ -          | \$ -                  | \$ -            | \$ -             | \$ 11,439,800         | \$ 4,200,000            | \$ -                   |
| Interfund Transfer from Hotel/Motel Fund  | 2,812,500     | -                     | -               | -                | -                     | -                       | -                      |
| Budgeted Fund Balance                     | 12,639,800    | 495,505               | 1,668,690       | -                | 2,500,000             | -                       | 4,300,000              |
| subtotal                                  | \$ 15,452,300 | \$ 495,505            | \$ 1,668,690    | \$ -             | \$ 13,939,800         | \$ 4,200,000            | \$ 4,300,000           |
| Total Revenues                            | \$ 91,144,593 | \$ 5,510,905          | \$ 2,018,690    | \$ 7,500,000     | \$ 14,094,800         | \$ 4,200,000            | \$ 4,300,000           |
| EXPENDITURES:                             |               |                       |                 |                  |                       |                         |                        |
| Personnel Services                        | \$ 53,937,008 | \$ 3,512,065          | \$ -            | \$ -             | \$ -                  | \$ -                    | \$ -                   |
| Maintenance and Operations                | 18,082,937    | 1,366,055             | -               | 5,500            | -                     | -                       | -                      |
| Capital                                   | 35,450        | 330,000               | 2,018,690       | -                | 11,449,310            | 4,200,000               | 4,300,000              |
| Debt Service                              | 948,498       | 302,785               | -               | 1,365,213        | -                     | -                       | -                      |
| Other                                     |               |                       |                 |                  |                       |                         |                        |
| Insurance/Medical Claims                  | -             | -                     | -               | -                | -                     | -                       | -                      |
| Alpharetta Convention and Visitors Bureau | -             | -                     | -               | 3,281,250        | -                     | -                       | -                      |
| Contingency                               | 775,000       | -                     | -               | 35,537           | -                     | -                       | -                      |
| Operating Initiative Reserve              | 1,725,900     | -                     | -               | -                | -                     | -                       | -                      |
| Non-Allocated (Reserve); One-Time Usage   | -             | -                     | -               | -                | 2,645,490             | -                       | -                      |
| subtotal                                  | \$ 75,504,793 | \$ 5,510,905          | \$ 2,018,690    | \$ 4,687,500     | \$ 14,094,800         | \$ 4,200,000            | \$ 4,300,000           |
| Other Financing Uses                      |               |                       |                 |                  |                       |                         |                        |
| Interfund Transfer to General Fund        | \$ -          | \$ -                  | \$ -            | \$ 2,812,500     | \$ -                  | \$ -                    | \$ -                   |
| Interfund Transfer to Capital Funds       | 15,639,800    | -                     | -               | -                | -                     | -                       | -                      |
| subtotal                                  | \$ 15,639,800 | \$ -                  | \$ -            | \$ 2,812,500     | \$ -                  | \$ -                    | \$ -                   |
| Total Expenditures                        | \$ 91,144,593 | \$ 5,510,905          | \$ 2,018,690    | \$ 7,500,000     | \$ 14,094,800         | \$ 4,200,000            | \$ 4,300,000           |

# CITYWIDE BUDGET SUMMARIES

|                                           | Enterprise Fund     |                     | Internal Service Funds |                        | Fiduciary Fund           |                   |                       |
|-------------------------------------------|---------------------|---------------------|------------------------|------------------------|--------------------------|-------------------|-----------------------|
|                                           | Debt Service Fund   | Solid Waste Fund    | Risk Management Fund   | Medical Insurance Fund | OPEB Health Benefit Fund | OPEB Reimb. Fund  | TOTAL                 |
| <b>REVENUES:</b>                          |                     |                     |                        |                        |                          |                   |                       |
| Property Taxes                            | \$ 6,279,000        | \$ -                | \$ -                   | \$ -                   | \$ -                     | \$ -              | \$ 35,781,000         |
| Local Option Sales Taxes/TSPLOST          | -                   | -                   | -                      | -                      | -                        | -                 | 18,925,000            |
| Other Taxes                               | -                   | -                   | -                      | -                      | -                        | -                 | 24,890,550            |
| Licenses and Permits                      | -                   | -                   | -                      | -                      | -                        | -                 | 2,991,000             |
| Intergovernmental Revenue                 | -                   | -                   | -                      | -                      | -                        | -                 | 1,436,000             |
| Charges for Services                      | -                   | 6,051,575           | 1,678,300              | 9,000,000              | -                        | -                 | 24,667,675            |
| Fines and Forfeitures                     | -                   | -                   | -                      | -                      | -                        | -                 | 2,372,000             |
| Interest Earnings                         | 2,000               | 1,286               | -                      | -                      | 10,500                   | 19,500            | 403,286               |
| Other/Miscellaneous                       | -                   | -                   | -                      | -                      | 13,008                   | 664,632           | 965,983               |
| <i>subtotal</i>                           | \$ 6,281,000        | \$ 6,052,861        | \$ 1,678,300           | \$ 9,000,000           | \$ 23,508                | \$ 684,132        | \$ 112,432,494        |
| <b>Other Financing Sources</b>            |                     |                     |                        |                        |                          |                   |                       |
| Interfund Transfer from General Fund      | \$ -                | \$ -                | \$ -                   | \$ -                   | \$ -                     | \$ -              | \$ 15,639,800         |
| Interfund Transfer from Hotel/Motel Fund  | -                   | -                   | -                      | -                      | -                        | -                 | 2,812,500             |
| Budgeted Fund Balance                     | 317,458             | -                   | -                      | -                      | -                        | -                 | 21,921,453            |
| <i>subtotal</i>                           | \$ 317,458          | \$ -                | \$ -                   | \$ -                   | \$ -                     | \$ -              | \$ 40,373,753         |
| <b>Total Revenues</b>                     | <b>\$ 6,598,458</b> | <b>\$ 6,052,861</b> | <b>\$ 1,678,300</b>    | <b>\$ 9,000,000</b>    | <b>\$ 23,508</b>         | <b>\$ 684,132</b> | <b>\$ 152,806,247</b> |
| <b>EXPENDITURES:</b>                      |                     |                     |                        |                        |                          |                   |                       |
| Personnel Services                        | \$ -                | \$ 96,879           | \$ -                   | \$ -                   | \$ 13,008                | \$ 664,632        | \$ 58,223,592         |
| Maintenance and Operations                | 8,000               | 5,926,462           | 923,300                | 1,900,000              | 10,500                   | 19,500            | 28,242,254            |
| Capital                                   | -                   | -                   | -                      | -                      | -                        | -                 | 22,333,450            |
| Debt Service                              | 6,590,458           | -                   | -                      | -                      | -                        | -                 | 9,206,954             |
| <b>Other</b>                              |                     |                     |                        |                        |                          |                   |                       |
| Insurance/Medical Claims                  | -                   | -                   | 755,000                | 7,100,000              | -                        | -                 | 7,855,000             |
| Alpharetta Convention and Visitors Bureau | -                   | -                   | -                      | -                      | -                        | -                 | 3,281,250             |
| Contingency                               | -                   | 29,520              | -                      | -                      | -                        | -                 | 840,057               |
| Operating Initiative Reserve              | -                   | -                   | -                      | -                      | -                        | -                 | 1,725,900             |
| Non-Allocated (Reserve); One-Time Usage   | -                   | -                   | -                      | -                      | -                        | -                 | 2,645,490             |
| <i>subtotal</i>                           | \$ 6,598,458        | \$ 6,052,861        | \$ 1,678,300           | \$ 9,000,000           | \$ 23,508                | \$ 684,132        | \$ 134,353,947        |
| <b>Other Financing Uses</b>               |                     |                     |                        |                        |                          |                   |                       |
| Interfund Transfer to General Fund        | \$ -                | \$ -                | \$ -                   | \$ -                   | \$ -                     | \$ -              | \$ 2,812,500          |
| Interfund Transfer to Capital Funds       | -                   | -                   | -                      | -                      | -                        | -                 | 15,639,800            |
| <i>subtotal</i>                           | \$ -                | \$ -                | \$ -                   | \$ -                   | \$ -                     | \$ -              | \$ 18,452,300         |
| <b>Total Expenditures</b>                 | <b>\$ 6,598,458</b> | <b>\$ 6,052,861</b> | <b>\$ 1,678,300</b>    | <b>\$ 9,000,000</b>    | <b>\$ 23,508</b>         | <b>\$ 684,132</b> | <b>\$ 152,806,247</b> |

# CITYWIDE BUDGET SUMMARIES

## Personnel Listing by Department

|                                                 | Actual<br>FY 2019 | Actual<br>FY 2020 | Actual<br>FY 2021 | Actual<br>FY 2022 | Recommended<br>FY 2023* | Variance     |
|-------------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------|--------------|
| <b>Detail by Department:</b>                    |                   |                   |                   |                   |                         |              |
| <b>General Fund</b>                             |                   |                   |                   |                   |                         |              |
| Mayor & City Council                            | 7.0               | 7.0               | 7.0               | 7.0               | 7.0                     | -            |
| City Administration                             | 8.0               | 7.0               | 6.0               | 6.0               | 6.0                     | -            |
| Community and Economic<br>Development           | 28.0              | 30.0              | 32.0              | 32.0              | 32.0                    | -            |
| Public Works                                    | 52.0              | 52.0              | 52.0              | 51.0              | 51.0                    | -            |
| Finance                                         | 21.5              | 21.5              | 21.5              | 21.5              | 21.5                    | -            |
| Public Safety                                   | 221.0             | 223.5             | 226.5             | 232.5             | 232.5                   | -            |
| Human Resources                                 | 3.0               | 3.0               | 3.0               | 3.0               | 3.0                     | -            |
| Municipal Court                                 | 8.0               | 8.0               | 8.0               | 7.0               | 6.0                     | (1.0)        |
| Recreation, Parks & Cultural<br>Services        | 51.0              | 51.0              | 51.0              | 48.0              | 48.0                    | -            |
| Information Technology                          | 11.0              | 12.0              | 12.0              | 13.0              | 13.0                    | -            |
| <b>subtotal</b>                                 | <b>410.5</b>      | <b>415.0</b>      | <b>419.0</b>      | <b>421.0</b>      | <b>420.0</b>            | <b>(1.0)</b> |
| <b>E-911 Fund (Special Revenue Fund)</b>        |                   |                   |                   |                   |                         |              |
| Public Safety                                   | 29.0              | 33.0              | 32.0              | 32.0              | 32.0                    | -            |
| Information Technology                          | 1.0               | -                 | 1.0               | 1.0               | 1.0                     | -            |
| <b>subtotal</b>                                 | <b>30.0</b>       | <b>33.0</b>       | <b>33.0</b>       | <b>33.0</b>       | <b>33.0</b>             | <b>-</b>     |
| <b>DEA Fund (Special Revenue Fund)</b>          |                   |                   |                   |                   |                         |              |
| Public Safety                                   | 3.0               | 3.0               | -                 | -                 | -                       | -            |
| <b>Solid Waste Fund (Enterprise Fund)</b>       |                   |                   |                   |                   |                         |              |
| Finance                                         | 1.0               | 1.0               | 1.0               | 1.0               | 1.0                     | -            |
| <b>Full-Time Equivalent (FTE)<br/>Positions</b> |                   |                   |                   |                   |                         |              |
|                                                 | <b>444.5</b>      | <b>452.0</b>      | <b>453.0</b>      | <b>455.0</b>      | <b>454.0</b>            | <b>(1.0)</b> |

**Notes:**

- \* Includes 1.5 full-time equivalent positions that are not funded but are part of the City's authorized work force. These positions will remain vacant pending a (1) justifiable needs assessment by City Administration and (2) identification of a sustainable funding source.

Frozen positions include:

| <u>General Fund</u>         | <u>Department</u> | <u>Full-Time<br/>Equivalent</u> |
|-----------------------------|-------------------|---------------------------------|
| Treasury Services Manager   | Finance           | 1.0                             |
| Parking Enforcement Officer | Public Safety     | 0.5                             |
|                             |                   | 1.5                             |

The personnel count above reflects currently authorized positions. Recommended Operating Initiatives for FY 2023 include eight (8) positions that will be added to the above count (and the General Fund Departmental Summaries section of this document) upon approval by the Mayor and City Council (i.e., 1<sup>st</sup> Reading of the budget ordinance). Please refer to the Operating Initiatives section of this document for detailed narratives of the positions and their duties/responsibilities.

## GENERAL FUND SUMMARY

### General Fund Summary

---

#### Overview

The *General Fund Summary* section is intended to provide readers with an overall understanding of the city's fiscal year 2023 General Fund budget. The following schedules provide readers with revenue and expenditure summaries/narratives from several different perspectives including:

- **General Fund Summary**

This section provides a brief description of the General Fund as well as charts segmenting revenues by source (e.g., Property Taxes, Licenses & Permits, etc.) and expenditures by department (e.g., City Administration, Public Safety, etc.).

- **Statement of Budgetary Comparisons**

This statement provides a detailed comparison of revenues and expenditures for fiscal years 2022 and 2023. Revenues are presented by source and expenditures are presented by category (i.e., Personnel Services, Maintenance & Operations, Capital, etc.).

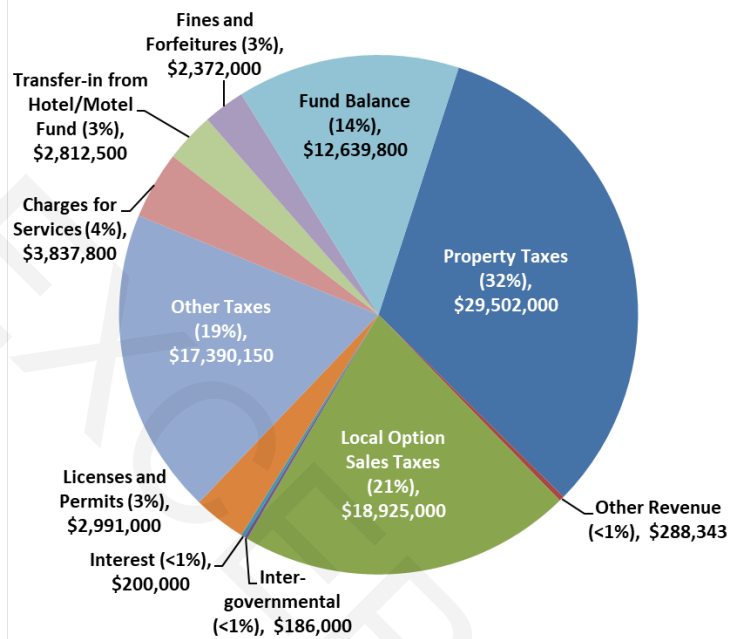
- **Budget Narrative**

This section provides a narrative of General Fund revenue and expenditure trends including historical information.

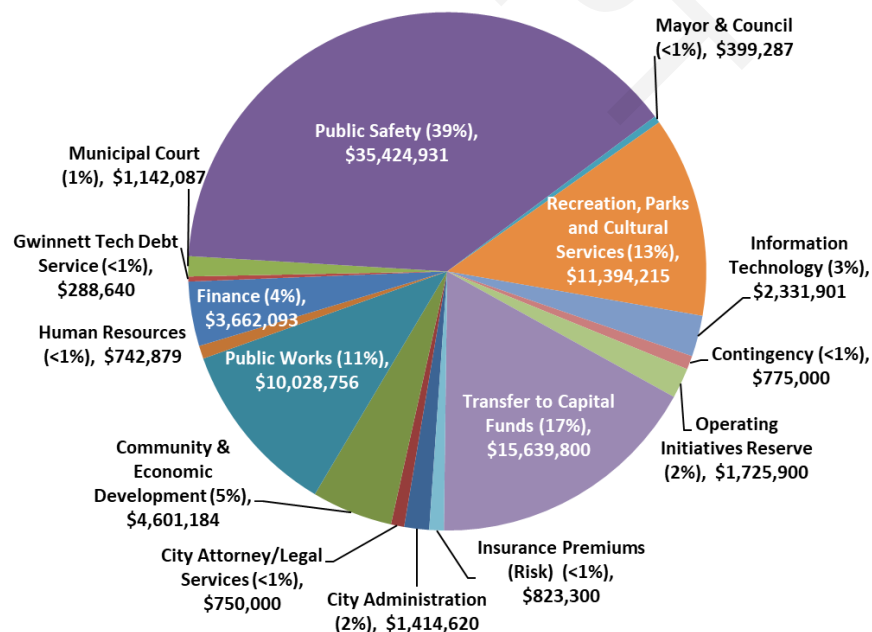
## GENERAL FUND SUMMARY

The General Fund is the city's largest fund and includes governmental activities such as police, fire, recreation, and other general governmental functions that are primarily funded with property taxes, utility taxes, franchise fees, state shared revenues, and charges for services, such as recreation program fees.

### Summary by Revenue Source



### Summary by Department Expenditures



FY 2023 General Fund Budget

totals \$91 Million



# GENERAL FUND SUMMARY

## Statement of Budgetary Comparisons

|                                           | FY 2022<br>AMENDED<br>BUDGET | FY 2023<br>RECOMMENDED<br>BUDGET | \$<br>Variance      | %<br>Variance |
|-------------------------------------------|------------------------------|----------------------------------|---------------------|---------------|
| <b>Revenues:</b>                          |                              |                                  |                     |               |
| Property Taxes:                           |                              |                                  |                     |               |
| Current Year                              | \$ 25,649,642                | \$ 26,300,000                    | \$ 650,358          | 2.5%          |
| Motor Vehicle Title Tax Fee               | 1,800,000                    | 3,000,000                        | 1,200,000           | 66.7%         |
| Prior Year/Delinquent                     | 297,000                      | 202,000                          | (95,000)            | -32.0%        |
| Local Option Sales Tax                    | 16,249,473                   | 18,925,000                       | 2,675,527           | 16.5%         |
| Other Taxes                               | 15,837,152                   | 17,390,150                       | 1,552,998           | 9.8%          |
| Licenses & Permits                        | 2,729,100                    | 2,991,000                        | 261,900             | 9.6%          |
| Intergovernmental                         | 396,190                      | 186,000                          | (210,190)           | -53.1%        |
| Charges for Services                      | 3,903,700                    | 3,837,800                        | (65,900)            | -1.7%         |
| Fines & Forfeitures                       | 2,056,000                    | 2,372,000                        | 316,000             | 15.4%         |
| Interest                                  | 190,000                      | 200,000                          | 10,000              | 5.3%          |
| Other Revenues                            | 256,487                      | 288,343                          | 31,856              | 12.4%         |
| Other Financing Sources:                  |                              |                                  |                     |               |
| Interfund Transfer (Hotel/Motel Fund)     | 2,062,500                    | 2,812,500                        | 750,000             | 36.4%         |
| <b>Total Operating Revenues</b>           | <b>\$ 71,427,244</b>         | <b>\$ 78,504,793</b>             | <b>\$ 7,077,549</b> | <b>9.9%</b>   |
| Fund Balance Carryforward                 | 5,836,799                    | 12,639,800                       |                     |               |
| <b>Total Revenues</b>                     | <b>\$ 77,264,043</b>         | <b>\$ 91,144,593</b>             |                     |               |
| <b>Expenditures (by Category):</b>        |                              |                                  |                     |               |
| Personnel Services:                       |                              |                                  |                     |               |
| Salaries                                  | \$ 32,314,685                | \$ 34,269,107                    | \$ 1,954,422        | 6.0%          |
| Group Insurance                           | 9,563,947                    | 9,899,080                        | 335,133             | 3.5%          |
| Pension (Defined Benefit)                 | 2,818,660                    | 2,869,712                        | 51,052              | 1.8%          |
| Pension (401A)                            | 2,552,305                    | 2,763,712                        | 211,407             | 8.3%          |
| Miscellaneous Benefits                    | 3,817,039                    | 4,135,397                        | 318,358             | 8.3%          |
| <b>subtotal</b>                           | <b>\$ 51,066,636</b>         | <b>\$ 53,937,008</b>             | <b>\$ 2,870,372</b> | <b>5.6%</b>   |
| Maintenance and Operations:               |                              |                                  |                     |               |
| Professional Services                     | \$ 2,955,181                 | \$ 2,637,342                     | \$ (317,839)        | -10.8%        |
| Repair/Maintenance                        | 1,664,289                    | 1,831,840                        | 167,551             | 10.1%         |
| Maintenance Contracts                     | 3,174,868                    | 3,686,288                        | 511,420             | 16.1%         |
| Professional Services (IT)                | 2,124,660                    | 2,433,408                        | 308,748             | 14.5%         |
| General Supplies                          | 893,320                      | 939,197                          | 45,877              | 5.1%          |
| Utilities                                 | 2,939,555                    | 2,917,825                        | (21,730)            | -0.7%         |
| Fuel                                      | 407,414                      | 562,500                          | 155,086             | 38.1%         |
| Travel/Training                           | 315,504                      | 413,638                          | 98,134              | 31.1%         |
| Insurance Premiums (Risk Fund)            | 779,750                      | 823,300                          | 43,550              | 5.6%          |
| Miscellaneous                             | 1,770,557                    | 1,837,599                        | 67,042              | 3.8%          |
| <b>subtotal</b>                           | <b>\$ 17,025,098</b>         | <b>\$ 18,082,937</b>             | <b>\$ 1,057,839</b> | <b>6.2%</b>   |
| Capital/Lease:                            | \$ 695,870                   | \$ 695,308                       | \$ (562)            | -0.1%         |
| Other Uses:                               |                              |                                  |                     |               |
| Contingency                               | \$ 700,000                   | \$ 775,000                       | \$ 75,000           | 10.7%         |
| Gwinnett Tech Contribution (Debt Svc)     | 289,640                      | 288,640                          | (1,000)             | -0.3%         |
| <b>subtotal</b>                           | <b>\$ 989,640</b>            | <b>\$ 1,063,640</b>              | <b>\$ 74,000</b>    | <b>7.5%</b>   |
| <b>Total Operating Expenditures</b>       | <b>\$ 69,777,244</b>         | <b>\$ 73,778,893</b>             | <b>\$ 4,001,649</b> | <b>5.7%</b>   |
| Operating Initiative Reserve              | -                            | 1,725,900                        |                     |               |
| Interfund Transfer (Capital/Grant Funds): |                              |                                  |                     |               |
| Fund Balance                              | 5,836,799                    | 12,639,800                       |                     |               |
| Recurring Capital Program                 | 1,650,000                    | 3,000,000                        |                     |               |
| <b>Total Expenditures</b>                 | <b>\$ 77,264,043</b>         | <b>\$ 91,144,593</b>             |                     |               |

|                                   |       |       |
|-----------------------------------|-------|-------|
| Personnel (full-time-equivalent)* | 421.0 | 420.0 |
|-----------------------------------|-------|-------|

\* FY 2023 includes 1.5 full-time equivalent positions that are not funded but are part of the City's authorized workforce. These positions will remain vacant pending a (1) justifiable needs assessment by City Administration and (2) identification of a sustainable funding source.

# GENERAL FUND SUMMARY

## Statement of Revenues, Expenditures, and changes in Fund Balance

|                                              | FY 2019<br>Actual     | FY 2020<br>Actual     | FY 2021<br>Actual     | FY 2022<br>Amended<br>Budget | FY 2023<br>Recommended<br>Budget |
|----------------------------------------------|-----------------------|-----------------------|-----------------------|------------------------------|----------------------------------|
| <b>Beginning Fund Balance:</b>               | \$ 24,637,083         | \$ 27,826,270         | \$ 26,626,051         | \$ 35,676,603                | \$ 29,839,804                    |
| <b>Revenues:</b>                             |                       |                       |                       |                              |                                  |
| Property Taxes                               | \$ 25,930,361         | \$ 27,301,937         | \$ 29,314,431         | \$ 27,746,642                | \$ 29,502,000                    |
| Local Option Sales Taxes                     | 16,849,321            | 15,991,131            | 16,984,903            | 16,249,473                   | 18,925,000                       |
| Other Taxes                                  | 15,664,320            | 16,064,467            | 16,958,303            | 15,837,152                   | 17,390,150                       |
| Licenses and Permits                         | 4,198,814             | 3,269,383             | 3,080,442             | 2,729,100                    | 2,991,000                        |
| Intergovernmental                            | 599,521               | 447,357               | 338,694               | 396,190                      | 186,000                          |
| Charges for Services                         | 4,327,190             | 3,622,070             | 3,374,786             | 3,903,700                    | 3,837,800                        |
| Fines and Forfeitures                        | 1,841,143             | 1,723,631             | 2,531,031             | 2,056,000                    | 2,372,000                        |
| Interest                                     | 745,578               | 706,149               | 104,382               | 190,000                      | 200,000                          |
| Other Revenue                                | 206,291               | 190,607               | 214,698               | 149,487                      | 175,343                          |
|                                              | <b>\$ 70,362,538</b>  | <b>\$ 69,316,732</b>  | <b>\$ 72,901,670</b>  | <b>\$ 69,257,744</b>         | <b>\$ 75,579,293</b>             |
| <b>Expenditures:</b>                         |                       |                       |                       |                              |                                  |
| Mayor and City Council                       | \$ 351,543            | \$ 366,417            | \$ 368,717            | \$ 386,092                   | \$ 399,287                       |
| City Administration                          | 1,714,638             | 1,661,974             | 1,267,117             | 1,556,360                    | 1,414,620                        |
| Legal Services                               | 842,459               | 882,013               | 762,682               | 750,000                      | 750,000                          |
| Community & Economic Development             | 3,080,445             | 3,377,666             | 3,868,757             | 4,439,117                    | 4,601,184                        |
| Public Works                                 | 8,415,314             | 8,352,910             | 8,536,228             | 9,377,556                    | 10,028,756                       |
| Finance                                      | 3,247,984             | 3,394,381             | 3,363,629             | 3,518,190                    | 3,662,093                        |
| Public Safety                                | 27,622,038            | 28,854,870            | 29,352,576            | 33,387,927                   | 35,424,931                       |
| Human Resources                              | 450,955               | 554,384               | 521,820               | 696,560                      | 742,879                          |
| Municipal Court                              | 973,898               | 889,434               | 905,796               | 1,123,639                    | 1,142,087                        |
| Recreation, Parks & Cultural Services        | 9,628,772             | 9,419,744             | 8,866,601             | 10,562,114                   | 11,394,215                       |
| Information Technology                       | 1,701,499             | 1,994,728             | 2,029,606             | 2,210,299                    | 2,331,901                        |
| Non-Departmental:                            |                       |                       |                       |                              |                                  |
| Contingency                                  | 114,858               | 31,388                | 37,426                | 700,000                      | 775,000                          |
| (1) Insurance Premiums (Risk Fund)           | 689,500               | 667,500               | 720,250               | 779,750                      | 823,300                          |
| Gwinnett Tech Debt Service                   | 286,590               | 291,190               | 290,490               | 289,640                      | 288,640                          |
| Non-Allocated/Reserve                        | -                     | 32,500                | -                     | -                            | 1,725,900                        |
| Donations/Contributions                      | -                     | -                     | -                     | -                            | -                                |
|                                              | <b>\$ 59,120,492</b>  | <b>\$ 60,771,099</b>  | <b>\$ 60,891,695</b>  | <b>\$ 69,777,244</b>         | <b>\$ 75,504,793</b>             |
| <b>Other Financing Sources (Uses):</b>       |                       |                       |                       |                              |                                  |
| Proceeds from the sale of Capital Assets     | \$ 132,939            | \$ 68,380             | \$ 123,658            | \$ 107,000                   | \$ 113,000                       |
| Interfund Transfer:                          |                       |                       |                       |                              |                                  |
| Hotel/Motel Fund                             | 3,394,250             | 2,502,036             | 1,458,781             | 2,062,500                    | 2,812,500                        |
| Operating Grant Fund                         | (30,000)              | -                     | -                     | -                            | -                                |
| Capital Project Fund                         | (9,675,047)           | (9,766,268)           | (3,156,862)           | (5,966,799)                  | (11,039,800)                     |
| Stormwater Capital Fund                      | (1,875,000)           | (2,550,000)           | (1,385,000)           | (1,520,000)                  | (4,600,000)                      |
|                                              | <b>\$ (8,052,859)</b> | <b>\$ (9,745,852)</b> | <b>\$ (2,959,423)</b> | <b>\$ (5,317,299)</b>        | <b>\$ (12,714,300)</b>           |
| <b>Ending Fund Balance: (2)</b>              | <b>\$ 27,826,270</b>  | <b>\$ 26,626,051</b>  | <b>\$ 35,676,603</b>  | <b>\$ 29,839,804</b>         | <b>\$ 17,200,004</b>             |
| <i>Changes in Fund Balance (actual/est.)</i> | <i>\$ 3,189,187</i>   | <i>\$ (1,200,219)</i> | <i>\$ 9,050,552</i>   | <i>\$ (5,836,799)</i>        | <i>\$ (12,639,800)</i>           |
| <i>Personnel (full-time-equivalent)</i>      | <i>410.5</i>          | <i>415.0</i>          | <i>419.0</i>          | <i>421.0</i>                 | <i>420.0</i>                     |

**Notes:**

- (1) Represents funding to the Risk Management Fund.
  - (2) Pursuant to the City's financial management policies, fund balance in excess of the City's current 25% Fund Balance Reserve can be used for one-time capital initiatives. Additionally, the budgetary presentation for fiscal years 2022 and 2023 assumes all appropriations will be spent; historically, a portion of the appropriations will go unspent which will augment the fund balance (i.e. the actual reduction in fund balance will be lower than what is presented above).
- \* FY 2023 includes 1.5 full-time equivalent positions that are not funded but are part of the city's authorized workforce. These positions are detailed within the *Personnel Listing by Department* section of this document and will remain vacant pending a (1) justifiable needs assessment by City Administration and (2) identification of a sustainable funding source.

## GENERAL FUND SUMMARY

### Budget Narrative

#### Revenues

As detailed later in this section through the discussion of expenditure trends, the city's budget is in the midst of multiple disruptive economic pressures. As quickly as the COVID-19 pandemic and its associated social distancing measures drove a decline in economic activity, the current phase of post-lockdown economic activity coupled with Federal stimulus has resulted in a spike of economic growth. This strong economic growth can be witnessed in our revenue trends as well as our expenditure trends which seek to meet a spiking service demand from our customers while also covering unprecedented inflationary (e.g., labor costs) and market-based cost pressures (e.g., fuel, steel, concrete, wood, etc.).

FY 2023 General Fund operating revenues are forecasted to grow by 10%, or \$7.1 million, compared to Amended FY 2022. However, operating revenue estimates based on trend data suggest actual collections for FY 2022 in excess of \$76 million which results in a growth rate approximating around 3% (budget to est. actual). The following table compares major revenue categories within the General Fund:

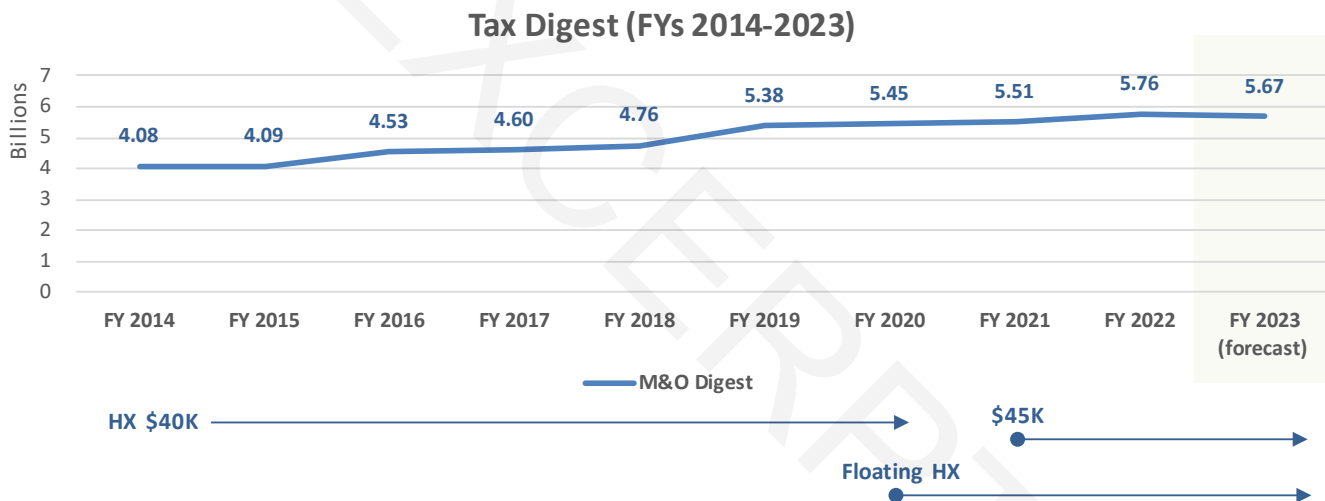
|                                       | FY 2022<br>AMENDED<br>BUDGET | FY 2023<br>FORECASTED<br>BUDGET | \$ Variance         | %<br>Variance |
|---------------------------------------|------------------------------|---------------------------------|---------------------|---------------|
| <b>Revenues:</b>                      |                              |                                 |                     |               |
| Property Taxes:                       |                              |                                 |                     |               |
| Current Year                          | \$ 25,649,642                | \$ 26,300,000                   | \$ 650,358          | 2.5%          |
| Motor Vehicle                         | 60,000                       | 55,000                          | (5,000)             | -8.3%         |
| Motor Vehicle Title Tax Fee           | 1,800,000                    | 3,000,000                       | 1,200,000           | 66.7%         |
| Prior Year/Delinquent                 | 237,000                      | 147,000                         | (90,000)            | -38.0%        |
| Local Option Sales Tax                | 16,249,473                   | 18,925,000                      | 2,675,527           | 16.5%         |
| Other Taxes:                          |                              |                                 |                     |               |
| Franchise Fees                        | 6,620,000                    | 7,100,000                       | 480,000             | 7.3%          |
| Insurance Premium Tax                 | 4,759,402                    | 4,825,000                       | 65,598              | 1.4%          |
| Alcohol Beverage Excise Tax           | 2,025,000                    | 2,575,000                       | 550,000             | 27.2%         |
| Other Taxes                           | 2,432,750                    | 2,890,150                       | 457,400             | 18.8%         |
| Licenses & Permits                    | 2,729,100                    | 2,991,000                       | 261,900             | 9.6%          |
| Intergovernmental                     | 396,190                      | 186,000                         | (210,190)           | -53.1%        |
| Charges for Services                  | 3,903,700                    | 3,837,800                       | (65,900)            | -1.7%         |
| Fines & Forfeitures                   | 2,056,000                    | 2,372,000                       | 316,000             | 15.4%         |
| Interest                              | 190,000                      | 200,000                         | 10,000              | 5.3%          |
| Other Revenues                        | 256,487                      | 288,343                         | 31,856              | 12.4%         |
| Other Financing Sources:              |                              |                                 |                     |               |
| Interfund Transfer (Hotel/Motel Fund) | 2,062,500                    | 2,812,500                       | 750,000             | 36.4%         |
| <b>Total Operating Revenues</b>       | <b>\$ 71,427,244</b>         | <b>\$ 78,504,793</b>            | <b>\$ 7,077,549</b> | <b>9.9%</b>   |
| Fund Balance Carryforward             | 5,836,799                    | 12,639,800                      |                     |               |
| <b>Total Revenues</b>                 | <b>\$ 77,264,043</b>         | <b>\$ 91,144,593</b>            |                     |               |

## GENERAL FUND SUMMARY

### Property and Motor Vehicle Taxes

Property taxes are calculated based on an assessed millage rate on real and personal property owned within the city. Real property consists of land, buildings, structures, and improvements affixed to land. Personal property includes machinery, equipment, inventory supplies, furniture, motor vehicles, boats, etc. The Fulton County Board of Assessors (the “BOA”) determines the fair market value of property (i.e., tax digest) utilizing numerous analytical methods including comparative sales data. As of the date of this budget submission, the BOA has not provided the updated tax digest. As such, FY 2023 is based on a forecasted tax digest.

The chart below illustrates the tax digest growth within the city for the last 9 years as provided by the BOA and a staff forecast for FY 2023. These figures are net of all exemptions (e.g., basic homestead and floating homestead exemptions).



As previously mentioned, FY's 2014-2022 represent tax digest valuations provided by the BOA. Property valuation growth has been tempered from a digest perspective over the last several years due to a combination of the following:

- FY 2020: Implementation of the floating homestead exemption;
- FY 2021: \$5,000 increase to the basic homestead exemption (\$40,000 to \$45,000);
- FY 2021: Removal of income restrictions for residents aged 65 and older to qualify for the \$10,000 senior homestead exemption; and
- General tax digest appeal valuation adjustments.

The tax digest is subject to tax appeal adjustments which reduce overall valuations. As such, staff forecasts a 2022 tax digest that adjusts for actual/estimated valuation reductions (e.g.,

## GENERAL FUND SUMMARY

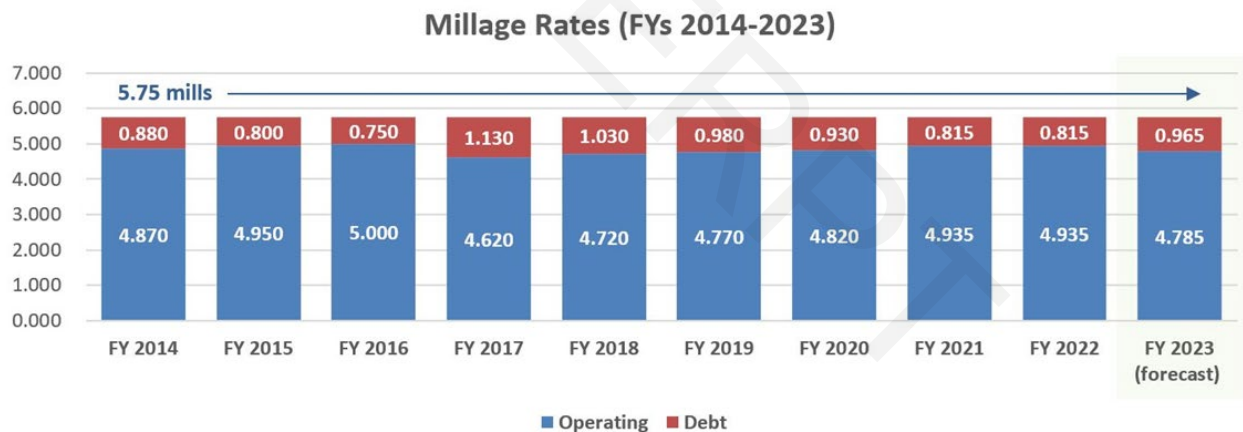
tax appeals) which results in a revised valuation approximating \$5.5 billion. The forecast for FY 2023 builds upon the 2022 estimate with the following growth factors:

- 3% valuation growth trend for the Residential portion of the digest (market segment is experiencing strong growth but valuations growth is tempered through the floating homestead exemption which limits growth to the lesser of 3% or CPI).
- 1% valuation growth trend for the Commercial portion of the digest which highlights the uncertainty facing our commercial office developments resulting from the COVID-19 pandemic and its impact on occupancy rates.
- \$68 million in new construction taxable-value-added.

The net result is a forecasted growth in the 2023 tax digest of 3% over 2022 estimates.

In conjunction with the annual budget process, the city adopts a millage rate to be applied to the tax digest in order to determine the taxroll value and, consequently, the property tax billings.

The city has historically acknowledged the need to provide a taxation rate commensurate with the government's level of service. The chart below illustrates the annual millage rates levied by the city for the last 9 years including the request for FY 2023.



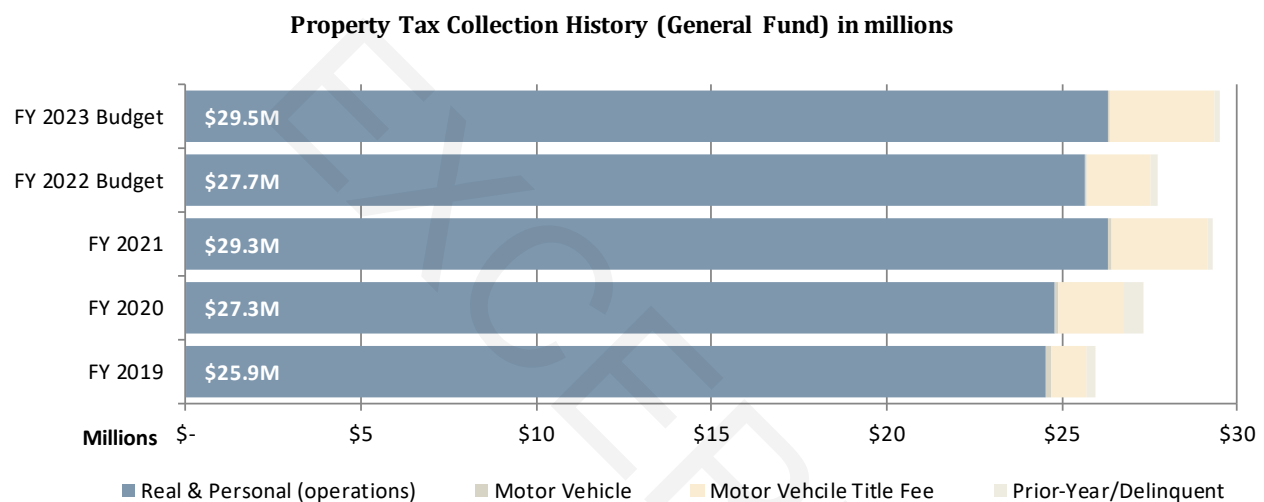
The FY 2023 Budget is based on maintenance of the city's millage rate at 5.750 mills.

- The portion of the millage rate funding debt service (Debt Service Fund) is estimated to increase 0.15 mills compared to FY 2022 to a total of 0.965 mills. This millage rate shift is necessary to cover debt service on the 2022 General Obligation Parks Bonds (\$1.6 million annually).
- The portion of the millage rate funding operations and recurring capital investment (General Fund) is estimated to decline -0.15 mills compared to FY 2022 to a total of 4.785 mills. This reduction was necessary due to escalating debt service requirements (see above).

## GENERAL FUND SUMMARY

The property tax revenue estimates are net of the city's homestead exemptions which is estimated to save our homeowners over \$5.4 million annually. The main homestead components include the floating homestead exemption that caps the valuation growth of homesteaded properties at the lesser of 3% or CPI and the basic homestead exemption that lowers the taxable value of a homesteaded property by \$45,000. The city's homestead exemptions go great lengths in keeping Alpharetta an affordable place to live and retire.

General Fund property taxes are budgeted at \$29.5 million in FY 2023 and represent approximately 32% of General Fund revenues. The chart below depicts a 5-year history of General Fund property tax collections by type.



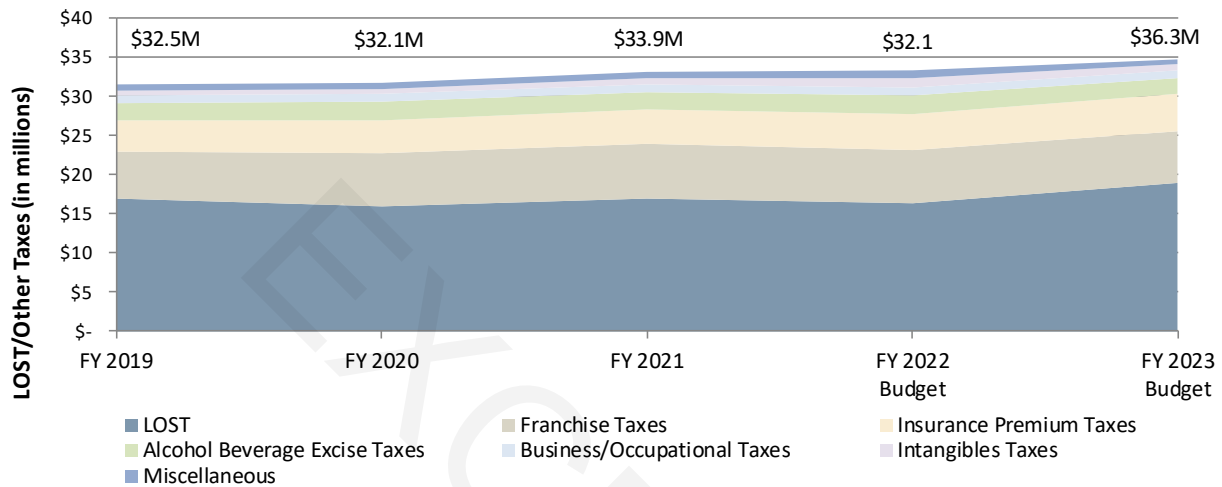
Motor vehicle taxes are experiencing declines due to House Bill 386 which phased out motor vehicle taxes on all vehicles titled on or after March 1, 2013. The city is still receiving motor vehicle taxes on vehicles titled before March 1, 2013, until the vehicle is sold/transferred. Accordingly, the city is forecasting motor vehicle revenues to decline moving forward.

HB 386 created a Motor Vehicle Title Fee to partially offset the reduction in motor vehicle taxes. The Title Fee is 6.6% and is shared between the State and local governments (county, city, and school boards; local share approaches 65% of collections). An increase of 67% is forecasted in FY 2023 for motor vehicle title fees from a budget-to-budget standpoint. However, the reduction programmed into the FY 2022 budget due to anticipated COVID-19 impacts has not been realized and 2022 actuals are conservatively trending towards \$2.8 million resulting in a revised growth trend of 7%. This trend, while high, is reflective of year-to-date collection patterns. That said, limited vehicle availability may suppress growth in the short-term.

## GENERAL FUND SUMMARY

### Other Taxes (including LOST)

Other taxes account for 40%, or \$36 million, of total General Fund revenue for FY 2023. Specifically, revenue sources within the Other Taxes category include Local Option Sales Taxes (“LOST”), Franchise Taxes, Insurance Premium Taxes, Alcohol Beverage Excise Taxes, etc. The chart below provides a 5-year history of Other Tax collections by type.



- **Local Option Sales Taxes (“LOST”):** This revenue source represents the city’s portion of the 7% sales and use tax collected in Fulton County (not counting T-SPLOST levy) and totals \$18.9 million for FY 2023.

Sales and use tax is collected by the retailer making sales of tangible personal property in Fulton County. LOST is reported and remitted to the Georgia Department of revenue each month for the previous month’s sales. The DOR calculates the distribution and remits the revenue to the city monthly.

The LOST is distributed to municipalities within Fulton County based on population. The rate of distribution is negotiated every 10-years after the decennial U.S. Census. Due to relative population growth (including annexations), the city received an increase in its proportionate distribution in 2013 to 5.84% of the amount shared by local governments (roughly 1% of the 7% sales and use tax levy). The city will be engaging in the next round of LOST distribution negotiations within the next 12-months.

An increase of 17% is forecasted for FY 2023 from a budget-to-budget standpoint. However, actual collections are conservatively estimated at \$17.8 million in FY 2022 which equates to a revised growth rate of 7%. Due to Federal stimulus and overall strong consumer spending emerging after the post-pandemic shutdowns, LOST collections are likely to exceed budgetary figures for 2023.



## GENERAL FUND SUMMARY

- **Franchise Taxes:** Several of the larger franchise agreements include the following: Georgia Power (electric/4% of taxable gross sales); Comcast (cable and communications/5% of gross receipts); BellSouth (communications/3% of gross receipts); etc.

An increase of 7% is forecasted for FY 2023 from a budget-to-budget standpoint. However, actual collections are estimated at \$6.8 million in FY 2022 which equates to a revised growth rate of 5%.

Collections from GA Power and Sawnee EMC, the largest contributors of this revenue source (70% of total franchise fees), totaled \$4.5 million in FY 2022 and represents a \$137,841 increase over the prior year (\$4.3 million was collected in FY 2021). The budget forecast for FY 2023 totals \$4.5 million and represents minor growth compared to 2022 collections.

Collections from cable franchise agreements represent the next largest source and are estimated to total \$825,000 in FY 2022. The budget forecast for FY 2023 totals \$850,000 and reflects growth approximating 3%. The city raised the Cable Franchise Fee from 3% to 5% effective January 1, 2019.

- **Insurance Premium Taxes:** This revenue source represents a percentage of insurers' gross direct premiums on life, accident, and sickness insurance policies written within the State and totals \$4.8 million in FY 2023. Minimal growth is forecasted for FY 2023 from a budget-to-budget standpoint (1%) based on collection trends.

Insurance premium tax is due on the first day of the calendar year and is collected directly by the city.

- **Alcohol Beverage Excise Taxes:** This revenue source represents taxes levied on dealers and wholesalers of alcoholic beverages within the city and totals \$2.6 million in FY 2023. Growth of 27% is forecasted for FY 2023 from a budget-to-budget standpoint and reflects the strong consumer spend trends occurring in the local market.

### **Licenses & Permits**

Licenses & permits account for 3%, or \$3 million, of total General Fund revenue for FY 2023. Licenses and permit revenues include alcoholic beverage permit fees, development permit and related fees, building permit fees, occupancy permit fees, sign permit fees, etc.

Growth of 10% is forecasted for FY 2023 based on 2022 collection patterns but lags pre-pandemic collection levels (\$4.2 million in 2019).

The largest revenue source is Building Permit Fees (\$1.9 million forecasted for FY 2023; \$1.7 million estimated for FY 2022).

## GENERAL FUND SUMMARY

### Intergovernmental

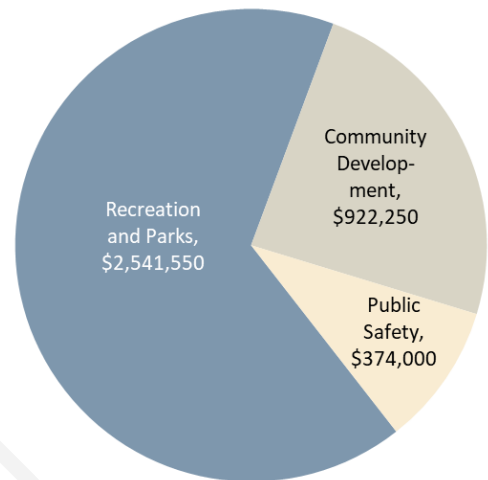
Intergovernmental sources account for <1%, or \$186,000, of total General Fund revenue for FY 2023. This revenue is primarily generated from Intergovernmental Agreements with the City of Milton related to the sharing of court management capabilities as well as overtime reimbursement through the Federal/State HIDTA (High Intensity Drug Trafficking Area) program.

### Charges for Services

Charges for services include user fees for community development (plan review, planning and development fees, etc.), public safety (plan review, police reports and services, etc.), recreation and parks (program and activity fees, etc.), and special events.

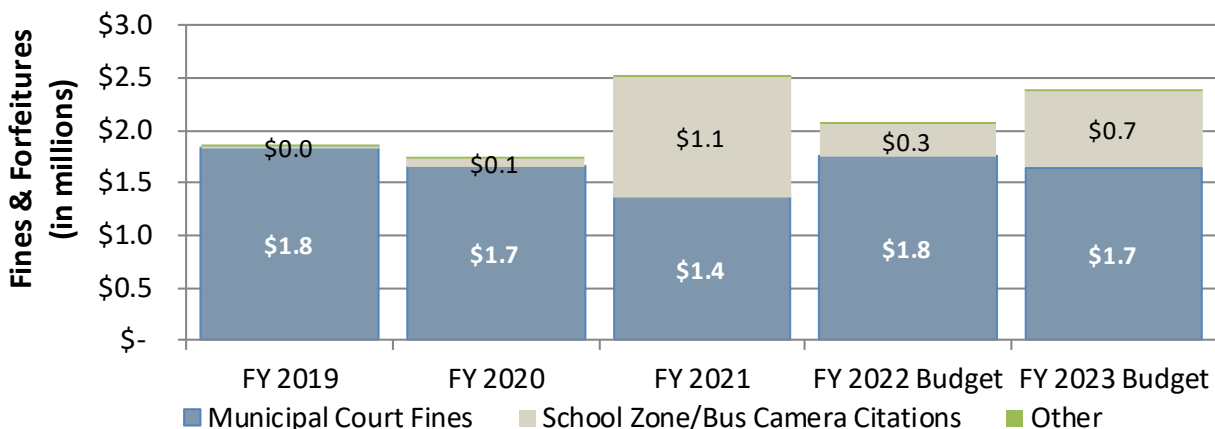
Charges for services account for 4%, or \$3.8 million, of total General Fund revenue. A reduction is forecasted for FY 2023 primarily due to diminished plan review fee trends (general and fire plan review). The forecast for 2023 does assume growth in recreational program attendance above the recent few years which have been severely impact by the COVID-19 pandemic.

#### Charges for Services: \$3.8M



### Fines & Forfeitures

Fines & Forfeitures include municipal court fines, code enforcement, school zone citations, etc. Fines & forfeitures account for 3%, or \$2.4 million, of total General Fund revenue for FY 2023. An increase of 15% is forecasted for FY 2023 from a budget-to-budget standpoint. Primary variance is a budget-to-budget growth in school zone citation trends (FY 2022 budget of \$300,000 vs est. collections of \$1.2 million).



## GENERAL FUND SUMMARY

### **Interest**

Interest earnings account for <1%, or \$200,000, of total General Fund revenue for FY 2023. Reductions are forecasted to more accurately reflect the earnings the city is currently receiving on its investments in the market.

### **Transfer-In from Hotel/Motel Fund (Other Financing Sources)**

Other Financing Sources account for 3%, or \$2.8 million, of total General Fund revenue for FY 2023 and consists of the city's share (40%) of the Hotel/Motel Tax. This revenue source is discussed in more detail within the *Special Revenue Fund Summaries* (Hotel/Motel Fund) section of this document.

### **Fund Balance**

Carryforward fund balance accounts for 14%, or \$12.6 million, of total General Fund appropriations for FY 2023. Carryforward Fund Balance represents available cash in excess of the city's 25% emergency reserve.

It has been the city's policy to utilize the remaining fund balance above the emergency requirement for one-time expenditures.

## GENERAL FUND SUMMARY

### Expenditures

As previously discussed earlier under the revenue section, the city's budget is in the midst of multiple disruptive economic pressures. As quickly as the COVID-19 pandemic and its associated social distancing measures drove a decline in economic activity, the current phase of post-lockdown economic activity coupled with Federal stimulus has resulted in a spike of economic growth. This strong economic growth can be witnessed in our revenue trends as well as our expenditure trends which seek to meet a spiking service demand from our customers while also covering unprecedented inflationary (e.g., labor costs) and market-based cost pressures (e.g., fuel, steel, concrete, wood, asphalt, etc.).

Operating expenditures of the General Fund are forecasted to grow by 6% over FY 2022. This figure does not include the operating initiative funding for FY 2023<sup>9</sup>. Said initiatives would be added to the departmental operating budgets upon direction from the Mayor/Council.

The following table compares departmental appropriations within the General Fund:

| Expenditures (by Department):             | FY 2022<br>AMENDED<br>BUDGET | FY 2023<br>FORECASTED<br>BUDGET | \$ Variance         | %<br>Variance |
|-------------------------------------------|------------------------------|---------------------------------|---------------------|---------------|
| Mayor and Council                         | \$ 386,092                   | \$ 399,287                      | \$ 13,195           | 3.4%          |
| City Administration                       | 1,556,360                    | 1,414,620                       | (141,740)           | -9.1%         |
| Finance                                   | 3,518,190                    | 3,662,093                       | 143,903             | 4.1%          |
| Legal Services                            | 750,000                      | 750,000                         | -                   | 0.0%          |
| Information Technology                    | 2,210,299                    | 2,331,901                       | 121,602             | 5.5%          |
| Human Resources                           | 696,560                      | 742,879                         | 46,319              | 6.6%          |
| Municipal Court                           | 1,123,639                    | 1,142,087                       | 18,448              | 1.6%          |
| Public Safety                             | 33,387,927                   | 35,424,931                      | 2,037,004           | 6.1%          |
| Public Works                              | 9,377,556                    | 10,028,756                      | 651,200             | 6.9%          |
| Recreation, Parks & Cultural Services     | 10,562,114                   | 11,394,215                      | 832,101             | 7.9%          |
| Community and Economic Development        | 4,439,117                    | 4,601,184                       | 162,067             | 3.7%          |
| Non-Departmental:                         |                              |                                 |                     |               |
| Contingency                               | 700,000                      | 775,000                         | 75,000              | 10.7%         |
| Insurance Premiums (Risk Fund)            | 779,750                      | 823,300                         | 43,550              | 5.6%          |
| Gwinnett Tech Contribution (Debt Svc)     | 289,640                      | 288,640                         | (1,000)             | -0.3%         |
| <b>Total Operating Expenditures</b>       | <b>\$ 69,777,244</b>         | <b>\$ 73,778,893</b>            | <b>\$ 4,001,649</b> | <b>5.7%</b>   |
| Reserve for Operating Initiatives         | -                            | 1,725,900                       |                     |               |
| Interfund Transfer (Capital/Grant Funds): |                              |                                 |                     |               |
| Fund Balance                              | 5,836,799                    | 12,639,800                      |                     |               |
| Recurring Capital Program                 | 1,650,000                    | 3,000,000                       |                     |               |
| <b>Total Expenditures</b>                 | <b>\$ 77,264,043</b>         | <b>\$ 91,144,593</b>            |                     |               |

<sup>9</sup> Please refer to the *Operating Initiatives Request* section of this document for detail of the requests.

## GENERAL FUND SUMMARY

The following table compares expenditure category appropriations within the General Fund:

|                                           | FY 2022<br>AMENDED<br>BUDGET | FY 2023<br>FORECASTED<br>BUDGET | \$ Variance         | %<br>Variance |
|-------------------------------------------|------------------------------|---------------------------------|---------------------|---------------|
| <b>Expenditures (by Category):</b>        |                              |                                 |                     |               |
| Personnel Services:                       |                              |                                 |                     |               |
| Salaries/Overtime                         | \$ 32,314,685                | \$ 34,269,107                   | \$ 1,954,422        | 6.0%          |
| Group Insurance                           | 9,563,947                    | 9,899,080                       | 335,133             | 3.5%          |
| Pension (Defined Benefit)                 | 2,818,660                    | 2,869,712                       | 51,052              | 1.8%          |
| Pension (401A)                            | 2,552,305                    | 2,763,712                       | 211,407             | 8.3%          |
| OPEB/Post Employment Healthcare           | 566,084                      | 636,153                         | 70,069              | 12.4%         |
| Miscellaneous Benefits                    | 3,250,955                    | 3,499,244                       | 248,289             | 7.6%          |
| <i>sub total</i>                          | <b>\$ 51,066,636</b>         | <b>\$ 53,937,008</b>            | <b>\$ 2,870,372</b> | <b>5.6%</b>   |
| Maintenance and Operations:               |                              |                                 |                     |               |
| Professional Services                     | \$ 2,955,181                 | \$ 2,637,342                    | \$ (317,839)        | -10.8%        |
| Repair/Maintenance                        | 1,664,289                    | 1,831,840                       | 167,551             | 10.1%         |
| Maintenance Contracts                     | 3,174,868                    | 3,686,288                       | 511,420             | 16.1%         |
| Professional Services (IT)                | 2,124,660                    | 2,433,408                       | 308,748             | 14.5%         |
| General Supplies                          | 893,320                      | 939,197                         | 45,877              | 5.1%          |
| Utilities                                 | 2,939,555                    | 2,917,825                       | (21,730)            | -0.7%         |
| Fuel                                      | 407,414                      | 562,500                         | 155,086             | 38.1%         |
| Travel/Training                           | 315,504                      | 413,638                         | 98,134              | 31.1%         |
| Insurance Premiums (Risk Fund)            | 779,750                      | 823,300                         | 43,550              | 5.6%          |
| Miscellaneous                             | 1,770,557                    | 1,837,599                       | 67,042              | 3.8%          |
| <i>sub total</i>                          | <b>\$ 17,025,098</b>         | <b>\$ 18,082,937</b>            | <b>\$ 1,057,839</b> | <b>6.2%</b>   |
| Capital/Lease:                            | <b>\$ 695,870</b>            | <b>\$ 695,308</b>               | <b>\$ (562)</b>     | <b>-0.1%</b>  |
| Other Uses:                               |                              |                                 |                     |               |
| Contingency                               | \$ 700,000                   | \$ 775,000                      | \$ 75,000           | 10.7%         |
| Gwinnett Tech Contribution (Debt Svc)     | 289,640                      | 288,640                         | (1,000)             | -0.3%         |
| <i>sub total</i>                          | <b>\$ 989,640</b>            | <b>\$ 1,063,640</b>             | <b>\$ 74,000</b>    | <b>7.5%</b>   |
| <b>Total Operating Expenditures</b>       | <b>\$ 69,777,244</b>         | <b>\$ 73,778,893</b>            | <b>\$ 4,001,649</b> | <b>5.7%</b>   |
| Reserve for Operating Initiatives         | -                            | 1,725,900                       |                     |               |
| Interfund Transfer (Capital/Grant Funds): |                              |                                 |                     |               |
| Fund Balance                              | 5,836,799                    | 12,639,800                      |                     |               |
| Recurring Capital Program                 | 1,650,000                    | 3,000,000                       |                     |               |
| <b>Total Expenditures</b>                 | <b>\$ 77,264,043</b>         | <b>\$ 91,144,593</b>            |                     |               |

## GENERAL FUND SUMMARY

### **Meeting the Internal Needs of Operating Departments**

Several of the major points of the FY 2023 Budget are as follows:

- Management of personnel and compensation program to align with current market environment which includes budgetary adjustments to cover significant inflation in labor costs which are necessary to retain and recruit our highly skilled workforce:
  - Staffing level at 454 full-time equivalents “FTE” with the funding breakdown as follows:
    - 452.5 full-time equivalents (funded). This does not include the additional personnel requests included within the Operating Initiatives section of this report. These positions (and associated appropriations) will be added to the departmental operating budgets upon direction from the Mayor/Council;
    - 1.5 full-time equivalents (unfunded; budgetary savings of \$167,000); positions to remain vacant pending an identified funding source and workload justification.
  - Staffing compensation adjustments aimed at maintaining competitiveness in an inflationary labor market include:
    - Recent compensation adjustments:
      - July 1, 2021: Continuation of the annual performance-based merit program (3% on average) in an estimated cost of \$1 million annually.
      - November 19, 2021: The following mid-year 2022 adjustments (combined) result in an estimated cost of \$1.9 million annually.
        - Across-the-board 3% salary adjustment for all employees.
        - Additional across-the-board 10% salary adjustment for 911 personnel and sworn Police Officers to maintain market competitiveness in recruitment and retention.
    - Proposed compensation adjustments:
      - July 1, 2022: Increase in the annual performance-based merit program (4% on average) in a total estimated cost of \$1.6 million. This figure is included within the departmental operating budgets.

## GENERAL FUND SUMMARY

- July 1, 2022 (Operating Initiative): Salary compression adjustments in an amount totaling \$825,000 annually (including taxes/benefits). Specifically, this initiative represents a continuation of the City's salary adjustment process and follows the recent adjustments related to maintaining competitiveness within the market. This phase is focused on adjusting internal compression issues within our pay structure to ensure we maintain a fair and equitable compensation plan for our employees. The forecasted cost reflects salary adjustments and those impacted benefit line items (e.g., FICA, pension, etc.). This funding will be added to the departmental operating budgets upon direction from the Mayor/Council.
- Increase (6% or \$1.1 million) in departmental maintenance and operations budgets (General Fund) that is experiencing unprecedented inflationary growth through our labor-intensive contracted services (e.g., landscaping services, janitorial services, etc.), material-intensive contracts (maintenance needs that utilize concrete, wood, technology items that utilize microchips, etc.), and basic commodities like fuel. Specific cost drivers include:
  - Labor-Intensive Contracts: The city's landscape maintenance contract (right-of-way) expired during FY 2022 and was rebid to a 69% increase in costs due primarily to explosive growth in labor rates experience by that market sector. This contract alone resulted in cost growth of \$276,478 annually (last rebid 5-years ago). The city's landscape maintenance contract (parks) expired during FY 2022 and was rebid to a 47% increase in costs due primarily to explosive growth in labor rates experience by that market sector. This contract resulted in cost growth of \$225,000 annually (last rebid 5-years ago). The city's labor-intensive contract costs will most likely continue to result in high growth pressures over the next several years as our private-sector partners adapt to inflationary labor cost spikes (e.g., janitorial services, etc.).
  - Commodity-Intensive Activities: Grounds-Maintenance and Facility-Maintenance accounts represent budget-to-budget cost growth of \$48,593 and \$84,488 respectively due to large increases in commodity costs (e.g., steel, wood, concrete, etc.) and labor-rates (e.g., HVAC repair, etc.).
  - Fuel costs are forecast to grow 38% in FY 2023 (+\$155,086) as economic growth continues and places upward pressure on demand relative to supply. Instability in Europe will further increase the volatility of fuel prices.



## GENERAL FUND SUMMARY

- Travel/Training costs are forecast to grow 31% in FY 2023 (+\$98,134) and reflect an adjustment following post-COVID lockdowns (which included a freeze on travel) as staff is able to seek professional development opportunities in a safe and efficient manner.
- IT Professional Service costs are forecast to grow 15% in FY 2023 (+\$308,748) and represent a combination of service alterations to reflect: a more mobile-responsive workforce (forecasted growth of \$80,000 in cloud storage usage); a more technologically secure infrastructure (forecasted growth of \$65,000 for security scanning software, password storage software, etc.); prior-year initiatives (forecasted cost growth of \$47,500 for eCourts [Municipal Court] and CityWorks Respond [Community Development]); and a reallocation of line-items previously paid from the Maintenance Contracts account that should be accounted for in the IT Professional Services account moving forward to ensure consistency and IT visibility (\$111,700 for existing software services such as NOVAtime, Bonfire, OpenGov, DocuSign, etc.).
- The departmental operating capital/lease budget primarily represents funding for the city's capital lease obligations (fire trucks, police tasers, etc.) coupled with minor maintenance capital needs.
- Funding set aside for Operating Initiatives and/or additional Recurring Capital totals \$1.7 million (net) and has been programmed into a non-allocated account within the General Fund. Recommended initiatives total \$1.4 million and there is an additional capital requirement of \$152,500 associated with these requests that is included within the Capital Initiative Requests for 2023. Residual appropriations total \$330,000 and is available for funding additional Operating Initiatives and/or augmenting Recurring Capital.

Operating Initiatives not recommended for funding total \$1,462,500 and include capital investment requirements of \$594,000.

Please refer to the *Operating Initiatives Request* section of this document for detail of the requests

- Funding from the General Fund which is available for immediate capital investment in 2023 includes the following:
  - \$12,639,800 Fund Balance for one-time capital;
  - 3,000,000 Recurring Capital Contribution from the General Fund
  - \$15,639,800

EXCERPT



2 Park Plaza  
Alpharetta, GA 30009