THE CITY OF ALPHARETTA GEORGIA

City Council Planning Retreat Day #1
JANUARY 29, 2023

The Inn at Serenbe - Oak Ballroom
10950 Hutchesons Ferry Road
Chattahoochee Hills, Georgia 30268
2:00 PM

I. CALL TO ORDER

II. ROLL CALL

III. CITY COUNCIL DISCUSSION, VISIONING, AND PRIORITY SETTING

A. The following topics were identified and submitted by Mayor and Council prior to the retreat. There is a significant likelihood that other priorities of the Mayor and Council will be discussed as they are identified during the retreat.

TOPICS OF DISCUSSION MAY INCLUDE THE FOLLOWING ITEMS:

1. Financial Update
2. Mayor and City Council Goals
3. City Administrator Update
4. Communications, Marketing, and Branding

IV. PLANNING RETREAT DAY #1 ADJOURNMENT

STAFF REPORT

Submitting Department: Administration
Submitted By: Lauren Shapiro
Meeting Date: January 29, 2023

I. CITY COUNCIL PLANNING RETREAT DAY #1

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V. ATTACHMENTS:

City Staff compiled the following attachments in order to supplement potential future discussion of the Mayor and City Council. Additionally, the following attachments may or may not be discussed or referenced during the retreat.

- 2023 MidYear Budget (Exhibit A)
- Financial Status Update
- Capital Improvement Plan (2024-2032)

City of Alpharetta, Georgia

Fiscal Year 2023
Mid-Year Budget Request

The purpose of the Fiscal Year (FY) 2023 Mid-Year Budget Amendment is to amend the base budget as adopted by City Council for targeted initiatives that have already occurred (e.g., during the first seven months of the fiscal year) or are planned to occur before fiscal year-end.

General Fund

This Fund is the principal operating fund of the city and includes governmental activities such as police, fire, recreation, transportation, and other general government functions that are primarily funded with property taxes, franchise fees, state shared revenues, and charges for services such as recreation program fees. State law requires that the city's budget be balanced: revenues = expenditures.

The budgetary legal level of control resides at the department level (e.g. City Administration, Recreation, Parks and Cultural Services, etc.). That is to say, a given department has the operational flexibility to reallocate appropriations within specific line-items to achieve its mission, but cannot exceed its overall appropriation level as approved by City Council. Furthermore, the Adopted Budget approves the staffing level (i.e. authorized full-time equivalent staffing level) for each department. The FY 2023 Mid-Year Budget Amendment adjusts departmental budgets to fund/authorize the targeted initiatives discussed in detail over the following pages.

GENERAL FUND LEGAL LEVEL OF CONTROL			
	Fiscal Year 2023		
	Current Budget	Mid-Year Budget Amendment	Revised Budget
Revenues by Source:			
Property Taxes	$ 26,300,000	$ -	$ 26,300,000
Motor Vehicle Title Fees, Delinquent Taxes, etc.	3,202,000	-	3,202,000
Local Option Sales Taxes	18,925,000	705,773	19,630,773
Other Taxes	12,565,150	-	12,565,150
Insurance Premium Taxes	4,825,000	593,627	5,418,627
Licenses and Permits	2,991,000	-	2,991,000
Intergovernmental Revenue	186,000	-	186,000
Charges for Services	1,293,250	-	1,293,250
Recreation/Special Event Fees	2,824,339	475,376	3,299,715
Fines and Forfeitures	2,372,000	-	2,372,000
Investment Earnings	200,000	-	200,000
Other/Miscellaneous	293,043	-	293,043
Other Financing Sources			
Transfer-in from Hotel/Motel Fund	2,812,500	-	2,812,500
Budgeted Fund Balance	12,639,800	-	12,639,800
Total Revenues	**$ 91,429,082**	**$ 1,774,776**	**$ 93,203,858**
Expenditures by Department:			
Mayor and City Council	$ 399,287	$ -	$ 399,287
City Administration	1,420,733	32,400	1,453,133
Finance	3,698,826	-	3,698,826
City Attorney	750,000	750,000	1,500,000
Information Technology	2,350,617	71,200	2,421,817
Human Resources	855,513	-	855,513
Municipal Court	1,148,200	-	1,148,200
Public Safety	36,733,287	51,340	36,784,627
Public Works	10,112,573	43,500	10,156,073
Recreation, Parks and Cultural Services	11,803,191	826,336	12,629,527
Community Development	4,630,115	-	4,630,115
subtotal	***$ 73,902,342***	***$ 1,774,776***	***$ 75,677,118***
General Government:			
Insurance Premiums	$ 823,300	$ -	$ 823,300
Gwinnett Tech Bond (P&I)	288,640	-	288,640
Transfer to Capital Project Fund	11,439,800	-	11,439,800
Transfer to Stormwater Capital Fund	4,200,000	-	4,200,000
Contingency	775,000	-	775,000
subtotal	***$ 17,526,740***	***$ -***	***$ 17,526,740***
Total Expenditures	**$ 91,429,082**	**$ 1,774,776**	**$ 93,203,858**

The following section provides, by department, the associated detail/justification for each targeted initiative requested through the FY 2023 Mid-Year Budget Amendment.

City Administration
Initiative: **City Administrator Employment Contract**

Funding Request: $32,400 (FY 2023; additional funding)

This request is to provide additional funding for the City Administration employment contract to cover new contract components.

Components include:

- New Contract Components
  - Housing Allowance: $30,000 (10-month term; no impact to FY 2024)
- Adjusted Contract Components
  - Auto Allowance: $ 2,400 (monthly increase from $600 to $800)

City Attorney
Initiative: **Legal Services**

Funding Request: $750,000 (FY 2023; additional funding)

This request is to provide additional funding for legal services. The city utilizes private law firms for legal services (e.g., City Attorney operations, mediations, right-of-way acquisitions, etc.) and the FY 2023 Budget included appropriations totaling $750,000 for these services. Legal services utilization is trending towards an annualized spend of $1.5 million resulting in the additional $750,000 funding request included herein. Recent annualized historical spend patterns included $1.06 million (FY 2022), $762,682 (FY 2021), and $882,013 (FY 2020).

The FY 2024 preliminary operating budget includes appropriations for legal services at the $1.5 million appropriation level.

Information Technology
Initiative: **MS-ISAC Security Software**

Funding Request: $34,200 (FY 2023); $32,400 annualized (FY 2024)

On September 26, 2022, the City Council authorized the purchase of the CIS Albert MD Appliance Primary Sensor System from the Center for Internet Security, Inc. (CIS) in an amount totaling $34,200. This funding level included a one-time implementation cost of $1,800 with an annual operational cost of $32,400. As detailed in the City Council Staff report, funding for this initiative came through a temporary reprioritization of existing appropriations (e.g., holding on implementation of the after-hours help desk support) pending the replenishment of funding as part of this request.

The city is a member of the Multi-State – Information Sharing and Analysis Center (MS-ISAC), which is a division of the CIS. The MS-ISAC's role is to provide cybersecurity information and tools to state, local, tribal, and territory governments (SLTT).

The City receives a great deal of information from the MS-ISAC and participates in the nationwide meetings and cybersecurity training at no charge to the City. CIS offers an Intrusion Detection System (IDS) called Albert Monitoring at a cost to MS-ISAC and EL-ISAC (election entity) members. This IDS requires a hardware component to collect network traffic that is entering and leaving our network through our internet circuits. The collected data is sent to the CIS Security

Operations Center (SOC) where it is analyzed against known bad traffic. Once traffic is flagged as potentially bad, a professional in their SOC reviews further and contacts us if they believe an incident is occurring.

The FY 2024 preliminary operating budget includes appropriations for CIS Albert MD Appliance Primary Sensor System software services at the $32,400 appropriation level.

Initiative: **Providing City E-Mail Addresses for all Commission and Board Members**

Funding Request: $25,000 (FY 2023; partial year); $40,000 (FY 2024 and beyond)

The Department of Information Technology, in conjunction with the City Clerk's office and City Administration, are requesting a FY 2023 mid-year budget adjustment to procure additional licenses for Microsoft 365 and Duo Multi-factor Access. This request will give all commission and board members an email address and a collaboration license for conducting City business. Today, these members use their personal email addresses, which are provided to the public, to conduct commission and board business. It is difficult to retrieve emails and documents which may not route through City systems when needed to fulfill open records or legal requests.

Along with providing the technology, all commissions and boards would be instructed to conduct City business through these tools as a policy change.

The FY 2024 preliminary operating budget will be programmed to include the annualized licensing fees of $40,000 upon approval of this initiative.

Initiative: **Email Encryption and CyberGraph AI**

Funding Request: $12,000 (FY 2023 and beyond)

The Department of Information Technology is requesting a FY 2023 mid-year budget adjustment for the procurement of Mimecast Email encryption services and their Artificial Intelligence email analysis tool, CyberGraph AI.

The Departments of Finance and Public Safety have requested the ability to use encrypted email due to the personally identifiable information that can be sent through our email system. Email as a system was never designed to be a secure method of communication and should not be used for sharing personal information; however, because of the nature of what they do, that type of information is often emailed. This would immediately provide a method to communicate that type of information, which can include name, date of birth, address, social security numbers, and bank account numbers. CyberGraph AI will learn the behavior of all emails in the system and establish a set of norms around the relationships between senders and recipients. It uses this knowledge to alert the user of the trustworthiness of the email. This would replace the generic out-of-network banner we all receive now with a dynamic banner that would give context to the specific email being received. The cost estimate for both is $12,000.

The FY 2024 preliminary operating budget will be programmed to include the licensing fees of $12,000 upon approval of this initiative.

<u>Public Safety</u>

Initiative: COPLINK Software

Funding Request: $30,000 (FY 2023); $25,000 annualized (FY 2024 and beyond)

COPLINK is a powerful law enforcement search engine and information platform that enables law enforcement to search data from agencies across the U.S. using natural language speech terms and concepts. With COPLINK, officers have instant access to the necessary information to strike the right balance between crime reduction, community engagement, and personal safety.

Everyday crime reports from the City of Alpharetta, neighboring cities, and counties are accumulated into an extensive data-sharing private network in cooperation with NLETS (National Law Enforcement Telecommunications System), Microsoft, and Thompson Reuters Publishing.

This cooperative, private network maintains contact with national open-source criminal data and Criminal Justice Information System compliant reporting.

Officers, Investigators, Courts, and Prosecutors have access to a vast array of data to establish trends and analysis to produce a crime reduction. Joining the COPLINK network enables the City of Alpharetta Police Department to search records from other jurisdictions.

Additionally, the COPLINK software will provide a more efficient and effective data integration solution for the CAD/RMS software upgrade (computer aided dispatch and records management) that is currently in the procurement phase.

FY 2023 costs include $25,000 (on-going) for the maintenance/support fees and $5,000 (one-time) for implementation ($30,000 total).

The FY 2024 preliminary operating budget will be programmed to include the ongoing maintenance/support fees of $25,000 upon approval of this initiative.

Initiative: Julota Software

Funding Request: $12,000 (FY 2023); $11,000 annualized (FY 2024 and beyond)

This Initiative is for the purchase of the Julota platform for integration with the city My Watch Community Paramedic program. Currently, staff has to store data and documentation in several different areas in order to meet HIPPA requirements and to protect patient information. Additionally, staff is only able to receive referrals via email and connecting with community partners can only be done via email or phone, which often delays getting our citizens the help they need. The Julota platform provides HIPPA-compliant security and integrates with state and national reporting requirements. Referrals can be submitted and processed directly on the platform. Additionally, community partners will have access to certain areas within the Julota platform, which will allow them to immediately view a citizen that requires their services. Referrals can be done immediately, and the system allows us to track our clients within the system to ensure they are getting the help they need.

FY 2023 costs include $11,000 (on-going) for the maintenance/support fees and $1,000 (one-time) for implementation ($12,000 total).

The FY 2024 preliminary operating budget will be programmed to include the ongoing maintenance/support fees of $11,000 upon approval of this initiative.

Initiative: **Parking Ambassador Position (reallocation of two part-time Parking Enforcement Officer positions)**

Funding Request: $9,340 (FY 2023; partial-year funding requirement above currently available appropriations)

The FY 2023 operating budget as adopted by the City Council included one part-time Parking Ambassador position (0.5 Full Time Equivalent) that was funded and one part-time Parking Ambassador position (0.5 Full Time Equivalent) that was part of the authorized workforce but unfunded pending a (1) justifiable needs assessment and (2) identification of a sustainable funding source. The City Administrator, in consultation with the Public Safety and Finance Departments, verified the need and sustainable funding for the part-time unfunded Parking Ambassador position and authorized staff to move forward with recruitment and inclusion of the funding request included herein.

Subsequent to the actions above, it was determined that a full-time parking enforcement position aligns more closely with the operational goals of the city. As such, the two part-time Parking Ambassador positions were restructured into one full-time Parking Ambassador position.

The Parking Ambassador position enforces parking ordinances and assists visitors in the downtown area. Under the general direction of a Police Sergeant, the Parking Ambassador patrols the city to identify vehicles that violate City and State parking ordinances and laws and take appropriate enforcement actions. Performs a variety of clerical duties required to document and process enforcement actions. Assists motorists and visitors as needed.

Personnel costs are estimated at $37,500 for the remainder of FY 2023 and will approximate $75,000 annually beginning in FY 2024.

FY 2023 available appropriations total $28,160 (the funded part-time position has been vacant the entire fiscal year) leaving an additional funding requirement of $9,340.

The FY 2024 preliminary operating budget includes full funding of the Parking Ambassador position.

Public Works

Initiative: **Maintenance & Operational Funding**

Funding Request: $43,500 annually (FY 2023 and beyond)

The Public Works Department is experiencing an inflationary increase in service and supply costs that was not fully accounted for in the FY 2023 budget. Details include:

- General Supplies (additional funding need of $15,000) – Paper, cleaning and sanitary supplies, and general facility supplies have experienced cost growth in excess of what was included in the FY 2023 Budget.
- Maintenance Contracts (additional funding need of $21,000):
    - Utilization and cost trends for animal control services through Fulton County Animal Services indicate annual spend totaling $90,000. The FY 2023 Budget for this activity totals $80,000 leaving an additional funding need of $10,000.
    - Street sweeping services were competitively procured and the resulting costs have been in excess of budgetary allowances indicating an annual spend total of $31,000. The FY 2023 Budget for this activity totals $20,000 leaving an additional funding need of $11,000.

- Vehicle Repair and Maintenance (additional funding need of $7,500) - The bucket truck that is utilized by the traffic division to maintain all the traffic signals had internal engine failure. This unit, 2013 Ford F-550 Super Duty XLT bucket truck (EN0185), really needed a new engine due to the idle hours and damage to this unit; however, due to the limited supply for this motor and the upward of 6-months to get a remanufactured motor, the city opted to have parts replaced in the current motor. AMT Fleet was able to get the truck back in operation in a month. Unfortunately, this repair was $7,500 which was not anticipated in the current budget.

The FY 2024 preliminary operating budget will be adjusted to reflect the additional appropriation needs.

Recreation, Parks, and Cultural Services
Initiative: Aquatics Operational Funding (Recreation Services)

Net Funding Request: $109,413 ($6,000 additional revenue; $115,413 additional expenses)

With the additional funding requested, seasonal staff will be fully accounted for at current utilization trends and staff can increase participation in aquatics programs at Wills Park Pool (especially for active adults) thereby improving citizen wellness and reducing health risks for our active adult population. With the new safety equipment, staff can further develop lifeguards' knowledge and water safety skills leading to a safer and more positive experience for all. Request details include:

- Aquatics Temporary and Seasonal Salaries ($100,000): Utilization and cost trends for seasonal salaries indicate annual spend totaling $265,000. The FY 2023 Budget for this activity totals $165,000 leaving an additional funding need of $100,000. Historical cost totals include $217,103 (FY 2022), $189,245 (FY 2021), and $152,136 (FY 2020).
- Aquatics Small Equipment ($7,000): Funding necessary to purchase an extra pool vacuum for the leisure pool and to cover an adjustable mannequin, CPR adult and child mannequins, and megaphone speakers for lifeguard in-service training.
- Aquatics Special Events ($2,000): Funding necessary to cover entertainment and prizes for aquatic special water games and activities such as diving competitions and toy diving. These events are popular, and staff believes we should enhance the event to make it bigger and better than in years' past.
- Aquatics Swim Lessons ($3,413): Funding to offset overage related to instructors for Aquatic Adventure Camp.
- Aquatics Fitness Programs ($3,000): Funding to offset additional costs related to program instruction. Aquatics Fitness Programs are very popular, and staff wants to add additional classes to meet the demand. The current budget will not cover the cost for additional class instruction.

The expenses identified above will be partially offset through anticipated growth in Aquatics Fees ($6,000) leaving an additional funding requirement of $109,413.

Initiative: **Athletics and Will Park Recreation Center Operational Funding (Recreation Services)**

Net Funding Request: $39,263 ($100,000 additional revenue; $139,263 additional expenses)

Providing new, in-demand programs for the community is vital to ensuring the city always offers relevant and appealing recreational activities for its residents. In addition, inflation occurs, and staff must navigate how to continue to provide popular programs despite growing costs. Additional funding ensures we do not lose participants (and therefore revenue) for popular programs that could otherwise experience negative impacts from lack of funding. Lastly, staff prides itself on ensuring our leagues have highly qualified officials/umpires to officiate games which enhances the experience for all. As league participation grows, funds are needed to offset the costs of officials and umpires who oversee the additional games. Request details include:

- Athletics Professional Services ($75,000): Funding to cover the increase in costs related to umpires and officials for adult/teen and youth sports.
- Athletics General Supplies ($8,266): Funding for increase in cost for software league management in addition to supplies needed for winter, spring, and summer leagues which continues to show increased participation each season.
- Athletics Small Equipment ($1,027): Funding for athletic equipment that needs to be replaced for winter, spring, and summer sports/leagues.
- Athletics Equipment Repair & Maintenance ($9,970): Funding to cover improvements and safety inspection of our indoor basketball goals.
- Fitness Programs ($40,000): Additional funding requested for the implementation self-defense classes.
- Adventure Day Camps ($5,000): Funding for field trips for an extra week of camps. In 2022 camp was six weeks and we'll be increasing the length to seven weeks in 2023.

The expenses identified above will be partially offset through anticipated growth in Athletics Fees ($75,000) and Wills Park Recreation Center Fees ($25,000) leaving an additional funding requirement of $39,263.

Initiative: **Alpharetta Community Center Operational Funding (Recreation Services)**

Net Funding Request: $33,156 ($207,376 additional revenue; $240,532 additional expenses)

The request will provide benefits to the community and our participants. Seasonal staff will be fully accounted for at current utilization trends. Additionally, an expense increase in professional services demonstrates that more programs are being offered, additional enrollment spaces are available, and we are diversifying our current offerings. The repurposing of basketball gym 2 to be an additional gymnastics space has offered growth in the gymnastics program, with more growth expected in FY 2024. Request details include:

- Community Center Temporary and Seasonal Salaries ($85,000): Utilization and cost trends for seasonal salaries indicate annual spend totaling $214,000. The FY 2023 Budget for this activity totals $129,000 leaving an additional funding need of $85,000. Historical cost totals include $171,477 (FY 2022), $159,632 (FY 2021), and $124,916 (FY 2020).
- LD Gymnastics ($115,000): $40,000 is needed to fund existing program needs above the current FY 2023 budget appropriations. Based on projections on winter enrollments and averages for spring and summer programming, an additional $75,000 is needed.

- AGA Team ($15,520): Based on current cost trends, additional funding of $15,520 is needed to meet current service demand.
- Specialty Programs ($25,012): $10,400 is needed to fund existing program needs above the current FY 2023 budget appropriations. Additional funding of $14,612 is requested to cover June camps for PlayWell Technologies & STREM HQ. Each provider is offering 4 camps in June, the average enrollment number for PlayWell is 20 and STREM HQ is 7. Along with the compensation of 75%, projected expense was calculated. .

The expenses identified above will be partially offset through anticipated growth in Community Center Fees ($207,376) leaving an additional funding requirement of $33,156.

Initiative: Alpharetta Adult Activity Center Operational Funding (Recreation Services)

Net Funding Sources: $55,000 ($112,000 additional revenue; $57,000 additional expenses)

The request will provide benefits to the community and our participants. An expense increase in professional services demonstrates that more programs are being offered, additional enrollment spaces are available, and we are diversifying our current offerings. The addition of outdoor pickleball courts and the activation of the Art Wing has offered growth in the programs, with more growth expected in FY 2024. Request details include:

- Pickleball/Tennis ($39,000): Based on projections on winter enrollments and averages for spring and summer programming an additional $39,000 is needed to fund existing program needs above the current FY 2023 budget appropriations.
- Senior Enrichment ($18,000): Based on projections on winter enrollments and averages for spring and summer programming an additional $18,000 is needed to fund existing program needs above the current FY 2023 budget appropriations.

The expenses identified above will be fully offset through forecasted growth in Adult Activity Center Fees ($50,000) and Adult Activity Center Trip Fees ($62,000).

Initiative: Cultural Services Operational Funding

Net Funding Request: $11,000 ($50,000 additional revenue; $61,000 additional expenses)

This request will provide art instruction, workshops, classes and learning opportunities to residents of all ages. Our registration for classes has risen since 2020 and we have not recovered the funding to support the process. This is actually recovering our instructor and supply fees now that our residents are comfortable with registering for classes. Request details include:

- Arts Center & Log Cabin Camps ($11,000): The Division is adding camp offerings at the Arts Center and Log Cabin and will need funding to offset expenses.
- Arts Center Class Instruction ($45,000): We are requesting funding to return our budget to normal programming levels. During the COVID pandemic, Cultural Services' budget was decreased significantly. We are hoping to regain the lost funding to cover instructor costs based on current class registration.
- Arts Center Class Supplies ($5,000): The Division is adding camp offerings at the Arts Center and Log Cabin and will need funding to offset expenses.

The expenses identified above will be partially offset through anticipated growth in Arts Program Fees – Camps ($20,000) and Arts Program Fees ($30,000) leaving an additional funding requirement of $11,000.

Initiative: Community Agriculture Operational Funding

Net Funding Request: $42,828

The benefit for the Community AG Program is that the city will be able to meet the demand the community has made for this program. For 2023 we have decided to move the summer camp program management in-house to better ensure the summer camp program meets Alpharetta standards. As such, we will need to hire one camp director and two camp counselors for 8 weeks. The additional grounds maintenance is due to biting ants at the farm and the necessity of weekly treatment to keep them under control, as well as exterminator costs for monthly rodent treatment. We will be re-building the community garden area to make it impervious to the ants, but the remainder of Old Rucker Farm will need to be treated on a weekly basis all season. The additional funding for equipment rental is for the port-o-let at Old Rucker Farm which is currently the old restroom facility and requires weekly service at a minimum. Request details include:

- AG-Venture Camp Counselors ($17,280): One camp director at $24/hr and two camp counselors at $15/hr for the duration of the program.
- Summer PT Seasonal Staff ($8,400): Two seasonal summer staffers at $15/hr at the farm when residents are visiting and to keep the facility up to Alpharetta's standards.
- AG-Venture Camp Supplies ($4,000): Supplies for the four weeks of summer camp.
- Grounds Maintenance ($10,000): Landscaping and pest control services at Old Rucker Farm.
- Equipment Rental ($3,148): Storage pods and port-o-lets at Old Rucker Farm.

Initiative: Special Events Operational Funding

Funding Request: $19,500

The benefit to adding additional Partnered Events to the calendar is that the community has more events to attend, and the cost to the city is significantly less than if the city produced the event. For all partnered events the city provides the same services (waste management, restrooms, public safety, road closures, etc.). The cost of each partnered event may vary based on size of event, location, and specific need. Request details include:

- Electrical & Waste Management ($18,000): There are some additional electrical costs for two existing events due to increased footprint (Taste of Alpharetta -TOA - and Alpharetta Arts Streetfest - AASF). TOA now encompasses both sides of HWY 9, and the need for additional electrical hook ups was evident at the 2022 event to provide the needs of the participating restaurants. The AASF takes place at the Wills Park Grove and the art vendors need access to electricity in more locations of The Wills Park Grove than what is currently readily available. In addition, both Brew Moon events and the AASF exposed a need for additional waste management in 2022, and we will need to have additional waste management support on site in 2023.
- Memorial Day Flag Installation ($1,500): The cost to install one large American flag on City Hall and one in the bandshell in Brooke Street Park for the Memorial Day event increased in 2022, and we will need the additional funds to cover that expense.

Initiative: **Special Events New Partnered Events**

Funding Request: $15,800

The benefit to adding additional Partnered Events to the calendar is that the community has more events to attend, and the cost to the city is significantly less than if the city produced the event. For all partnered events the city provides the same services (waste management, restrooms, public safety, road closures, etc.). The cost of each partnered event may vary based on size of event, location, and specific need. Request details include:

- New Partnered Events ($15,800): New partnered events added to the calendar include the Alpharetta Wine Festival, Alpharetta POP Fest, Garden Faire, K95K, Juneteenth, and the Kentucky Derby. Some of these partnered events have been taking place for a couple years, and the Community Services Division has been able to pull funds from other events to cover the costs. However, with increases across most events, there are no longer funds available to pull from.

Initiative: **Park Services Operational Funding**

Funding Request: $75,000

This request is related to change orders required for our existing parks landscaping contract to cover mulch/pine straw and seasonal plantings in the Downtown Planters.

The FY 2024 preliminary operating budget will be programmed to include the additional landscape maintenance contract fees of $75,000 upon approval of this initiative.

Initiative: **Budget adjustment for Staffing Reclassification and Internal Equity Adjustments implemented in November 2022**

Funding Request: $60,000 (FY 2023; partial-year funding requirement above currently available appropriations)

Recreation, Parks, and Cultural Services (RPCS) and Human Resources worked on a staffing strategy to address changes in the work duties and responsibilities of certain positions and analyzing internal equity compensation in light of the current labor market for parks and recreational positions. Highlights included:

- Reclassifications:
    - Parks Technician I (pay grade 301) to Parks Maintenance Worker (pay grade 302). Employees affected: 11.
    - Facility Technician (pay grade 301) to Parks Maintenance Worker (pay grade 302). Employees affected: 1.
    - Parks Technician II (pay grade 302) to Parks Maintenance Crew Leader (pay grade 304). Employees affected: 4.

Costs related to the reclassification and internal equity adjustments are estimated at $60,000 for FY 2023 and will approximate $92,000 annually beginning in FY 2024.

The FY 2024 preliminary operating budget includes full funding of these adjustments.

General Government

Funding Sources: $1,299,400 (revenue; Local Option Sales Taxes and Insurance Premium Taxes)

Funding totaling $1.3 million is available through the above revenue collections for Local Option Sales Taxes and Insurance Premium Taxes outpacing budgetary expectations for FY 2023.

E911 Fund

This Fund accounts for fees received from users/potential users of the city's Emergency 911 System. The fees are paid directly from wired, wireless (including prepaid cards), and voice-over-internet-protocol telecommunications providers, with expenditures occurring to maintain and run the system.

E911 FUND
LEGAL LEVEL OF CONTROL

	Fiscal Year 2023		
	Current Budget	Mid-Year Budget Amendment	Revised Budget
Expenditures by Department:			
Public Safety	$ 5,725,715	$ -	$ 5,725,715
Non-Allocated	656,421	(10,500)	645,921
subtotal	***$ 6,382,136***	***$ (10,500)***	***$ 6,371,636***
Targeted Initiatives:			
GIS Analyst Position (Reclassification)	$ -	$ -	$ -
Pulse Point Software	-	10,500	10,500
subtotal	***$ -***	***$ 10,500***	***$ 10,500***
Total	**$ 6,382,136**	**$ -**	**$ 6,382,136**

Public Safety Department

Initiative: **Public Safety GIS Analyst Position (reclassification of one existing full-time vacant 911 Communication Officer position)**

Funding Request: $0 (FY 2023; incremental cost growth is covered through budgetary savings in personnel due to vacancies)

With the evolution of the electronic world in which we all live, the reliance on data, statistics, and trends has an ever-increasing impact on performance, service, capabilities, and liabilities. In the world of 911 emergency communications and responses by Fire and Police, the daily impact of data also encompasses the use of maps.

These maps are generated and maintained by a network of employees between multiple city departments. City of Alpharetta information Technology, Community Development and 911 staff work together to provide a workable solution. The increasing need for accurate, reliable mapping utilized by Public Safety has created a need for a change in procedural functionality.

Currently, the 911 Center relies upon Community Development and Information Technology personnel for the maintenance and support of vital emergency services data. As this reliance has increased, the workload for these departments has increased as well. This has necessitated the need for dedicated GIS capability within the Public Safety Department.

Current staffing in the 911 Center has averaged eight (8) vacancies. The 911 Center has been unsuccessful in filling these vacancies for the last few years.

The request involves the reclassification of one (1) vacant 911 Communications Officer position to one (1) GIS Analyst Position, functioning under 911 Communication.

This position would expedite the GIS needs for Public Safety, relieve other city departments of some infringement by Public Safety, and provide Public Safety with an excellent foundation for future stability as personnel changes occur.

Annualized personnel costs for a Communications Officer total $81,000 (pay grade 304). Annualized personnel costs for a Public Safety GIS Analyst total $100,000 (tentative pay grade of 307). The incremental annualized personnel costs associated with this reclassification totals $19,000.

Operational costs (e.g., supplies) for the PS GIS Analyst total $1,000 annually and initial equipment needs total $4,000 (e.g., computer, phone, etc.).

The impact for FY 2023 is estimated at $13,000 for the remainder of the fiscal year ($8,000 for personnel costs and $5,000 for operational/equipment costs) and is fully coverable through budgetary savings in personnel due to vacancies.

The FY 2024 preliminary operating budget will be programmed to include the personnel and operational costs upon approval of this initiative.

Initiative: **Pulse Point Software**

Funding Request: $10,500 (FY 2023); $10,000 annualized (FY 2024 and beyond)

The primary goal of the Pulse Point application is to inform subscribers to the system of the need to bystander Cardiopulmonary Resuscitation (CPR) in the event of a cardiac arrest in their immediate vicinity.

- PulsePoint aims to initiate CPR earlier and more often as well as increase the use of automated external defibrillators (AED), prior to emergency responders arriving on scene.
- PulsePoint is integrated directly into the public safety communications center. When a call taker determines CPR may be needed, an alert is simultaneously sent to nearby app subscribers with the dispatch of emergency responders.
- PulsePoint Respond informs the community of emergency activity in real time. Alerting residents to traffic collisions, wildland fires and other emergencies makes PulsePoint a valued and trusted local resource. The routine usefulness of the application helps build and sustain a reliable network of engaged citizens and CPR-trained individuals.
- PulsePoint Respond alerts community responders only if the cardiac emergency occurs in a public location.
- Subscribers indicate if they intend to respond and can listen to live dispatch audio (if offered by the agency) for any updates communicated to the responding crews as they make their way to the patient.
- PulsePoint includes a powerful and simple to use analytics platform, PulsePoint Insights, designed to provide actionable statistics on PulsePoint performance in a community.

The PulsePoint software application is currently being implemented by the Milton Fire Department.

FY 2023 costs include $10,000 (on-going) for the maintenance/support fees and $500 (one-time) for implementation ($10,500 total).

The FY 2024 preliminary operating budget will be programmed to include the ongoing maintenance/support fees of $10,000 upon approval of this initiative.

Capital Project Fund

This Fund accounts for the acquisition and construction of major items such as buildings, infrastructure, parks, streets, and other major capital facilities. The budgetary legal level of control resides at the project level.

CAPITAL PROJECT FUND LEGAL LEVEL OF CONTROL (Impacted Line-Items)	Fiscal Year 2023 Current Budget	Fiscal Year 2023 Mid-Year Budget Amendment	Fiscal Year 2023 Revised Budget
Expenditures by Project:			
Fire Station Facility Assessments	$ -	$ 75,000	$ 75,000
Fire Station Renovations	90,484	(75,000)	15,484
Local Roads Safety Action Plan	-	120,000	120,000
Chipper Truck Replacement (Change Orders)	-	12,770	12,770
Tree Removal (parkland) and Replacement (City Center)	-	110,000	110,000
Cultural Arts Master Plan	-	30,000	30,000
Parks Call Boxes	-	38,000	38,000
Water Truck (Parks)	120,000	60,000	180,000
Non-Allocated	2,229,195	(370,770)	1,858,425
Net Budget Adjustments	**$ 2,439,679**	**$ -**	**$ 2,439,679**

<u>Public Safety</u>
Initiative: **Fire Station Facility Assessments**

Funding Request: $75,000 (funded through a reallocation of existing appropriations set aside for Fire Station Renovations) – will only fund a portion of the overall scope.

This request is to provide funding for facility assessments of our Fire Stations to include:

- needs/wants assessment (programming, meeting with user group, assessments of space and needs);
- systems condition assessment;
- development of conceptual floor plans;
- development of a preliminary cost estimate; etc.

Staff estimates the costs for a facility assessment of all 6 of our fire stations to approach $300,000.

The funding proposed herein totals $75,000 and is anticipated to cover the assessment of one station with residual funding available to fund other aspects of the assessment as needed.

Depending on the findings of the initial assessment, staff will bring a funding request forward to cover assessment needs for all remaining stations.

The funding being reallocated was for fire station renovations including the renovation of bathrooms, kitchens, flooring, lighting, etc. and will be put on hold pending conclusion of the assessment process.

<u>Public Works</u>
Initiative: Local Roads Safety Action Plan

Funding Request: $120,000 (one-time)

Through the U.S. Department of Transportation, the Bipartisan Infrastructure Law (BIL) established the new Safe Streets and Roads for All (SS4A) discretionary grant program. The SS4A program is to prevent roadway deaths and serious injuries. This request is to hire a consultant to conduct necessary studies and prepare a Safety Action Plan for Local Roads (Plan). This will include components such as goal setting, data collection process, safety analysis methods, engagement and collaboration with stakeholders, projects selection and prioritization criteria.

Total cost for the Plan is estimated at $200,000. Current funding totaling $80,000 is available within the Pedestrian Safety Study/Improvement account leaving an additional funding requirement of $120,000.

Initiative: Chipper Truck Replacement (Change Orders)

Funding Request: $12,770 (one-time)

On August 21, 2021, City Council approved the purchase of a Freightliner M2-106 Chipper Truck utilizing State Contract 999-SPD-SPD0000155-0007 from Peach State Truck Center in the amount of $101,093.00.

Delivery was anticipated to be approximately 300 days after receipt of the Purchase Order (issued 08/17/2021). On November 8, 2022, a change order in the amount of $6,700 was approved for the Freightliner chassis price increase. On December 6, 2022, the city received another e-mail from Peach State to let us know that there was another price increase on the body of unit that was ordered in the amount of $6,070.00.

This request is for funding totaling $12,770 to cover the chassis cost growth.

<u>Recreation, Parks and Cultural Services</u>
Initiative: Tree Removal (parkland) and Replacement (City Center)

Funding Request: $110,000

This request is for the replacement of dead/dying trees in our parks as well as the replacement of the trees in City Center that are either declining or missing both in and out of tree wells. City Hall and Brooke Street Park landscaping to replace declining and or missing plant material per the original landscape plans.

Initiative: Cultural Arts Master Plan

Funding Request: $30,000

In the 2018 Recreation, Parks, and Cultural Services Master Plan and the 2021 Comprehensive Plan, it is recommended that the City of Alpharetta have a Cultural Arts Master Plan.

The City's Recreation, Parks, and Cultural Department intends to develop an Arts and Culture Master Plan. This plan will:

- Create an overall vision for arts and culture in the City of Alpharetta.
- Engage City staff, allied organizations, and the broader community.
- Provide guidance on arts and culture programming and fees, particularly regarding the Alpharetta Arts Center.
- Clarify processes and the roles of the different City departments in arts and culture initiatives.
- Identify the best ways to leverage partnerships with arts and culture organizations.
- Result in a document that is readable, fun, and inspiring.

The first phase of the project would include establishment of the Master Plan. To design an intentional, advantageous master plan in accordance with the City's mission and goals, the Department of Recreation, Parks, and Cultural Services recommends contracting a consultant.

Initiative: **Upgrade of Parks Call Boxes (mandatory upgrade from 3G to 4G service equipment)**

Funding Request: $38,000

The Department of Recreation, Parks, and Cultural Services is upgrading twenty-three (23) Lexan Call Boxes from 3G service to 4G service during FY 2023. Without this upgrade, the boxes would no longer be operational. The Department was not aware of the 3G-4G switchover during the FY 2023 capital budget formulation and had to reprioritize capital equipment replacement funding to cover the upgrade. This reimbursement request will provide the Department with sufficient appropriations to replace the equipment identified in the adopted FY 2023 capital budget.

Initiative: **Water Truck (replacement)**

Funding Request: $60,000 (additional funding)

The water truck was purchased in the Spring of 2013 as a 13-year-old used unit. Since that time numerous repairs have been made to the vehicle. Repairs made in the last two years total $14,730.

The speedometer stopped working at 161,236 several years ago. Currently the Power Take Off pump is leaking, hose that sprays water from the back of the unit has a hole and needs to be replaced, hose from water tank to the PTO pump is leaking, clutch needs to be replaced, door handle on driver's side is broken, etc. In short, the vehicle is in need of replacement.

The FY 2023 budget includes funds totaling $60,000 to be used towards replacement of the water truck. Based on market prices, an additional $60,000 is needed to fund a replacement unit (total of $120,000).

General Government

Funding Sources: $370,770 (Non-Allocated)

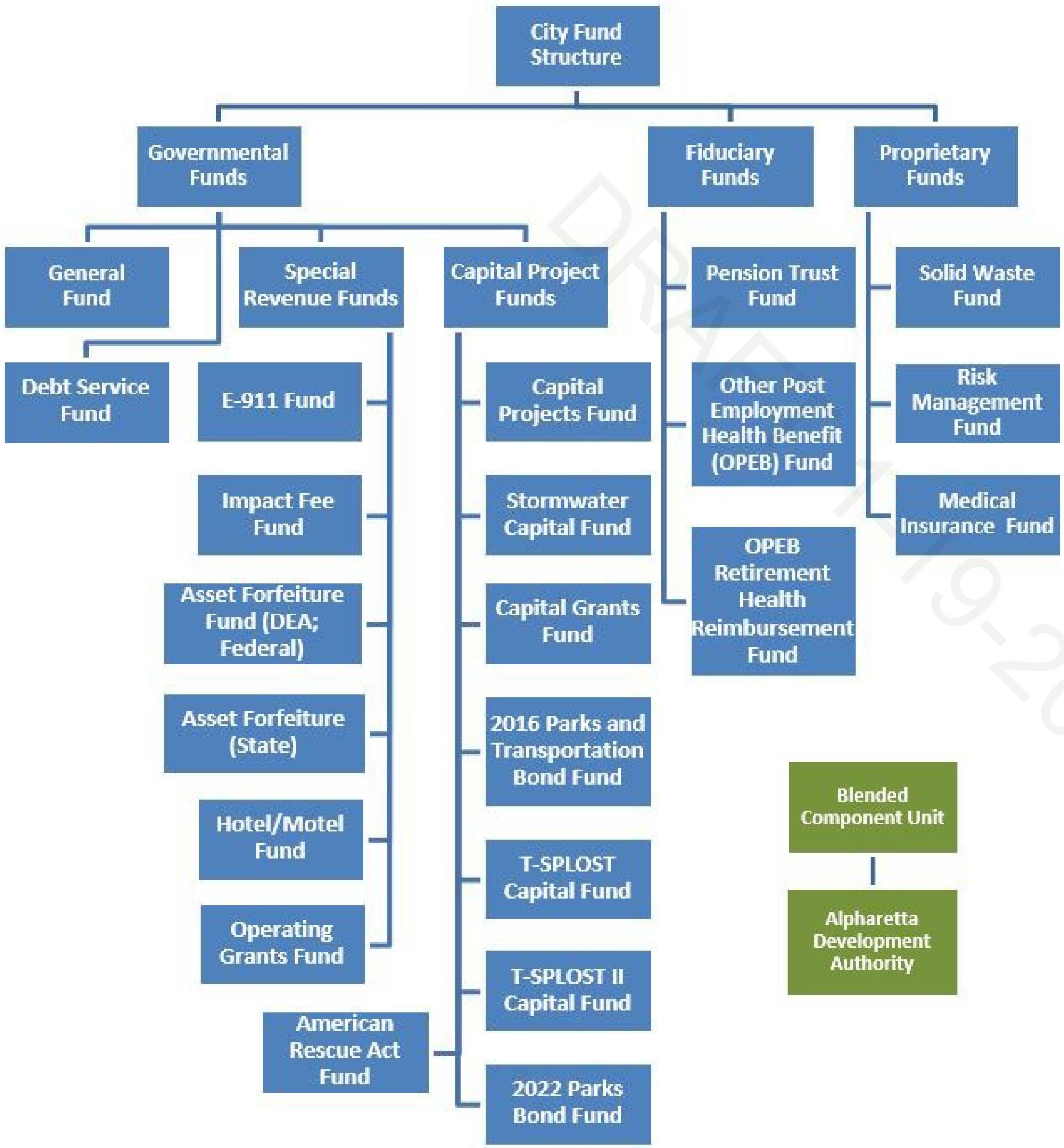
Funding for the capital initiatives identified herein is being provided through current year Non-Allocated appropriations leaving an estimated balance of $1.9 million.

City Council Retreat (Jan. 29-30, 2023)
Financial Status Update

Agenda

- Fund Structure
- Fiscal year 2022 Financial Review
- Fiscal Year 2023 Financial Status
- Capital Investment
- Fiscal Year 2024
- Tax Digest and Millage Rate
- Other Items

Fund Structure



23 Total Funds

16 Governmental Funds

3 Fiduciary Funds

3 Proprietary Funds

1 Blended Component Unit

Fiscal Year 2022 Financial Review

FY 2022 Financial Review

General Fund

- **Operations**

	Actual	Over/(Under) Budget
– Revenues	$81.1M	$ 9.7M
– Expenditures		
• Operations	(66.4M)	(3.3M)
Surplus from Operations	$14.7M	
• Appropriated Capital Transfer	(1.7M)	
• PY Fund Balance Capital Transfer	(5.8M)	
Net increase in Fund Balance	$ 7.2M	*

% of Budget Spend Statistics
Salaries/Benefits (95%)
Maint./Operations (99%)

- **Fund Balance**

– Beginning Fund Balance	$35.7M
– Result from Operations	7.2M
– Ending Fund Balance	$42.9M

*FY 2022 Total Capacity to cover Capital = $14.7M

Deep Dive into Fund Balance

General Fund

- $42.9M Total Fund Balance @ 6/30/2022*
- (19.7M) Emergency Reserve**
- (12.6M) Capital Contribution in 2023*** (currently being spent)
- $10.5M Remaining Fund Balance

* *Represents 54% of Budgeted Revenue; same % as Median/Peer AAA cities; Projected to drop for FYE 2023.*

** *Represents Emergency Reserve target at 25% of Budgeted Operating Expenditures.*

*** *Current/Best Practice is to use remaining fund balance for capital/one-time investment in the next budget cycle.*

Fiscal Year 2023 Financial Status

ALPHARETTA
NEW PROSPECT
FIRST TOWN
FULTON COUNTY
1858
OLD MILTON COUNTY
GEORGIA

FY 2023 Financial Status

November 2022

GENERAL FUND DETAIL

Revenues	Performance Status	Forecasted Gain/Loss
Top-10		
Property Taxes (current year)	↑	$950,000
Local Option Sales Tax	↑	$2,325,000
Franchise Tax	↓	($350,000)
Insurance Premium Tax	↑	$593,627
Alcohol Beverage Excise Tax	↑	$325,000
Building Permit Fees	↑	$150,000
Business and Occupational Tax	↔	$0
Court/Traffic Fines	↑	$380,500
Recreation/Special Event Fees	↔	($101,819)
Hotel/Motel Tax (City portion)	↑	$618,750
Other Revenues	↔	($255,373)
Minimum Surplus Goal Needed to Fund Capital: ***($15M Annual Capital Need less $3M allocated in the budget)***		**$12M**
Less: Projected Revenue Gain		**($4.6M)**
Less: Projected Expenditure Savings		**($3.5M)**
Favorable (Unfavorable) Net Surplus vs $15M Capital Need:		**($3.9M)**

$4.6M

Mid-Year Operating Requests

GENERAL FUND	Revenue	Expense	Net Cost	Included in Base FY 2024 Budget	FY 2024 Budget Funding Required
Initiatives Previously Approved by Council:					
City Administration					
City Administrator Employment Contract	$ -	$ 32,400	$ 32,400	YES	
City Attorney					
Legal Services (in excess of current $750K appropriations)	-	750,000	750,000	YES	
Information Technology Department					
MS-ISAC Security Software	-	34,200	34,200	YES	
Public Safety Department					
Parking Ambassador Position (reallocation of two part-time Parking Enforcement Officer positions)	-	9,340	9,340	YES	
Public Works Department					
Maintenance & Operational Funding	-	43,500	43,500	YES	
Recreation, Parks & Cultural Services					
Aquatics Operational Funding (Recreation Services)	6,000	115,413	109,413	YES	
Athletics and Will Park Recreation Center Operational Funding (Recreation Services)	100,000	139,263	39,263	YES	
Alpharetta Community Center Operational Funding (Recreation Services)	207,376	240,532	33,156	YES	
Alpharetta Adult Activity Center Operational Funding (Recreation Services)	112,000	57,000	(55,000)	YES	
Cultural Services Operational Funding	50,000	61,000	11,000	YES	
Community Agriculture Operational Funding	-	42,828	42,828	YES	
Special Events Operational Funding	-	19,500	19,500	YES	
Park Services	-	75,000	75,000	YES	
Staffing Reclassification/Internal Equity Adjustments implemented in Nov. 2022	-	60,000	60,000	YES	
subtotal	*$ 475,376*	*$ 1,679,976*	*$ 1,204,600*		

Mid-Year Operating Requests

GENERAL FUND	Revenue	Expense	Net Cost	Included in Base FY 2024 Budget	FY 2024 Budget Funding Required
New Initiatives:					
Citywide					
Market-Based Salary Adjustments	$ -	?	?	NO	?
Information Technology Department					
Providing City E-Mail Addresses for all Commission and Board Members	-	25,000	25,000	NO	40,000
Email Encryption and CyberGraph AI	-	12,000	12,000	NO	12,000
Public Safety Department					
COPLINK Software	-	30,000	30,000	NO	25,000
Julota Software	-	12,000	12,000	NO	11,000
Recreation, Parks & Cultural Services					
Special Events New Partnered Events	-	15,800	15,800	NO	15,800
subtotal	*$ -*	*$ 94,800*	*$ 94,800*		$ 103,800
Revenue Offsets:					
Local Option Sales Taxes	$ 705,773	$ -	$ (705,773)		
Insurance Premium Taxes	593,627	-	(593,627)		
Total	**$ 1,774,776**	**$ 1,774,776**	**$ -**		

If approved, the FY 2024 Reserve for Operating Initiatives (currently $2.8M) would be reduced by this amount

Mid-Year Operating Requests

911 FUND	Revenue	Expense	Net Cost	Included in Base FY 2024 Budget	FY 2024 Budget Funding Required
New Initiatives:					
Public Safety Department					
Public Safety GIS Analyst Position (reclassification of one existing full-time vacant 911 Communication Officer position)	$ -	$ -	$ -	NO	$ 20,000
Pulse Point Software	-	10,500	10,500	NO	10,000
subtotal	*$ -*	*$ 10,500*	*$ 10,500*		$ 30,000

FY 2023 financial impact ($24K) funded through anticipated cost savings (staff vacancies)

Funded through 911 Fund revenues and/or anticipated cost savings (staff vacancies)

Mid-Year Capital Requests

- $371K from Non-Allocated ($2.2M current balance)

CAPITAL PROJECT FUND			
LEGAL LEVEL OF CONTROL (Impacted Line-Items)			
	Fiscal Year 2023		
	Current Budget	Mid-Year Budget Amendment	Revised Budget
Expenditures by Project:			
Fire Station Facility Assessments	$ -	$ 75,000	$ 75,000
Fire Station Renovations	90,484	(75,000)	15,484
Local Roads Safety Action Plan	-	120,000	120,000
Chipper Truck Replacement (Change Orders)	-	12,770	12,770
Tree Removal (parkland) and Replacement (City Center)	-	110,000	110,000
Cultural Arts Master Plan	-	30,000	30,000
Parks Call Boxes	-	38,000	38,000
Water Truck (Parks)	120,000	60,000	180,000
Non-Allocated	2,229,195	(370,770)	1,858,425
Net Budget Adjustments	**$ 2,439,679**	**$ -**	**$ 2,439,679**

Capital Investment

Annual Recurring Capital Needs

- Goal is to fund Recurring Capital from General Operations (between current year appropriation and prior year fund balance) and not unsustainable sources such as TSPLOST, bonds, impact fees, grants, etc.
- Annual Replacement ("Recurring") Needs: >$15M
  - $3.6M Milling & Resurfacing
  - $4.2M Stormwater
  - $2.2M Fleet
  - $5.0M Technology, Facilities, Recreation Fields/Courts/Turf and Playgrounds, Sidewalks, Non-PS Fleet/Equipment, Transportation Infrastructure, etc.
  - Figures above do not include new capital investment
  - Please refer to the attached CIP (last updated during the FY 2023 budget preparation process)

Funding Annual Recurring Capital Needs

	2022	2023	2024	
Sources	**Prior Year**	**Current**	**As-Is**	**Goal**
Annual Capital Appropriation	$1.7M	$3M	$3M	$5M to $7.5M
Fund Balance Carryforward (year)	$5.8M (2020)	$12.6M (2021)	$10.5M (2022)	$10.5M
Total:	**$7.5M**	**$15.6M**	**$13.5M**	**$15.5M to $18M**

To more appropriately meet Minimum Annual Recurring Capital Needs with annual appropriations, Finance recommends increasing Annual Capital Appropriation by at least $2M in the 2024 budget (from $3M to $5M), or more.

As noted in our 10-year CIP, the annual capital requests are greater than forecasted funding. Additional sources will be needed. Example – the FY 2024 Preliminary CIP requests exceed the funding goal above by $11 million.

FY 2024 Capital Dashboard

- Base Capital Funding
  - $16M Capital Plan
    - Annual Budget Contribution: $4M (recurring capital)
    - Fund Balance Contribution: $10.5M
    - Capital Project Fund Contribution: $1.7M (non-allocated)

Fiscal Year 2024
Operations Outlook

Pre-Retreat Budget Priorities

- Budget programmed to address the following priorities before service expansion:
  - Grow Recurring Capital Program back to goal ($5M-$7.5M)
    - 2024 Budget proposes $4M (up from $3M in 2023)
  - Grow Departmental Operational Budgets to reflect current Service Delivery Demands/Inflationary Cost Growth
    - Service needs approach/surpass pre-COVID levels
      - Maintain personnel compensation competitiveness
        - Merit Plan, etc.
      - Keep up with inflationary cost growth
        - Services (e.g., landscape maintenance)
        - Goods/Commodities/Software (e.g., fuel)

FY 2024 Budget Dashboard

THE CITY OF ALPHARETTA GEORGIA

- All Funds balanced
  - Finance Forecast (departments will update budget detail after the Retreat)
  - 2024 Budget is unique due to a multitude of stresses including:
    - Inflationary growth across all operational segments including personnel (compensation growth trends are the highest in recent memory), maintenance and operations (e.g., landscape maintenance, software maintenance, fuel, etc.), etc.
    - Accelerated expansion in service requests (e.g., recreation services).

	Revenues	Expenditures	Balanced Budget
General Fund	**$ 98,111,051**	**$ 98,111,051**	√
Special Revenue Funds:			
E-911 Fund	$ 5,797,994	$ 5,797,994	√
Hotel/Motel Fund	9,500,000	9,500,000	√
	$ 15,297,994	**$ 15,297,994**	√
Debt Service Fund	**$ 6,603,402**	**$ 6,603,402**	√
Capital/Grant Funds:			
Capital Projects Fund	$ 12,162,818	$ 12,162,818	√
Stormwater Capital Fund	4,200,000	4,200,000	√
	$ 16,362,818	**$ 16,362,818**	√
Enterprise Fund:			
Solid Waste Fund	**$ 5,527,225**	**$ 5,527,225**	√
Internal Service Funds:			
Risk Management Fund	$ 1,764,093	$ 1,764,093	√
Medical Insurance Fund	9,580,000	9,580,000	√
	$ 11,344,093	**$ 11,344,093**	√
Fiduciary Funds:			
OPEB Health Benefit Fund	$ 55,000	$ 55,000	√
OPEB Reimbursement Benefit Fund	763,133	763,133	√
	$ 818,133	**$ 818,133**	√
Total	**$ 154,064,716**	**$ 154,064,716**	√

FY 2024 GF Budget Synopsis

- General Fund Budget (Finance Forecast)
  - Balanced at $98M
  - Taxes
    - Maintains 5.75 Millage Rate
      - Commercial valuation trend is currently the primary risk driver for the 2024 budget. Millage of 0.085 mills is proposed to transfer from the Debt levy to Operating levy to cover operating initiatives.
        - » $500K gain to the General Fund; $600K loss to the Debt Service Fund. Difference in $ is related to impact of HX exemptions (operational millage rate is subject to HX exemptions).
        - » Debt service is flat and taxbase growth allows for a shift in the millage rate.

FY	2023	2024	change
Operating	4.785	4.870	+0.085
Debt	0.965	0.880	-0.085

  - Operations
    - 6.6% Operating Budget Growth
    - Personnel (4% growth)
      - Maintains Performance-Based Merit Program at 4% (July 1st).
      - Includes annualized impact of POAB/GFPF Supplemental Retirement.
      - Does not reflect the annualized impact of mid-year salary adjustments, if any.
        - » Annualized cost impacts of mid-year salary adjustments, if any, would be funded through the Reserve for Operating Initiatives (currently $2.8M).

FY 2024 GF Budget Synopsis

- **General Fund Budget *continued***
  - Operations *continued*
    - Maintenance & Operations (12.8% growth overall)
      - – Growth drivers include:
        - » Legal Services ($750K; 100% growth).
        - » Professional Services ($586K; 20% growth) = growth drivers include Election costs ($165K); Recreation Instructors/Umpires ($447K); etc.
        - » Repair and Maintenance ($259K; 14% growth) = vehicles, equipment, facilities, and grounds.
        - » Maintenance and Technology agreements/contracts (306K; 5% growth) = growth drivers include janitorial services, generator maintenance, pest control, street sweeping, landscape maintenance, coupled with estimated growth in software maintenance/licensing fees.
        - » Utilities and Fuel ($199K; 6% growth).
        - » Uniforms ($78K; 31% growth) = includes approved increase for our Officer uniform allocations from $350 to $800 annually ($51K).

FY 2024 GF Budget Synopsis

- General Fund Budget *continued*
  - Capital Funding
    - General Fund ($14.5M; Goal = $15M)
      - Fund Balance of $10.5M
      - Recurring Capital contribution of $4M (Goal = $5M to $7.5M)
        - » FY 2020 included $4.8M
        - » FY 2021 included $189K
        - » FY 2022 included $1.7M
        - » FY 2023 included $3M
  - Operating Initiative Reserve ($2.8M)
    - Reduced by any 2023 Mid-Year Operating Initiative approvals
      - The New Initiatives contained within the Mid-Year budget request have a FY 2024 operating budget impact of $103,800. All other items have been accounted for within the FY 2024 base budget figures presented herein.

FY 2024 GF Revenue Overview

	FY 2023 AMENDED BUDGET	FY 2023 ESTIMATED ACTUALS (NOV.)	FY 2024 FORECASTED BUDGET	$ Variance to Estimate	% Variance to Estimate
Revenues:					
Property Taxes:					
Current Year	$ 26,300,000	$ 27,250,000	$ 28,575,000	$ 1,325,000	4.9%
Motor Vehicle Title Tax Fee	3,000,000	3,150,000	3,250,000	100,000	3.2%
Prior Year/Delinquent/MV	202,000	183,045	212,000	28,955	15.8%
Local Option Sales Tax	18,925,000	21,250,000	22,000,000	750,000	3.5%
Other Taxes:					
Franchise Fees	7,100,000	6,750,000	7,125,000	375,000	5.6%
Insurance Premium Tax	4,825,000	5,418,627	5,550,000	131,373	2.4%
Alcohol Beverage Excise Tax	2,575,000	2,900,000	3,000,000	100,000	3.4%
Other Taxes	2,890,150	2,340,182	2,240,150	(100,032)	-4.3%
Licenses & Permits	2,991,000	3,356,875	3,167,500	(189,375)	-5.6%
Intergovernmental	186,000	174,000	165,748	(8,252)	-4.7%
Charges for Services	4,117,589	4,659,158	4,821,200	162,042	3.5%
Fines & Forfeitures	2,372,000	2,756,450	2,928,250	171,800	6.2%
Interest*	200,000	500,000	700,000	200,000	40.0%
Other Revenues	293,043	291,428	265,885	(25,543)	-8.8%
Other Financing Sources:					
Interfund Transfer (Hotel/Motel Fund)	2,812,500	3,431,250	3,562,500	131,250	3.8%
Total Operating Revenues	**$ 78,789,282**	**$ 84,411,015**	**$ 87,563,233**	**$ 3,152,218**	**3.7%**
Fund Balance Carryforward	12,639,800	12,639,800	10,547,818		
Total Revenues	**$ 91,429,082**	**$ 97,050,815**	**$ 98,111,051**		

** Estimate adjusted subsequent to publishing the November Monthly Financial Management Reports.*

FY 2024 GF Expenditure Overview

Expenditures (by Department):	FY 2023 AMENDED BUDGET	FY 2024 FORECASTED BUDGET	$ Variance	% Variance
Mayor and Council	$ 399,287	$ 387,396	$ (11,891)	-3.0%
City Administration	1,420,733	1,611,076	190,343	13.4%
Finance	3,698,826	3,864,456	165,630	4.5%
Legal Services	750,000	1,500,000	750,000	100.0%
Information Technology	2,350,617	2,486,008	135,391	5.8%
Human Resources	855,513	921,321	65,808	7.7%
Municipal Court	1,148,200	1,222,427	74,227	6.5%
Public Safety	36,733,287	38,382,502	1,649,215	4.5%
Public Works	10,112,573	10,581,271	468,698	4.6%
Recreation, Parks & Cultural Services	11,802,191	12,979,517	1,177,326	10.0%
Community and Economic Development	4,630,115	4,749,120	119,005	2.6%
Non-Departmental:				
Contingency	775,000	860,000	85,000	11.0%
Insurance Premiums (Risk Fund)	823,300	921,300	98,000	11.9%
Gwinnett Tech Contribution (Debt Svc)	288,640	287,490	(1,150)	-0.4%
Total Operating Expenditures	**$ 75,788,282**	**$ 80,753,884**	**$ 4,965,602**	**6.6%**
Reserve for Operating Initiatives	-	2,809,349		
Interfund Transfer (Capital/Grant Funds):				
Fund Balance	12,639,800	10,547,818		
Recurring Capital Program	3,000,000	4,000,000		
Total Expenditures	**$ 91,428,082**	**$ 98,111,051**		

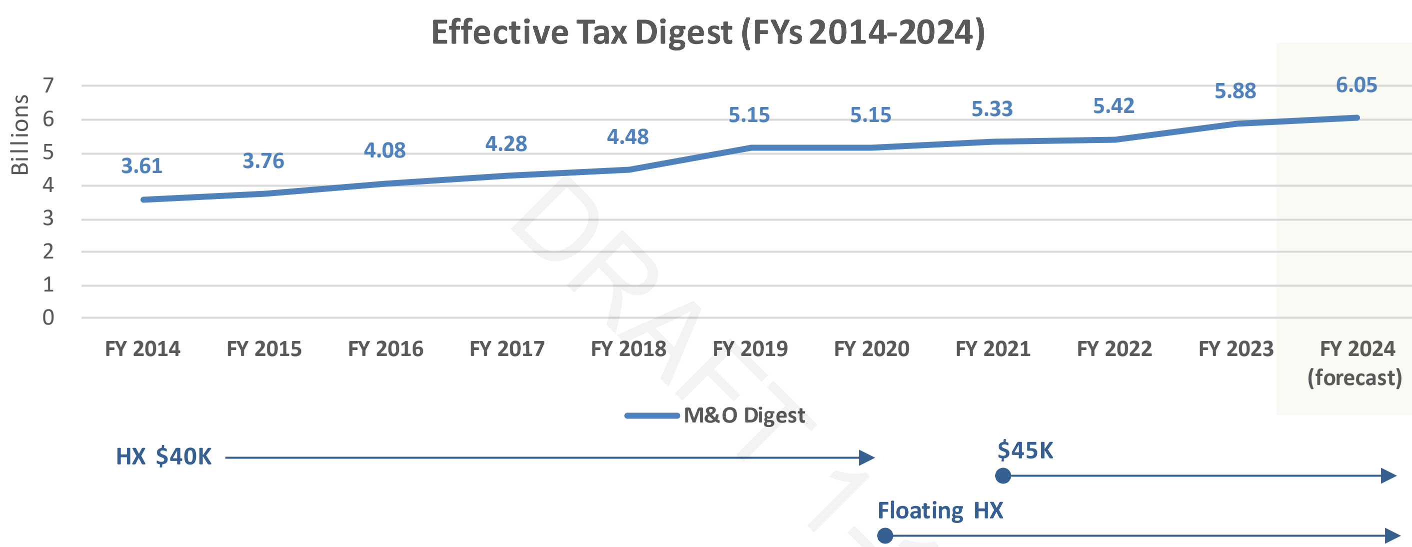
FY 2024 GF Expenditure Overview

	FY 2023 AMENDED BUDGET	FY 2024 FORECASTED BUDGET	$ Variance	% Variance
Expenditures (by Category):				
Personnel Services:				
Salaries/Overtime/Seasonal	$ 35,361,275	$ 36,785,616	$ 1,424,341	4.0%
Group Insurance	10,081,080	10,423,288	342,208	3.4%
Pension (Defined Benefit)	2,869,712	2,889,243	19,531	0.7%
Pension (401A)	2,899,010	3,319,584	420,574	14.5%
OPEB/Post Employment Healthcare	657,980	658,976	996	0.2%
Miscellaneous Benefits	3,583,151	3,758,437	175,286	4.9%
subtotal	$ 55,452,208	$ 57,835,144	$ 2,382,936	4.3%
Maintenance and Operations:				
Professional Services	$ 2,884,410	$ 3,459,185	$ 574,775	19.9%
Repair/Maintenance	1,810,429	2,069,640	259,211	14.3%
Maintenance Contracts	3,725,691	3,859,407	133,716	3.6%
Professional Services (IT)	2,419,108	2,586,150	167,042	6.9%
General Supplies	978,376	1,065,852	87,476	8.9%
Utilities	2,900,691	3,022,975	122,284	4.2%
Fuel	582,560	659,000	76,440	13.1%
Uniforms	250,293	329,063	78,770	31.5%
Travel/Training	523,311	542,238	18,927	3.6%
Legal Services	750,000	1,500,000	750,000	100.0%
Insurance Premiums (Risk Fund)	823,300	921,300	98,000	11.9%
Miscellaneous	930,457	941,923	11,466	1.2%
subtotal	$ 18,578,626	$ 20,956,733	$ 2,378,107	12.8%
Capital/Lease:	$ 693,808	$ 814,517	$ 120,709	17.4%
Other Uses:				
Contingency	$ 775,000	$ 860,000	$ 85,000	11.0%
Gwinnett Tech Contribution (Debt Svc)	288,640	287,490	(1,150)	-0.4%
subtotal	$ 1,063,640	$ 1,147,490	$ 83,850	7.9%
Total Operating Expenditures	**$ 75,788,282**	**$ 80,753,884**	**$ 4,965,602**	**6.6%**
Reserve for Operating Initiatives	-	2,809,349		
Interfund Transfer (Capital/Grant Funds):				
Fund Balance	12,639,800	10,547,818		
Recurring Capital Program	3,000,000	4,000,000		
Total Expenditures	**$ 91,428,082**	**$ 98,111,051**		

Tax Digest and Millage Rate

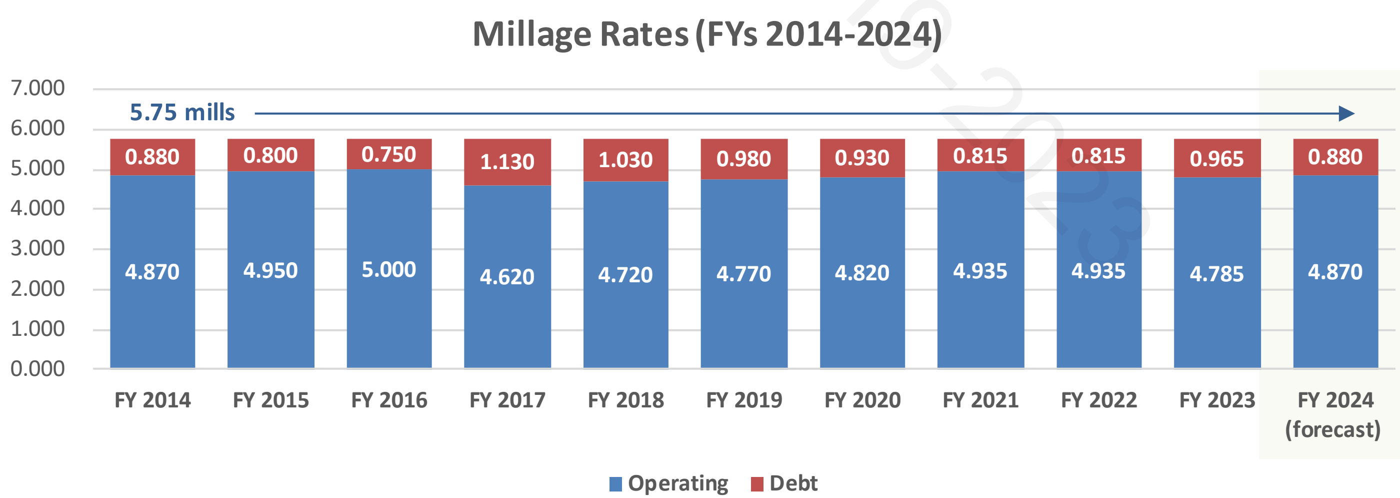
Tax Digest and Millage Rates

Tax Digest



- Effective Tax Digest
  - FY 2014-2022 are based on taxes collected annually
  - FY 2023-2024 are based on forecasts
- 2024 forecast
  - Commercial (2%)
  - Residential (9%)
  - Valuation growth is net of 2022 appeal estimates

Millage Rate



- Maintains 5.75 Rate.
- Shifts 0.085 mills from Debt to Operating for funding new Initiatives.

Millage Rate Comparison

- Includes (draft) 2023 (FY 2024) millage rate for Alpharetta
- Includes 2022 millage rates for all other entities

	Millage Rates (est.)			Effective Millage Rate for Average Homeowner		Homestead Exemptions	
	Operations	Debt Service	Total	Operations	Total		
Johns Creek	3.986	0.390	4.376	3.671	4.061	15,000	floating
Alpharetta*	4.870	0.880	5.750	3.717	4.597	45,000	floating
Sandy Springs	4.731	0.000	4.731	4.358	4.358	15,000	floating
Milton	4.469	0.452	4.921	4.116	4.568	15,000	floating
Roswell	4.363	0.100	4.463	4.363	4.463	-	floating

Homestead Exemption tax-reduction calculations are based on an average home value of $475,000.
* Alpharetta’s Homestead Exemptions saves our homeowners over $6.7 million annually.

Other Items

2024 Budget Calendar

THE CITY OF ALPHARETTA GEORGIA

January 29-30 City Council Retreat

January 31-February 3
Budget kickoff meetings
Budget target data distributed to departments
- Phase II (maintenance and operations)
- Phase III (capital requests and budget initiatives)
- Performance Measurement ("PM") template
  - FY 2022 actual vs. target (results)
  - FY 2023 target
  - FY 2024 target
- Departmental organizational charts
- Departmental goals and objectives

Service summary by Division/Function funded within Budget Target

February 17
Due to Finance:
- Phase II and III Budget data
- Updated PM data
- Updated organizational charts
- Updated goals and objectives
- Service summary by Divison/Function

February-March Finance Department 2024 Budget finalization

March-April Mayor, City Administrator, Departments and Finance Department Budget reprogramming

April 24 Distribute Mayor's Recommended FY 2024 Operating and Capital Budget

May 1/15/22
City Council Meetings
Finance Department presentation
- FY 2024 Budget work sessions (operating and capital)

Budget Hearings

June 5
Public Hearing
City Council Meeting (1st reading of Budget Ordinance)

June 19
Public Hearing
City Council Meeting (2nd reading of Budget Ordinance)

Millage Levy Hearings

July 17
Public Hearing
City Council Meeting (1st reading of Millage Rate Ordinance)

July 24
Public Hearing(s)
City Council Meeting (2nd reading of Millage Rate Ordinance)

FY 2024-2032 Capital Improvement Plan

Planning Purposes Only

ROLLUP

Funding Source		FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
General Fund (Annual Appropriation)*		$ 7,500,000	$ 7,500,000	$ 7,500,000	$ 7,500,000	$ 7,500,000	$ 7,500,000	$ 7,500,000	$ 7,500,000	$ 7,500,000	$ 67,500,000
General Fund (Fund Balance)		10,500,370	9,073,870	9,060,150	9,383,430	9,836,900	7,456,480	8,054,460	7,999,640	7,830,290	$ 79,195,590
	subtotal	$ 18,000,370	$ 16,573,870	$ 16,560,150	$ 16,883,430	$ 17,336,900	$ 14,956,480	$ 15,554,460	$ 15,499,640	$ 15,330,290	$ 146,695,590
Capital Lease		$ -	$ 526,000	$ 1,632,820	$ 2,081,460	$ 1,400,630	$ 2,600,000	$ -	$ 1,758,010	$ -	$ 9,998,920
Grant/Contribution		624,200	636,700	10,649,400	662,400	675,600	689,100	702,900	717,000	738,500	16,095,800
TSPLOST 2		-	10,000,000	-	-	-	-	-	-	-	10,000,000
	subtotal	$ 624,200	$ 11,162,700	$ 12,282,220	$ 2,743,860	$ 2,076,230	$ 3,289,100	$ 702,900	$ 2,475,010	$ 738,500	$ 36,094,720
Funding TBD**	subtotal	$ 11,170,858	$ 14,548,890	$ 43,915,030	$ 22,547,870	$ 6,528,620	$ 3,303,380	$ 808,360	$ 1,053,450	$ 803,840	$ 104,680,298
	Total	**$ 29,795,428**	**$ 42,285,460**	**$ 72,757,400**	**$ 42,175,160**	**$ 25,941,750**	**$ 21,548,960**	**$ 17,065,720**	**$ 19,028,100**	**$ 16,872,630**	**$ 287,470,608**

** Fiscal Year 2023 Annual Appropriation for capital is only $3 million. CIP Plan assumes that this amount will be increased with the 2024 budget given the priority in funding recurring capital.*

*** Funding for these projects will be provided, in part, through multiple sources including impact fees, potential grant funding, General Fund fund balance in excess of what is forecasted above, etc.*

DETAIL

Funding Source	Project Number (if available)	Request Title	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total	Scorecard
General Fund (Annual Appropriation)	C1308	Recurring Stormwater Pipes/Structure Repair and Maintenance	$ 3,874,200	$ 3,886,700	$ 3,899,400	$ 3,912,400	$ 3,925,600	$ 3,939,100	$ 3,952,900	$ 3,967,000	$ 3,988,500	$ 35,345,800	51
General Fund (Annual Appropriation)	C1219	Recurring Milling and Resurfacing	3,625,800	3,613,300	3,600,600	3,587,600	3,574,400	3,560,900	3,547,100	3,533,000	3,511,500	$ 32,154,200	48
			$ 7,500,000	$ 7,500,000	$ 7,500,000	$ 7,500,000	$ 7,500,000	$ 7,500,000	$ 7,500,000	$ 7,500,000	$ 7,500,000	$ 67,500,000	
General Fund (Fund Balance)		3-D Laser Scanner Replacement	$ 60,100	$ -	$ -	$ -	$ 16,000	$ -	$ -	$ -	$ 16,000	$ 92,100	31
General Fund (Fund Balance)	C2302	All Terrain Vehicles for UPD	-	-	-	-	-	-	-	38,000	-	$ 38,000	27
General Fund (Fund Balance)		Big Creek Greenway Culvert Replacement	150,000	200,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	$ 1,400,000	31
General Fund (Fund Balance)		City Council A/V Equipment Replacement	-	-	-	-	-	-	300,000	-	-	$ 300,000	49
General Fund (Fund Balance)		Citywide Network Devices Replacement	-	-	-	-	350,000	-	-	-	-	$ 350,000	40
General Fund (Fund Balance)		Data Center Auxiliary A/C Replacement	45,000	-	-	-	-	-	45,000	-	-	$ 90,000	40
General Fund (Fund Balance)		Data Center Server Replacement	-	-	350,000	-	-	-	-	350,000	-	$ 700,000	43
General Fund (Fund Balance)	C1603	Design Services (Community Development)	61,200	62,400	63,600	64,900	66,200	67,500	68,900	70,300	71,700	$ 596,700	49
General Fund (Fund Balance)	C1221	Design Services (Public Works)	76,500	78,000	79,600	81,200	-	-	-	-	-	$ 315,300	15
General Fund (Fund Balance)	C1221	Design Services (Recreation)	20,800	21,200	21,600	22,000	22,400	22,800	23,300	23,800	24,300	$ 202,200	TBD
General Fund (Fund Balance)	C1902	Fire Station Renovations	127,500	130,100	132,700	135,400	138,100	140,900	143,700	146,600	149,600	$ 1,244,600	17
General Fund (Fund Balance)	C1433	Fleet Replacement (Community Development)	32,000	65,000	67,000	36,000	38,000	40,000	80,000	42,000	85,000	$ 485,000	52
General Fund (Fund Balance)	C1202	Fleet Replacement (Public Safety)	1,375,000	1,375,000	1,375,000	1,375,000	1,375,000	1,100,000	1,133,000	1,166,990	1,202,000	$ 11,476,990	36
General Fund (Fund Balance)	C1232	Fleet Replacement (Recreation)	155,000	70,000	150,000	105,000	70,000	35,000	155,000	35,000	-	$ 775,000	11
General Fund (Fund Balance)	C1223	Fleet Replacement: Department Pool Vehicles	-	37,000	-	-	-	35,000	-	-	-	$ 72,000	27
General Fund (Fund Balance)		Fleet Replacement: F-150 Vehicle Replacement	-	-	60,000	-	60,000	72,000	72,000	72,000	72,000	$ 408,000	27
General Fund (Fund Balance)		Fleet Replacement: F-250 Crew Cab Service Truck Replacement	-	65,000	-	65,000	-	-	-	-	-	$ 130,000	27
General Fund (Fund Balance)		Fleet Replacement: F-350 Crew Cab Service Bed Truck Replacement	-	-	80,000	-	80,000	-	-	-	-	$ 160,000	27
General Fund (Fund Balance)		Fleet Replacement: F-450 Crew Cab Dump Truck Replacement	-	-	90,000	-	-	-	-	-	-	$ 90,000	27
General Fund (Fund Balance)	C1223	Fleet Replacement: F-550 Crew Cab Dump Truck Replacement	85,000	125,000	125,000	250,000	125,000	-	-	-	-	$ 710,000	27
General Fund (Fund Balance)		Fleet Replacement: F-750 Asphalt Truck Replacement	120,000	150,000	150,000	150,000	-	-	-	-	-	$ 570,000	27
General Fund (Fund Balance)		Fleet Replacement: Tandem Dump Truck Replacement	190,000	-	195,000	-	-	-	-	-	-	$ 385,000	27
General Fund (Fund Balance)		Generator Replacements at City Facilities	100,000	-	-	-	-	-	-	-	-	$ 100,000	TBD
General Fund (Fund Balance)		Haynes Bridge Road Tree Planting and Landscape Improvements	450,000	-	-	-	-	-	-	-	-	$ 450,000	36
General Fund (Fund Balance)	C1614	Historic Preservation Initiative	35,000	25,000	35,000	35,000	25,000	25,000	35,000	25,000	25,000	$ 265,000	TBD
General Fund (Fund Balance)		Park Shade Structures	50,000	50,000	50,000	50,000	50,000	-	-	-	-	$ 250,000	15
General Fund (Fund Balance)		Pavement Resurfacing and Preservation for Parks Locations	255,000	260,100	265,300	270,600	276,000	281,500	287,100	292,800	298,700	$ 2,487,100	40
General Fund (Fund Balance)	C1401	Public Safety Equipment Replacement	99,000	142,000	142,000	142,000	142,000	142,000	142,000	142,000	142,000	$ 1,235,000	38
General Fund (Fund Balance)	C1904	Public Works Headquarters Renovations	51,000	52,000	53,000	54,100	55,200	56,300	57,400	58,500	59,700	$ 497,200	21
General Fund (Fund Balance)		Pull-Behind Air Compressor Replacement	-	50,000	-	-	-	-	-	-	-	$ 50,000	27
General Fund (Fund Balance)	C2050	Recreation Facilities Bathroom, Painting, and Floor Repairs	61,200	62,400	63,600	64,900	66,200	67,500	68,900	70,300	71,800	$ 596,800	25
General Fund (Fund Balance)	C1905	Recreation Facilities Gym Restorations	36,400	37,100	37,800	38,600	39,400	40,200	41,000	41,800	42,700	$ 355,000	17

DETAIL

Funding Source	Project Number (if available)	Request Title	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total	Scorecard
General Fund (Fund Balance)	C2202	Recurring Athletic Court Resurfacing	100,000	-	-	120,000	40,000	100,000	-	-	-	$ 360,000	15
General Fund (Fund Balance)	C1207	Recurring Bridge Maintenance	204,000	208,000	212,000	216,000	220,000	225,000	230,000	235,000	240,000	$ 1,990,000	20
General Fund (Fund Balance)		Recurring City Hall Maintenance	75,000	42,450	43,300	44,170	45,050	45,950	46,870	47,810	48,800	$ 439,400	19
General Fund (Fund Balance)	C2200	Recurring City Trash Receptacle Service	52,020	53,060	54,120	55,200	56,300	57,430	58,580	59,750	60,950	$ 507,410	40
General Fund (Fund Balance)	C1636	Recurring Greenway Improvements/Repairs	260,100	265,300	270,600	276,000	281,500	287,100	292,800	298,700	304,700	$ 2,536,800	15
General Fund (Fund Balance)		Recurring Guardrail Maintenance	70,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	$ 470,000	22
General Fund (Fund Balance)	C2003	Recurring HVAC Replacements	63,650	65,560	67,530	69,560	71,650	73,800	76,010	78,290	80,640	$ 646,690	34
General Fund (Fund Balance)	C2010	Recurring Park Enhancements	124,800	127,300	129,800	132,400	135,000	137,700	140,500	143,300	146,200	$ 1,217,000	12
General Fund (Fund Balance)	C1402	Recurring Park Equipment Replacement	153,000	147,000	12,000	15,000	110,000	15,000	50,000	30,000	-	$ 532,000	11
General Fund (Fund Balance)	C1804	Recurring Park Repairs/Improvements	130,100	132,700	135,400	138,100	140,900	143,700	146,600	149,500	152,500	$ 1,269,500	14
General Fund (Fund Balance)	C2053	Recurring Parking Garage Maintenance	125,000	30,000	30,000	30,000	30,000	35,000	35,000	35,000	40,000	$ 390,000	48
General Fund (Fund Balance)	C1806	Recurring Playground Equipment Replacement	102,000	105,000	107,100	109,200	111,400	113,600	115,900	118,200	120,600	$ 1,003,000	17
General Fund (Fund Balance)		Recurring Sidewalk Maintenance and Repair	612,000	624,200	636,700	649,400	662,400	675,600	689,100	702,900	717,000	$ 5,969,300	41
General Fund (Fund Balance)		Recurring Stormwater Design/Studies	102,000	104,000	106,000	108,000	110,000	112,000	114,000	119,500	121,900	$ 997,400	31
General Fund (Fund Balance)	C1216	Recurring Stormwater Drainage Maintenance	204,000	208,000	212,000	216,000	220,000	230,000	235,000	240,000	250,000	$ 2,015,000	52
General Fund (Fund Balance)	C1604	Recurring Stormwater Inspections	120,000	122,400	124,800	127,300	129,800	132,400	135,000	137,700	140,500	$ 1,169,900	42
General Fund (Fund Balance)	C1308	Recurring Stormwater Pipes/Structure Repair and Maintenance	715,800	795,100	876,000	958,500	1,042,700	1,128,600	1,216,200	1,305,500	1,389,500	$ 9,427,900	51
General Fund (Fund Balance)	C2048	Recurring Streetlight Maintenance	81,600	83,200	84,900	86,600	88,300	90,100	91,900	93,700	95,600	$ 795,900	20
General Fund (Fund Balance)	C0922	Recurring Synthetic Turf Field Replacement	500,000	-	-	500,000	500,000	-	-	-	-	$ 1,500,000	18
General Fund (Fund Balance)	C1217	Recurring Traffic Calming Improvements	102,000	104,000	106,100	108,200	110,400	112,600	114,900	117,200	119,500	$ 994,900	20
General Fund (Fund Balance)	C2026	Recurring Traffic Control Center and Server Room Maintenance	51,000	52,000	53,000	54,100	55,200	56,300	57,400	58,500	59,700	$ 497,200	15
General Fund (Fund Balance)	C1220	Recurring Traffic Control Equipment	102,000	104,000	106,100	108,200	110,400	112,600	114,900	117,200	119,500	$ 994,900	20
General Fund (Fund Balance)	C1901	Recurring Traffic Responsive System Maintenance	102,000	104,000	106,100	108,200	110,400	112,600	114,900	117,200	119,500	$ 994,900	16
General Fund (Fund Balance)		Recurring Traffic Signal Pole Painting and Maintenance	76,500	78,000	79,600	81,200	82,800	84,500	86,200	87,900	89,700	$ 746,400	20
General Fund (Fund Balance)	C1218	Recurring Traffic Signal System Maintenance	102,000	104,000	106,100	108,200	110,400	112,600	114,900	117,200	119,500	$ 994,900	20
General Fund (Fund Balance)	C1215	Recurring Traffic Striping and Signage	255,000	260,000	265,000	270,000	275,000	280,000	285,000	290,000	300,000	$ 2,480,000	20
General Fund (Fund Balance)	C1302	Recurring Tree Maintenance and Replacement	152,000	154,000	156,000	158,000	160,000	162,000	164,000	166,000	168,000	$ 1,440,000	39
General Fund (Fund Balance)		Roof Repairs/Replacements and Wall Restoration: Administrative Facilities	-	-	-	-	275,000	-	-	-	-	$ 275,000	TBD
General Fund (Fund Balance)	C1229	Roof Repairs/Replacements and Wall Restoration: Park Facilities	815,000	470,000	-	450,000	-	-	-	-	-	$ 1,735,000	TBD
General Fund (Fund Balance)	C1229	Roof Repairs/Replacements and Wall Restoration: Public Safety Facilities	135,000	120,000	-	-	-	-	-	-	-	$ 255,000	50
General Fund (Fund Balance)		Roof Repairs/Replacements and Wall Restoration: Public Works Headquarters	-	-	-	-	830,000	-	-	-	-	$ 830,000	TBD
General Fund (Fund Balance)		Rubber Tire Backhoe/Loader Replacement	-	120,000	-	-	-	-	-	-	-	$ 120,000	27
General Fund (Fund Balance)	C1313	Technology Replacements for City Departments	312,100	318,300	324,700	331,200	337,800	344,600	351,500	358,500	365,500	$ 3,044,200	42
General Fund (Fund Balance)	C1103	Telephony VOIP Network Switches Replacement	-	-	-	-	-	100,000	-	-	-	$ 100,000	41
General Fund (Fund Balance)	C1210	Tree Removal in Parks	190,000	190,000	190,000	190,000	190,000	-	-	-	-	$ 950,000	21
General Fund (Fund Balance)	C1802	Variable Message Boards Replacement	-	-	54,000	-	-	-	75,000	-	-	$ 129,000	14
General Fund (Fund Balance)		Wireless Access Points	50,000	50,000	-	-	-	50,000	50,000	-	-	$ 200,000	35
General Fund (Fund Balance)	C2304	Wood Lightpole/LED Replacement Initiative	625,000	625,000	625,000	425,000	-	-	-	-	-	$ 2,300,000	30
			$ 10,500,370	$ 9,073,870	$ 9,060,150	$ 9,383,430	$ 9,836,900	$ 7,456,480	$ 8,054,460	$ 7,999,640	$ 7,830,290	$ 79,195,590	
Capital Lease		Fleet Replacement: Fire Apparatus Replacements	$ -	$ -	$ 1,632,820	$ 1,581,460	$ 1,400,630	$ -	$ -	$ 1,758,010	$ -	$ 6,372,920	TBD
Capital Lease		Heart Monitor Replacements	-	-	-	500,000	-	-	-	-	-	$ 500,000	TBD
Capital Lease		Mobile (Vehicle) Radio Replacements	-	526,000	-	-	-	-	-	-	-	$ 526,000	TBD
Capital Lease		Portable (Handheld) Radio Replacements	-	-	-	-	-	2,600,000	-	-	-	$ 2,600,000	TBD
			$ -	$ 526,000	$ 1,632,820	$ 2,081,460	$ 1,400,630	$ 2,600,000	$ -	$ 1,758,010	$ -	$ 9,998,920	
Grant/Contribution		North Point Pkwy Corridor	$ -	$ -	$ 10,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 10,000,000	55
Grant/Contribution	C1219	Recurring Milling and Resurfacing	624,200	636,700	649,400	662,400	675,600	689,100	702,900	717,000	738,500	$ 6,095,800	48
			$ 624,200	$ 636,700	$ 10,649,400	$ 662,400	$ 675,600	$ 689,100	$ 702,900	$ 717,000	$ 738,500	$ 16,095,800	
TSPLOST 2		North Point Pkwy Corridor	$ -	$ 10,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 10,000,000	
			$ -	$ 10,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 10,000,000	
TBD		Academy St Improvements (TSPLOST II Tier 2)	$ 3,250,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,250,000	15
TBD		AlphaLoop (park land)	3,000,000	-	-	-	-	-	-	-	-	$ 3,000,000	48
TBD	C1807	Alpharetta Public Arts Initiative	-	95,000	-	100,000	-	105,000	-	110,000	-	$ 410,000	TBD
TBD	C1404	Alpharetta Website Upgrade	-	-	-	-	-	-	-	175,000	-	$ 175,000	52
TBD		Bus Shelter Construction Program	95,000	-	-	-	-	-	-	-	-	$ 95,000	37
TBD		City Center Decorative Sign Posts	-	180,000	-	-	-	-	-	-	-	$ 180,000	9
TBD		Citywide Economic Development Analysis and Strategic Plan	75,000	-	-	75,000	-	-	75,000	-	-	$ 225,000	TBD

DETAIL

Funding Source	Project Number (if available)	Request Title	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total	Scorecard
TBD		Citywide Sign Inventory	-	150,000	-	-	-	-	-	-	-	$ 150,000	13
TBD		Comprehensive Plan Updates	-	-	50,000	-	-	-	-	100,000	-	$ 150,000	TBD
TBD		Cultural Services Plan	40,000	-	-	-	-	-	-	-	-	$ 40,000	TBD
TBD		Debt Reduction (TSPLOST II, Tier 3)	-	685,740	-	-	-	-	-	-	-	$ 685,740	TBD
TBD	C1221	Design Services (Public Works)	-	-	-	-	82,800	84,500	86,200	87,900	89,700	$ 431,100	15
TBD		Dryden Rd Extension	-	-	300,000	2,700,000	-	-	-	-	-	$ 3,000,000	9
TBD		Economic Development Toolbox	89,300	91,100	92,900	94,800	96,700	98,600	100,600	102,600	104,600	$ 871,200	TBD
TBD		Generator for the City's Designated Emergency Shelter	225,000	-	-	-	-	-	-	-	-	$ 225,000	24
TBD		Generator Replacements at City Facilities	-	800,000	-	-	-	-	-	-	-	$ 800,000	TBD
TBD		Haynes Bridge Rd Park Restroom	300,000	-	-	-	-	-	-	-	-	$ 300,000	17
TBD		Haynes Bridge Rd Widening (Mansell Rd to city limits)	-	-	1,000,000	7,000,000	-	-	-	-	-	$ 8,000,000	12
TBD		Hembree Rd Widening	-	-	-	300,000	3,700,000	-	-	-	-	$ 4,000,000	12
TBD		Henderson Parkway Traffic Calming	60,000	-	-	-	-	-	-	-	-	$ 60,000	17
TBD		HR Office Improvements	55,000	-	-	-	-	-	-	-	-	$ 55,000	TBD
TBD		i4POD Cameras	18,500	-	-	-	-	-	25,000	-	-	$ 43,500	32
TBD		Kimball Bridge Rd Improvements (Waters Rd to Buice Rd)	250,000	250,000	2,500,000	-	-	-	-	-	-	$ 3,000,000	13
TBD		Kimball Bridge Rd Widening - Verizon to Georgia Power Driveways (TSPLOST II, Tier 2)	200,000	100,000	1,700,000	-	-	-	-	-	-	$ 2,000,000	14
TBD		Major Intersection Improvements	-	-	-	250,000	250,000	250,000	250,000	250,000	250,000	$ 1,500,000	14
TBD		Marconi Dr Park Restroom	100,000	-	-	-	-	-	-	-	-	$ 100,000	17
TBD		Matching Funds for City Grants	30,600	31,210	31,830	32,470	33,120	33,780	34,460	35,150	35,840	$ 298,460	TBD
TBD		Meadow Brook Hills Drainage Improvements	250,000	2,000,000	-	-	-	-	-	-	-	$ 2,250,000	42
TBD		Milling and Resurfacing (TSPLOST II, Tier 3)	-	-	2,500,000	-	-	-	-	-	-	$ 2,500,000	46
TBD		Milton Ave Streetscape (TSPLOST II, Tier 2)	250,000	3,685,740	-	-	-	-	-	-	-	$ 3,935,740	16
TBD		North Park Fields 1-4 Restroom Replacement	700,000	-	-	-	-	-	-	-	-	$ 700,000	23
TBD		North Park Master Plan/Development	100,000	500,000	500,000	500,000	-	-	-	-	-	$ 1,600,000	31
TBD		North Point Envelope Framework Plan	120,000	-	-	-	-	-	-	-	-	$ 120,000	36
TBD		North Point Pkwy Corridor	-	-	30,000,000	-	-	-	-	-	-	$ 30,000,000	55
TBD		Old Roswell Street Park and Plaza	-	-	-	1,500,000	-	-	-	-	-	$ 1,500,000	0
TBD	C2303	Operating Initiative - Police Officers (+4 FTE in FY 2023; +4 FTE in a future request) Equipment	297,000	-	-	-	-	-	-	-	-	$ 297,000	TBD
TBD		Park System Wayfinding/Signage	100,000	100,000	-	-	50,000	50,000	50,000	-	-	$ 350,000	25
TBD		Parking Expansion: Alpharetta Arts Center	50,000	900,000	-	-	-	-	-	-	-	$ 950,000	11
TBD		Parking Expansion: Public Safety Headquarters	200,000	-	-	-	-	-	-	-	-	$ 200,000	11
TBD		Pedestrian Tunnel under Haynes Bridge Rd at GA 400 (TSPLOST II, Tier 3)	-	500,000	-	-	-	-	-	-	-	$ 500,000	13
TBD		Pocket Park Development	125,000	50,000	125,000	125,000	-	-	-	-	-	$ 425,000	17
TBD		Providence Road Sidewalk Improvements:	50,000	800,000	-	-	-	-	-	-	-	$ 850,000	17
TBD		Public Safety SWAT Equipment	59,658	-	-	-	-	-	-	-	-	$ 59,658	30
TBD		Recreation Activity Centers - Interior Improvements	450,000	470,000	300,000	650,000	340,000	-	-	-	-	$ 2,210,000	18
TBD		Roundabout Studies	100,000	-	-	-	-	-	-	-	-	$ 100,000	13
TBD		Roundabout: Hopewell Rd at Vaughan Dr (TSPLOST II, Tier 3)	-	-	1,500,000	-	-	-	-	-	-	$ 1,500,000	11
TBD		Roundabout: Mayfield Rd at Canton St (TSPLOST II, Tier 3)	-	200,000	-	1,800,000	-	-	-	-	-	$ 2,000,000	11
TBD		Roundabout: Mayfield Rd at Providence Rd (TSPLOST II, Tier 3)	-	200,000	1,800,000	-	-	-	-	-	-	$ 2,000,000	11
TBD		Roundabout: Milton Ave at Canton/Roswell St	-	-	50,000	1,750,000	-	-	-	-	-	$ 1,800,000	8
TBD		Roundabout: Roswell St/Old Roswell St	-	-	200,000	1,300,000	-	-	-	-	-	$ 1,500,000	11
TBD		Roundabout: Windward Pkwy at Clubhouse Dr	-	-	-	300,000	200,000	2,500,000	-	-	-	$ 3,000,000	9
TBD		Southlake Drive Traffic Calming	-	-	200,000	1,800,000	-	-	-	-	-	$ 2,000,000	12
TBD		Streetlight Expansion	155,000	160,100	165,300	170,600	176,000	181,500	187,100	192,800	198,700	$ 1,587,100	20
TBD		Traffic Calming: Douglas Rd	-	150,000	100,000	1,500,000	-	-	-	-	-	$ 1,750,000	12
TBD		Waters Road Sidewalk Improvements	25,000	950,000	-	-	-	-	-	-	-	$ 975,000	17
TBD		Waters Road Traffic Calming	-	-	300,000	100,000	1,600,000	-	-	-	-	$ 2,000,000	11
TBD		Webb Bridge Middle School MOU (add'l field space)	100,000	-	-	-	-	-	-	-	-	$ 100,000	43
TBD		Webb Bridge Park Master Plan/Development	100,000	500,000	500,000	500,000	-	-	-	-	-	$ 1,600,000	30
TBD		Wills Park Pool Heater	100,800	-	-	-	-	-	-	-	125,000	$ 225,800	TBD
TBD		Wills Park Stream Restoration	50,000	1,000,000	-	-	-	-	-	-	-	$ 1,050,000	32
			$ 11,170,858	$ 14,548,890	$ 43,915,030	$ 22,547,870	$ 6,528,620	$ 3,303,380	$ 808,360	$ 1,053,450	$ 803,840	$ 104,680,298	
		Total Funding Sources/TBD	**$ 29,795,428**	**$ 42,285,460**	**$ 72,757,400**	**$ 42,175,160**	**$ 25,941,750**	**$ 21,548,960**	**$ 17,065,720**	**$ 19,028,100**	**$ 16,872,630**	**$ 287,470,608**	

FY 2024-2032 Capital Improvement Plan (Scorecard)

Planning Purposes Only

Request Title	Project Number (if available)	Department	Consistency with Community Goals and Plans	Mandates or Other Legal Requirements	Public Health and Safety	Environmental Quality	Extent of Benefit	Public Perception of Need	Supports Economic Development	Related to Other Projects	Feasibility of Project	Opportunity Cost	Maintains or Improves Standard of Service	Efficiency of Service	Operational Budget Impact	Scorecard Total
Alpharetta Website Upgrade	C1404	City Administration	5	5	3	3	5	4	4	4	5	4	3	4	3	52
Bus Shelter Construction Program		Community Development	5	0	4	2	1	2	3	3	5	4	5	0	3	37
Design Services (Community Development)	C1603	Community Development	5	3	3	4	3	2	4	4	5	5	4	4	3	49
Fleet Replacement (Community Development)	C1433	Community Development	5	3	3	4	4	4	4	4	5	5	5	3	3	52
North Point Envelope Framework Plan		Community Development	5	0	1	2	2	3	4	5	5	3	0	3	3	36
North Point Pkwy Corridor		Community Development	5	5	4	4	3	5	5	4	5	5	4	3	3	55
Personnel Records Digitization Initiative	C1222	Human Resources	4	3	0	3	4	3	0	0	5	3	3	4	4	36
City Council A/V Equipment Replacement		Information Technology	5	5	0	3	5	5	5	4	5	5	0	4	3	49
Citywide Network Devices Replacement		Information Technology	3	3	3	3	0	3	3	3	5	5	3	3	3	40
Data Center Auxiliary A/C Replacement		Information Technology	0	0	5	3	5	0	3	5	5	4	3	4	3	40
Data Center Server Replacement		Information Technology	3	3	3	3	3	3	3	3	5	5	3	3	3	43
Information Technology Governance and Business Continuity Program and Analysis	C2300	Information Technology	5	3	3	3	3	0	3	3	5	3	4	5	3	43
Technology Replacements for City Departments	C1313	Information Technology	3	3	3	3	3	0	3	3	5	5	4	4	3	42
Telephony VOIP Network Switches Replacement	C1103	Information Technology	3	0	3	3	3	3	3	3	4	4	4	4	4	41
Wireless Access Points		Information Technology	3	0	3	2	3	3	0	3	5	3	4	3	3	35
3-D Laser Scanner Replacement		Public Safety	1	0	3	3	2	0	3	0	5	3	5	3	3	31
All Terrain Vehicles for UPD	C2302	Public Safety	2	0	3	2	3	2	3	0	0	2	5	2	3	27
Fire Station Alerting System	C1109	Public Safety	3	0	5	3	5	3	3	0	5	3	3	4	3	40
Fleet Replacement (Public Safety)	C1202	Public Safety	3	0	5	2	5	2	3	0	3	3	3	4	3	36
Generator for the City's Designated Emergency Shelter		Public Safety	3	0	3	2	5	2	3	0	3	3	0	0	0	24
i4POD Cameras		Public Safety	2	0	3	3	4	0	3	0	5	3	3	3	3	32
Public Safety Equipment Replacement	C1401	Public Safety	3	0	5	3	5	0	3	0	3	4	5	4	3	38
Public Safety SWAT Equipment		Public Safety	1	3	4	3	1	0	2	0	5	3	3	2	3	30
Records Management System	C2301	Public Safety	0	0	4	3	5	0	3	0	0	3	4	4	0	26
Security Systems: Cameras and Badge Access Systems	C2052	Public Safety	2	0	2	3	0	0	3	0	4	3	5	5	2	29
Academy St Improvements (TSPLOST II Tier 2)		Public Works	2	0	1	1	1	2	1	1	1	1	2	1	1	15
City Center Decorative Sign Posts		Public Works	1	0	0	1	0	0	1	1	2	1	1	0	1	9
Citywide Sign Inventory		Public Works	1	0	1	1	1	1	1	1	2	1	1	1	1	13
Design Services (Public Works)	C1221	Public Works	1	1	1	1	1	1	1	1	2	1	1	2	1	15
Dryden Rd Extension		Public Works	2	0	0	1	0	0	1	0	0	1	2	1	1	9
Fire Station Renovations	C1902	Public Works	1	0	1	0	0	1	1	0	5	4	0	3	1	17
Fleet Replacement: Department Pool Vehicles	C1223	Public Works	1	0	3	3	0	0	0	0	5	5	3	4	3	27
Fleet Replacement: F-150 Vehicle Replacement		Public Works	1	0	3	3	0	0	0	0	5	5	3	4	3	27
Fleet Replacement: F-250 Crew Cab Service Truck Replacement		Public Works	1	0	3	3	0	0	0	0	5	5	3	4	3	27
Fleet Replacement: F-350 Crew Cab Service Bed Truck Replacement		Public Works	1	0	3	3	0	0	0	0	5	5	3	4	3	27
Fleet Replacement: F-450 Crew Cab Dump Truck Replacement		Public Works	1	0	3	3	0	0	0	0	5	5	3	4	3	27
Fleet Replacement: F-550 Crew Cab Dump Truck Replacement	C1223	Public Works	1	0	3	3	0	0	0	0	5	5	3	4	3	27
Fleet Replacement: F-750 Asphalt Truck Replacement		Public Works	1	0	3	3	0	0	0	0	5	5	3	4	3	27
Fleet Replacement: Tandem Dump Truck Replacement		Public Works	1	0	3	3	0	0	0	0	5	5	3	4	3	27
Haynes Bridge Rd Widening (Mansell Rd to city limits)		Public Works	1	0	1	1	1	1	1	1	1	1	1	1	1	12
Haynes Bridge Road Tree Planting and Landscape Improvements		Public Works	4	0	3	5	4	4	4	3	5	3	0	0	1	36
Hembree Rd Widening		Public Works	1	0	0	1	1	2	1	0	1	1	2	1	1	12
Henderson Parkway Traffic Calming		Public Works	2	0	2	1	1	2	1	1	2	1	2	1	1	17
Kimball Bridge Rd Improvements (Waters Rd to Buice Rd)		Public Works	2	0	1	1	1	1	1	1	1	1	1	1	1	13
Kimball Bridge Rd Widening - Verizon to Georgia Power Driveways (TSPLOST II, Tier 2)		Public Works	2	0	1	1	1	1	1	1	1	1	2	1	1	14
Major Intersection Improvements		Public Works	1	0	1	1	2	1	1	1	1	1	2	1	1	14
Meadow Brook Hills Drainage Improvements		Public Works	5	0	5	5	0	5	5	3	1	3	4	3	3	42
Milling and Resurfacing (TSPLOST II, Tier 3)		Public Works	5	0	5	4	5	5	4	0	5	4	3	3	3	46
Milton Ave Streetscape (TSPLOST II, Tier 2)		Public Works	2	0	1	1	2	1	2	1	1	1	2	1	1	16
Parking Expansion: Alpharetta Arts Center		Public Works	1	0	0	1	1	1	1	1	1	1	2	0	1	11
Parking Expansion: Public Safety Headquarters		Public Works	1	0	0	1	1	1	1	1	1	1	1	1	1	11
Pavement Resurfacing and Preservation for Parks Locations		Public Works	4	0	5	3	5	4	3	0	5	4	3	1	3	40
Pedestrian Safety Barrier at City Center	C2030	Public Works	5	0	5	3	5	5	3	4	3	3	4	3	2	45
Pedestrian Safety Improvements	C1918	Public Works	2	0	2	1	2	2	2	2	1	1	2	1	1	19
Pedestrian Tunnel under Haynes Bridge Rd at GA 400 (TSPLOST II, Tier 3)		Public Works	1	0	1	1	1	1	2	1	1	1	1	1	1	13
Providence Road Sidewalk Improvements:		Public Works	2	0	2	1	2	2	1	1	1	1	2	1	1	17
Public Works Headquarters Renovations	C1904	Public Works	1	0	1	1	0	0	0	0	5	5	1	4	3	21
Pull-Behind Air Compressor Replacement		Public Works	1	0	3	3	0	0	0	0	5	5	3	4	3	27

FY 2024-2032 Capital Improvement Plan (Scorecard)

Planning Purposes Only

Request Title	Project Number (if available)	Department	Consistency with Community Goals and Plans	Mandates or Other Legal Requirements	Public Health and Safety	Environmental Quality	Extent of Benefit	Public Perception of Need	Supports Economic Development	Related to Other Projects	Feasibility of Project	Opportunity Cost	Maintains or Improves Standard of Service	Efficiency of Service	Operational Budget Impact	Scorecard Total
Recreation Facilities Bathroom, Painting, and Floor Repairs	C2050	Public Works	3	0	1	0	1	2	4	0	5	3	3	0	3	25
Recreation Facilities Gym Restorations	C1905	Public Works	2	0	0	3	0	1	1	0	5	4	0	0	1	17
Recurring Bridge Maintenance	C1207	Public Works	1	2	2	1	2	1	1	1	2	3	2	1	1	20
Recurring City Hall Maintenance		Public Works	1	0	0	1	0	0	1	0	5	4	3	3	1	19
Recurring City Trash Receptacle Service	C2200	Public Works	2	0	4	5	5	4	4	0	5	1	4	3	3	40
Recurring Guardrail Maintenance		Public Works	1	1	1	2	2	2	2	1	3	2	2	2	1	22
Recurring HVAC Replacements	C2003	Public Works	3	0	4	5	0	0	3	0	5	5	1	5	3	34
Recurring Milling and Resurfacing	C1219	Public Works	4	0	5	3	5	5	5	0	5	5	3	5	3	48
Recurring Parking Garage Maintenance	C2053	Public Works	5	1	5	5	3	5	5	1	4	4	4	4	2	48
Recurring Sidewalk Maintenance and Repair		Public Works	5	3	5	1	5	5	3	0	5	3	3	3	0	41
Recurring Stormwater Design/Studies		Public Works	3	5	3	5	3	3	0	0	5	1	1	1	1	31
Recurring Stormwater Drainage Maintenance	C1216	Public Works	4	5	5	5	5	5	4	0	5	4	3	4	3	52
Recurring Stormwater Inspections	C1604	Public Works	4	5	3	5	3	0	3	0	5	3	3	5	3	42
Recurring Stormwater Pipes/Structure Repair and Maintenance	C1308	Public Works	4	3	5	5	5	5	3	0	5	5	3	5	3	51
Recurring Streetlight Maintenance	C2048	Public Works	2	0	2	1	2	2	2	1	2	2	2	1	1	20
Recurring Traffic Calming Improvements	C1217	Public Works	4	1	2	1	2	2	1	1	2	1	2	0	1	20
Recurring Traffic Control Center and Server Room Maintenance	C2026	Public Works	1	0	2	1	0	0	1	2	2	2	2	1	1	15
Recurring Traffic Control Equipment	C1220	Public Works	3	1	2	1	2	2	1	1	2	1	2	1	1	20
Recurring Traffic Responsive System Maintenance	C1901	Public Works	1	0	1	2	1	1	2	1	2	1	2	1	1	16
Recurring Traffic Signal Pole Painting and Maintenance		Public Works	1	2	2	1	2	1	1	1	4	2	1	1	1	20
Recurring Traffic Signal System Maintenance	C1218	Public Works	3	1	2	1	2	2	1	1	2	1	2	1	1	20
Recurring Traffic Striping and Signage	C1215	Public Works	3	1	2	1	2	2	1	1	2	1	2	1	1	20
Recurring Tree Maintenance and Replacement	C1302	Public Works	3	0	5	5	5	4	1	0	5	1	3	4	3	39
Roof Repairs/Replacements and Wall Restoration: Public Safety Facilities	C1229	Public Works	4	0	5	3	5	3	4	3	5	5	5	4	4	50
Roundabout Studies		Public Works	2	0	1	1	1	0	1	1	2	1	1	1	1	13
Roundabout: Hopewell Rd at Vaughan Dr (TSPLOST II, Tier 3)		Public Works	1	0	1	1	1	1	1	0	1	1	1	1	1	11
Roundabout: Mayfield Rd at Canton St (TSPLOST II, Tier 3)		Public Works	1	0	1	1	1	0	1	0	1	1	2	1	1	11
Roundabout: Mayfield Rd at Providence Rd (TSPLOST II, Tier 3)		Public Works	1	0	1	1	1	0	1	0	1	1	2	1	1	11
Roundabout: Milton Ave at Canton/Roswell St		Public Works	1	0	1	1	1	0	0	0	1	1	1	0	1	8
Roundabout: Roswell St/Old Roswell St		Public Works	2	0	1	1	1	0	1	0	1	1	1	1	1	11
Roundabout: Windward Pkwy at Clubhouse Dr		Public Works	1	0	1	1	1	0	1	0	1	1	1	0	1	9
Rubber Tire Backhoe/Loader Replacement		Public Works	1	0	3	3	0	0	0	0	5	5	3	4	3	27
Southlake Drive Traffic Calming		Public Works	1	0	1	1	1	2	1	0	1	1	2	0	1	12
Streetlight Expansion		Public Works	2	0	2	2	2	3	2	0	2	1	2	1	1	20
Traffic Calming: Douglas Rd		Public Works	2	0	1	1	1	1	1	0	0	1	2	1	1	12
Variable Message Boards Replacement	C1802	Public Works	1	0	1	1	1	1	1	1	2	1	2	1	1	14
Waters Road Sidewalk Improvements		Public Works	2	1	2	1	1	1	1	1	2	1	2	1	1	17
Waters Road Traffic Calming		Public Works	2	0	1	1	1	1	1	0	0	1	2	0	1	11
Wills Park Stream Restoration		Public Works	2	4	4	5	3	2	0	3	3	3	0	0	3	32
AlphaLoop (park land)		Recreation, Parks & Cultural Services	4	4	2	3	4	5	5	5	3	3	5	1	4	48
Alpharetta Community Center Gym Floor Replacement/Moisture Barrier	C1804	Recreation, Parks & Cultural Services	1	0	2	1	1	2	1	0	0	1	2	2	2	15
Big Creek Greenway Culvert Replacement		Recreation, Parks & Cultural Services	2	0	1	4	3	1	3	0	3	3	3	4	4	31
Encore Pkwy Greenway Connection/Park (TSPLSOT I)		Recreation, Parks & Cultural Services	2	0	2	1	1	2	1	2	1	1	2	1	2	18
Fleet Replacement (Recreation)	C1232	Recreation, Parks & Cultural Services	1	0	2	0	1	1	0	0	1	2	1	1	1	11
Haynes Bridge Rd Park Restroom		Recreation, Parks & Cultural Services	2	0	2	1	2	2	0	0	1	2	2	2	1	17
Marconi Dr Park Restroom		Recreation, Parks & Cultural Services	2	0	2	1	2	2	0	0	1	2	2	2	1	17
North Park Fields 1-4 Restroom Replacement		Recreation, Parks & Cultural Services	2	0	2	2	2	1	1	1	2	2	4	3	1	23
North Park Master Plan/Development		Recreation, Parks & Cultural Services	4	2	4	3	3	1	2	2	2	2	2	2	2	31
Park Shade Structures		Recreation, Parks & Cultural Services	2	0	2	2	1	2	0	0	1	0	2	2	1	15
Park System Wayfinding/Signage		Recreation, Parks & Cultural Services	2	1	1	1	2	3	2	4	3	1	3	1	1	25
Pocket Park Development		Recreation, Parks & Cultural Services	2	0	2	0	1	2	1	2	1	1	2	1	2	17
Recreation Activity Centers - Interior Improvements		Recreation, Parks & Cultural Services	2	2	2	2	2	1	1	2	1	1	1	1	0	18
Recurring Athletic Court Resurfacing	C2202	Recreation, Parks & Cultural Services	1	0	2	1	1	2	1	0	0	1	2	2	2	15
Recurring Greenway Improvements/Repairs	C1636	Recreation, Parks & Cultural Services	2	0	0	0	1	2	1	2	1	1	2	1	2	15
Recurring Park Enhancements	C2010	Recreation, Parks & Cultural Services	1	0	0	1	1	1	0	0	2	1	2	2	1	12
Recurring Park Equipment Replacement	C1402	Recreation, Parks & Cultural Services	1	0	2	0	1	1	0	0	1	2	1	1	1	11
Recurring Park Repairs/Improvements	C1804	Recreation, Parks & Cultural Services	2	0	2	2	2	2	0	0	1	0	2	1	0	14
Recurring Playground Equipment Replacement	C1806	Recreation, Parks & Cultural Services	2	0	2	0	1	2	1	2	1	1	2	1	2	17

FY 2024-2032 Capital Improvement Plan (Scorecard)
Planning Purposes Only

Request Title	Project Number (if available)	Department	Consistency with Community Goals and Plans	Mandates or Other Legal Requirements	Public Health and Safety	Environmental Quality	Extent of Benefit	Public Perception of Need	Supports Economic Development	Related to Other Projects	Feasibility of Project	Opportunity Cost	Maintains or Improves Standard of Service	Efficiency of Service	Operational Budget Impact	Scorecard Total
Recurring Synthetic Turf Field Replacement	C0922	Recreation, Parks & Cultural Services	2	2	2	2	2	1	1	2	1	1	1	1	0	18
Tree Removal in Parks	C1210	Recreation, Parks & Cultural Services	2	0	4	4	1	2	1	0	3	3	1	0	0	21
Webb Bridge Middle School MOU (add'l field space)		Recreation, Parks & Cultural Services	5	0	3	3	3	5	3	3	5	3	5	3	2	43
Webb Bridge Park Master Plan/Development		Recreation, Parks & Cultural Services	2	1	4	2	4	3	3	1	2	2	2	2	2	30
Wood Lightpole/LED Replacement Initiative	C2304	Recreation, Parks & Cultural Services	1	0	4	2	1	2	2	1	3	4	4	3	3	30

Scorecard Criteria

Criteria Title	Description
Consistency with Community Goals and Plans	Weight of 0 = Project is inconsistent with City's Comprehensive Plan or does nothing to advance the City Council's strategic priorities….. Weight of 1-3 = Project is consistent the City's Comprehensive Plan but does little to advance the City Council's strategic priorities….. Weight of 4-5 = Project is directly consistent with the City's Comprehensive Plan and advances the City Council's strategic priorities.
Mandates or Other Legal Requirements	Weight of 0 = Project is not mandated or otherwise required by court order, judgment, or interlocal agreement….. Weight of 1-3 = Project would address anticipated mandates, other legal requirements, or interlocal agreements….. Weight of 4-5 = project required by federal, state, or local mandates, grants, court orders and judgments, interlocal agreements.
Public Health and Safety	Weight of 0 = Project would have no impact on existing public health and/or safety status….. Weight of 1-3 = Project would increase public health and/or safety but is not an urgent, continual need or hazard….. Weight of 4-5 = Project addresses an immediate, continual safety hazard or public health and/or safety need.
Environmental Quality	Weight of 0 = Project would have a negative effect on the environmental quality of the City….. Weight of 1-3 = Project would not affect the environmental quality of the City….. Weight of 4-5 = project would improve the sustainability of the environment.
Extent of Benefit	Weight of 0 = Project would benefit only a small percentage of citizens or particular neighborhood or area….. Weight of 1-3 = Project would benefit a large percentage of citizens or many neighborhoods or areas….. Weight of 4-5 = Project would benefit all of the citizens, neighborhoods, or areas.
Public Perception of Need	Weight of 0 = Project has no public support or established voter appeal; is not identified by the citizenry as a need….. Weight of 1-3 = Project has been identified by the citizenry as a need in the community but lacks strong support….. Weight of 4-5 = Project has technical and strong political support, project was suggested by or even demanded by large number of citizens.
Supports Economic Development	Weight of 0 = Project would discourage or directly prevent capital investment, decrease the tax base, decrease valuation, or decrease job opportunities….. Weight of 1-3 = Project would have no impact on capital investment, the tax base, valuation, or job opportunities….. Weight of 4-5 = Project would directly result in capital investment, increased tax base, increased valuation, or improved job opportunities.
Related to Other Projects	Weight of 0 = Project is not related to other projects in the CIP already underway….. Weight of 1-3 = Project is linked to other projects in the CIP already underway but is not essential to their completion….. Weight of 4-5 = Project is essential to the success of other projects in the CIP already underway.
Feasibility of Projets	Weight of 0 = Project is unable to proceed due to obstacles (land acquisition, easements, approval required)….. Weight of 1-3 = Minor obstacles exist, project is not entirely ready to proceed….. Weight of 4-5 = Project is entirely ready to proceed, no obstacles (land acquisition or easements, approvals required, etc.) exist.
Opportunity Cost	Weight of 0 = If deferred, the increase in project costs would be less than the rate of inflation….. Weight of 1-3 = If deferred, the increase in project costs would be equal to inflation….. Weight of 4-5 = If deferred, the increase in project costs would be greater than the rate of inflation.

Scorecard Criteria

Criteria Title	Description
Maintains or Improves Standard of Service	Weight of 0 = Project not related to maintaining an existing standard of service….. Weight of 1-3 = Project would maintain existing standard of service….. Weight of 4-5 = Project would address deficiencies or problems with existing services; would establish new service.
Efficiency of Service	Weight of 0 = Project would have no impact on the efficiency of service….. Weight of 1-3 = Project would result in savings by eliminating obsolete or inefficient facilities….. Weight of 4-5 = Project would result in significant savings by increasing the efficiency of the performance of a service or reducing the on-going cost of a service or facility.
Operational Budget Impact	Weight of 0 = Project would significantly increase debt service, installment payments, personnel or other operating costs and/or decrease revenues ….. Weight of 1-3 = Project would neither increase or decrease debt service, installment payment, personnel or other operating costs or revenues….. Weight of 4-5 = Project would decrease debt service, installment payments, personnel or other operating costs or increase revenues.